

# Doordash Robonav

Design Sprint

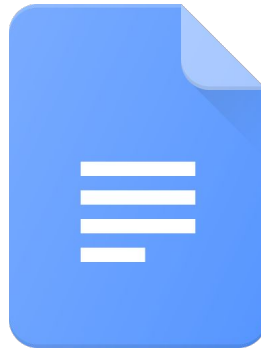
**Product Manager: Siddhant  
Tembhurnikar**



# Set the stage

Set the stage for the Design Sprint by framing the problem

# Initial PRD



Link your PRD

# Understand

Create a shared understanding of the space, problem, and goals

# How Might We

Use these digital stickies to capture your ideas. Feel free to rearrange. Colorize. Etc

How might we  
make the  
robots safer  
for  
pedestrians

How might we  
make the  
robots more  
secure to  
prevent thefts

How might we  
reduce number  
of accidents or  
halts taken by  
the robot

How might we  
reduce  
dependence  
on human  
intervention

How might we  
make the  
product less  
obtrusive in  
appearance  
and size

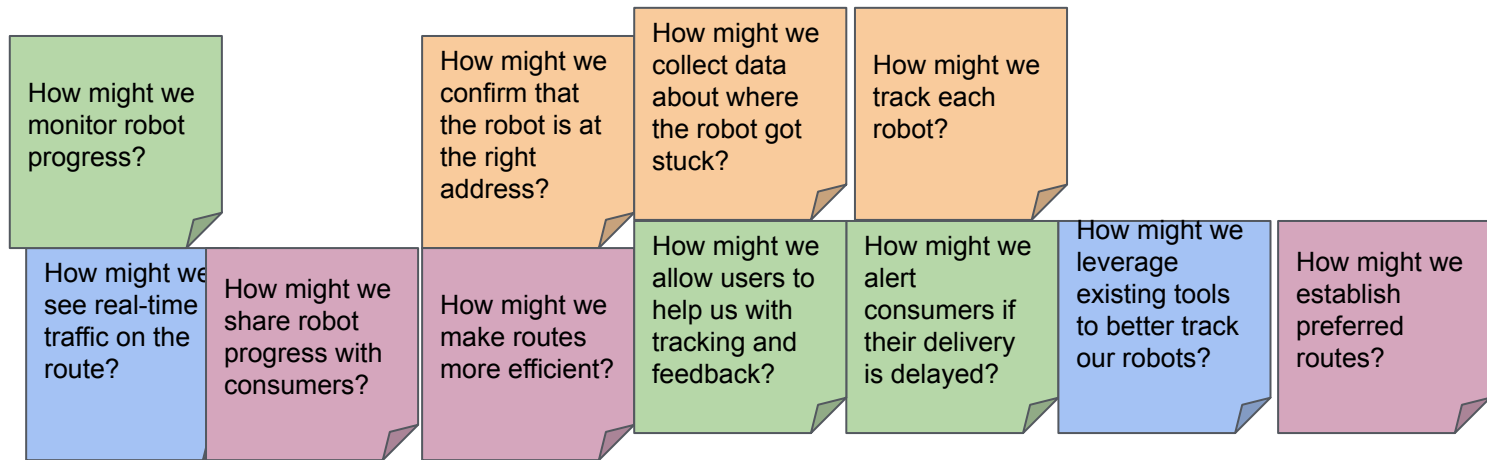
How might we  
make the  
robot more  
customer  
friendly

How might we  
reduce friction  
for the customer  
to order through  
robot delivery

How might we  
make our  
service  
seamless for  
our partner  
restaurants

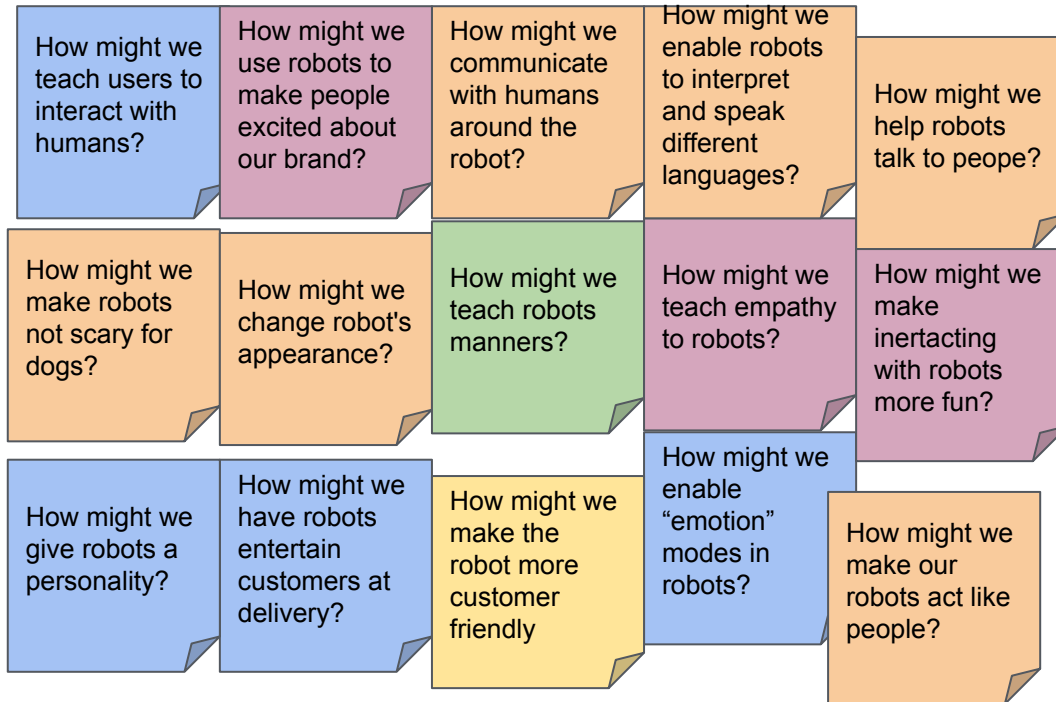
# Sorted Stickies

## Cluster One: Robot Tracking



# Sorted Stickies

## Cluster two: Customer Friendliness



# Sorted Stickies

## Cluster three: Safety and security

How might we keep vermin away from the robots?

How might we keep robots odor free, even when carrying smelly food?

How might we make our robots tamperproof?

How might we teach robots to avoid trouble?

How might we move robots to a safe place before stopping?

How might we teach robots to avoid obstacles?

How might we have robots signal distress when something goes wrong?

How might we anticipate mechanical failures?

How might we make the robots safer for pedestrians

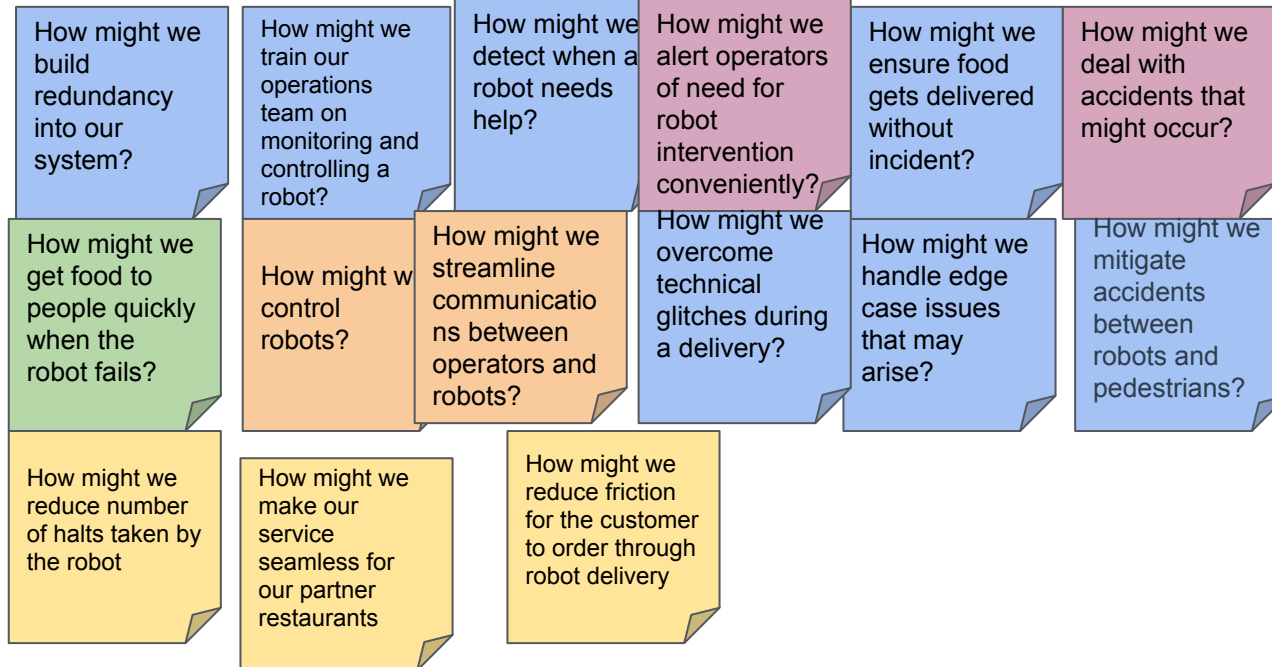
How might we make the product less obtrusive in appearance and size

How might we make the robots more secure to prevent thefts



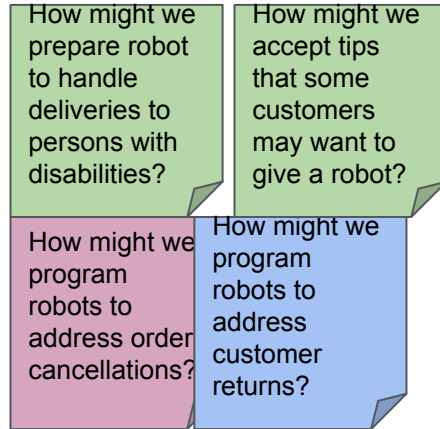
# Sorted Stickies

## Cluster four: System redundancy



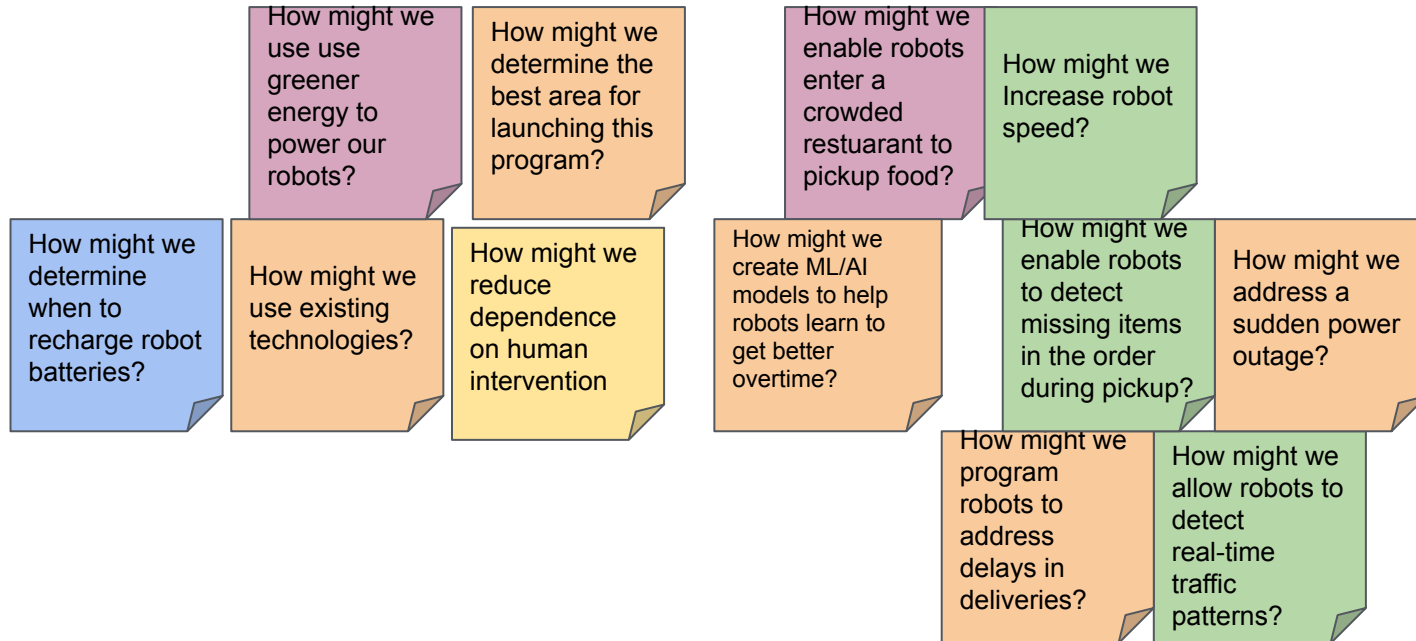
# Sorted Stickies

## Cluster five: Customer service and interactions



# Sorted Stickies

## Cluster six: Others



# Sprint Focus

<b>Focus</b>	System redundancy
<b>Slide #</b>	9
<b>I selected this theme because</b>	<ul style="list-style-type: none"><li>• Redundancy is critical to make the delivery system functional</li><li>• A complete autonomous system takes time to develop and perfect, in order to ensure our customers have a seamless experience right from the launch date we need to introduce redundancy in form of human operators which will serve as backup for tasks that the robot is unable to perform on its own</li><li>• Safety and security and customer concerns can also be addressed to some extent by human operators</li></ul>

# Define

With an understanding of the problem space, create focus and align on specific outcomes for the Design Sprint

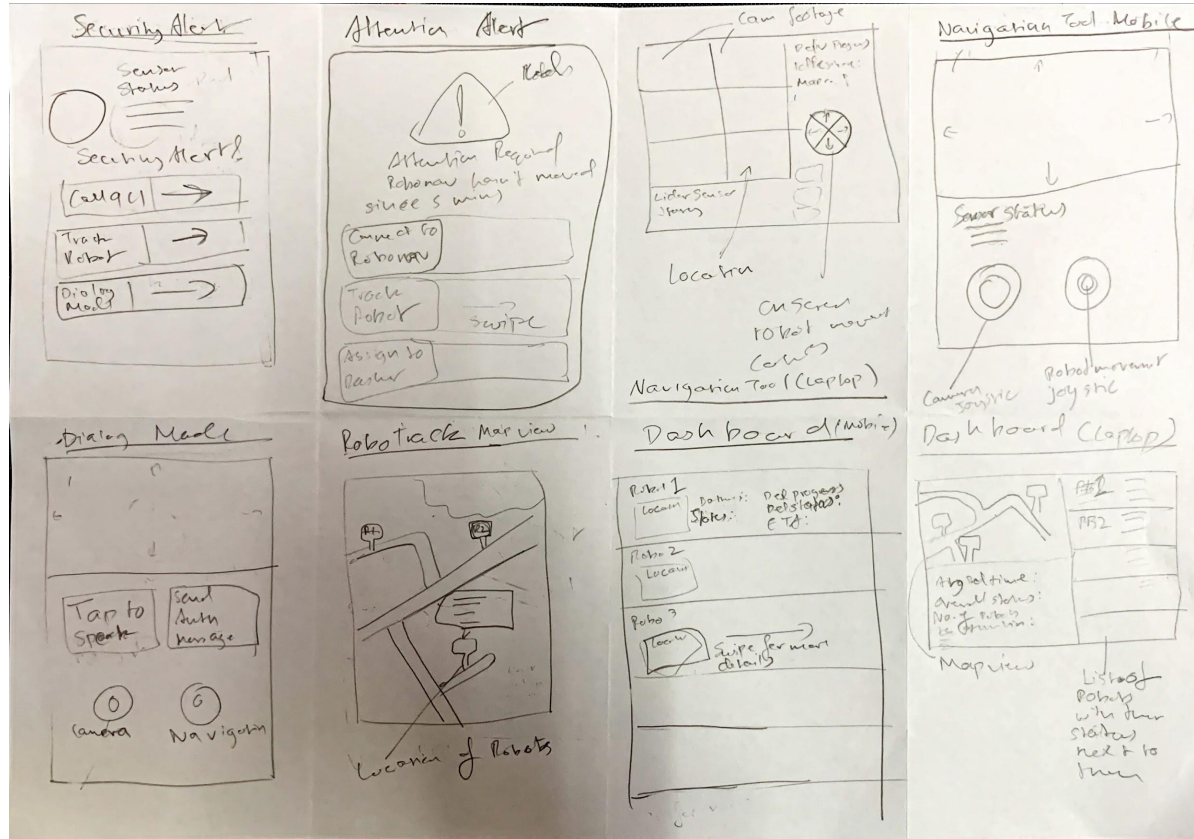
# Doordash's Robonav brings the future to your doorstep

California citizens can now order food and have it magically appear on their doorstep with no human in sight. As self-driving car companies hit major regulatory and technological hurdles, self-driving robots is already a reality today. Doordash launched its Robot delivery service Robonav across 4 cities in the state of California today. With growing demand for faster delivery, hyperlocal delivery startups found themselves in a jam, thanks to ever increasing costs of last mile delivery. In such crisis Doordash turned to technology for an answer. The company came up with a new autonomous delivery system that used robots that carried deliveries from nearby restaurants to the customers doorstep. These robots equipped with 360 degree cameras and Lidar sensors make use of machine learning and Neural Networks to build a map of the neighbourhood to be able to navigate by themselves. They can travel upto a speed of 4 miles/hour and carry a weight upto 40 lbs. Their diminutive size makes sure they don't obstruct the pedestrians. Since these robots travel on the sidewalk instead of the streets they do not have to deal with traffic on the streets that a Dasher might. Doordash expects the system to bringdown delivery times by 30% on average giving you that meal hot, fresh and just in time. Doordash tested the system extensively at select locations across San Francisco and Los Angeles and received a very positive feedback from the customers. Customers in San Jose, San Francisco, Los Angeles and Oakland can order today by simply place their order through an app. The Robot travels to the restaurant to pick your meal and makes its way to your doorstep, hot, fresh and fast, almost like eating at a restaurant.

# Sketch

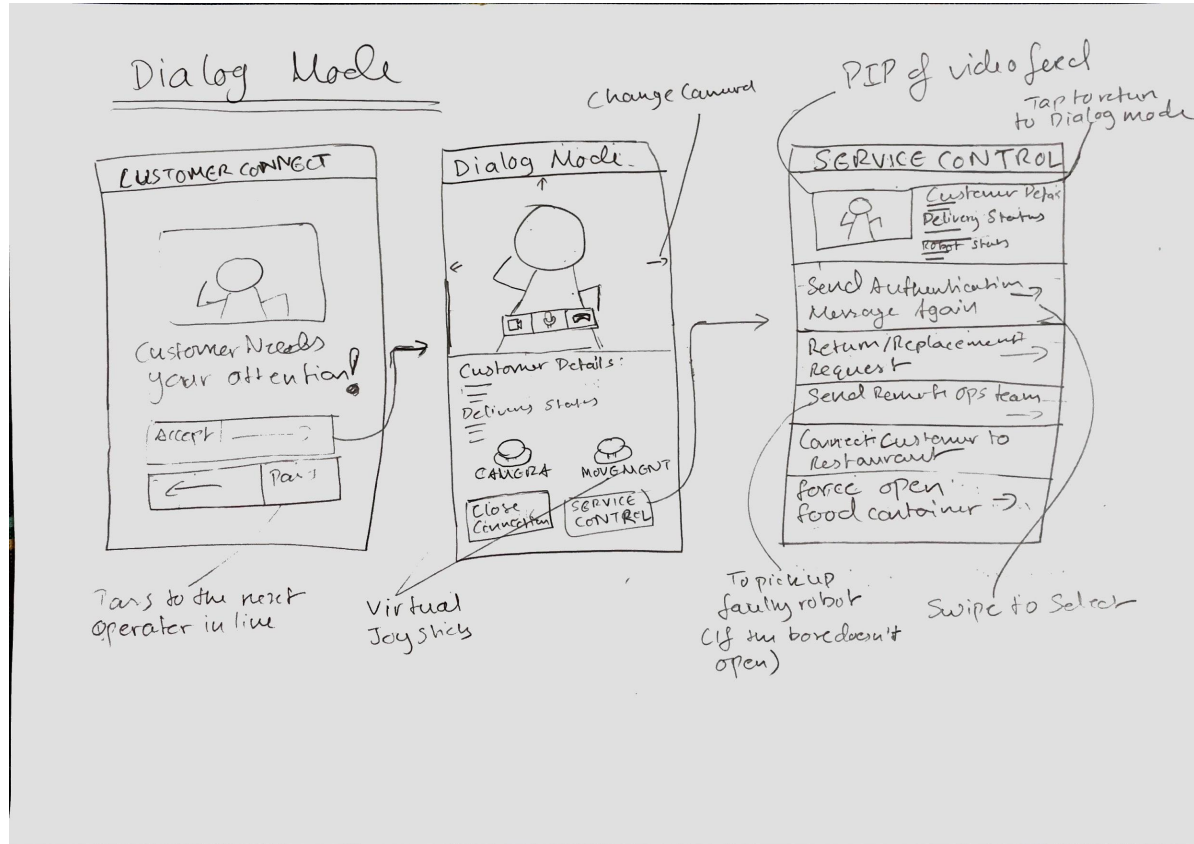
Generate tons of ideas, then narrow them down to two in depth solution sketches

# 8 Sketches

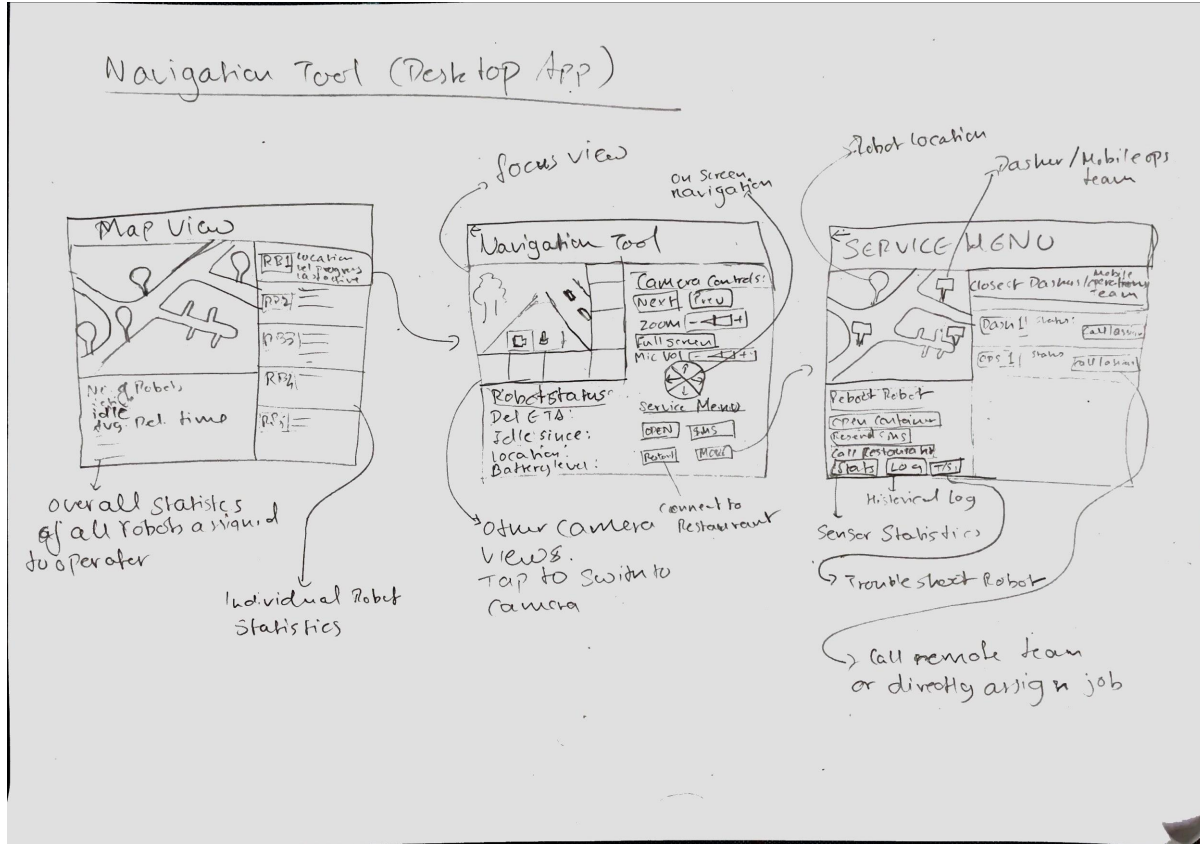




# Solution Sketch 1: Dialog Mode (Mobile)



## Solution Sketch 2: Navigation Tool (Desktop)



# Decide

Pick the final concept that you develop into a prototype

# Decision

Decision	Navigation Tool (PC)
Rationale	<ul style="list-style-type: none"><li>• Most important and powerful component of the chosen theme</li><li>• Provides all essential levers to monitor and control the robots in an emergency</li><li>• Provides granular control over robot behaviour</li><li>• Reduces accidents</li><li>• Reduces costly delays and time to delivery</li><li>• Allows to connect with the customer or other pedestrians in case of any grievances</li><li>• Manual control also trains the Neural networks to learn to deal with situations better taking us one step closer to full autonomy</li></ul>

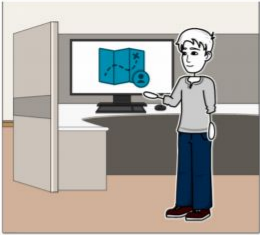
# Prototype

Turn your concept into a realistic, interactive prototype that you will use to validate your assumptions and ideas

# Storyboard



theplot.io has removed ability to share storyboards for free, so no link can be added




Storyboard panel 1 shows a character named Jack standing at a desk in a control room. He is looking at a computer monitor that displays a map with a blue robot icon and a red location pin. The room has a desk, a chair, and a window.

1

SCRIPT

Jack is part of the support team for the operations team. His job is to monitor the movement of all robots to their destination on the map.

ACTION



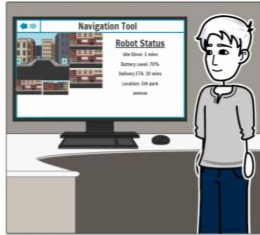
Storyboard panel 2 shows Jack at his desk. The computer monitor now displays a 'Ticket' window with a red envelope icon. Jack is looking at the screen with a concerned expression, his hand on his chin.

2

SCRIPT

He receives a ticket from the customer support team that the customer hasn't received the order they placed 15 mins before.

ACTION



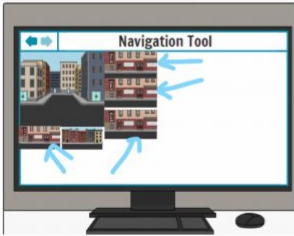
Storyboard panel 3 shows Jack at his desk. The computer monitor displays a 'Navigation Tool' window with a map and a 'Robot Status' panel. The status panel shows '4th Street 2 mins', 'Battery level 100%', 'Delivery 150, 30 mins', and 'Location 100 yards away'. Jack is looking at the screen.

3

SCRIPT

Jack opens up the navigation tool to used to control the robot remotely through the web app. He Sees that the robot hasn't moved since 5 mins from its locationHe sees that the robot hasn't moved since 5 mins from its location

ACTION



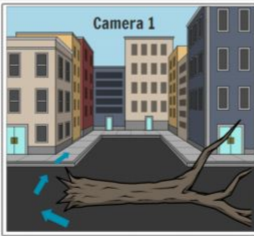
Storyboard panel 4 is a close-up of the 'Navigation Tool' window on the computer monitor. It shows a map with blue arrows indicating the robot's path. The map includes buildings and a street.

4

SCRIPT

He checks all the cameras to see if there are any obstructions blocking the robot from moving

ACTION




Storyboard panel 5 shows a view from 'Camera 1'. It depicts a street scene with buildings and a large tree trunk in the foreground. Blue arrows on the ground indicate the robot's path around the tree.

5

SCRIPT

It appears that there is a small tree branch in front of the robot that the robot can't navigate around. He quickly takes control of the robot and maneuvers it around the obstruction and sets the robot on its way

ACTION



Storyboard panel 6 shows Jack standing outdoors next to a small white robot. He is holding a remote control. In the background, there is a house and a tree.

6

SCRIPT

The robot soon arrives at the customer's location well within the 30 mins promised and successfully delivers the order

ACTION

# Prototype

## Description

- High level overview of the prototype
- What does it do?

The prototype is a desktop app that allows an operator to remotely monitor, locate and control any robots assigned to them

## Assumptions

- Any assumptions within the prototype

- The user must be well versed with the workings of the robot
- The user controls the robot through two physical joysticks
- Dashers can be assigned jobs to pick up and deliver orders of robots that may have failed

## Tasks

- What are the tasks that a user can complete in the prototype?

- Select a robot and perform remote servicing operations
- Place a call to the remote operations team
- View the status of all robots at a glance
- Place an emergency call in case of attempted theft



Link your  
prototype

# Validate

Users will go through your prototype and provide feedback on your concept. This is also an opportunity to have an engineering feasibility discussion



# Plan and recruit for research



Link your  
research plan

# User Testing



Link your  
notes



Link your audio  
recording

## Key Findings from Participant 1

### What worked well

- *Functional design*
- *Intuitive and easy to use*
- *Know where most things are after browsing through the software the first time*

### Where participants got stuck

- *User did not know the purpose of the 'Assign' feature*
- *The users thinks the software should automatically choose which remote operator is free based on their distance from the robot*

### Other observations

- *User did not notice some UI elements such as a red robot card indicating a problem with the robot*
- *User did not know the purpose of some options*
- *Not everything can be designed intuitively in a compact feature rich software, some level of training may be required*
- *Don't have order information. Can't tell where the order is coming and going.*
- *Call the customer option also Needed.*

# User Testing



Link your  
notes



Link your audio  
recording

## Key Findings from Participant 2

### What worked well

- *Software is Easy to understand*
- *The Flow is neatly organized*
- *Some person who doesn't know much can easily navigate*
- *Features are in the right place so*

### Where participants got stuck

- *The purpose of some of the features isn't clear at first*
- *But as the user got more familiar it became easier to understand*

### Other observations

- *There needs to be a local area map on the navigation so that the operator knows which way to navigate*
- *The design works well if the operator has a fixed number of robots to handle*
- *Most elements are placed at the optimum location any more changes would make it more complicated*

# Improvements

## Improvement #1

*Add the emergency button on the navigation tool page*

### Rationale

*If the operator notices something odd, they have to navigate away from the camera into to fill service menu to place an emergency call. It would be preferable to be able to place the call and look at the camera at the same time*

## Improvement #2

*Add a local map to the navigation tool*

### Rationale

*Operator needs to see which way the robot is going when he takes control which is not possible without a map. A live local area map with navigation needs to be added to the navigation tool.*

# Handoff

# Updated PRD



Link your PRD