

What is the

N.R.E.

...?

# NETFLIX

## Recommandation Engine

Filters over **3,000 titles** at a time for **231 million subscribers**.

More than **1,300 recommendation clusters** based on user preferences.

**80%** of Netflix viewer activity is driven by personalized recommendations from the engine.

*“Its estimated that the NRE saves Netflix over **\$1 billion per year** in customer acquisition as of 2016.”*



# Customer Segmentation with **Clustering**

Theory and practice of model building

March 2023

**BIP CONSULTING**



Giacomo Tanzi

**HERE TO DARE**



# bip. xTech

*“We use exponential technologies to power end-to-end digital solutions, supporting data-driven transformation and scaling up responsiveness to business evolution.”*

# Our centre of excellence in numbers

We use exponential technologies to power end-to-end digital solutions, supporting data-driven transformation and scaling up responsiveness to business evolution

bip.xTech

The **largest**  
professional

**DATA SCIENTIST**

community  
in **Italy!**\*



## Data & AI

Data Scientists, Data Visualizers, Data Strategists, Data Governance Experts



## Cloud

Cloud Data Architects, Data Engineers, Microservice Experts



## Tech Consulting

Network, IOT, Blockchain AR/VR Experts / Architects



## Hyperautomation

RPA Experts, Low Code Developers



## SW Solutions

UI Developers, Full Stack Developers, DevOps Engineer, Test Engineer



**90%**

**Loyal customers**  
– b2b service renewal



**120+**

Open **collaborations**  
with clients (+10% YoY)



**500+**

**Projects** successfully  
delivered in the last 3 years,  
across **20+ countries**



**600+**

Professionals



**90%**

Certified professionals



**45+**

Alliances with  
**tech partners**



**10%**

Invested in **R&D/y**



**Italy, US, UK,  
Spain & Brazil**

Operations Hubs +  
ODC in LATAM and  
Eastern EU





# Our Services



## Data & AI

### Data Strategy

Designing and bringing up-to-scale complex, data-driven organizations

### Data Governance

Defining and setting up organizational/ operative models and data management practices

### Data Science

Conceiving, designing and implementing Business Intelligence and AI-powered solutions at-scale



## Cloud

### Strategy and Governance

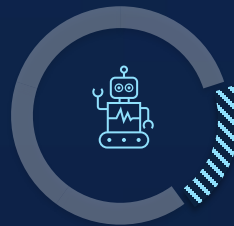
Creating the foundation of the multi-cloud strategy; setting up frameworks to optimize Cloud costs

### Architecture and Optimization

Designing and building scalable and future-fit business applications; defining frameworks to optimize performance, quality, security, reliability and cost

### Migration

Migrating applications and data platforms to the cloud & preparing the organization for the transition



## Hyperautomation

### Hyper-automation

Analyzing business processes and automating them by blending Robotic Process Automation and AI

### Low-Code Platforms

Analyzing supporting clients on Low Code Platform adoption and implementation



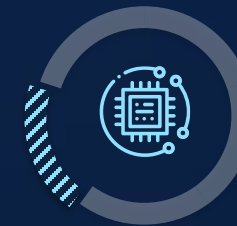
## SW Solutions

### Software Architecture

Designing software architecture at application level and platform level to meet Client requirements

### Solution DevOps

Designing, developing and deploying highly-scalable bespoke full-stack applications and replatforming legacy applications in a continuous integration and continuous testing approach



## Tech Consulting

### ICT Strategy and Advisory

Leading edge technology advisory; impact evaluation of innovative solutions; definition of roadmaps and migration plans

### Architecture and Engineering

High- and low-level design of Digital Platforms (IT, Network, Blockchain, AR/VR,...)

### Sourcing and Roll-Out Support

Analyzing and scouting the market, managing RFI/RFP and tendering, technical project management

# In our team we have



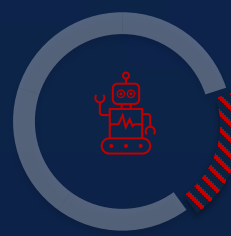
Data & AI

240+



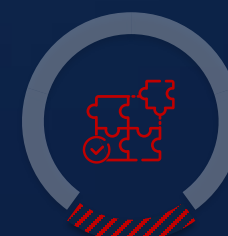
Cloud

160+



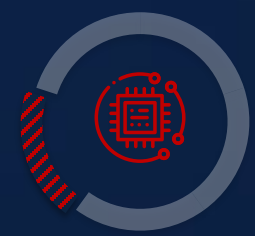
Hyperautomation

60+



SW Solutions

60+



Tech Consulting

80+

Data Scientists  
Data Governance Experts  
Data Strategy Experts  
Data Analysts and  
Visualizers

Cloud (Data) Architects  
Cloud (Data) Engineers

RPA Specialists  
Low-code Developer

UI Developers  
Full Stack Developers  
DevOps Engineer  
Test Engineer

IT Experts/Architects  
Network Experts  
IOT Experts  
Blockchain Experts

# Our Partnerships

# digital transformation # specialized solutions # best-of-breed technologies

“Talent wins games, but teamwork and intelligence win championships”

*Steve Jobs*

## GLOBAL CLOUD SERVICE PROVIDERS



Advanced Partner



Premier Partner



Gold Partner

## HIGHLIGHTS

- [Google Cloud & IDC Webinar – Cognitive Suite](#)
- [Strategic partner of Microsoft AI HUB program](#)
- [Data Platform Modernization certified practice](#)
- [Low Code Strategy and Implementation certified practice](#)

## ACHIEVEMENTS



| 45+

Technology alliances



| 100+

2021 projects with Partner Technologies



| 300+

Certifications held

## DATA ANALYTICS AND BUSINESS INTELLIGENCE



## ARTIFICIAL INTELLIGENCE



## HYPERAUTOMATION AND RPA



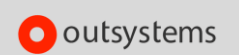
## PROCESS MINING



## BLOCKCHAIN



## LOW CODE



## DATA GOVERNANCE



## NETWORKING & COMMUNICATIONS



## IIOT





## Certifications



### Data & AI

#### Data Science



#### Data Governance



bip.xTech



### Cloud

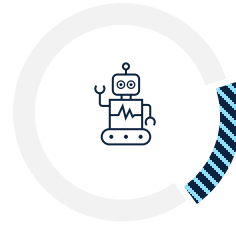
#### Cloud Platforms



#### Data Platforms



#### Data Visualization

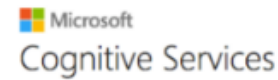


### Hyperautomation

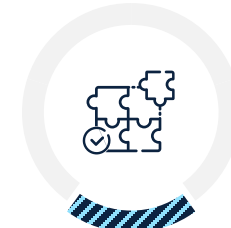
#### Robotic Process Automation



#### AI Engine for Advaced BOTs



#### Process Mining



### SW Solutions

#### Testing



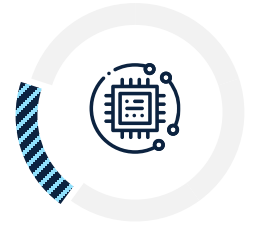
#### Programming



#### Devops



#### Low-Code



### Tech Consulting

#### Project Management



#### Service Management



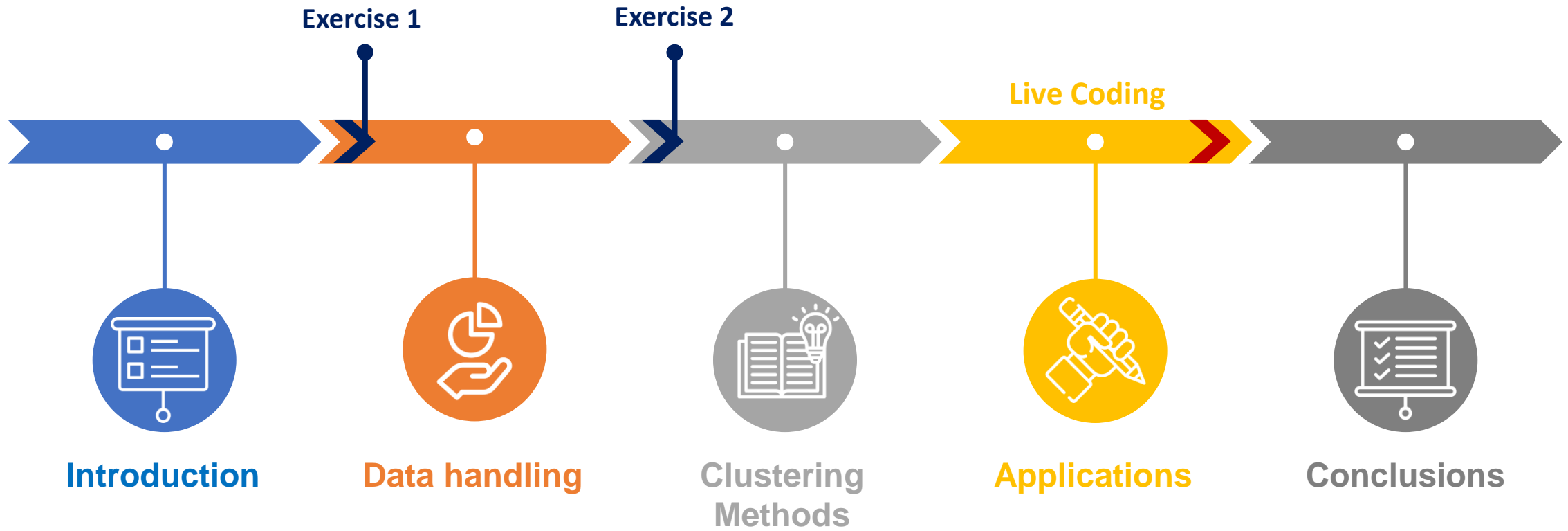
#### IT Architectures



#### Networking

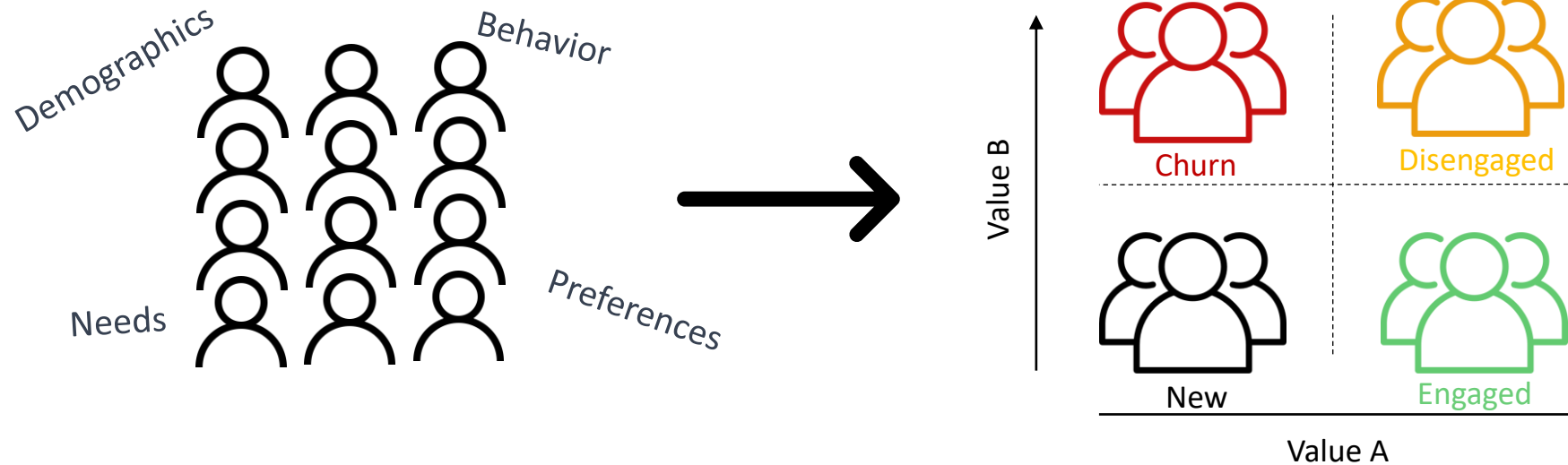


# Overview



# Customer Segmentation

Customer segmentation is a procedure **grouping similar customers together**, to better understand them.



# Customer Segmentation steps



## Criteria identification

**Segmentation criteria depend on the problem** in consideration.

Demographics, behavior, needs, and preferences are typical features adopted to segment customers.



## Data collection and analysis

Data need to be collected via surveys, focus groups, customer feedback, digital interactions, etc.

Data are then analyzed to look for **clusters, trends and patterns**.



## Customer-segment creation

Businesses create customer **segments** identifying groups **with similar characteristics**.

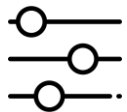
**Personas or profiles describing the typical customer** in each segment are often created and adopted.



## Target strategy development

Businesses develop **targeted strategies tailored to each segment**.

Personalized marketing messages, offers, products, promotions, etc. are often used.



## Measurement and refinement

**Effectiveness measures**, employing tracking key metrics (customer engagement, retention, revenue, etc.), are **useful to modify** the segmentation and marketing **strategies if needed**.



## Iterative update

**Continuous and iterative approach** improves results.

Steps repetition and strategy tuning to ensure business quality.

# What is clustering?

Clustering is a **machine learning and data analysis** technique that **collects objects** (data points) **together into clusters**, based on **the similarity** among their characteristics or **features**.

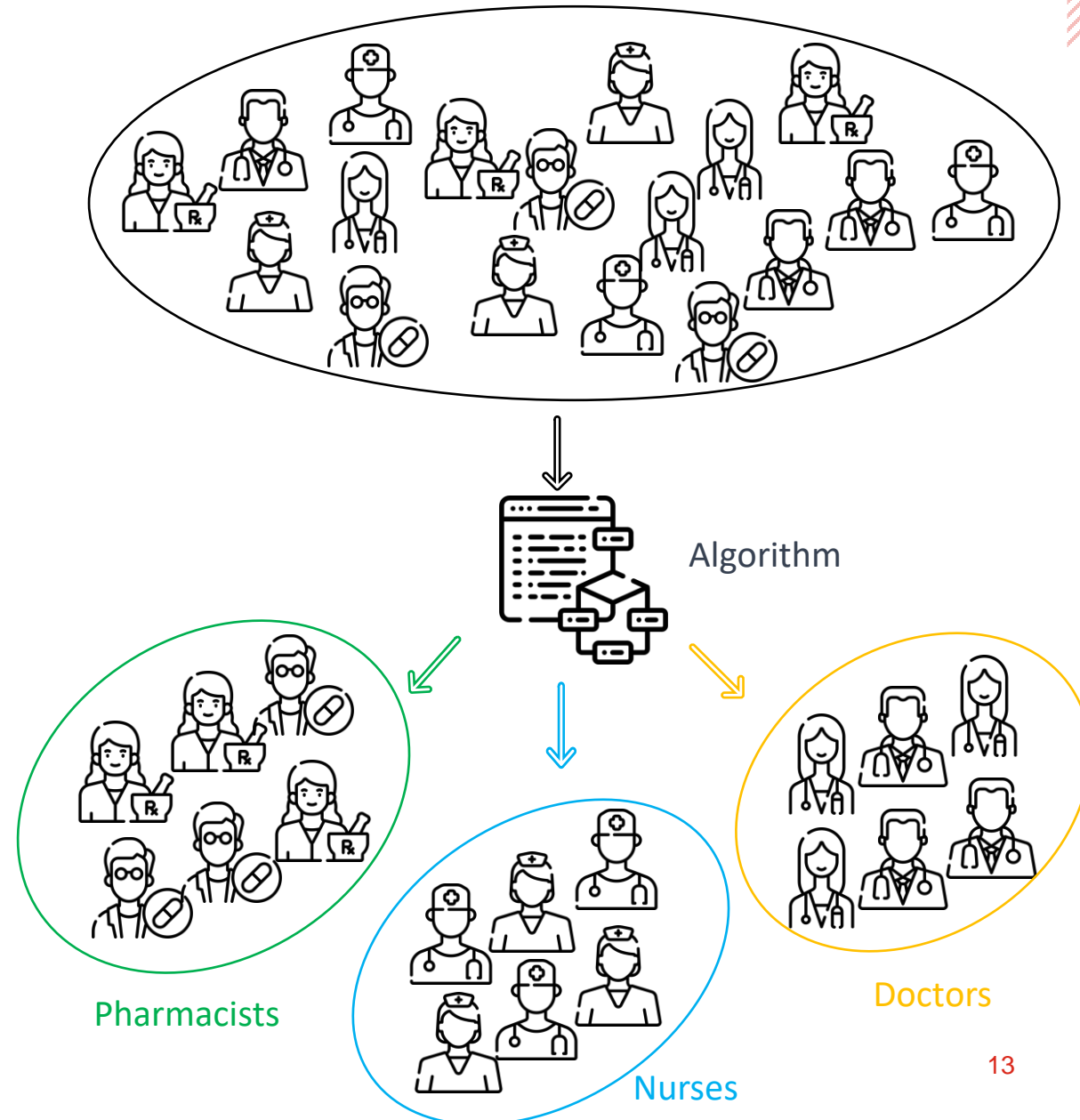
**ML** techniques are needed for large dimensionality domains, when the number of features is huge or when there is not a clear distinction between points.

**Features** represent all the available information we have of a particular object (age, gender, job,...)

## Similar ≠ Equal

Given a group of doctors, nurses and pharmacists, it is natural to create 3 clusters separating the 3 given jobs. However, if other different jobs are added, we may prefer to group together all healthcare workers.

**When are two data points *similar*?**





# Similarity

Similarity between objects **can be defined in different ways**, depending on the need.

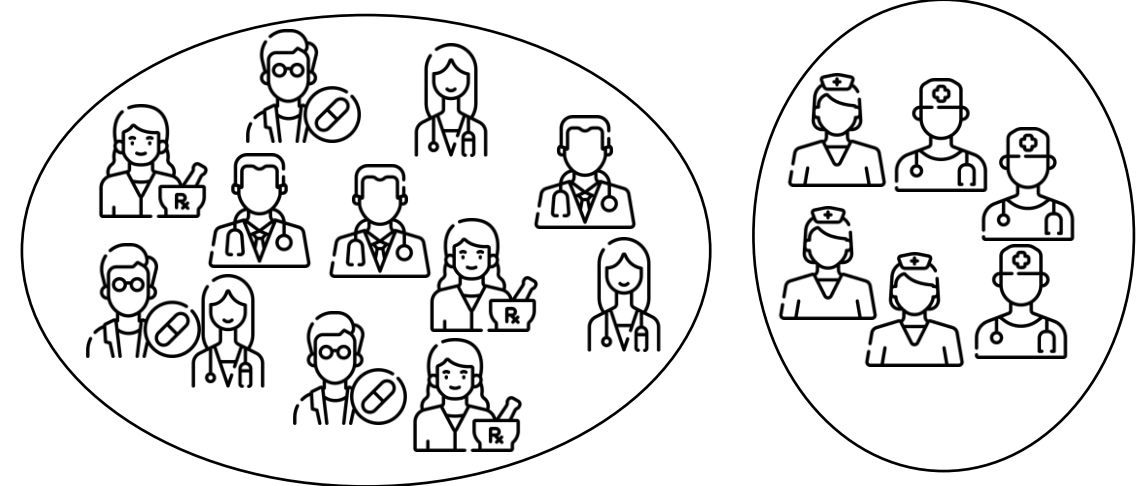
Given a group of doctors, nurses and pharmacists, what are the similarities?

- If the interest is dress color, doctors and pharmacists are grouped together because of the common mandatory white color for their jackets, while nurses are allowed to wear jackets of different colors.
- If we are interested in hospital roles, we can say that nurses and doctors have more interactions with patients, forming a joint group, whereas pharmacists are to be treated separately since showcasing a low patient interaction.

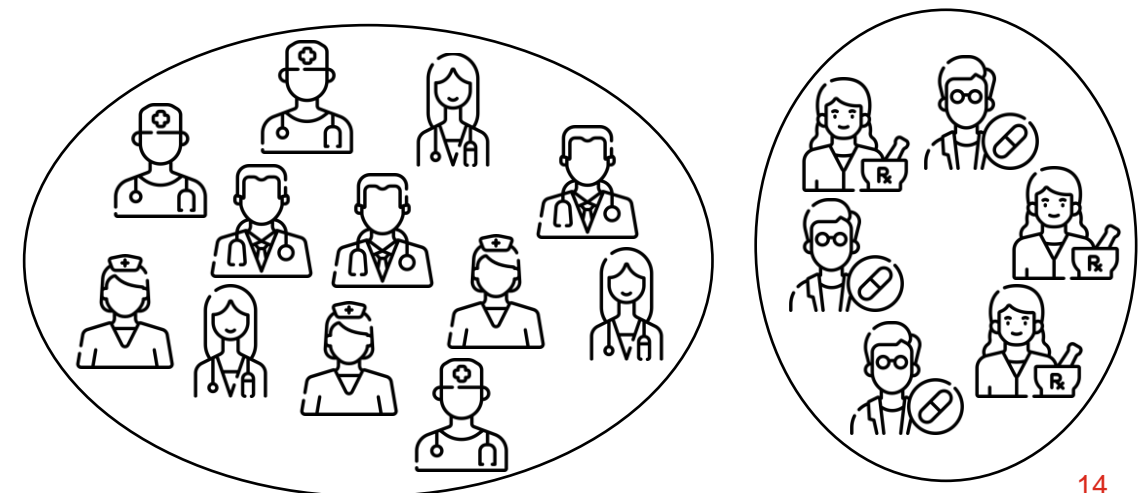
The feature of interest influences the definition of similarity.

**How can we compute quantitatively similarity?**

- Similarity by dress color



- Similarity by hospital roles



# Distance as similarity measure

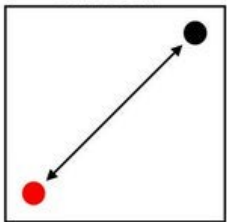
Distance: numerical measure describing “space” between two objects



Smaller distance = More similarity

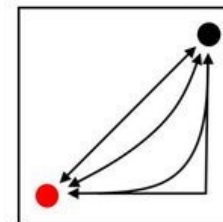
Different distances can be adopted.

Euclidean



The Euclidean distance between two points in physical space is the length of a straight line between them, identifying the shortest possible connecting path.

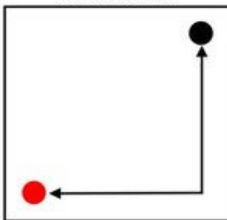
Minkowski



The Minkowski distance is a metric generalizing both the Euclidean distance and the Manhattan distance.

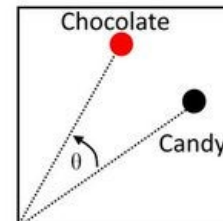
Used in Physics and e.g. General Relativity.

Manhattan



In a grid plan, the travel distance between street corners is given by the Manhattan distance: the number of east–west and north–south blocks one must traverse to get between those two points.

Cosine



Cosine distance is the cosine of the angle between the vectors of two data points. Maximal for superposed vectors, and it decreases when vectors point in different directions.

# The concept of Similarity

How would you separate these 10 famous people into clusters?

- You can use only 3 clusters labeled A,B or C
- You can use whatever reasoning
- The most imaginative method wins!

Person	Cluster ?
Barack Obama	
Beyoncé	
Elon Musk	
Lionel Messi	
Bill Gates	
Leonardo DiCaprio	
Cristiano Ronaldo	
Kim Kardashian	
Tom Hanks	
Stephen Hawking	

# The concept of Similarity

How would you separate these 10 famous people into clusters?

- You can use only 3 clusters labeled A,B or C
- You can use whatever reasoning
- The most imaginative method wins!

In which cluster would you add **me**?

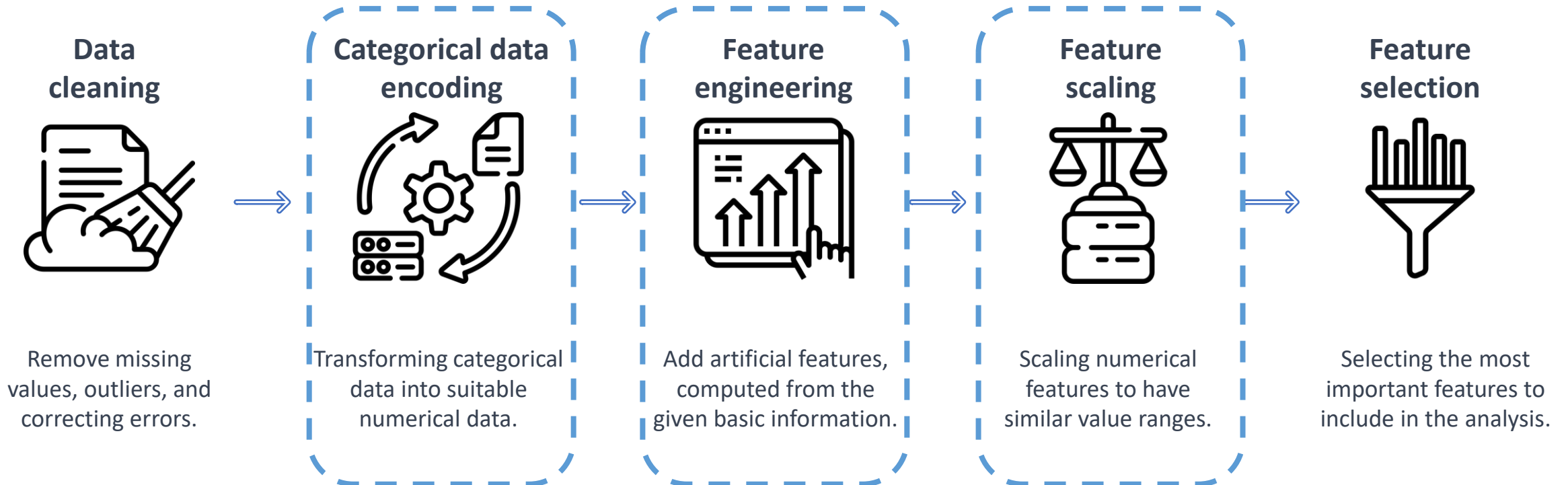
Person	Cluster ?
Barack Obama	
Beyoncé	
Elon Musk	
Lionel Messi	
Bill Gates	
Leonardo DiCaprio	
Cristiano Ronaldo	
Kim Kardashian	
Tom Hanks	
Stephen Hawking	

# Data Handling



# Preprocessing steps

To compute distance and capture similarities **between data**, a **preprocessing** procedure **is needed** to properly prepare available data.




# Encoding categorical data (1/2)

**Encoding (transforming):** assigning one or more numeric values to a categorical feature.

- **Ordinal encoding:** assigns a numerical value to each category based on their rank or order.  
Useful when a **clear hierarchy** or scale in data is available.


ID	Education
1	Bachelors Degree
2	Ph. D.
3	Masters Degree
4	Bachelors Degree



ID	Size
1	1
2	3
3	2
4	1

- **One-hot encoding:** creates a binary (0/1) variable for each category in the original feature.  
Easy comparison of different categories but create **many variables**.

ID	Role
1	Doctor
2	Nurse
3	Doctor
4	Pharmacists



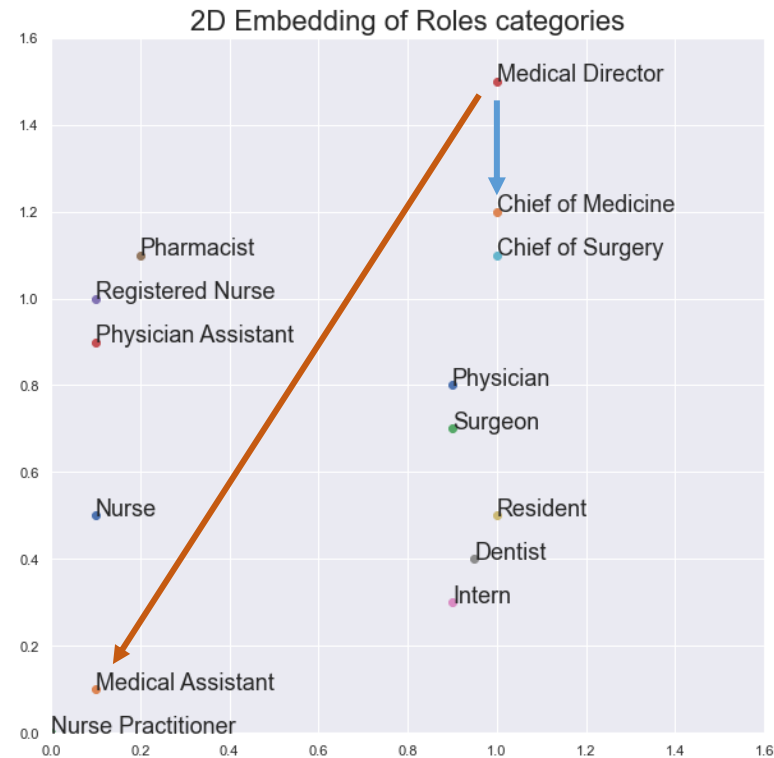
ID	is_doctor	is_nurse	is_pharmacist
1	1	0	0
2	0	1	0
3	1	0	0
4	0	0	1

# Encoding categorical data (2/2)

**Encoding (transforming):** assigning one or more numeric values to a categorical feature.

- **Neural network encoding:** generates vectors from categorical data.  
Useful for **large number of categories** (e.g., *word2vec* recast all English dictionary words!)

ID	Role	x	y
1	Nurse	0.1	0.5
2	Surgeon	0.9	0.7
3	Resident	1	0.5
4	Medical Director	1	1.5



# Feature engineering

Creation of new features:

- **add new features** derived from the original ones
- **transform existing** features to improve the usefulness



**improve** a models predictive **performance**



**reduce** computational effort and data **needs**



**improve interpretability** of the results

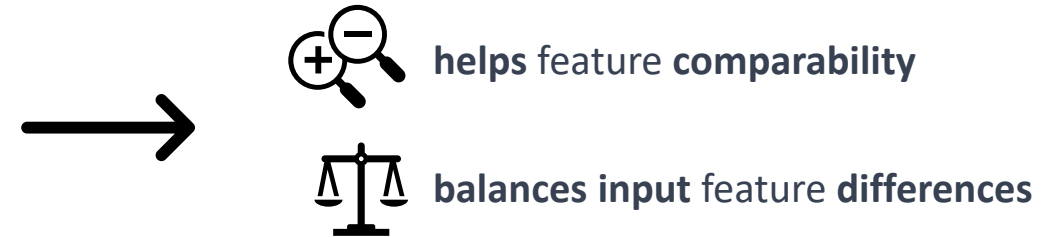
Example: to **evaluate hospital performance**, a useful feature might the ratio:

$$\textit{patients per doctor} = \frac{\textit{number of patients}}{\textit{number of doctors}}$$

**Feature engineering requires a deep understanding of the problem and domain knowledge**

# Feature Scaling

Transforming **numerical values** in a dataset to a **common scale** (usually between 0 and 1 or -1 and 1)



Example: using **Euclidean distance**, features with **higher magnitude** are **dominant with respect to** those with **lower magnitudes**.

Employee	Age	Salary
1	44	73000
2	27	47000
3	27	53000
4	38	62000
5	40	57000
6	35	53000
7	48	78000



Employee	Age norm	Salary norm
1	0.809	0.838
2	0	0
3	0	0.193
4	0.523	0.483
5	0.619	0.322
6	0.380	0.193
7	1	1

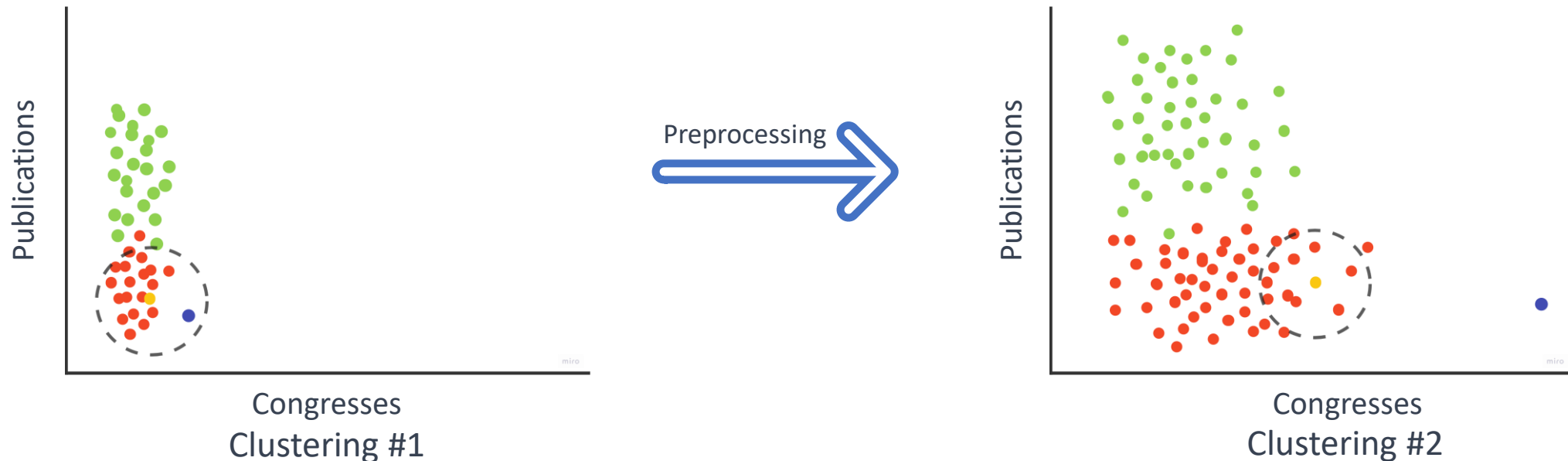
**Feature scaling improves performance** of machine learning models **reducing possible biases** stemming from differences in feature scales



# Preprocessing impact on Clusters

Example: cluster doctors (each point below) by their behavior towards scientific community looking publications and congresses attendances.

Note: without preprocessing data, the points yellow and blue belong to the cluster of “red” doctors and seem similar to each other. Indeed, their spatial distance in the plot is not very large. However, after the preprocessing (feature scaling), they appear further away from each other, leading to another conclusion.



**Data preprocessing can change the resulting distance score (and the clustering).**  
It must be carefully applied based on the available data and the scope of our analysis.

# Preprocessing

How would you encode the following features to one or more numbers?

- **Collaboration Attitude:**
  - POSITIVE
  - NEUTRAL
  - NEGATIVE
  - WILLING
  - UNWILLING
- **Gender:**
  - MALE
  - FEMALE
- **Sport:**
  - Basketbal\_player
  - Horse\_rider
  - Olympic jumper
  - Teenager football player

# Preprocessing

How would you encode the following features to one or more numbers?

- **Collaboration Attitude:**
  - POSITIVE = 1
  - NEUTRAL = 0
  - NEGATIVE = -1
  - WILLING = 0.5
  - UNWILLING = -0.5
- **Gender:**
  - MALE -> IS\_MALE = 1 , IS\_FEMALE = 0
  - FEMALE -> IS\_MALE = 0 , IS\_FEMALE = 1
- **Sport:**
  - Basketbal\_player -> (1,0)
  - Horse\_rider -> (0,1)
  - Olympic jumper -> (1,1)
  - Teenager football player -> (0,1)

# Clustering Methods

# Top Clustering approaches

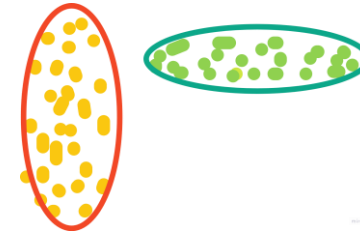
Different clustering methods are available and suited for different scenarios.

## Centroid models



Points are clustered **minimizing distance from centroids** whose position are iteratively updated, until convergence.

## Distribution models



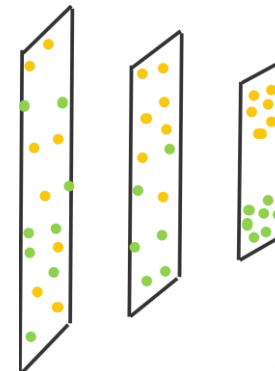
Data points are segmented to fit **independent distributions**.

## Density models



Points are clustered if are close to other points. **Clusters are high density regions**, separated by low density areas.

## Neural models



Data points are embedded in a **lower dimensional space** using a non-linear transformation that preserves information.



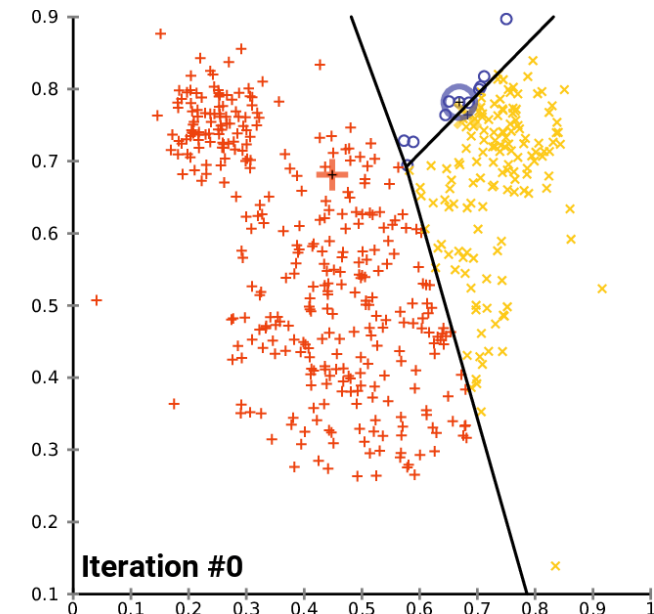
# K-Means

The steps of the algorithm are:

1. Select  $k$  cluster centroids at random.
2. Assign each data point to the closest centroid cluster.
3. Update centroid of each cluster, using the mean of all the points in that cluster.
4. Repeat point 2 and 3 until the cluster assignments no longer changes

At the end of the algorithm, each data point is assigned to one of the  $k$  clusters based on its proximity to the centroids.

Pros	Cons
Relatively simple to implement	Choice of $k$ in advance
Powerful tool for EDA	Dependent on the initial values of centroids
Identification of pattern in large data set	Clustering outliers
Computationally efficient	Cluster must be spherical and have equal variance



# DBSCAN (Density-Based Clustering)

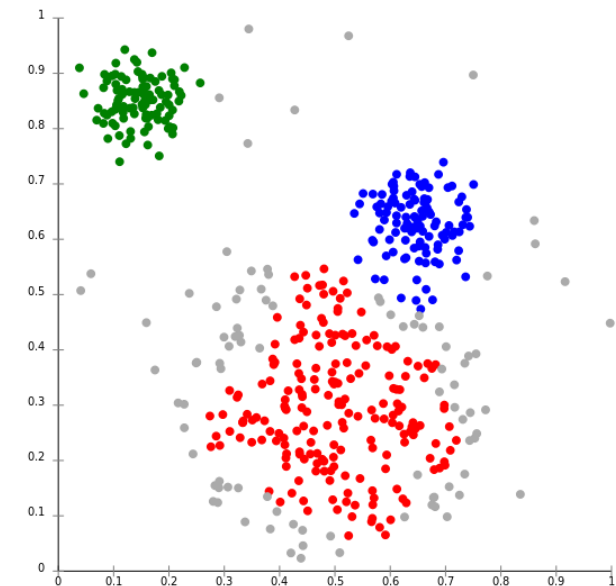
Clusters are based only on the **density** of the data points.

The steps of the algorithm are:

1. Randomly select a data point.
2. If the neighborhood contains a minimum number of points, the data point is labeled a **core point**, and all other points within the radius are assigned to the same cluster. Otherwise, the point is considered **noise**.
3. Repeat until all the data points are considered.

Two points will belong to the same cluster if it is possible to **connect them passing through high-density regions**.

Pros	Cons
Handles clusters with arbitrary shapes and sizes	Sensitive to the choice of initial parameters
Identifies outliers and noise	Not memory efficient
No need to specify the number of clusters	Does not provide centroid information

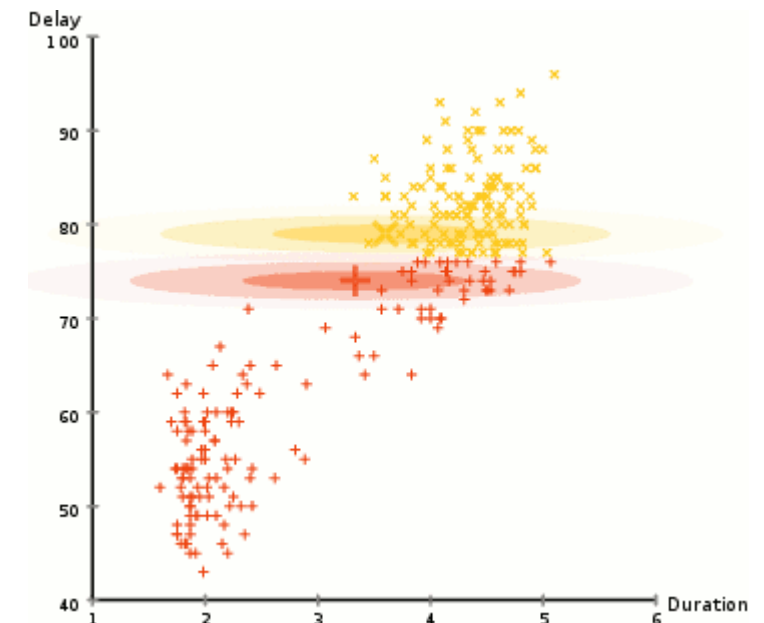


# Distribution Models

Distribution-based clustering, also known as Gaussian Mixture Model (GMM) clustering, is another popular unsupervised learning algorithm used for clustering data points.

Unlike K-means and DBSCAN, which assign data points to a single cluster, GMM clustering works by modeling the data as a combination of several Gaussian distributions. Each Gaussian distribution represents a cluster, and the algorithm estimates the parameters of the distributions to fit the data, together with the probability that a data point belongs to each of the k clusters.

Pros	Cons
Captures complex data structure	Computationally intensive
Allows for overlapping clusters	Real data may not be well described by Gaussian distribution
Allows for data sampling	



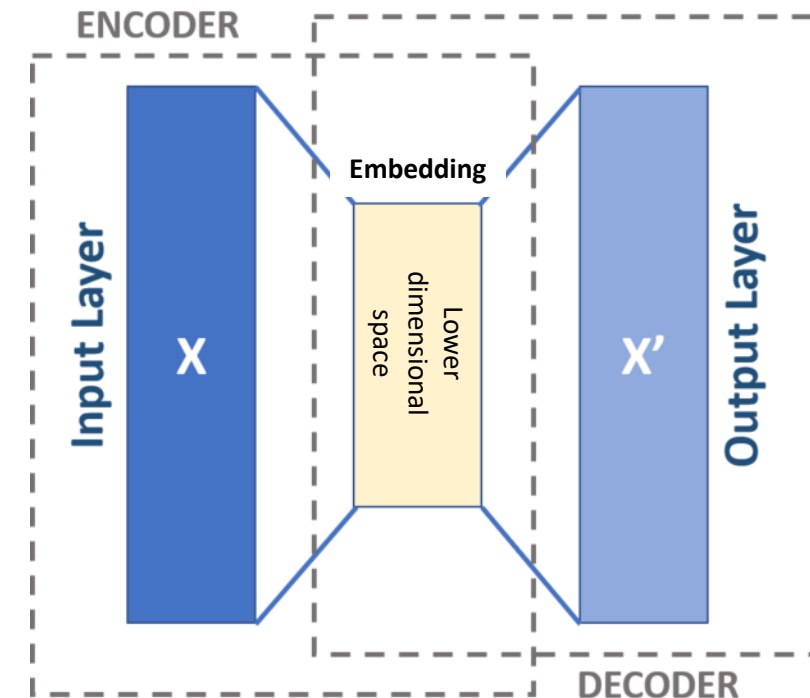
[https://commons.wikimedia.org/wiki/File:EM\\_Clustering\\_of\\_Old\\_Faithful\\_data.gif](https://commons.wikimedia.org/wiki/File:EM_Clustering_of_Old_Faithful_data.gif)

# Autoencoders

Autoencoders are neural networks that learn to **encode data into a lower-dimensional representation**, and then decode it back into its original form. In clustering, this means that an autoencoder can learn to group similar data points together by representing them with similar encoded vectors. The process of training an autoencoder involves minimizing the difference between the original data and its decoded representation, which encourages the network to learn a compressed representation that captures the most important features of the data.

Usually, a **standard clustering method** like k-Means is used to find centroids in the encoded low-dimensional space.

Pros	Cons
Handles high-dimensional data	Computationally expensive
Learns non-linear relationships	More difficult to train



# Recap

## Recap comparison

Algorithm	Pros	Cons
K-Means	Relatively simple to implement	Choice of $k$ in advance
	Powerful tool for EDA	Dependent on the initial values of centroids
	Identification of pattern in large data set	Clustering outliers
	Computationally efficient	Cluster must be spherical and have equal variance
DBSCAN	Handles clusters with arbitrary shapes and sizes	Sensitive to the choice of initial parameters
	Identifies outliers and noise	Not memory efficient
GMM	Captures complex data structure	Computationally intensive
	Allows for overlapping clusters	Estimation of the parameters of Gaussian distribution
Autoencoders	Handles high-dimensional data	Computationally expensive
	Learns non-linear relationships	More difficult to train

# Applications



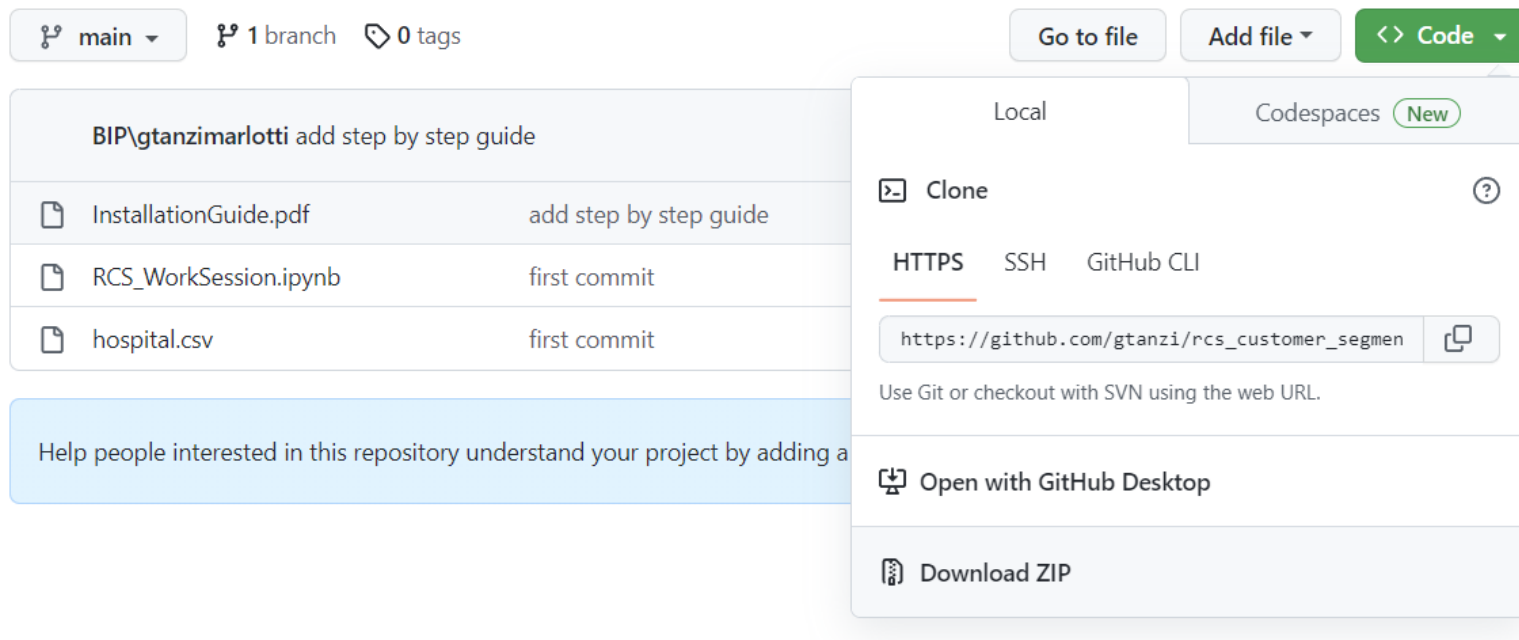
# Use Case: Customer Segmentation using K-Means

We will analyze a dataset containing information about people working in hospitals such as:

Age,  
Gender,  
Education,  
Role ,  
Average Visit Duration,  
Prescription Attitude,  
Publications Number,  
Congresses Attended,  
Partnerships with Pharmaceutical Companies,  
Collaboration Attitude with Pharmaceutical Companies,  
Average Opened Email,  
Visits to the company landing page during last year  
Access to Online Services during last year,  
Attended Events during last year ,  
Network Usage,  
ClickthroughRate,  
OpenRate,  
Engagement Driver

# Use Case: Customer Segmentation using Clustering

[https://github.com/gtanzi/rcs\\_customer\\_segmentation](https://github.com/gtanzi/rcs_customer_segmentation)





Clustering methods are **powerful tools** for customer segmentation

There are **various clustering methods** available, each with its own advantages and limitations.

**The choice of clustering method depends on the data** and the problem at hand, as well as the specific business objectives.

**Preprocessing and feature engineering are important steps in clustering analysis** to ensure the quality and relevance of the input data.

Visualization and interpretation of the clustering results are essential to gain insights and **inform business decisions**.



Thanks