

INDIGENOUS COOPERATIVE SYSTEMS - COMPARATIVE ANALYSIS						
Category	Question	Legend	E' Numu Diip	River Select Foods	Many Nations	RTZ Artists
MEMBERSHIP AND CONSTITUENCY						
	How many members are currently in good standing?	Number of active members	17	5	250	46
	By what percentage has membership grown since founding?	Growth rate % or trend description	Not reported	Not reported	Not reported	Not reported
	What percent of founding members are still active today?	Retention rate % or description	Not reported	Not reported	Not reported	Not reported
FOUNDING AND TIMELINE						
	In what year was the cooperative formally established?	Year (YYYY)	2017	2014	Not reported	2019
	How long from informal collaboration to formal co-op?	Time in months	36	120	Not reported	Not reported
GOVERNANCE AND LEADERSHIP						
	How many directors currently serve on the board?	Number of board members	Not reported	Not reported	Not reported	Not reported
	Is continuity dependent on one or two key individuals?	Yes/No - succession risk assessment	Yes	Yes	No	Yes
	Is there a contingency plan for sudden key-person unavailability?	Yes/No - backup planning exists	Yes	Yes	No	Yes
EMPLOYMENT AND JOBS						
	How many full-time employees does the co-op employ (exclude contractors and advisors)?	Number of FTE staff	0	2	10	0
	How many part-time employees does the co-op employ (exclude contractors and advisors)?	Number of part-time staff	Not reported	2	10	0
	How many contractors, consultants, or advisors are engaged on a paid basis?	Number of paid contractors	Not reported	2	20	2
	How many total jobs has the co-op created across its communities?	Total employment impact	0	Not reported	30	0
FINANCE AND FINANCIAL DISCIPLINE						
	Which bracket best describes current annual revenue?	1=<\$25K, 2=\$25K-50K, 3=\$50K-100K, 4=\$100K-2	1	5	5	2
	How often are budgets/financials formally reviewed each year?	Times per year (1=annual, 4=quarterly, 12=monthly)	12	4	12	Not reported
	Are available lines of credit sufficient for planned operations?	Yes/No - credit adequacy for growth	Not reported	Not reported	Not reported	Not reported
PARTNERSHIPS AND EXTERNAL SUPPORT						
	How many active external partner organizations does the co-op work with?	Number of partner organizations	6	6	3	5
	How many partners are non-Indigenous organizations?	Number of non-Indigenous partners	3	4	Not reported	3
	How many distinct grants or external funding sources have been secured?	Number of funding sources secured	4	2	0	2
PROGRAMS, SERVICES, AND TRAINING						
	How many new programs or services have been added since founding?	Count of new programs/services	Not reported	3	2	Not reported
	How many training or workforce development programs are offered?	Number of training programs offered	Not reported	3	2	Not reported
	How many community engagement events or workshops has the co-op organized?	Number of events per year	Not reported	30	Not reported	4
INNOVATION AND OFFERING DEVELOPMENT						
	How many notable new practices, models, or platforms has the co-op developed?	Count of major innovations	4	4	3	3
	How many new products or services has the co-op launched since founding?	Number of new products/services	4	6	3	4
	Does the co-op offer products uniquely difficult to source elsewhere?	Yes/No - unique market offerings	No	Not reported	Not reported	Not reported
OPERATIONS AND SUPPLY CHAIN						
	Does the value chain rely on external processing, warehousing, or certification?	Yes/No - external dependencies	No	Yes	Not reported	Not reported
	Does the co-op own, lease, or rent production equipment that would be difficult for a single member to obtain?	Yes/No - shared equipment access	No	Yes	No	Not reported
	Does the co-op employ non-member workers to meet operational needs?	Yes/No - non-member employment	Yes	Yes	Not reported	Not reported
	Are the co-op's inputs sourced mainly from the local area?	Yes/No - local sourcing	Not reported	Yes	Not reported	Not reported
	Are the co-op's outputs purchased mainly within the local community?	Yes/No - local sourcing	Not reported	No	Not reported	Not reported
MARKETS AND SALES CHANNELS						
	How many primary, recurring revenue streams does the co-op have?	Number of revenue streams	2	2	1	3
	Do most end customers buy directly from the co-op, or mostly via distributors/retailers?	1=Direct, 2=Mixed, 3=Distributors/Retailers	1	2	1	1
	What is the main sales footprint (local, regional, state/province, national, international)?	1=Local, 2=Regional, 3=State/Province, 4=Nation	1	5	Not reported	1
TECHNOLOGY AND DIGITIZATION						
	How many distinct digital tools are used in operations and marketing?	Count of digital tools used	2	4	2	1
CULTURE AND HERITAGE						
	In how many concrete ways are traditional or cultural values integrated?	Number of cultural integrations	3	4	2	3
	How many ongoing initiatives support cultural preservation?	Number of preservation initiatives	3	3	2	3
GEOGRAPHY AND PARTICIPATION						
	What is the scope of the production footprint?	1=Single site, 2=Multiple sites, 3=Distributed network	2	1	3	1
	Are multiple tribes or communities formally involved?	Yes/No - multi-tribal participation	No	Yes	Yes	No
RISK, RELATIONS, AND ADAPTATION						
	How many persistent challenges or obstacles are recognized?	Number of identified persistent challenges	5	5	4	5
	Are there significant government-related issues affecting business?	Yes/No - government regulatory challenges	Yes	Yes	Not reported	Not reported
	Are there significant tribe-related issues affecting business?	Yes/No - tribal governance challenges	Not reported	Not reported	Not reported	Not reported
	Are there significant community-related issues affecting business?	Yes/No - community relationship challenges	Not reported	Yes	Not reported	Not reported
	How many discrete risk-mitigation strategies are in place?	Number of formal risk strategies	3	2	Not reported	Not reported
	How many adaptations address climate or market shifts?	Number of climate/market adaptations	3	4	2	1