## HONOR CODE CERTIFICATE



## **Otto Scharmer**

Senior Lecturer, Sloan School of Management

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## Sanjay Sarma

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## **Gregor Ulm**

successfully completed and received a passing grade in

15.S23x: U.Lab: Transforming Business, Society, and Self

a course of study offered by MITx, an online learning initiative of The Massachusetts Institute of Technology through edX.