

30 South Main Street  
Farmington, Utah 84025

September 30<sup>th</sup>, 2024

Admissions Committee  
50 Memorial Drive  
Cambridge, MA 02142

Dear MIT Sloan Admissions Committee,

You probably know someone who's felt the detrimental effects of neurological and mental health disorders. Maybe you are that person. My father dealt with many such conditions. While his health made my childhood difficult, it also gave me the determination to develop groundbreaking medical technologies to alleviate the suffering of those affected by neurological conditions. To achieve this, I aim to increase the rate of medical technology innovation despite regulatory and organizational obstacles.

At Dexcom, I've vigilantly sought to increase my team's productivity in ways that stretched beyond my core responsibilities. In one case, I led an effort to migrate my team to a more streamlined programming language because I was frustrated with how much our current programming language inhibited smooth development. Despite initial concerns from management, I knew that long-term productivity gains would make the switch worthwhile despite short-term costs. I persuaded my management to approve the switch by developing a proof-of-concept to demonstrate faster development speeds, showing that engineers could learn the new language quickly, and devising a strategy to onboard the team without disrupting ongoing development. After making the switch, my team is more productive and has fewer coding conflicts. In another instance, I observed that my team spent significant time performing needlessly repetitive steps each time we released a new version of our software platform to various global regions. Though we could have remained content with the status quo, I took it upon myself to optimize the process by developing innovative, non-obvious methods to remove much of the complexity in our software release code. Now, we can release our platform in about 20 minutes.

At Sloan, I plan to increase innovative capability and prepare to develop innovative medical technologies that address neurological disorders at scale, first as a product manager and later as an entrepreneur.

Sincerely,

A handwritten signature in black ink that reads "Cameron Greenwalt". The signature is written in a cursive, flowing style with a large initial 'C'.

Cameron Greenwalt