### Project Report on

# 'Segmentation and Predictive Analysis of Bank Marketing Data'



#### **Undertaken at:**

Sopra Steria, Sector - 135, Noida, India 22<sup>nd</sup> June, 2017 - 31<sup>st</sup> August 2017

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## **ACKNOWLEDGEMENT**

The success and final outcome of this project required a lot of guidance and assistance from many people and I am extremely privileged to have got this all along the duration of my project.

With deepest gratitude, I thank Sopra Steria for accepting me for their externship opportunity and for giving me a chance to work on a Machine Learning project.

With deepest gratitude, I thank my mentor Ms. Archana Singh for giving me this great opportunity to learn and work on a project that greatly interests me. Without her guidance and supervision, I could have never been able to complete the project.

I would also like to thank Ms. Dipinti Phutela for her efforts to match me to the right mentor so that I could work on something that complies with my interest.

Sugandha Gupta

# **CERTIFICATE**

# About Sopra Steria Group

Sopra Steria, a European leader in digital transformation, provides one of the most comprehensive portfolios of end-to-end service offerings on the market: consulting, systems integration, software development, infrastructure management and business process services. Sopra Steria is trusted by leading private and public-sector organisations to deliver successful transformation programmes that address their most complex and critical business challenges. Combining high quality and performance services, added value and innovation, Sopra Steria enables its clients to make the best use of digital technology. With over 40,000 employees in more than 20 countries, Sopra Steria had revenue of €3.7 billion in 2016.

Sopra Steria Group SA was established in September 2014 upon the merger of Sopra Group SA and Groupe Steria SCA. India is an Integral part of Sopra Steria's global business strategy. Sopra Steria has a strong local presence in India with more than 5,000 people working across 4 delivery centers: Noida, Bangalore, Chennai and Pune.

The India operation serves more than 70 customers, including 8 of the Group's top 10 clients. Sopra Steria India's proven offshore capabilities ensure superior value to its customers in terms of cost advantage, quality, speedy delivery and enhanced flexibility. In India, they offer a full spectrum of business solutions across a wide range of Industries to help solve customer's complex industry challenges.

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## **ABSTRACT**

The project, 'Segmentation and Predictive Analysis of the Bank Marketing Data' is based on Machine Learning. The dataset for this project was downloaded from UCI Machine Learning Repository, where it was available as an open source dataset for free.

The dataset used in the project has 45211 observations, and 17 variables for each row. The task was to be able to create a model that predicts how many people will subscribe for the term deposit, using a number of variables.

## Software Used

For this project, the RStudio software has been used for two applications:

- First, a dashboard based on the Bank Marketing dataset was made using the ShinyApp library, developed on RStudio which is based on R language.
- Second, the Machine Learning model was developed on RStudio, which is based on the R language as well.

### INTRODUCTION

For the campaigning needs, organizations rely mainly on either mass campaign, or direct campaign. Mass campaign is focused on a large group of people of possibly different age groups, and even those people for whom the campaign is not even relevant. In contrast, the direct campaign focuses on specific potential clients and is more effective.

For this project, we work on a direct marketing campaign by a bank aimed to increase subscriptions to their term deposits. The aim of this project is to build a model to predict whether a particular client will subscribe to term deposit or not. If classifier has very high accuracy, it can help the bank manager to filter clients and use available resources more efficiently to achieve the campaign goal. Also, identifying the influential factors for customers' decision is also important so that the bank can establish efficient and precise campaigning strategy. Proper strategy would reduce cost and improve long term relations with the clients.

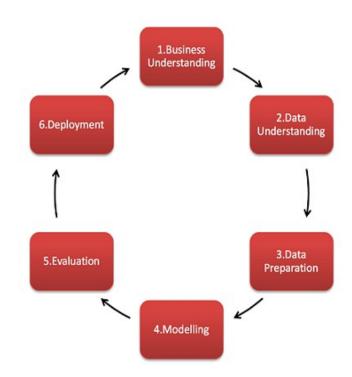
# **CRISP DM Methodology**

CRISP-DM stands for cross-industry process for data mining. The CRISP-DM methodology provides a structured approach to planning a data mining project. It is a robust and well-proven methodology. It is the golden thread than runs through almost every client engagement. The CRISP-DM model is shown below.

This model is an idealized sequence of events. In practice many of the tasks can be performed in a different order and it will often be necessary to backtrack to previous tasks and repeat certain actions. The model does not try to capture all possible routes through the data mining process.

The different phases of this methodology are:

- 1. Business understanding
- 2. Data understanding
- 3. Data preparation
- 4. Modeling
- 5. Evaluation
- 6. Deployment



#### STAGE ONE – BUSINESS UNDERSTANDING

The steps involved in this stage are:

Determine the desired outputs of the project
Assess the current situation
Determine data mining goals
Produce project plan

#### STAGE TWO – DATA UNDERSTANDING

The steps involved in this stage are:

Describe data

Explore data

Verify data quality

Data quality report

#### STAGE THREE – DATA PREPARATION

The steps involved in this stage are:
Select your data
Clean your data
Construct required data
Integrate data

#### STAGE FOUR - MODELLING

The steps involved in this stage are:
Select modeling technique
Generate test design
Build model
Assess model

### **STAGE FIVE – EVALUATION**

The steps involved in this stage are: *Evaluate your results Review process* 

### **STAGE SIX – DEPLOYMENT**

The steps involved in this stage are: Plan deployment Plan monitoring and maintenance Produce final report Review project

# Shiny App Dashboard

**Shiny** is an open source R package that provides an elegant and powerful web framework for building web applications using R. Shiny helps you turn your analyses into interactive web applications without requiring HTML, CSS, or JavaScript knowledge.

#### **Features**

- 1. Build useful web applications with only a few lines of code
- 2. Shiny applications are automatically "live" in the same way that spreadsheets are live. Outputs change instantly as users modify inputs, without requiring a reload of the browser.
- 3. Shiny user interfaces can be built entirely using R, or can be written directly in HTML, CSS, and JavaScript for more flexibility.
- 4. Works in any R environment
- 5. Pre-built output widgets for displaying plots, tables, and printed output of R objects.
- 6. Fast bidirectional communication between the web browser and R.
- 7. Easy to develop and distribute.

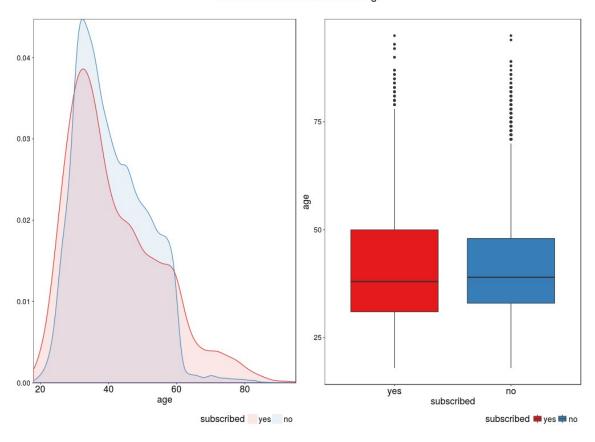
### Installation

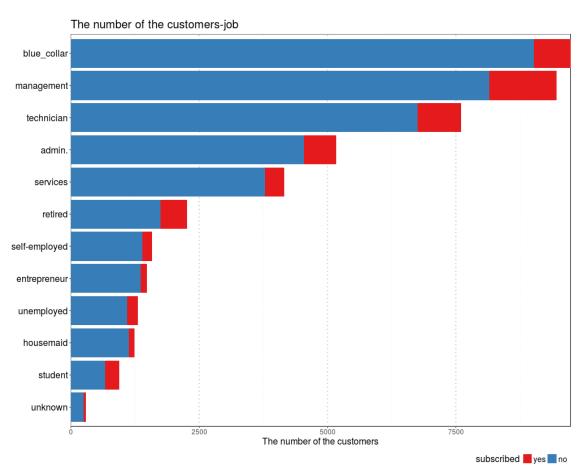
Shiny is available on CRAN, and can be installed from the console by entering the command:

install.packages("shiny")

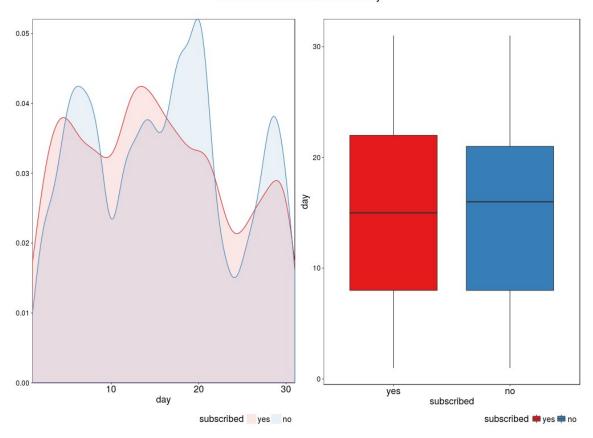
For this project, a shiny app was developed and uploaded on the online server of the Shiny App website. A few screenshots of the dashboard are shown:

#### Distribution of the customers-age

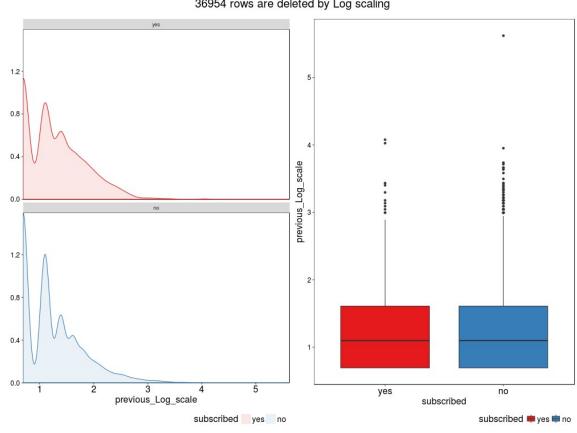


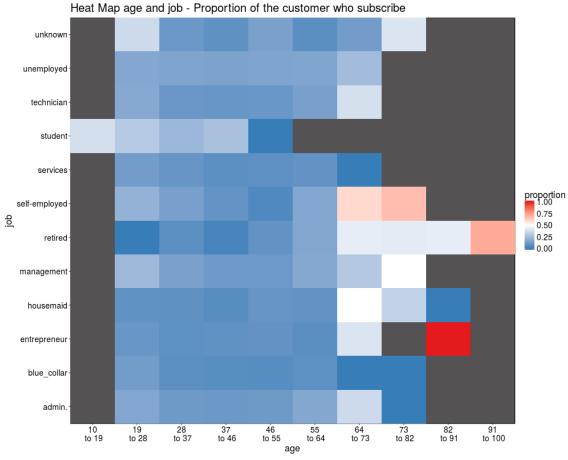


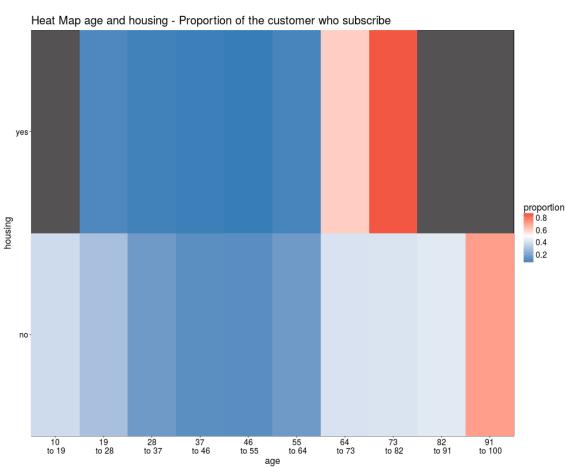
#### Distribution of the customers-day

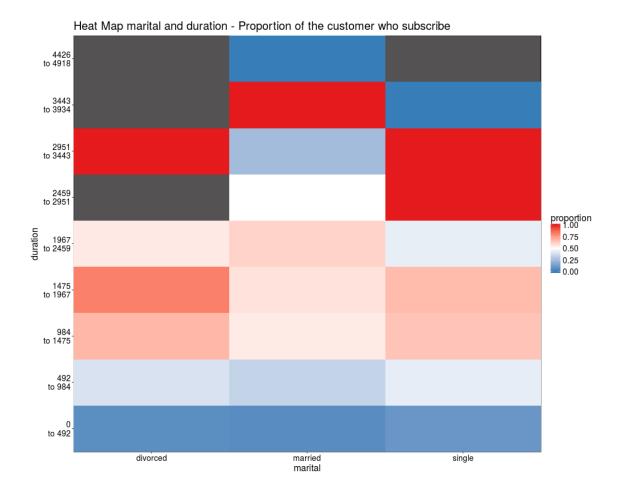


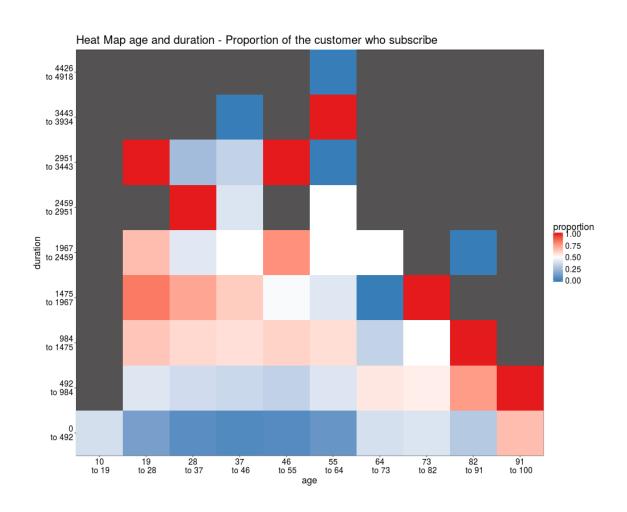
# Distribution of the customers-previous 36954 rows are deleted by Log scaling











# Machine Learning Model Development

The dataset was loaded in the Rstudio software. The dataset contained 45211 observations, each containing 17 variables. The structure of the dataset is as follows:

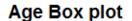
```
'data.frame': 45211 obs. of 17 variables:
          : int 58 44 33 47 33 35 28 42 58 43 ...
 $ job
               : Factor w/ 12 levels "admin.", "blue-collar", ...: 5 10 3 2 12 5 5 3 6
10 ...
$ marital : Factor w/ 3 levels "divorced", "married", ..: 2 3 2 2 3 2 3 1 2 3 ...
$ education: Factor w/ 4 levels "primary", "secondary", ..: 3 2 2 4 4 3 3 3 1 2 ...
$ default : Factor w/ 2 levels "no", "yes": 1 1 1 1 1 1 1 2 1 1 ...
$ balance : int 2143 20 2 1506 1 231 447 2 131 502
 $ balance : int 2143 29 2 1506 1 231 447 2 121 593 ...
$ housing : Factor w/ 2 levels "no","yes": 2 2 2 2 1 2 2 2 2 2 ...
$ loan : Factor w/ 2 levels "no","yes": 1 1 2 1 1 1 2 1 1 1 ...
$ contact : Factor w/ 3 levels "cellular", "telephone", ...: 3 3 3 3 3 3 3 3
3 ...
 $ day
               : int 555555555.
               : Factor w/ 12 levels "apr", "aug", "dec", ...: 9 9 9 9 9 9 9 9 9 ...
 $ duration : int 261 151 76 92 198 139 217 380 50 55 ...
 $ campaign : int 1 1 1 1 1 1 1 1 1 ...
             : int -1 -1 -1 -1 -1 -1 -1 -1 -1 ...
 $ previous : int 0 0 0 0 0 0 0 0 0 ...
 $ poutcome : Factor w/ 4 levels "failure", "other", ...: 4 4 4 4 4 4 4 4 4 ...
               : Factor w/ 2 levels "no", "yes": 1 1 1 1 1 1 1 1 1 1 ...
```

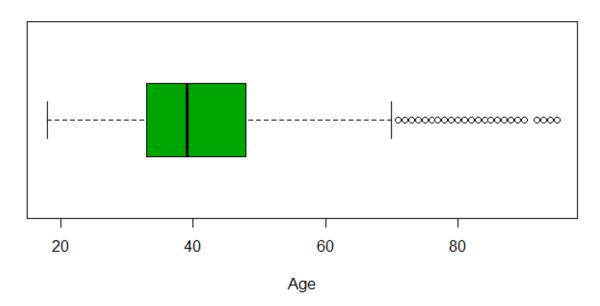
# Summary of the data is as follows:

```
job
                                    marital
                                                                  default
                                                     education
Min. :18.00
               blue-collar:9732
                                divorced: 5207
                                                 primary : 6851
                                                                  no:44396
               management :9458
                                                                  yes: 815
1st Qu.:33.00
                               married :27214
                                                 secondary:23202
                               single :12790
Median :39.00
               technician :7597
                                                 tertiary :13301
                                                 unknown : 1857
Mean :40.94
               admin.
                         :5171
3rd Qu.:48.00
               services
                         :4154
Max. :95.00
               retired
               (Other)
                         :6835
  balance
               housing
                          loan
                                           contact
                                                                          month
Min. : -8019
              no :20081 no :37967
                                      cellular :29285
                                                       Min. : 1.00
                                                                       may
                                                                             :13766
1st Qu.: 72
                                                       1st Qu.: 8.00
              yes:25130 yes: 7244 telephone: 2906
                                                                       jul
                                                                             : 6895
         448
                                      unknown :13020
                                                       Median :16.00
                                                                             : 6247
Median :
                                                                       aug
Mean : 1362
                                                       Mean :15.81
                                                                       jun
                                                                             : 5341
3rd Qu.: 1428
                                                        3rd Qu.:21.00
                                                                       nov
                                                                             : 3970
Max. :102127
                                                       Max. :31.00
                                                                       apr
                                                                             : 2932
                                                                       (Other): 6060
                                    pdays
                                                  previous
  duration
                  campaign
                                                                    poutcome
Min. : 0.0
               Min. : 1.000
                                Min. : -1.0
                                               Min. : 0.0000
                                                                 failure: 4901
1st Qu.: 103.0
                1st Qu.: 1.000
                                1st Qu.: -1.0
                                               1st Qu.:
                                                        0.0000
                                                                 other : 1840
Median : 180.0
               Median : 2.000
                                Median : -1.0
                                               Median :
                                                        0.0000
                                                                 success: 1511
                                             Mean : 0.5803
3rd Qu.: 0.0000
Mean : 258.2
                Mean : 2.764
                                Mean : 40.2
                                                                 unknown:36959
3rd Qu.: 319.0 3rd Qu.: 3.000
                                3rd Qu.: -1.0
Max. :4918.0 Max. :63.000
                                Max. :871.0 Max. :275.0000
```

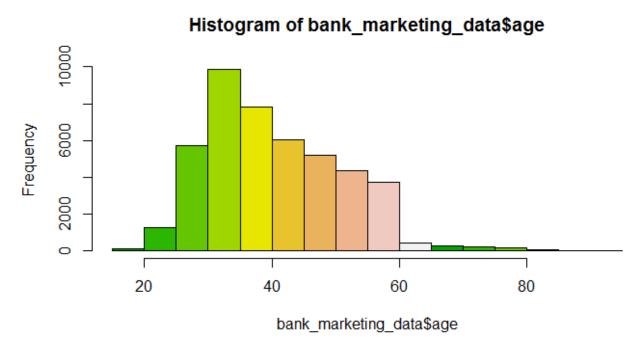
no :39922 yes: 5289

#### **OUTLIER DETECTION AND TREATMENT**





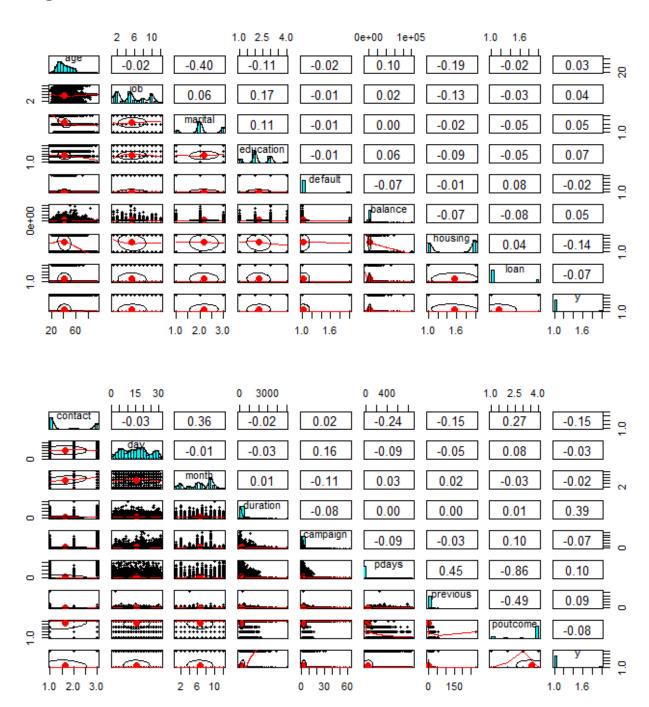
Next, we obtain a boxplot of the values of age. We can see the median and the 1<sup>st</sup> and 3<sup>rd</sup> quartiles. Outliers are also seen as the circles outside the higher side of range.Next, we obtain a histogram to confirm the presence of outliers.



It is confirmed that there are no outliers in the age column.

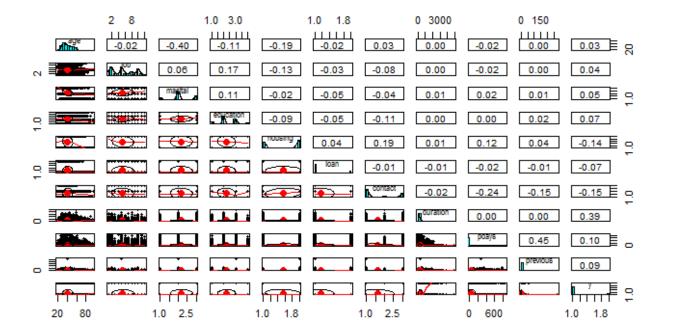
#### **CORRELATION ANALYSIS**

What we saw in the box plot can be emphasized by correlation plot, It can tell if predictor is a good predictor or not a good predictor. This analysis can help us decide if we can drop some columns/predictors depending upon its correlation with the outcome variable. We obtain the correlation plot by using psych library's pairs.panels function.



Based on the correlation values above, we create a subset to reduce the feature space. This is the structure of data after subset creation.

The correlation plot after making subset:

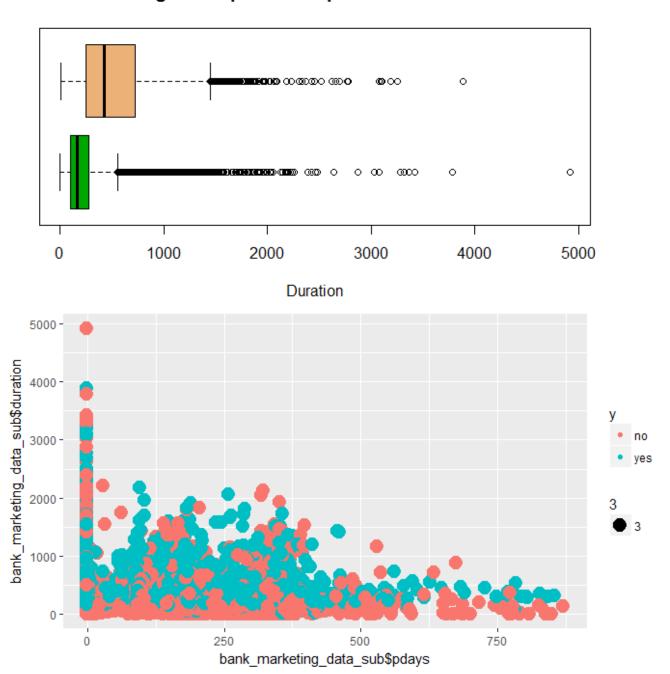


Next, we perform data transformation. We convert the categorical values into numerical values.

```
$ duration
                   261 151 76 92 198 139 217 380 50 55 ...
            : int
 pdays
            : int
                   -1 -1 -1 -1 -1 -1 -1 -1 -1 ...
$ previous
                   0 0 0 0 0 0 0 0 0 0 ...
            : int
            : Factor w/ 2 levels "no", "yes": 1 1 1 1 1 1 1 1 1 1 ...
$ is_divorced: num
                   0 0 0 0 0 0 0 1 0 0 ...
                   0 1 0 0 1 0 1 0 0 1 ...
$ is_single : num
$ is_married : num
                   1011010010...
```

Next, we obtain plots to determine the overlap between the predictors and output to check whether they can be major predictor.

### Finding Overlap between predictor and outcome



Next, for training and testing, we can use CreateDataPartition method present in caret package to split in such a way that training and testing data will have same ratio of target variable.

### **Decision Tree Model**

In R, decision tree algorithm can be implemented using *rpart package*. In addition, we'll use *caret package* for doing cross validation. Cross validation is a technique to build robust models which are not prone to overfitting.

Summary of the decision tree model:

```
call:
rpart(formula = y \sim ..., data = training)
          CP nsplit rel error
                                  xerror
1 0.02984067
                   0 1.0000000 1.0000000 0.01544198
                   2 0.9403187 0.9432892 0.01505397
2 0.01000000
Variable importance
duration
     100
Node number 1: 31649 observations,
                                        complexity param=0.02984067
  predicted class=no
                        expected loss=0.1170021 P(node) =1
    class counts: 27946 3703
   probabilities: 0.883 0.117
  left son=2 (28215 obs) right son=3 (3434 obs)
  Primary splits:
      duration < 523.5 to the left, improve=818.3451, (0 missing)
                                       improve=178.2470, (0 missing)
              < 8.5 to the left,
      previous < 0.5
                        to the left,
                                       improve=176.1903, (0 missing)
                                       improve=155.8784, (0 missing)
improve=147.7386, (0 missing)
               splits as
                           RLLR,
      contact splits as
Node number 2: 28215 observations
  predicted class=no expected loss=0.07733475 P(node) =0.8914974
    class counts: 26033 2182
   probabilities: 0.923 0.077
Node number 3: 3434 observations,
                                      complexity param=0.02984067
  predicted class=no
                        expected loss=0.4429237 P(node) =0.1085026
    class counts: 1913 1521
   probabilities: 0.557 0.443
  left son=6 (2227 obs) right son=7 (1207 obs)
  Primary splits:
      duration < 835.5 to the left, improve=82.22512, (0 missing)
                                         improve=34.07002, (0 missing)
      contact
                  splits as RRL,
      is_married < 0.5 to the right, improve=16.23152, (0 missing)
      pdays < 44.5 to the left, improve=14.36751, (0 missing) previous < 0.5 to the left, improve=13.75921, (0 missing)
```

Surrogate splits:
 previous < 17.5 to the left, agree=0.649, adj=0.001, (0 split)

Node number 6: 2227 observations
 predicted class=no expected loss=0.3623709 P(node) =0.07036557
 class counts: 1420 807
 probabilities: 0.638 0.362

Node number 7: 1207 observations
 predicted class=yes expected loss=0.4084507 P(node) =0.03813707
 class counts: 493 714
 probabilities: 0.408 0.592

# Testing the decision tree: Predictions table:

predictions no yes 13037 525

### Confusion matrix:

predictions no yes no 0.86617018 0.09511871 yes 0.01688542 0.02182569

Confusion Matrix and Statistics

Reference Prediction no yes no 11747 1290 yes 229 296

Accuracy: 0.888

95% CI: (0.8826, 0.8933)

No Information Rate : 0.8831 P-Value [Acc > NIR] : 0.03717

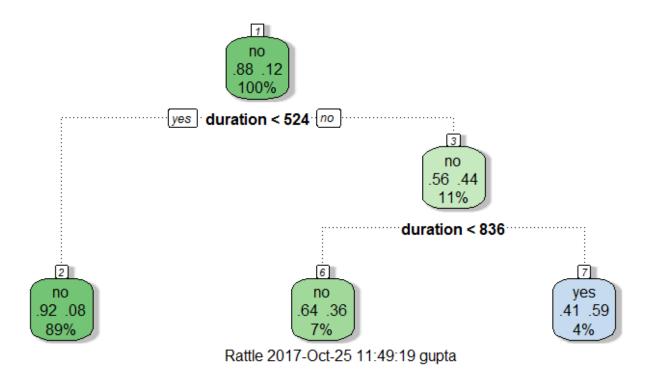
карра: 0.236

Mcnemar's Test P-Value : < 2e-16

Sensitivity: 0.9809 Specificity: 0.1866 Pos Pred Value: 0.9011 Neg Pred Value: 0.5638 Prevalence: 0.8831 Detection Rate: 0.8662 Detection Prevalence: 0.9613

Balanced Accuracy : 0.5838

'Positive' Class : no



# Application of the Project

This project has been designed to predict the efficacy of the marketing campaign of a bank. It can be used in similar scenarios, i.e., for prediction of customer churning. The churn rate, also known as the rate of attrition, is the percentage of subscribers to a service who discontinue their subscriptions to that service within a given time period. For a company to expand its clientele, its growth rate, as measured by the number of new customers, must exceed its churn rate.

Hence, this model can be an excellent predictor of customer churn.

# Conclusion

The following conclusions have been derived through the project.

- 1. "Duration" has positive effect on people saying "yes". This is because the longer the conversations on the phone, the higher interest the customer will show to the term deposit. The Bank ought to focus on the potential clients who have significant call duration.
- 2. Although the duration of the call plays a major role in the people's decision of subscribing or not, the out-bound calls might create a negative attitude towards the bank due to the intrusion of privacy. Bank should decrease the outbound call rate and use inbound calls for cross-selling intelligently to increase the duration of the call.
- 3. Bank may target clients of job category of housemaid, services, technician etc as these set of people are averse to taking risks and look for safe deposit of their savings with fixed returns.
- 4. To improve their lead generation, banks may hire more people or develop analytic solution, as an alternative. This would improve the quality of conversation as agents would be spending more time with selective clients only.

# References

- 1. A Complete Tutorial to learn Data Science in R from Scratch, Analytics Vidhya.
- 2. Analytics Edge MOOC by EdX.