# Evaluating Non-Clairvoyant Mechanisms: Theory and Experiment

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# Optimal Dynamic Mechanism Design

- ▶ To maximize the revenues (payoff), the seller (principle) sets rules of allocations and prices over multi-period as the buyer (agent) receives private information over time.
  - Repeated selling of perishable goods
  - ► Long-term principal-agent relationship
- ▶ Dynamic mechanism improves revenue and efficiency (Baron & Besanko, 1984).

## A "Simple" Example

#### Scenario U (Mirrokni et al 2017)

- two-period, single-buyer (with a quasi-linear utility function)
- ▶ the seller sells one item in each period; zero production cost
- ▶ distribution of Buyer's value:  $F_1 = U[0,1] = F_2$ , independent draws

#### What are the best rules of allocation and price?

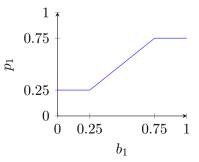
- ▶ Dynamic IC: the buyer reports the true value in each period
- Ex-post IR: the buyer gains a non-negative payoff after the realization of values

## A complicated Answer

Buyer knows the clairvoyant bundle:

$$p_2 = 1 - \sqrt{2p_1 - 0.5}$$

- ▶ Buyer makes a bid in Period 1, pays  $p_1$  if  $b_1 \ge p_1$
- $ightharpoonup p_1$  is a function of  $b_1$



# Clairvoyant mechanism is hard to solve, understand, and implement

#### Clairvoyant Mechanisms

▶ Full information design  $\Rightarrow$  Future demand  $(F_2)$  is used to design the structure

#### Why not clairvoyant mechanism in real-life?

- ▶ Difficult to compute (Papadimitriou et al., 2022)
- ▶ Not intuitive (Mirrokni et el. 2020)
- ▶ Require to share a common unbiased belief
- ► Lack of a general form
- ▶ Real revenue is not as expected (Gui and Houser, 2024)

# Non-Clairvoyance Environment: more practical

#### Future demand is not accessible at the beginning.

- ▶ No need to share the unbiased belief.
- ▶ General Form.



 $F_2$  is unknown in Day 1



 $v_1 \sim F_1$ 



 $v_2 \sim F_2$ ?

# Non-Clairvoyant Mechanisms: general form

The clairvoyant revenue  $Rev^*$  is not achievable.

RS: Optimal Repeated Static mechanism (Myerson, 1981)

▶ Rules in two days are independent of each other

Maximize intra-period revenue for each period separately.

 $\Rightarrow \frac{Rev^{RS*}}{Rev^*}$  could be arbitrarily small (Papadimitriou et al., 2022)

NC: Optimal Non-clairvoyant dynamic mechanism (Mirrokni et al., 2020)

▶ Rules on Day 2 depend on bids on Day 1

Best Revenue Guarantee:  $\Rightarrow \frac{Rev^{NC*}}{Rev^*} \ge \frac{1}{a}$ 

Achieve at least  $\frac{1}{2}$  revenue produced by optimal clairvoyant mechanism under all scenarios in **two-period single-buyer** case.



# Constructing Non-clairvoyant Mechanisms

#### Three Basic Mechanisms satisfies IC and IR

- ▶ Myerson Auction (M): get the item if  $b \ge r$ , pay r
- ► Give-for-free (F): Free item
- Posted-price Auction (P): pay upfront fee  $s = \min[u_{-1}, \mathbb{E}(v)]$ , get the item if  $b \geq r$ , such that  $\mathbb{E}[v r | v \geq r] = s$

#### NC, RS in a two-period case

- ▶ RS: M in Period 1 and Period 2;
- NC: Uniform combination of F and M in Period 1; Uniform combination of P and M in Period 2

#### When can NC do better than RS?

#### Relative size of optimal intra- and inter-period revenues is the key.

▶ NC Better Scenario: Optimal inter - period revenue is larger ⇒ NC outperforms.

$$F_1 = F_A = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{2})\}, \qquad \mathbb{E}_A = 3.$$

$$F_2 = F_B = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{4}), (8, \frac{1}{8}), (16, \frac{1}{16}), (32, \frac{1}{16})\}, \qquad \mathbb{E}_B = 6.$$

$$REV^{RS} = 4, REV^{NC} = 4.5 \uparrow 12.5\%$$

▶ RS Better Scenario: Optimal intra - period revenue is larger  $\Rightarrow$  RS outperforms.

$$F_1 = F_B, F_2 = F_A$$
  $REV^{RS} = 4, REV^{NC} = 3.5 \downarrow 12.5\%$ 



# Experimental Design 2 \* 2

#### Two Mechanisms \* Two Scenarios

- $\triangleright$  NC
- ightharpoons RS

- ▶ NC Better Scenario
- ► RS Better Scenario

#### Non-Clairvoyant Environment

- ▶ Participants as the **Buyer** trading with **Robot Seller**, c = 0,
- ▶ Two periods: The buyer can buy one item in each period from the seller
- **Non-clairvoyance**: The distribution of buyer's value  $(F_t)$  is common knowledge only in that period
- ▶ **Incomplete Information**: Only the buyer knows his value for the item in each period,  $v_t$ , independent draw.
- ightharpoonup Endowment = 50

# Mechanism - Optimal Repeated Static (RS)

#### Period 1

- $\triangleright$  Seller sets a reserve price  $r_1$  based on the distributional knowledge  $F_1$ .
- ▶ Buyer learns his value  $(v_1)$ , makes a bid:  $b_1$
- ▶ Buyer can get the item only when  $b_1 \ge r_1$  and pay  $p_1 = r_1$ .

#### Period 2

 $ightharpoonup F_2 \Rightarrow r_2, v_2 \Rightarrow b_2, \text{ pays } p_2 = r_2 \text{ if } b_2 \geq r_2$ 

#### Myerson's Auction

monopoly price: 
$$r_1 = r_2 = 2$$
  $r_A = 2 \in \{arg \max_r r \cdot P(v_A > r)\}, \quad r_B = 2 \in \{arg \max_r r \cdot P(v_B > r)\}$ 

# Mechanism - Optimal Non-Clairvoyant Dynamic (NC)

How the dynamic mechanism work?



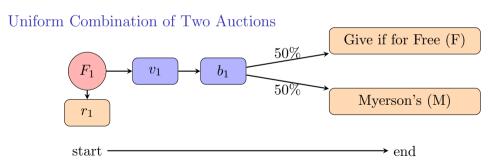
Half chance of free item in period 1



Half chance of upfront fee in period 2

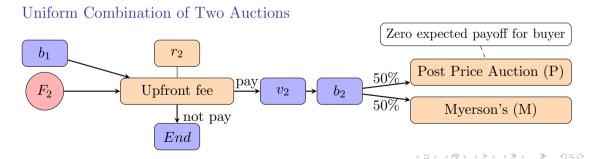
#### NC in Period 1

- $\triangleright$  Seller sets a fixed reserve price  $r_1$  based on the distribution  $F_1$ .
- ▶ Buyer learns his value  $(v_1)$ , makes a bid :  $b_1$
- ▶ Buyer has 50% chance to get the item for free:  $p_1 = 0$ ; Otherwise, buyer can get the item only when  $b_1 \ge r_1$  and pay  $p_1 = r_1$ .



#### NC in Period 2

- ▶ Seller sets an upfront fee  $s_2 = \min(b_1, E(v_2))$ .
- $\triangleright$  Buyer decides to pay or leave. Game ends if the buyer leaves (enter = 0).
- ▶ If the buyer pays (enter = 1),
  - ▶ Buyer learns their value  $(v_2)$  and makes a bid  $(b_2)$
  - ▶ Buyer has 50% chance to get refund on the upfront fee (luck = 1).
  - Seller sets two reserve prices  $(r_2)$  based on the  $F_2$ , luck for each given  $m_2$ , Buyer can get the item only when  $b_2 \geq r_2$  and pay  $p_2 = r_2$



# Hypotheses

#### Hypothesis 1 - On Revenue Comparison

- ▶ In the NC Better Scenario, NC gains more revenue than RS;
- ▶ In the RS Better Scenario, NC gains less revenue than RS.

#### Hypothesis 2 - On Individual Rationality

Some buyers choose not to pay the upfront fee, such that the experimental revenue of NC is less than its theoretical prediction.

#### Hypothesis 3 - On Incentive Compatibility

▶ Participants' bids are closer to true value under NC than RS.

# The Experiment

▶ 256 George Mason Students. September to November 2021.

Treatment	NC Bette	er Scenario RS	RS Better NC	r Scenario RS
Age	21.6	22.3	21.9	22.7
Gender (Male=1)	0.48	0.44	0.52	0.47
Risk aversion	4.46	4.90	4.55	4.63
Observation	64	64	64	64

Table 1: Summary Statistic

#### Results

#### Result 1.

Experimental observations match theoretical predictions.

- ▶ In the NC Better Scenario, NC gains more revenue than RS.
- ▶ In the RS Better Scenario, NC gains less revenue than RS.

## Experimental Revenue Comparison - Period 1

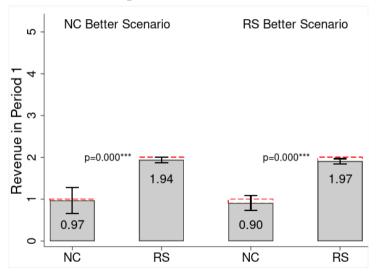


Figure 3: Revenues of Period 1 in each Treatment

## Experimental Revenue Comparison - Period 1 & Period 2

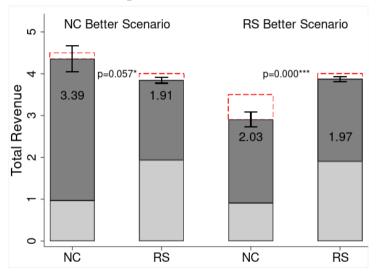


Figure 4: Revenues in each Treatment

#### Results

#### Result 2.

Risk aversion deters buyers from participating in the second period in NC.

- ▶ In the NC Better Scenario, 4 buyers quit the second period, and the number doubles in the RS Better Scenario.
- ▶ Revenue from NC being less than theoretically predicted.

## Revenue Loss Decomposition

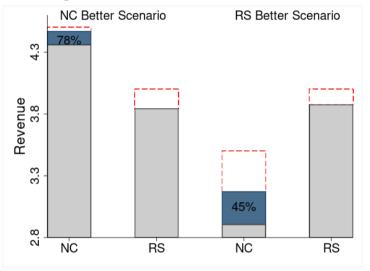


Figure 5: Revenues Increase if all Buyers enter in Period 2.

# Why not Pay the Upfront Fee (membership fee)

- ▶ "Since I got a profit the first time I didn't want to go again with my luck"
- ▶ "Risk vs Reward..... I got lucky and did not have to pay."
- ▶ "Based on the membership fee."
- "didn't want to take any big risks so I just lowballed my offers and refused to take the membership"
- "i read the instructions carefully. i think the second period isn't worth losing the points i had to pay membership fee and could only get the item by bidding higher than the price set by the seller..... honestly, i haven't been feeling lucky so i'd rather not take my chances. so i tried not to lose money in the first period and just left it as is."

# Risk Aversion Affects Participation in Period 2 Indirectly

	DV: Enter in Period	2 (=1)
	(1)	(2)
NC Better Scenario (=1)	0.17**	0.25*
	(0.08)	(0.13)
$notfree_1 (= 1)$	0.07	0.08
	(0.07)	(0.11)
NC Better Scenario * notfree <sub>1</sub>	$-0.18^*$	-0.14
	(0.10)	(0.17)
risk aversion	-0.01	-0.03
	(0.01)	(0.02)
$payof f_1$	0.00	0.00
	(0.01)	(0.01)
$upfront_2$	-0.01	-0.03
	(0.03)	(0.05)
Controls		✓

Table 2: Regression of Participation Choice on Risk attitude.

#### Results

#### Result 3.

- ► Generally overbid.
- ▶ Buyers overbid less under NC when the distribution of their valuation has low variance.

# Bid-Value Ratio Comparison

Bid/value	Non-Clairvoyant Dynamic	Repeated Static	(p-value) <sup>1</sup>
$F_A$ (Low variance)	$1.264 \ (0.04)$	1.379(0.04)	0.060*
$F_B$ (High variance)	$1.194\ (0.05)$	$1.251 \ (0.04)$	0.392
(p-value)	0.116	0.008***	

Table 3: Bid-Value Ratio Comparison



## What we learn (so far)

#### Practical value of non-clairvoyant mechanisms

- ▶ We find non-clairvoyant mechanisms work as intended: NC outperforms RS when it is predicted to do so.
- ▶ Buyers' risk attitudes matter in the success of NC.
- ▶ Randomization in NC leads buyers to overbid less.

#### Further Questions

- $\blacktriangleright$  How does the optimal clairvoyant mechanism perform?  $\Rightarrow$  New treatment OC
- ► How does the deterministic implementation of NC perform? ⇒ New treatment NCD

# The Optimal Clairvoyant Mechanism (OC) in the NC Better scenario

#### Clairvoyant menu:

$$\{(p_1, p_2)\} = \{(2, 8), (4, 2)\}$$

- $\Rightarrow$  Cannot discriminate in Period 2:
- $\Rightarrow$  Extract the whole expected value in Period 1:

$$REV_2^{OC} = 2$$

 $REV_1^{OC} = 3$ 

#### Check IC and IR $u(b_1)$

- ▶ if  $v_1 = 2$ :  $u(2) = 0 + 4 \frac{1}{4} * 8 = 2$ , u(4) = -2 + 4 = 2
- ightharpoonup if  $v_1 = 4$ : u(2) = 2 + 2 = 4, u(4) = 0 + 4 = 4

# Implementations of OC in the NC Better scenario

#### Free item in Period 1 (Give for Free)

- ▶ Buyer makes a bid in Period 1 (or quit), pays  $p_1$  if  $b_1 \ge p_1$
- $ightharpoonup p_1 = 0$ , get the item for free in Period 1

#### Upfront fee in Period 2 (Posted-Price Auction)

- ▶ Upfront fee equals to past bid:  $s_2 = b_1$ , buyer pays or quit
- ▶ Buyer makes a bid in Period 2 if enter pays  $p_2$  if  $b_2 \ge p_2$

# The Optimal Clairvoyant Mechanism (OC) in the RS Better scenario

#### Clairvoyant menu:

$$\{(p_1, p_2)\} = \{(2, 4), (4, 1)\}$$

- ▶ Buyer makes a bid in Period 1 (or quit), pays  $p_1$  if  $b_1 \ge p_1$
- $ightharpoonup p_1 = 2 \text{ or } p_1 = 4 \text{ with equal chance}$ 
  - $\Rightarrow$  Cannot discriminate in Period 2:

$$\Rightarrow$$
 Cannot discriminate among  $v_1 \ge 4$ :

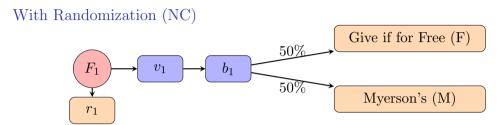
$$REV_2^{OC} = 2$$

$$REV_1^{OC} = \frac{1}{2}(2+3) = 2.5$$

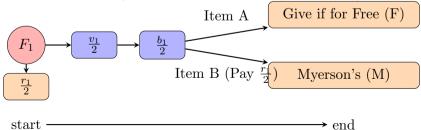
#### Check IC and IR $u(b_1)$

- if  $v_1 = 2$ : u(2) = 0 + 0 = 0, u(4) = -2 + 2 = 0
- if  $v_1 = 4$ : u(2) = 2 + 0 = 2, u(4) = 0 + 2 = 2

#### With and without Randomization in Period 1

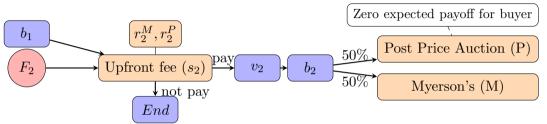


Without Randomization (NCD, two small items in Period 1)

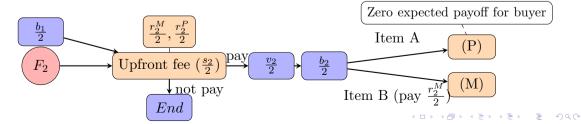


#### With or without Randomization in Period 2





### Without Randomization (NCD, two small items in Period 2)



## Design of Experiment 2

#### Two Mechanisms \* Two Scenarios

- ▶ Optimal Clairvoyant Mechanism (OC)
- ▶ NC in Deterministic form (NCD)

- ► NC Better Scenario
- ► RS Better Scenario

- ▶ 128 Participants as the **Buyer** trading with **Robot Seller**, c = 0,
- ▶ Between Subject: Buyers are assigned to only one treatment
- ▶ Within Subject: All buyers participate two scenarios.

## Results: OC does not do better than NC/NCD

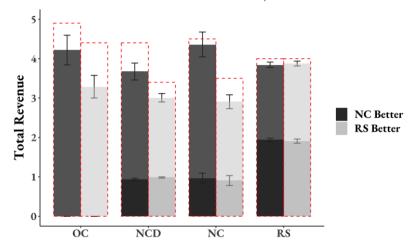


Figure 6: Revenue Comparison

#### Conclusion

- ▶ We highlight the practical importance of non-clairvoyant mechanisms.
  - consistent with theory prediction; robust performance
- ▶ We provide behavioral insights for future mechanism design theory.
  - ► risk attitude matters; randomization advantage

#### Discussion

- ▶ Middle ground of dynamic mechanism design: partially future information design
- ▶ Multi-period game with competition among buyers

#### From the seller side

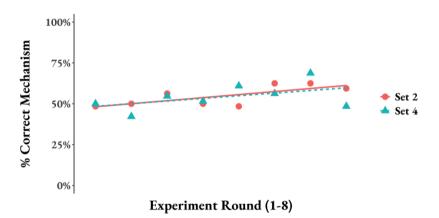
#### How should sellers choose between mechanisms?

- ▶ NC generates more revenue when the scenario is "good".
- ▶ NC encourages more accurate valuation information.
- ▶ NC works better when buyers are not risk-averse.

#### What do human sellers select?

- ▶ Can they learn the intuition of the revenue comparison and choose correctly?
- ▶ Are they willing to select NC more if setting up NC is easier?

# Sellers learn the intuition when they get experienced (Gui and Houser 2024b)



% of Choosing correct Mechanism

# Thank you!

# Requirements of Mechanisms under Non-clairvoyant Environment

#### Seller sets up:

- ightharpoonup Allocation rule  $x \in \{0,1\}$ : whether buyer can get the item or not
- ▶ Price rule  $p \in \mathcal{R}$ : how much to pay if buyer gets the item

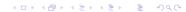
Buyer: 
$$\max_{\{b_1,b_2\}} u_1 + u_2 = (x_1v_1 - p_1) + (x_2v_2 - p_2)$$

- ▶ Dynamic Incentive Compatibility (DIC)

  For a buyer, it is optimal to bid true value in each period
- Ex-post Individual Rationality (EPIR)  $u_1 + u_2 > 0$ , for all realization of  $v_1, v_2$

#### Intra-period Revenue & Inter-period Revenue

- ▶ Intra-period revenue: independent revenue, using information within that period ⇒bounded my Myerson's revenue.
- ► Inter-period revenue: dependent revenue, linking past periods with current period ⇒ bounded by current-period expected value.



# Revenue Comparison in Scenario A

$$F_1 = F_A = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{2})\} \mathbb{E}_1 = 3.$$

$$F_2 = F_B = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{4}), (8, \frac{1}{8}), (16, \frac{1}{16}), (32, \frac{1}{16})\}, \mathbb{E} = 6.$$

▶ Non-Clairvoyant Mechanism increases revenue, ↑ 12.5%

Revenue in NC Better Scenario	NC		RS			
Period 1	Give for Free (F) Myerson Auction (M)	0 2	Myerson Auction (M)	2		
Period 2	Posted-price Auction (P) Myerson's Auction (M)	5 2	Myerson Auction (M)	2		
Total		4.5		4		
Intra-period Revenue Inter-period Revenue		$\frac{2}{2.5}$		4 0		

Table 4: Theoretical Revenues in NC Better Scenario

## Revenue Comparison in RS Better Scenario

$$\begin{split} F_1 &= F_B = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{4}), (8, \frac{1}{8}), (16, \frac{1}{16}), (32, \frac{1}{16})\}, \ \mathbb{E}_1 = 6. \\ F_2 &= F_A = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{2})\}, \ \mathbb{E}_2 = 3. \end{split}$$

 $\triangleright$  NC gains less revenue,  $\downarrow 12.5\%$ 

Revenue in RS Better Scenario	NC RS			
Period 1	Give for Free (F) Myerson Auction (M)	$0 \\ 2$	Myerson Auction (M)	2
Period 2	Posted-price Auction (P) Myerson Auction (M)	3 2	Myerson Auction (M)	2
Total		3.5		4
Intra-period Revenue Inter-period Revenue		2 1.5		4 0

Table 5: Theoretical Revenues in RS Better Scenario

# Reserve price $(r_1, r_2)$ in NC Better Scenario

$$\begin{array}{l} F_1=F_A=\{v,p(v)\}=\{(2,\frac{1}{2}),(4,\frac{1}{2})\},\ \mathbb{E}_1=3.\\ F_2=F_B=\{v,p(v)\}=\{(2,\frac{1}{2}),(4,\frac{1}{4}),(8,\frac{1}{8}),(16,\frac{1}{16}),(32,\frac{1}{16})\},\ \mathbb{E}_2=6. \end{array}$$

#### Period 1

▶ Myserson Auction:  $r_1 = 2$ 

#### Period 2

- ▶ If luck = 1, Myserson's Auction:  $r_2 = 2$
- ▶ If luck = 0, Posted Price Auction:  $r_2$  satisfies

$$E_{v_2}[(v_2 - r_2)^+] = min(b_1, E(v_2)) = upfrong \ fee.$$

Piece-wise function:  $r_2^P = 0$  if  $b_1 \ge 6$ ,  $r_2^P = 2$  if  $b_1 = 4$ ,  $r_2^P = 8$  if  $b_1 = 2$ , and  $r_2^P = 32$  if  $b_1 = 0$ .

# Reserve price $(r_1, r_2)$ in RS Better Scenario

$$F_1 = F_B = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{4}), (8, \frac{1}{8}), (16, \frac{1}{16}), (32, \frac{1}{16})\}, \ \mathbb{E}_1 = 6.$$

$$F_2 = F_A = \{v, p(v)\} = \{(2, \frac{1}{2}), (4, \frac{1}{2})\}, \ \mathbb{E}_2 = 3.$$

#### Period 1

▶ Myserson's Auction:  $r_1 = 2$ 

#### Period 2

- ▶ If luck = 1, Myserson's Auction:  $r_2 = 2$
- ▶ If luck = 0, Posted Price Auction:  $r_2$  satisfies

$$E_{v_2}[(v_2 - r_2)^+] = min(b_1, E(v_2)) = upfront \ fee.$$

Piece-wise function:  $r_2^P = 0$  if  $b_1 \ge 3$ ,  $r_2^P = 1$  if  $b_1 = 2$  and  $r_2^P = 4$  if  $b_1 = 0$ .

# Experimental Revenue Decomposition in NC Better Scenario

	NC			$\mathbf{RS}$			
Revenue in NC Better Scenario	Theory		Experiment	Theory		Experiment	
Period 1	Give for Free Myerson auction	0 2	0 1.94(0.06)	Myerson	2	1.94(0.04)	
Period 2	Post Price Auction Myerson auction	<b>5</b> 2	$4.84(0.47) \\ 1.94(0.06)$	Myerson	2	1.91(0.05)	
Total	v	5	<b>4.35</b> (0.32)		4	<b>3.84</b> (0.07)	

Table 6: Revenue decomposition in NC Better Scenario

# Experimental Revenue Decomposition in RS Better Scenario

	NC			RS			
Revenue in RS Better Scenario	Theory		Experiment	Theory		Experiment	
D : 14	Give for Free	0	0	2.6	2	1.91(0.05)	
Period 1	Myerson auction	2	1.93(0.06)	Myerson			
Period 2	Post Price Auction	3	2.25(0.21)	Myerson	2	1.97(0.03)	
renod 2	Myerson auction	2	1.75(0.12)	Wiyerson	2	1.97(0.03)	
$\operatorname{Total}$		3.5	<b>2.91</b> (0.18)		4	3.88(0.06)	

Table 7: Revenue decomposition in RS Better Scenario