

Group Coursework Submission Form

Specialist Masters Programme

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Revenue Management and Pricing				
Lecturer:			Submission Date:	
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Revenue and Pricing Coursework 2 Grp 8

March 29, 2019

```
Revenue and Pricing Coursework 2
  Group 8
  Date 29/03/19
In [1]: import numpy as np
        import pandas as pd
        import matplotlib.pyplot as plt
        from scipy.stats import norm
        import matplotlib.patches as mpatches
        from matplotlib.patches import Rectangle
In [2]: # Data frame stuff
        data = []
        data = pd.DataFrame(data)
        data["choice"] = (0,1,2)
        data["meaning"] = ("no purchase", "high fare", "low fare")
        data["prob"] = (0.1, 0.3, 0.6)
        data["price"] = (0,200,100)
        data
        # Creating the simulations data which we will be using for the rest of the coursework
        sel = [np.random.choice(3, 200, p=[0.1, 0.3, 0.6]) for i in range (1000)]
```

Ps! Results might differ because a seed was not set and this causes some randomness in the data which alter the figures etc.

1 Creating base functions for use in a) and b)

```
In [3]: # Individual revenue calculator

def idv_rev (x):
    ref = []
    data_low= []
    data_high = []
    data_nope = []
    for p in range (len(sel)):
        peta = sel[p]
```

```
high = 0
                nope = 0
                protect = x
                capacity = 100 - protect
                for i in range(len(sel[0])):
                    # take the high fare demand from the protection capacity first
                    if peta[i] == 1:
                        if protect > 0:
                            high += 1
                            protect -=1
                        elif capacity > 0:
                            high += 1
                            capacity -=1
                        else:
                            continue
                    # If protection is filled or if it is not a high fare demand,
                    # Fill the regular capacity based on high or low fare demand
                    elif peta[i] == 2:
                        if capacity > 0:
                            low += 1
                            capacity -= 1
                        else:
                            continue
                    else:
                        nope += 1
                # Revenue calculations
                total_rev = 200*high + 100*low
                data low.append(low)
                data_high.append(high)
                data_nope.append(nope)
                # Record average revenue
                ref.append(total_rev)
            return ref
In [4]: # Average Revenue Calculator
        def avg_rev (x):
            ref = []
            data_low= []
```

low = 0

```
data_high = []
data_nope = []
for p in range (len(sel)):
    peta = sel[p]
    low = 0
    high = 0
    nope = 0
    protect = x
    capacity = 100 - protect
    for i in range(len(sel[0])):
        # take the high fare demand from the protection capacity first
        if peta[i] == 1:
            if protect > 0:
                high += 1
                protect -=1
            elif capacity > 0:
                high += 1
                capacity -=1
            else:
                continue
        # If protection is filled or if it is not a high fare demand,
        # Fill the regular capacity based on high or low fare demand
        elif peta[i] == 2:
            if capacity > 0:
                low += 1
                capacity -= 1
            else:
                continue
        else:
            nope += 1
    # Revenue calculations
    total_rev = 200*high + 100*low
    data_low.append(low)
    data_high.append(high)
    data_nope.append(nope)
    # Record average revenue
    ref.append(total_rev)
    avg_rev = np.average(ref)
return avg_rev
```

```
def low_dataset (x):
            ref = []
            data_low= []
            data_high = []
            data_nope = []
            for p in range (len(sel)):
                peta = sel[p]
                low = 0
                high = 0
                nope = 0
                for i in range(len(sel[0])):
                    if peta[i] == 1:
                        high += 1
                    elif peta[i] == 2:
                        low += 1
                    else:
                        pass
                # Revenue calculations
                total_rev = 200*high + 100*low
                data_low.append(low)
                data_high.append(high)
                data_nope.append(nope)
            return data_low
In [6]: # high Fare Dataset (no capacity criteria)
        def high_dataset (x):
            ref = []
            data_low= []
            data_high = []
            data_nope = []
            for p in range (len(sel)):
                peta = sel[p]
                low = 0
                high = 0
                nope = 0
                for i in range(len(sel[0])):
                    if peta[i] == 1:
                        high += 1
                    elif peta[i] == 2:
                        low += 1
                    else:
```

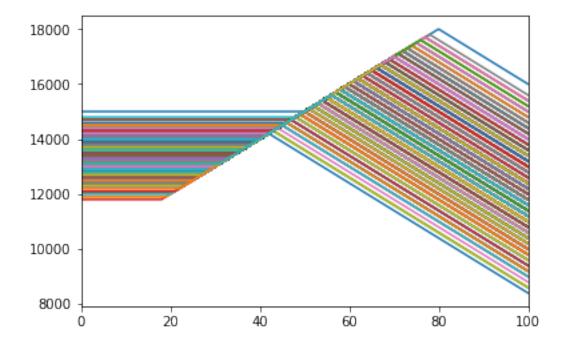
pass # Revenue calculations total_rev = 200*high + 100*low data_low.append(low) data_high.append(high) data_nope.append(nope)

return data_high

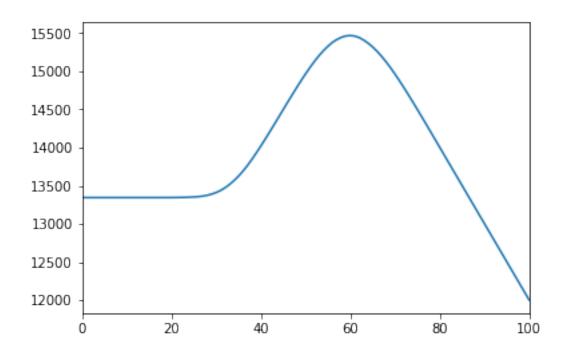
2 Part A

In [7]: # Plot all simulations
 pd.DataFrame([idv_rev(i) for i in range(101)]).plot(legend=False)

Out[7]: <matplotlib.axes._subplots.AxesSubplot at 0x19206f6b00>



Out[8]: <matplotlib.axes._subplots.AxesSubplot at 0x1a2166e9e8>



```
In [9]: part_a_rev.max()
```

Out[9]: 0 15468.0 dtype: float64

In [10]: # Value of revenue at x = 60

part_a_rev.loc[60]

Out[10]: 0 15468.0

Name: 60, dtype: float64

Part A plot analysis

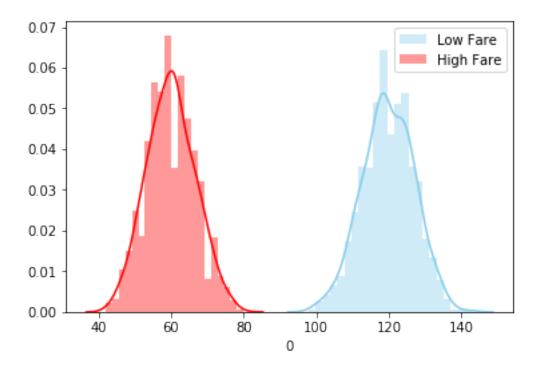
The optimal protection level here we can see is x = 60 achieving the highest revenue. This is aligned with the probability of getting a high fare at probability of 0.3. Within the plot at x < 30 shows a constant region since the protective level is not yet activated, once it is, reservation for high fare customers have started. Past x > 60 we can see that the average revenue begins to fall, this is due to the protection level for high fare is greater than the available demand of high fare seats. we begin to see seats going unsold due to over protection and hence a fall in revenue. The minimum revenue we should achieve at this rate is 60*200 = 12000.

3 Part B

3.1 Low Fare Class Distribution

```
In [11]: \# df_{low} = pd.DataFrame([low_dataset(i) for i in range(101)])
\# Unsure part here if there is need to implement the protection level or just take th
```

```
# since the whole point of little wood is to find the optimal booking limit
         df_low = pd.DataFrame(low_dataset(0))
         # Get the distribution for Low Fare Class
         df_low.describe()
Out[11]:
         count 1000.000000
                 119.818000
         mean
         std
                   7.170655
         min
                  98.000000
         25%
                 115.000000
         50%
                 120.000000
         75%
                 125.000000
                 143.000000
         max
3.2 High Fare Class Distribution
In [12]: # df_high = pd.DataFrame([high dataset(i) for i in range(101)])
         df_high = pd.DataFrame(high_dataset(0))
         # Get the distribution for high fare class
         df_high.describe()
Out[12]:
         count 1000.000000
                  60.013000
         mean
         std
                   6.666879
         min
                  42.000000
         25%
                  55.750000
         50%
                  60.000000
         75%
                  65.000000
                  80.000000
         max
3.3 Plot the distributions
In [13]: # Import library and dataset
         import seaborn as sns
         df = sns.load_dataset('iris')
         sns.distplot( df_low[0] , color="skyblue", label="Low Fare")
         sns.distplot( df_high[0] , color="red", label="High Fare")
         plt.legend()
         plt.show()
```



Fare class distributions

Both fare classes share very similar distributions however, we can see that

- 1. The low fare class has a higher mean and hence the distribution is pushed right
- 2. The two fare classes do not intersect which is true since we work under the assumption that at any point in time t = 200, at most one class can be slected.

3.4 Littlewood part

```
In [14]: low_rev = 100 # low fare revenue
    low_mean = df_low.mean() # mean for low fare
    low_sdev = df_low.std() # standard deviation for low fare

    high_rev = 200 # high fare revenue
    high_mean = df_high.mean() # mean for high fare
    high_sdev = df_high.std() # standard deviation for high fare

    capacity = 100

# LittleWoods Rule

# 1-low_rev/high_rev
a = 1-(low_rev/high_rev)
Booking_limit = capacity - norm.ppf(a,high_mean,high_sdev)
Booking_limit
```

```
Protection_level = 100-Booking_limit
Protection_level
Out[14]: array([60.013])
```

LittleWood Interpretation

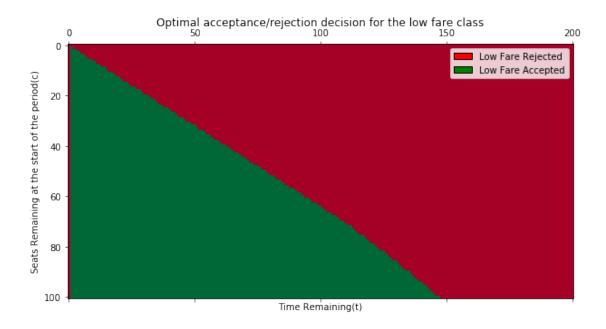
We can see that the optimal protection level produced by littlewood method is 60. This is aligned with the protection level optimisation we achieved in part a where we get the highest revenue around x = 60

4 Part C

```
In [15]: data
Out[15]:
          choice
                    meaning prob price
               0 no purchase
                              0.1
                   high fare
               1
                              0.3
                                     200
               2
                    low fare
                              0.6
                                    100
Optimal Dynamic Programming
        high_p = data["price"][1]
        low_p = data["price"][2]
        t = 200
        c = 100
        v = np.zeros((c+1,t+1))
        outcome = np.zeros((c+1, t+1))
        for i in range(1, c+1):
           for j in range(1, t+1):
               # Reject and accept conditions
               reject = v[i,j-1]
               accept = v[i-1,j-1]
               # Probabilities from each of the options
               prob_nope = data["prob"][0]
               prob_high = data["prob"][1]
               prob_low = data["prob"][2]
               # Creating the utility function we get from accepting a high fare vs a low fa
               # By this logic, and on assumption that we always accept high fares
               # We will only accept a low fare if the utility to accept low fare > utility
               utility_h = high_p + accept
               utility_l = low_p + accept
```

```
# Returns given the following probability
               # Suppose class 0 is selected, we take prob*reject since no capacity is fille
               r_nope = prob_nope * reject
               # We assume that as long as we have capacity, we will accept high paying cust
              r_high = prob_high * (utility_h)
               # Using this utility function, we decide whether or not to accept or reject a
              r_low = prob_low * max(utility_l, reject)
               # Populating the decision outcome array
               if utility_l > reject:
                  outcome[i,j] = 1
               else:
                  outcome[i,j] = 0
               # Populate v with the returns
               v[i,j] = r_nope+r_high+r_low
       v.max()
Out[16]: 15980.404074515787
In [17]: pd.DataFrame(outcome).head()
Out[17]:
                   2
                                5
                                     6
                                         7
                                             8
                                                  9
                                                           191
                                                               192 193
                                                                        194
       0 0.0 0.0 0.0
                       0.0 0.0 0.0 0.0 0.0 0.0 0.0
                                                          0.0
                                                               0.0 0.0
                                                                        0.0
       . . .
                                                          0.0 0.0 0.0
                                                                        0.0
       . . .
                                                          0.0 0.0 0.0 0.0
       0.0 0.0 0.0 0.0
                                                      . . .
                                    1.0 0.0 0.0 0.0
       4 0.0
              1.0
                  1.0
                      1.0 1.0
                               1.0
                                                      . . .
                                                          0.0 0.0 0.0 0.0
          195
              196
                  197
                       198 199 200
                       0.0 0.0 0.0
       0 0.0 0.0
                   0.0
       1 0.0 0.0 0.0
                       0.0 0.0 0.0
       2 0.0 0.0
                  0.0
                       0.0 0.0 0.0
       3 0.0 0.0 0.0
                       0.0 0.0 0.0
       4 0.0 0.0 0.0 0.0 0.0 0.0
        [5 rows x 201 columns]
In [18]: fig = plt.figure(figsize=(10, 6))
       ax = fig.add_subplot(1, 1, 1)
       ax.set_title("Optimal acceptance/rejection decision for the low fare class")
       ax.set_ylabel("Seats Remaining at the start of the period(c)")
       ax.set_xlabel("Time Remaining(t)")
       col = "RdYlGn"
       p = ax.matshow(outcome, cmap = col)
```

```
p
         class AnyObject(object):
             pass
         class AnyObjectHandler(object):
             def legend_artist(self, legend, orig_handle, fontsize, handlebox):
                 x0, y0 = handlebox.xdescent, handlebox.ydescent
                 width, height = handlebox.width, handlebox.height
                 patch = mpatches.Rectangle([x0, y0], width, height, facecolor='red',
                                            edgecolor='black', lw=1,
                                            transform=handlebox.get_transform())
                 handlebox.add_artist(patch)
                 return patch
         class AnyObject1(object):
             pass
         class AnyObjectHandler1(object):
             def legend_artist(self, legend, orig_handle, fontsize, handlebox):
                 x0, y0 = handlebox.xdescent, handlebox.ydescent
                 width, height = handlebox.width, handlebox.height
                 patch = mpatches.Rectangle([x0, y0], width, height, facecolor='Green',
                                            edgecolor='black', lw=1,
                                            transform=handlebox.get_transform())
                 handlebox.add_artist(patch)
                 return patch
         plt.legend([AnyObject(),AnyObject1()], ['Low Fare Rejected', "Low Fare Accepted"],
                    handler_map={AnyObject: AnyObjectHandler(),AnyObject1:AnyObjectHandler1()}
Out[18]: <matplotlib.legend.Legend at 0x1a21b7e828>
```



Optimal Dynamic Programming Comments

We can see that the plot follows the logical inclination.

- *Time logic*. If there is less time remaining, we will have an increased sense of urgency and accept low fare customers as represented by the green (accept) region nearer as time remaining approaches 0.
- Capacity logic. If there are less seats remaining, we will prioritise those seats for high fare
 paying customers hence reject the low fare customers. However, this only triggers past a
 certain time period.

All in all we have a method driven by the theory of urgency driven by time and capacity prioritising high fare, thus we begin to see this lagged diagonal relationship. Additionally, when we have no seats left or no time left, we need to reject the low fare customer. Hence at that point it is a red reject region.

5 Part D

```
In [19]: dyna_rev =[]

    data_outcome = pd.DataFrame(outcome)

# Re running in the simulations
for i in range (0,1000):
    choice = sel[i]
    capacity = 100
    high_fare = 0
    low_fare = 0

# Implementing a secondary criteria based on results from the dynamic programming
```

```
for j in range(1,200):
                 if capacity > 0:
                     if choice[j] == 1:
                         high_fare +=1
                         capacity -=1
                     # Accept low fare only if it is found in the output dataset
                     elif choice[j] == 2:
                         if outcome[capacity][200-j] == 1:
                             low_fare +=1
                             capacity -=1
                 rev = 200*high_fare + 100*low_fare
             dyna_rev.append(rev)
         ave_rev = np.average(dyna_rev)
In [20]: ave_rev
Out[20]: 15951.9
In [21]: plt.hist(dyna_rev, label ="Dynamic programming (d)",histtype = "stepfilled", alpha = "
         plt.hist(part_a_rev[0], label = "Original (a)", histtype = "stepfilled", alpha = 0.3,
         plt.legend(loc='upper right')
         plt.show()
        0.0018
                                                  Dynamic programming (d)
        0.0016
                                                  Original (a)
        0.0014
       0.0012
        0.0010
        0.0008
       0.0006
       0.0004
        0.0002
```

14000

15000

16000

17000

18000

0.0000

12000

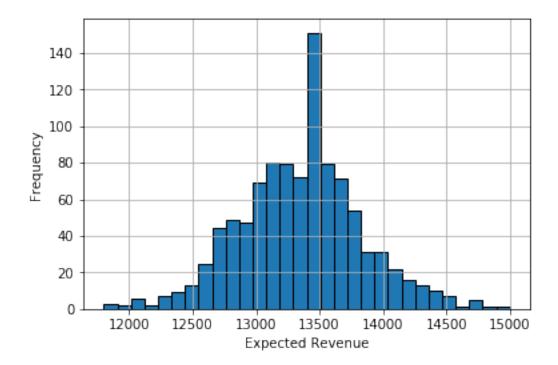
13000

Above we visualise the differences between using dynamic programming and our original model in a) in a plot showing the expected revenue (y-axis) vs the protection level (x-axis)

6 Part E

```
In [22]: # First come first serve revenue calculator
         first_serve = []
         data_low= []
         data_high = []
         data_nope = []
         for p in range (len(sel)):
             peta = sel[p]
             low = 0
             high = 0
             nope = 0
             protect = 0
             capacity = 100 - protect
             for i in range(len(sel[0])):
                 if protect > 0:
                     if peta[i] ==1:
                         high += 1
                         protect -= 1
                     else:
                         continue
                 elif capacity > 0:
                     if peta[i] == 1:
                         high += 1
                         capacity -=1
                     elif peta[i] == 2:
                         low += 1
                         capacity -=1
                     else:
                         continue
                 else:
                     break
                 # Revenue calculations
             total_rev = 200*high + 100*low
             data_low.append(low)
             data_high.append(high)
             data_nope.append(nope)
             # Record revenue
```

```
first_serve.append(total_rev)
```



Above we visualise the result when disregarding the observed protection level.

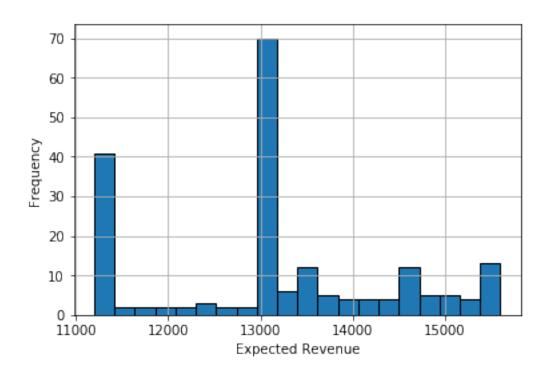
7 Part F

```
for j in range(0,200):
        if capacity > 0:
            if consec_data[j] == 1:
                capacity -= 1
                high fare += 1
                w += 1
            elif consec_data[j] == 2:
                if w < x:
                    low fare += 1
                    capacity -= 1
                else: # Here we reject a low fare
                    w -= 1
    revenue = high_fare*200+low_fare*100
    rev.append(revenue)
    ave_rev = np.average(rev)
return ave_rev
```

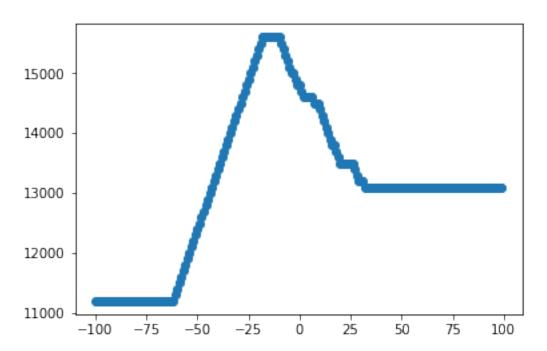
Explanation for Custom Criteria

The theory behind this decision rule of whether to accept/reject the low fare customer is based on how many low fare customers we rejected in a row. This factor is mitigated by either accepting a low fare customer or accepting a high fare customer. This is counted by (w) which increases by 1 when a fare is accepted and decreases by 1 when low fare is rejected. We set the criteria to begin accepting low fares when w is less than the benchmark point (x). I.e this means that low fares are recejected at least w times in a row.

```
In [25]: custom_criteria = pd.DataFrame([consec(i) for i in range (-100,100,1)])
         custom_criteria["x"] = np.arange(-100,100)
         custom_criteria.head()
Out[25]:
                 0
        0 11200.0 -100
        1 11200.0 -99
         2 11200.0 -98
         3 11200.0 -97
         4 11200.0 -96
In [26]: # Distribution of the revenues
        plt.hist(custom_criteria[0], bins = 20, edgecolor ="black")
        plt.xlabel("Expected Revenue")
        plt.ylabel("Frequency")
        plt.grid(True)
        plt.show()
```



In [27]: # Revenue vs Benchmark Plot
 plt.scatter(x=custom_criteria["x"],y=custom_criteria[0])
 plt.show()



Distribution Comments

Here we can see that the ditribution of this method has a far reach. While we can get a high revenue, this method may mostlikely produce either a low (12000) or medium (13400) level of revenue. From the plot we can see that the optimal benchmark to alloacte for this case would be around -25.

In [28]: # Comparisons of the different methods

```
#part_a_rev[0] # part a data a)
 #first_serve # first come frist serve basis e)
 #custom_criteria[0] # custom acceptance criteria f)
 #dyna_rev # dynamic programming d)
 plt.hist(first_serve, label = "First come first serve (e)", histtype = "stepfilled", serve (e)"
 plt.hist(custom_criteria[0], label = "Custom method (f)", histtype = "stepfilled", alp
 plt.hist(dyna_rev, label ="Dynamic programming (d)",histtype = "stepfilled", alpha = "
 plt.hist(part_a_rev[0], label = "Original (a)", histtype = "stepfilled", alpha = 0.3,
 plt.legend(loc='upper right')
 plt.show()
0.0018
                                          First come first serve (e)
0.0016
                                          Custom method (f)
                                          Dynamic programming (d)
0.0014
                                          Original (a)
0.0012
0.0010
0.0008
```

Methods Comparisons

11000

12000

13000

0.0006

0.0004

0.0002

0.0000

We can see that the dynamic programming method performs the best, with the highest revenue as well as the highest average. However, one can argue that the Custom Method or the Original Method may offer the greatest stability since the probability of achieving that level of revenue(13400) is the greatest within that method. The Custom Method probably presents the greatest downside with a high probability of getting a very low revenue (12000).

14000

15000

16000

17000

18000