

IBM HR Analytics Employee Attrition and Performance

October 5, 2021

This notebook is a python based machine learning study of the given data to look into factors which lead the attrition of employees into the company

1 Problem Definition

The problem is to find whether or not an employee will leave the company

2 Evaluation Matrices

We are going to use accuracy, precision, recall and F1-score to check the validity of the model prediction.

3 Data

There are 35 attributes in the data and the data set is available at [Kaggle competition](#)

3.1 Data Dictionary: -

There are different 35 columns in the dataset which are self explanatory from their names

- 1) Age - Age of the person
- 2) Attrition - Target variable
- 3) BusinessTravel - The employee travel rarely, frequently or there are employees who never travel
- 4) DailyRate -
- 5) Department - There are three departments-Sales, Human resource and Research and Development
- 6) DistanceFromHome - How far the employees living from the office
- 7) Education - There are four levels of education 1 to 4
- 8) EducationField - Field of education of the employee. There are six fields of education in the data
- 9) EmployeeCount - 1 for all — can be eliminated from the table
- 10) EmployeeNumber - Just an employee number — can be eliminated from the table
- 11) EnvironmentSatisfaction - How much the employee is satisfied with the environment range from 1 to 5
- 12) Gender - Male or Female
- 13) HourlyRate -
- 14) JobInvolvement - How much the employee involves in the job (1 to 4)
- 15) JobLevel - Job levels of the employee labelled from 1 to 5

- 16) JobRole - Position or Job title
- 17) JobSatisfaction - Level of employee with the job satisfaction from 1 to 4
- 18) MaritalStatus - married, single or divorced
- 19) MonthlyIncome - Monthly earning of the employee
- 20) MonthlyRate -
- 21) NumCompaniesWorked - The number of companies an employee worked
- 22) Over18 -Does the employees age above 18 or not. All employees are above 18 —can be eliminated
- 23) OverTime - Weather an employee is working overtime or not
- 24) PercentSalaryHike -Raise in the salary of employee
- 25) PerformanceRating -Performace of the worker range from 1 to 4 but the data contain only 3 and 4
- 26) RelationshipSatisfaction - How much an employee satisfied with colleagues realtions range from 1 to 4
- 27) StandardHours - it is 80 for all ——— can be eliminated
- 28) StockOptionLevel -Whether or not the the employee has stock option
- 29) TotalWorkingYears - Total working years of an employee
- 30) TrainingTimesLastYear - How many times the employee got training in the last year
- 31) WorkLifeBalance -The level of work life balance range from 1 to 4
- 32) YearsAtCompany - Years of the employee working in the company
- 33) YearsInCurrentRole - Totoal years of an employee at current role
- 34) YearsSinceLastPromotion -Years since last promotion of an employee
- 35) YearsWithCurrManager -How long the an employee working with the current manager

3.2 Data Processing- Before Data Analysis

3.2.1 Data Mapping - There is no need of data mapping becuae all the data are from one souce and in the form of an excel sheet

3.2.2 Data Cleaning -

```
[6]: # Import Libraries
import pandas as pd
import numpy as np
import seaborn as sns
import matplotlib.pyplot as plt
```

```
[7]: # load data from excel file
employee_df=pd.read_csv("WA_Fn-UseC_-HR-Employee-Attrition.csv")
```

```
[8]: employee_df
```

```
[8]:
```

	Age	Attrition	BusinessTravel	DailyRate	Department	\
0	41	Yes	Travel_Rarely	1102		Sales
1	49	No	Travel_Frequently	279	Research & Development	
2	37	Yes	Travel_Rarely	1373	Research & Development	
3	33	No	Travel_Frequently	1392	Research & Development	

4	27	No	Travel_Rarely	591	Research & Development
...
1465	36	No	Travel_Frequently	884	Research & Development
1466	39	No	Travel_Rarely	613	Research & Development
1467	27	No	Travel_Rarely	155	Research & Development
1468	49	No	Travel_Frequently	1023	Sales
1469	34	No	Travel_Rarely	628	Research & Development

	DistanceFromHome	Education	EducationField	EmployeeCount	\
0	1	2	Life Sciences	1	
1	8	1	Life Sciences	1	
2	2	2	Other	1	
3	3	4	Life Sciences	1	
4	2	1	Medical	1	
...	
1465	23	2	Medical	1	
1466	6	1	Medical	1	
1467	4	3	Life Sciences	1	
1468	2	3	Medical	1	
1469	8	3	Medical	1	

	EmployeeNumber	...	RelationshipSatisfaction	StandardHours	\
0	1	...	1	80	
1	2	...	4	80	
2	4	...	2	80	
3	5	...	3	80	
4	7	...	4	80	
...	
1465	2061	...	3	80	
1466	2062	...	1	80	
1467	2064	...	2	80	
1468	2065	...	4	80	
1469	2068	...	1	80	

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
0	0	8	0	
1	1	10	3	
2	0	7	3	
3	0	8	3	
4	1	6	3	
...	
1465	1	17	3	
1466	1	9	5	
1467	1	6	0	
1468	0	17	3	
1469	0	6	3	

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
0	1	6	4	
1	3	10	7	
2	3	0	0	
3	3	8	7	
4	3	2	2	
...	
1465	3	5	2	
1466	3	7	7	
1467	3	6	2	
1468	2	9	6	
1469	4	4	3	

	YearsSinceLastPromotion	YearsWithCurrManager
0	0	5
1	1	7
2	0	0
3	3	0
4	2	2
...
1465	0	3
1466	1	7
1467	0	3
1468	0	8
1469	1	2

[1470 rows x 35 columns]

```
[9]: employee_df.head()
```

```
[9]:   Age Attrition   BusinessTravel DailyRate   Department \
0   41      Yes   Travel_Rarely    1102      Sales
1   49      No  Travel_Frequently    279  Research & Development
2   37      Yes   Travel_Rarely    1373  Research & Development
3   33      No  Travel_Frequently    1392  Research & Development
4   27      No   Travel_Rarely    591   Research & Development
```

	DistanceFromHome	Education	EducationField	EmployeeCount	EmployeeNumber	\
0	1	2	Life Sciences	1	1	
1	8	1	Life Sciences	1	2	
2	2	2	Other	1	4	
3	3	4	Life Sciences	1	5	
4	2	1	Medical	1	7	
...	
0	...	1	80	0		
1	...	4	80	1		

	RelationshipSatisfaction	StandardHours	StockOptionLevel	\
0	...	1	80	0
1	...	4	80	1

2	...	2	80	0
3	...	3	80	0
4	...	4	80	1

	TotalWorkingYears	TrainingTimesLastYear	WorkLifeBalance	YearsAtCompany	\
0	8	0	1	6	
1	10	3	3	10	
2	7	3	3	0	
3	8	3	3	8	
4	6	3	3	2	

	YearsInCurrentRole	YearsSinceLastPromotion	YearsWithCurrManager
0	4	0	5
1	7	1	7
2	0	0	0
3	7	3	0
4	2	2	2

[5 rows x 35 columns]

```
[10]: employee_df.describe()
```

```
[10]:
```

	Age	DailyRate	DistanceFromHome	Education	EmployeeCount	\
count	1470.000000	1470.000000	1470.000000	1470.000000	1470.0	
mean	36.923810	802.485714	9.192517	2.912925	1.0	
std	9.135373	403.509100	8.106864	1.024165	0.0	
min	18.000000	102.000000	1.000000	1.000000	1.0	
25%	30.000000	465.000000	2.000000	2.000000	1.0	
50%	36.000000	802.000000	7.000000	3.000000	1.0	
75%	43.000000	1157.000000	14.000000	4.000000	1.0	
max	60.000000	1499.000000	29.000000	5.000000	1.0	

	EmployeeNumber	EnvironmentSatisfaction	HourlyRate	JobInvolvement	\
count	1470.000000	1470.000000	1470.000000	1470.000000	
mean	1024.865306	2.721769	65.891156	2.729932	
std	602.024335	1.093082	20.329428	0.711561	
min	1.000000	1.000000	30.000000	1.000000	
25%	491.250000	2.000000	48.000000	2.000000	
50%	1020.500000	3.000000	66.000000	3.000000	
75%	1555.750000	4.000000	83.750000	3.000000	
max	2068.000000	4.000000	100.000000	4.000000	

	JobLevel	...	RelationshipSatisfaction	StandardHours	\
count	1470.000000	...	1470.000000	1470.0	
mean	2.063946	...	2.712245	80.0	
std	1.106940	...	1.081209	0.0	
min	1.000000	...	1.000000	80.0	

25%	1.000000	...	2.000000	80.0
50%	2.000000	...	3.000000	80.0
75%	3.000000	...	4.000000	80.0
max	5.000000	...	4.000000	80.0

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
count	1470.000000	1470.000000	1470.000000	
mean	0.793878	11.279592	2.799320	
std	0.852077	7.780782	1.289271	
min	0.000000	0.000000	0.000000	
25%	0.000000	6.000000	2.000000	
50%	1.000000	10.000000	3.000000	
75%	1.000000	15.000000	3.000000	
max	3.000000	40.000000	6.000000	

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
count	1470.000000	1470.000000	1470.000000	
mean	2.761224	7.008163	4.229252	
std	0.706476	6.126525	3.623137	
min	1.000000	0.000000	0.000000	
25%	2.000000	3.000000	2.000000	
50%	3.000000	5.000000	3.000000	
75%	3.000000	9.000000	7.000000	
max	4.000000	40.000000	18.000000	

	YearsSinceLastPromotion	YearsWithCurrManager
count	1470.000000	1470.000000
mean	2.187755	4.123129
std	3.222430	3.568136
min	0.000000	0.000000
25%	0.000000	2.000000
50%	1.000000	3.000000
75%	3.000000	7.000000
max	15.000000	17.000000

[8 rows x 26 columns]

```
[11]: employee_df.info()
```

```
<class 'pandas.core.frame.DataFrame'>
```

```
RangeIndex: 1470 entries, 0 to 1469
```

```
Data columns (total 35 columns):
```

#	Column	Non-Null Count	Dtype
---	-----	-----	-----
0	Age	1470 non-null	int64
1	Attrition	1470 non-null	object
2	BusinessTravel	1470 non-null	object
3	DailyRate	1470 non-null	int64

4	Department	1470 non-null	object
5	DistanceFromHome	1470 non-null	int64
6	Education	1470 non-null	int64
7	EducationField	1470 non-null	object
8	EmployeeCount	1470 non-null	int64
9	EmployeeNumber	1470 non-null	int64
10	EnvironmentSatisfaction	1470 non-null	int64
11	Gender	1470 non-null	object
12	HourlyRate	1470 non-null	int64
13	JobInvolvement	1470 non-null	int64
14	JobLevel	1470 non-null	int64
15	JobRole	1470 non-null	object
16	JobSatisfaction	1470 non-null	int64
17	MaritalStatus	1470 non-null	object
18	MonthlyIncome	1470 non-null	int64
19	MonthlyRate	1470 non-null	int64
20	NumCompaniesWorked	1470 non-null	int64
21	Over18	1470 non-null	object
22	OverTime	1470 non-null	object
23	PercentSalaryHike	1470 non-null	int64
24	PerformanceRating	1470 non-null	int64
25	RelationshipSatisfaction	1470 non-null	int64
26	StandardHours	1470 non-null	int64
27	StockOptionLevel	1470 non-null	int64
28	TotalWorkingYears	1470 non-null	int64
29	TrainingTimesLastYear	1470 non-null	int64
30	WorkLifeBalance	1470 non-null	int64
31	YearsAtCompany	1470 non-null	int64
32	YearsInCurrentRole	1470 non-null	int64
33	YearsSinceLastPromotion	1470 non-null	int64
34	YearsWithCurrManager	1470 non-null	int64

dtypes: int64(26), object(9)
memory usage: 402.1+ KB

```
[12]: employee_df.isna().sum()
```

```
[12]: Age                0
      Attrition          0
      BusinessTravel     0
      DailyRate          0
      Department         0
      DistanceFromHome   0
      Education          0
      EducationField     0
      EmployeeCount      0
      EmployeeNumber     0
      EnvironmentSatisfaction 0
```

Gender	0
HourlyRate	0
JobInvolvement	0
JobLevel	0
JobRole	0
JobSatisfaction	0
MaritalStatus	0
MonthlyIncome	0
MonthlyRate	0
NumCompaniesWorked	0
Over18	0
OverTime	0
PercentSalaryHike	0
PerformanceRating	0
RelationshipSatisfaction	0
StandardHours	0
StockOptionLevel	0
TotalWorkingYears	0
TrainingTimesLastYear	0
WorkLifeBalance	0
YearsAtCompany	0
YearsInCurrentRole	0
YearsSinceLastPromotion	0
YearsWithCurrManager	0

dtype: int64

```
[13]: fig,ax=plt.subplots(figsize=(10,5))
sns.heatmap(employee_df.isnull(), yticklabels=False, cbar=False, cmap='Greens');
txt="Figure 1: Plot of 'na' counts for field"
plt.figtext(0.5, -0.4, txt, wrap=True, horizontalalignment='center',
↪fontsize=14);
```

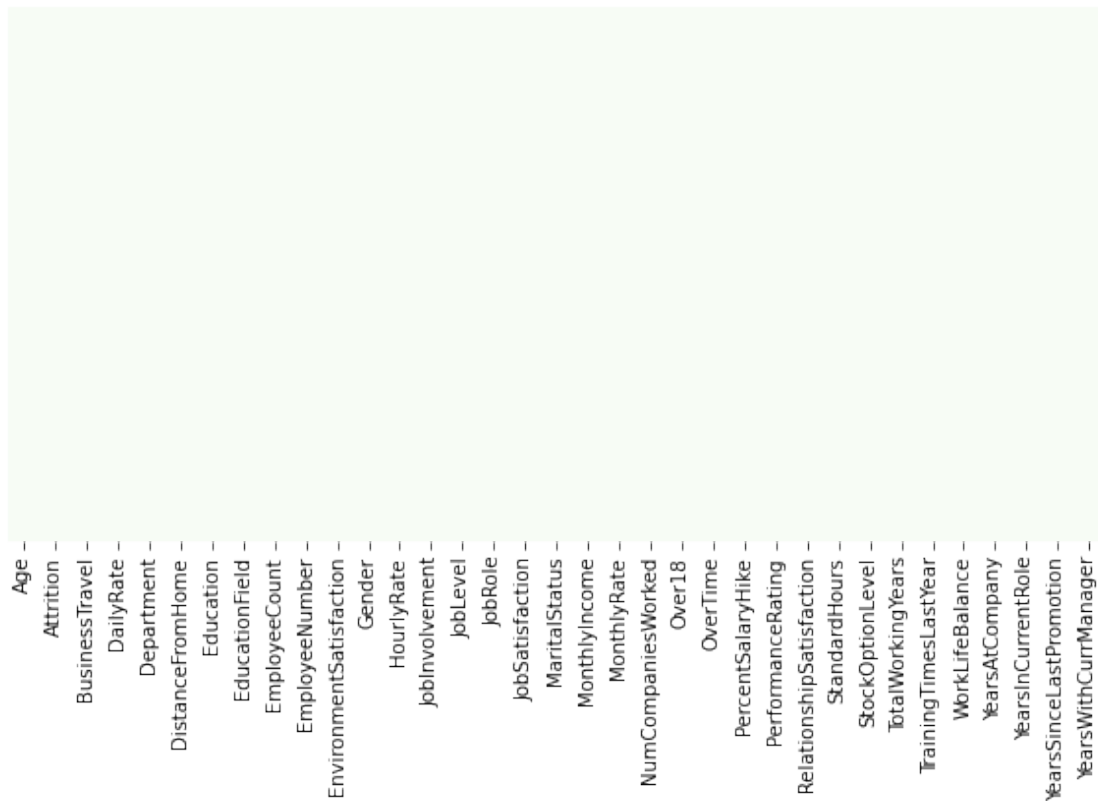



Figure 1: Plot of 'na' counts for field

There is no null value

```
[14]: employee_df["EmployeeCount"]
```

```
[14]: 0      1
      1      1
      2      1
      3      1
      4      1
      ..
1465    1
1466    1
1467    1
1468    1
1469    1
Name: EmployeeCount, Length: 1470, dtype: int64
```

```
[15]: employee_df["EmployeeCount"].value_counts()
```

```
[15]: 1      1470
      Name: EmployeeCount, dtype: int64
```

```
[16]: employee_df["Over18"].value_counts()
```

```
[16]: Y      1470
      Name: Over18, dtype: int64
```

```
[17]: employee_df["StandardHours"].value_counts()
```

```
[17]: 80      1470
      Name: StandardHours, dtype: int64
```

```
[18]: employee_df1=employee_df.
      ↪drop(['EmployeeCount', 'Over18', 'StandardHours', 'EmployeeNumber'], axis=1)
      employee_df1
```

```
[18]:
```

	Age	Attrition	BusinessTravel	DailyRate	Department \
0	41	Yes	Travel_Rarely	1102	Sales
1	49	No	Travel_Frequently	279	Research & Development
2	37	Yes	Travel_Rarely	1373	Research & Development
3	33	No	Travel_Frequently	1392	Research & Development
4	27	No	Travel_Rarely	591	Research & Development
...
1465	36	No	Travel_Frequently	884	Research & Development
1466	39	No	Travel_Rarely	613	Research & Development
1467	27	No	Travel_Rarely	155	Research & Development
1468	49	No	Travel_Frequently	1023	Sales
1469	34	No	Travel_Rarely	628	Research & Development

	DistanceFromHome	Education	EducationField	EnvironmentSatisfaction \
0	1	2	Life Sciences	2
1	8	1	Life Sciences	3
2	2	2	Other	4
3	3	4	Life Sciences	4
4	2	1	Medical	1
...
1465	23	2	Medical	3
1466	6	1	Medical	4
1467	4	3	Life Sciences	2
1468	2	3	Medical	4
1469	8	3	Medical	2

	Gender	...	PerformanceRating	RelationshipSatisfaction \
0	Female	...	3	1
1	Male	...	4	4
2	Male	...	3	2

3	Female	...	3	3
4	Male	...	3	4
...
1465	Male	...	3	3
1466	Male	...	3	1
1467	Male	...	4	2
1468	Male	...	3	4
1469	Male	...	3	1

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
0	0	8	0	
1	1	10	3	
2	0	7	3	
3	0	8	3	
4	1	6	3	
...	
1465	1	17	3	
1466	1	9	5	
1467	1	6	0	
1468	0	17	3	
1469	0	6	3	

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
0	1	6	4	
1	3	10	7	
2	3	0	0	
3	3	8	7	
4	3	2	2	
...	
1465	3	5	2	
1466	3	7	7	
1467	3	6	2	
1468	2	9	6	
1469	4	4	3	

	YearsSinceLastPromotion	YearsWithCurrManager
0	0	5
1	1	7
2	0	0
3	3	0
4	2	2
...
1465	0	3
1466	1	7
1467	0	3
1468	0	8
1469	1	2

```
[1470 rows x 31 columns]
```

We have dropped four columns and there is no null value in the table. So we can say that the data cleaning looks ok now and we can move to the next step of Data analysis.

3.3 Data Analysis -

```
[19]: employee_df1.hist(bins=10, figsize=(20,80),layout=(13,3), xlabelsize=15,␣  
    ↪ylabelsize=15, color='g',legend=15);  
    txt="Figure 2: Histogram for different entries"  
    plt.figtext(0.5, 0.4, txt, wrap=True, horizontalalignment='center',␣  
    ↪fontsize=14);
```

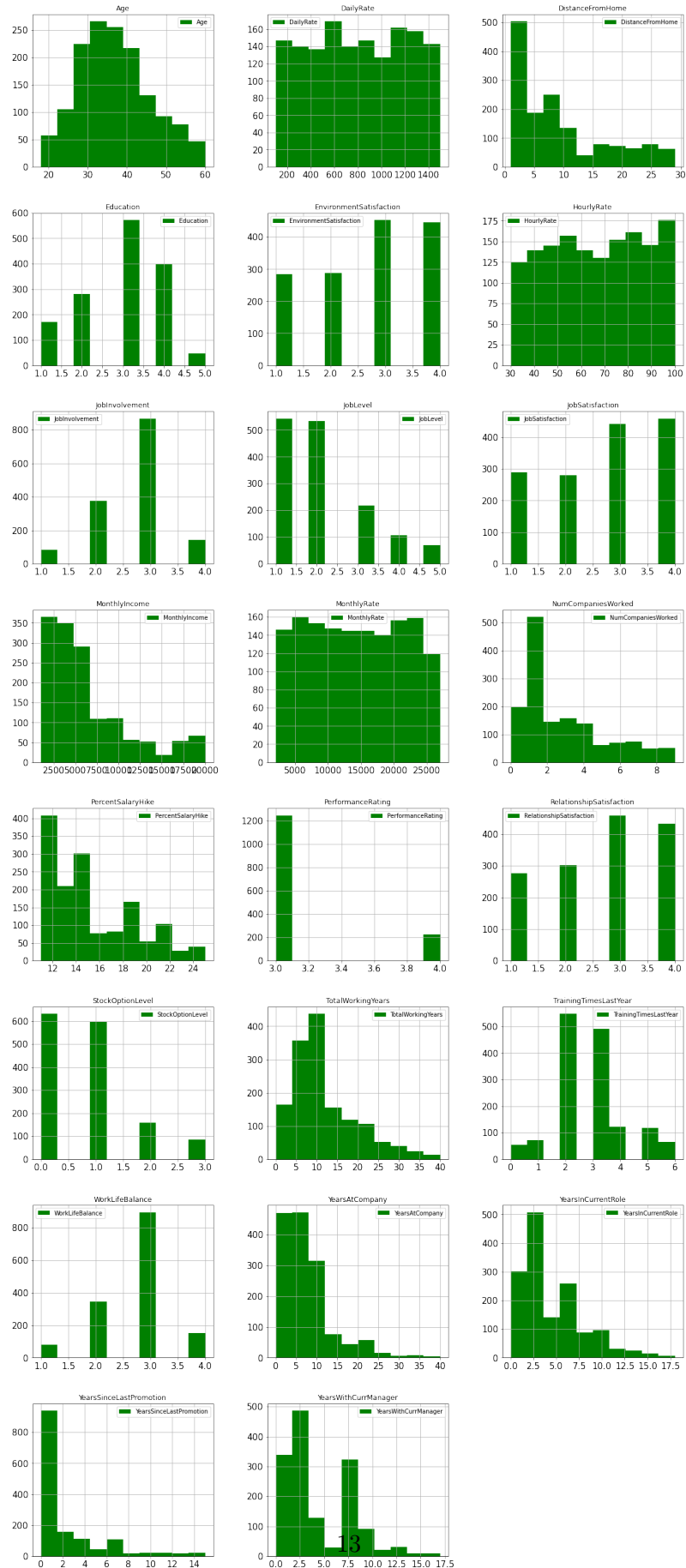


Figure 2: Histogram for different entries

??

```
[20]: employee_df1["Attrition"]=employee_df1["Attrition"].apply(lambda x:1 if  
    ↪x=="Yes" else 0)
```

```
[21]: correlations=employee_df1.corr()  
f,ax=plt.subplots(figsize=(20,20))  
sns.heatmap(correlations,annot=True)  
txt="Figure 3: Correlation Matrix"  
plt.figtext(0.4, 0.01, txt, wrap=True, horizontalalignment='center',  
    ↪fontsize=14);
```

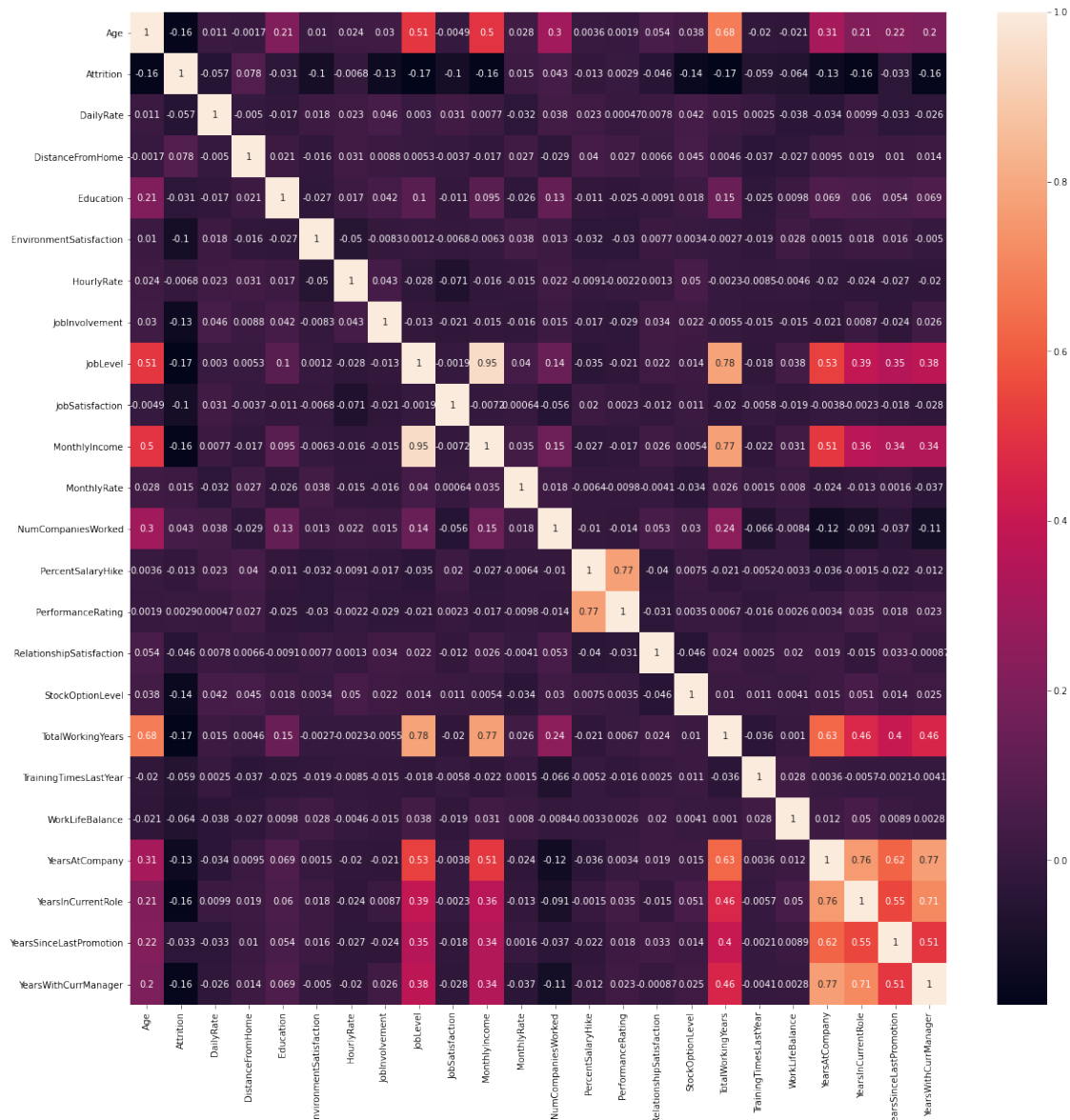


Figure 3: Correlation Matrix

The following conclusions can be drawn from the correlation matrix:

1. Overtime is very strongly correlated with attrition. This means people don't like to work overtime. Also "Distance from home" and "NumCompaniesWorked" are also positively correlated with attrition. Performance rating also has small correlation with attrition.
2. There are different factors which are negatively correlated to the attrition but their values are very low:
 - 1) "Age" - people with more age like to stay in the company
 - 2) Job involvement - Employees' more involved in the work, they like to work in the company
 - 3) Job level - Means people at higher position like to stay in the company
 - 4) Monthly Income - High income employees like to stay in the company

- 5) Total Working years- Employees with more experiences like to stay in the company
 - 6) year At company- Many Employees working from long time in the company, they don't want to leave the company
 - 7) Years in current role- It looks from the data that people don't like to change their role
 - 8) Years with current manager- More employees like to work with the same manager
3. There is very strong correlation have been observed :
- 1) YearsAtCompany, Totalworkingyears, YearsIn CurrentRole, YearsSinceLast Promotion and YearsWithCurrentManagers are all related field and function of time and increased with time. Similarly Age, Job level and MonthlyIncome are also raised with these five factors
 - 2) There is 773) Also there is 95

We have observed some correlations between different factors and attrition. However, we have not observed any strong correlation between attrition and any other factors. Therefore to deep dive into the exploratory analysis in details we further analyze all other factors and their behaviours.

```
[22]: Left_employees=employee_df1[employee_df1["Attrition"]==1]
```

```
[23]: Left_employees
```

```
[23]:
```

	Age	Attrition	BusinessTravel	DailyRate	Department	\
0	41	1	Travel_Rarely	1102	Sales	
2	37	1	Travel_Rarely	1373	Research & Development	
14	28	1	Travel_Rarely	103	Research & Development	
21	36	1	Travel_Rarely	1218	Sales	
24	34	1	Travel_Rarely	699	Research & Development	
...	
1438	23	1	Travel_Frequently	638	Sales	
1442	29	1	Travel_Rarely	1092	Research & Development	
1444	56	1	Travel_Rarely	310	Research & Development	
1452	50	1	Travel_Frequently	878	Sales	
1461	50	1	Travel_Rarely	410	Sales	
	DistanceFromHome	Education	EducationField	EnvironmentSatisfaction		\
0	1	2	Life Sciences			2
2	2	2	Other			4
14	24	3	Life Sciences			3
21	9	4	Life Sciences			3
24	6	1	Medical			2
...		
1438	9	3	Marketing			4
1442	1	4	Medical			1
1444	7	2	Technical Degree			4
1452	1	4	Life Sciences			2
1461	28	3	Marketing			4
	Gender	...	PerformanceRating	RelationshipSatisfaction		\

0	Female	...	3	1
2	Male	...	3	2
14	Male	...	3	2
21	Male	...	4	2
24	Male	...	3	3
...
1438	Male	...	3	1
1442	Male	...	3	2
1444	Male	...	3	4
1452	Male	...	3	4
1461	Male	...	3	2

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
0	0	8	0	
2	0	7	3	
14	0	6	4	
21	0	10	4	
24	0	8	2	
...	
1438	1	1	3	
1442	3	4	3	
1444	1	14	4	
1452	2	12	3	
1461	1	20	3	

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
0	1	6	4	
2	3	0	0	
14	3	4	2	
21	3	5	3	
24	3	4	2	
...	
1438	2	1	0	
1442	4	2	2	
1444	1	10	9	
1452	3	6	3	
1461	3	3	2	

	YearsSinceLastPromotion	YearsWithCurrManager
0	0	5
2	0	0
14	0	3
21	0	3
24	1	3
...
1438	1	0
1442	2	2

1444	9	8
1452	0	1
1461	2	0

[237 rows x 31 columns]

```
[24]: Stayed_employees=employee_df1[employee_df1["Attrition"]==0]
Stayed_employees
```

```
[24]:
```

	Age	Attrition	BusinessTravel	DailyRate	Department	\
1	49	0	Travel_Frequently	279	Research & Development	
3	33	0	Travel_Frequently	1392	Research & Development	
4	27	0	Travel_Rarely	591	Research & Development	
5	32	0	Travel_Frequently	1005	Research & Development	
6	59	0	Travel_Rarely	1324	Research & Development	
...	
1465	36	0	Travel_Frequently	884	Research & Development	
1466	39	0	Travel_Rarely	613	Research & Development	
1467	27	0	Travel_Rarely	155	Research & Development	
1468	49	0	Travel_Frequently	1023	Sales	
1469	34	0	Travel_Rarely	628	Research & Development	

	DistanceFromHome	Education	EducationField	EnvironmentSatisfaction	\
1	8	1	Life Sciences	3	
3	3	4	Life Sciences	4	
4	2	1	Medical	1	
5	2	2	Life Sciences	4	
6	3	3	Medical	3	
...	
1465	23	2	Medical	3	
1466	6	1	Medical	4	
1467	4	3	Life Sciences	2	
1468	2	3	Medical	4	
1469	8	3	Medical	2	

	Gender	...	PerformanceRating	RelationshipSatisfaction	\
1	Male	...	4	4	
3	Female	...	3	3	
4	Male	...	3	4	
5	Male	...	3	3	
6	Female	...	4	1	
...	
1465	Male	...	3	3	
1466	Male	...	3	1	
1467	Male	...	4	2	
1468	Male	...	3	4	
1469	Male	...	3	1	

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
1	1	10	3	
3	0	8	3	
4	1	6	3	
5	0	8	2	
6	3	12	3	
...	
1465	1	17	3	
1466	1	9	5	
1467	1	6	0	
1468	0	17	3	
1469	0	6	3	

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
1	3	10	7	
3	3	8	7	
4	3	2	2	
5	2	7	7	
6	2	1	0	
...	
1465	3	5	2	
1466	3	7	7	
1467	3	6	2	
1468	2	9	6	
1469	4	4	3	

	YearsSinceLastPromotion	YearsWithCurrManager
1	1	7
3	3	0
4	2	2
5	3	6
6	0	0
...
1465	0	3
1466	1	7
1467	0	3
1468	0	8
1469	1	2

[1233 rows x 31 columns]

```
[25]: Stayed_employees.describe()
```

```
[25]:
```

	Age	Attrition	DailyRate	DistanceFromHome	Education	\
count	1233.000000	1233.0	1233.000000	1233.000000	1233.000000	
mean	37.561233	0.0	812.504461	8.915653	2.927007	

std	8.888360	0.0	403.208379	8.012633	1.027002
min	18.000000	0.0	102.000000	1.000000	1.000000
25%	31.000000	0.0	477.000000	2.000000	2.000000
50%	36.000000	0.0	817.000000	7.000000	3.000000
75%	43.000000	0.0	1176.000000	13.000000	4.000000
max	60.000000	0.0	1499.000000	29.000000	5.000000

	EnvironmentSatisfaction	HourlyRate	JobInvolvement	JobLevel \
count	1233.000000	1233.000000	1233.000000	1233.000000
mean	2.771290	65.952149	2.770479	2.145985
std	1.071132	20.380754	0.692050	1.117933
min	1.000000	30.000000	1.000000	1.000000
25%	2.000000	48.000000	2.000000	1.000000
50%	3.000000	66.000000	3.000000	2.000000
75%	4.000000	83.000000	3.000000	3.000000
max	4.000000	100.000000	4.000000	5.000000

	JobSatisfaction	...	PerformanceRating	RelationshipSatisfaction \
count	1233.000000	...	1233.000000	1233.000000
mean	2.778589	...	3.153285	2.733982
std	1.093277	...	0.360408	1.071603
min	1.000000	...	3.000000	1.000000
25%	2.000000	...	3.000000	2.000000
50%	3.000000	...	3.000000	3.000000
75%	4.000000	...	3.000000	4.000000
max	4.000000	...	4.000000	4.000000

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear \
count	1233.000000	1233.000000	1233.000000
mean	0.845093	11.862936	2.832928
std	0.841985	7.760719	1.293585
min	0.000000	0.000000	0.000000
25%	0.000000	6.000000	2.000000
50%	1.000000	10.000000	3.000000
75%	1.000000	16.000000	3.000000
max	3.000000	38.000000	6.000000

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole \
count	1233.000000	1233.000000	1233.000000
mean	2.781022	7.369019	4.484185
std	0.681907	6.096298	3.649402
min	1.000000	0.000000	0.000000
25%	2.000000	3.000000	2.000000
50%	3.000000	6.000000	3.000000
75%	3.000000	10.000000	7.000000
max	4.000000	37.000000	18.000000

	YearsSinceLastPromotion	YearsWithCurrManager
count	1233.000000	1233.000000
mean	2.234388	4.367397
std	3.234762	3.594116
min	0.000000	0.000000
25%	0.000000	2.000000
50%	1.000000	3.000000
75%	3.000000	7.000000
max	15.000000	17.000000

[8 rows x 24 columns]

[26]: Left_employees.describe()

[26]:

	Age	Attrition	DailyRate	DistanceFromHome	Education	\
count	237.000000	237.0	237.000000	237.000000	237.000000	
mean	33.607595	1.0	750.362869	10.632911	2.839662	
std	9.689350	0.0	401.899519	8.452525	1.008244	
min	18.000000	1.0	103.000000	1.000000	1.000000	
25%	28.000000	1.0	408.000000	3.000000	2.000000	
50%	32.000000	1.0	699.000000	9.000000	3.000000	
75%	39.000000	1.0	1092.000000	17.000000	4.000000	
max	58.000000	1.0	1496.000000	29.000000	5.000000	

	EnvironmentSatisfaction	HourlyRate	JobInvolvement	JobLevel	\
count	237.000000	237.000000	237.000000	237.000000	
mean	2.464135	65.573840	2.518987	1.637131	
std	1.169791	20.099958	0.773405	0.940594	
min	1.000000	31.000000	1.000000	1.000000	
25%	1.000000	50.000000	2.000000	1.000000	
50%	3.000000	66.000000	3.000000	1.000000	
75%	4.000000	84.000000	3.000000	2.000000	
max	4.000000	100.000000	4.000000	5.000000	

	JobSatisfaction	...	PerformanceRating	RelationshipSatisfaction	\
count	237.000000	...	237.000000	237.000000	
mean	2.468354	...	3.156118	2.599156	
std	1.118058	...	0.363735	1.125437	
min	1.000000	...	3.000000	1.000000	
25%	1.000000	...	3.000000	2.000000	
50%	3.000000	...	3.000000	3.000000	
75%	3.000000	...	3.000000	4.000000	
max	4.000000	...	4.000000	4.000000	

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
count	237.000000	237.000000	237.000000	
mean	0.527426	8.244726	2.624473	

std	0.856361	7.169204	1.254784
min	0.000000	0.000000	0.000000
25%	0.000000	3.000000	2.000000
50%	0.000000	7.000000	2.000000
75%	1.000000	10.000000	3.000000
max	3.000000	40.000000	6.000000

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole \
count	237.000000	237.000000	237.000000
mean	2.658228	5.130802	2.902954
std	0.816453	5.949984	3.174827
min	1.000000	0.000000	0.000000
25%	2.000000	1.000000	0.000000
50%	3.000000	3.000000	2.000000
75%	3.000000	7.000000	4.000000
max	4.000000	40.000000	15.000000

	YearsSinceLastPromotion	YearsWithCurrManager
count	237.000000	237.000000
mean	1.945148	2.852321
std	3.153077	3.143349
min	0.000000	0.000000
25%	0.000000	0.000000
50%	1.000000	2.000000
75%	2.000000	5.000000
max	15.000000	14.000000

[8 rows x 24 columns]

```
[27]: print("Percentage of employees left ", len(Left_employees)/
        ↳len(employee_df1)*100)
```

Percentage of employees left 16.122448979591837

```
[28]: employee_df1.hist(["Age"], bins=10)
        txt="Figure 4: Histogram for Age"
        plt.figtext(0.5, 0.03, txt, wrap=True, horizontalalignment='center',
        ↳fontsize=14);
```

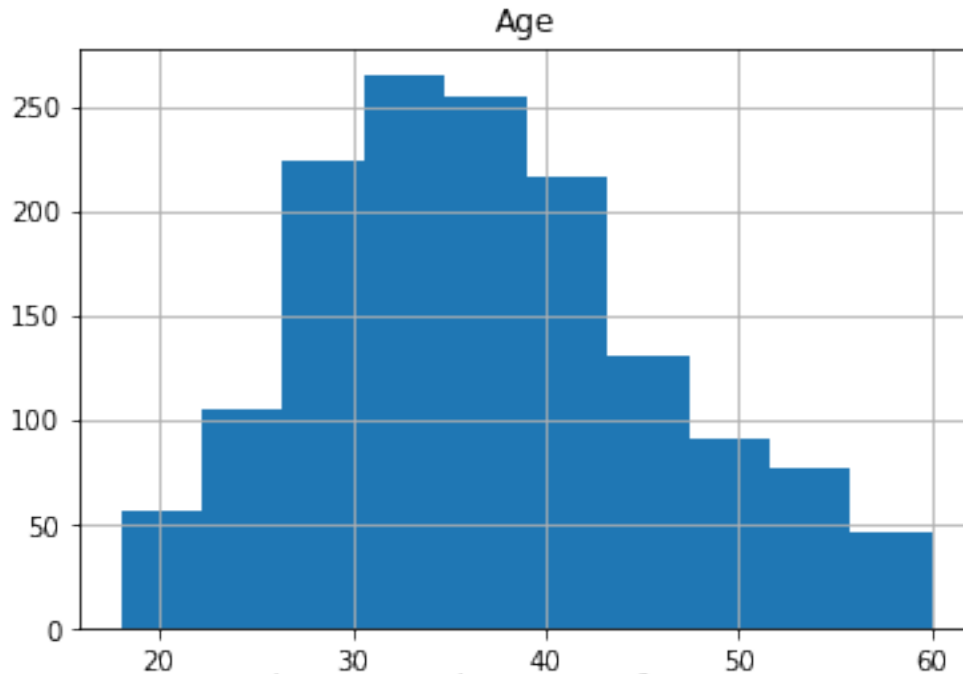


Figure 4: Histogram for Age

```
[29]: employee_test=employee_df
```

```
[30]: employee_test["Test"]=employee_df1["Age"].apply(lambda x: 1 if x>28 and x< 42
↪else 0)
```

```
[31]: employee_test["Test"].value_counts()
```

```
[31]: 1    787
      0    683
      Name: Test, dtype: int64
```

```
[32]: employee_df1["Age"].apply(lambda x: 1 if x>28 and x< 42 else 0).value_counts()
```

```
[32]: 1    787
      0    683
      Name: Age, dtype: int64
```

More than half of the employees are falling under the age from 29 to 41. It can also be seen from the histogram

```
[33]: df=employee_df1[["Attrition","Age"]]
```

```
[34]: fig, ax = plt.subplots(figsize=(10,4))
      for key, grp in employee_df1.groupby(['Attrition']):
```

```

ax.scatter(grp['Age'], grp['Attrition'], label=key)

ax.legend()
txt="Figure 5: Scatter plot of Age for attrition (1) or non attrition (0) "
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
↪fontsize=14);
plt.show()

```

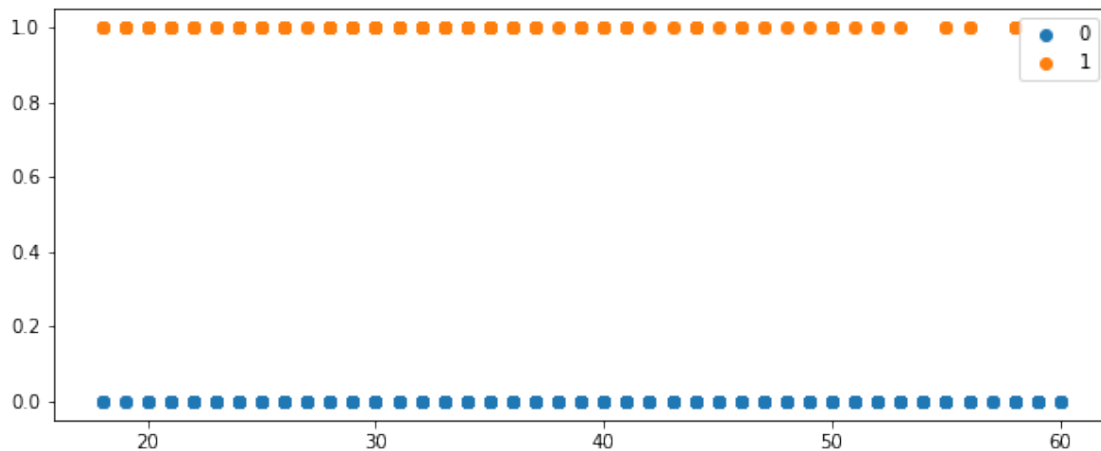


Figure 5: Scatter plot of Age for attrition (1) or non attrition (0)

```

[35]: df1=df.groupby(['Attrition',"Age"]).count()

```

```

[36]: import math
plt.figure(figsize=(20,10))
ax=sns.countplot(data=df, x="Age",hue='Attrition');
for p in ax.patches:
    ax.annotate(f' {p.get_height():.0f}', xy = (p.get_x()+p.get_width()/ 2, p.
↪get_height()+1),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
txt="Figure 6: Comparision stayed and left employees for different ages"
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
↪fontsize=14);

```

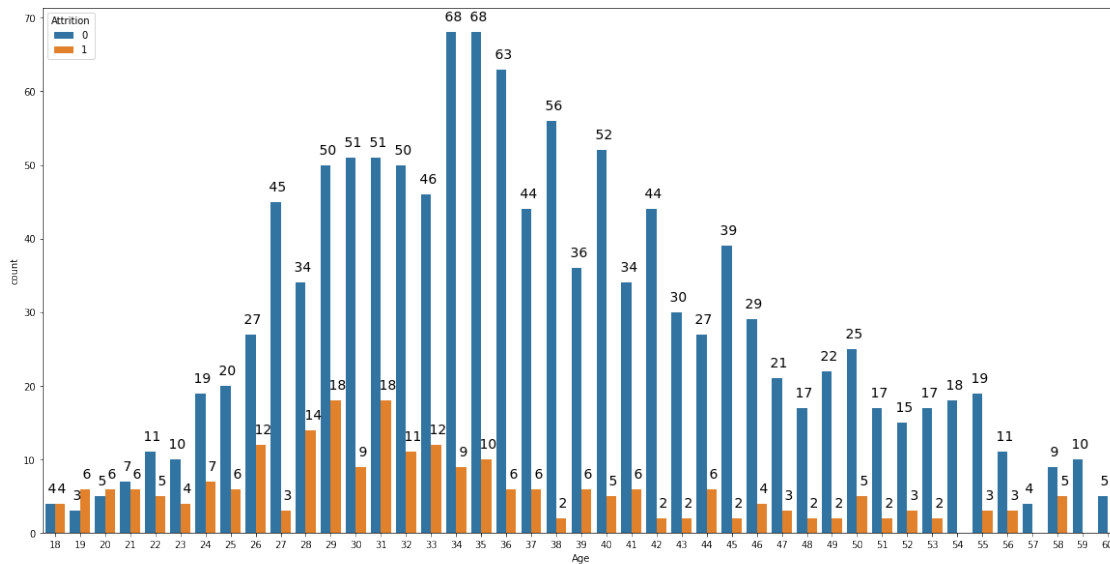



Figure 6: Comparison stayed and left employees for different ages

```
[37]: plt.figure(figsize=(20,10))
w = 10
b = math.ceil((employee_df1["Age"].max() - employee_df1["Age"].min())/w)
ax=sns.histplot(data=employee_df1, x='Age', hue='Attrition',bins=b, );
y=[]
for i in ax.patches:
    x=i.get_height()
    y.append(x)

i=0
v=1
h=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
        v=5
        h=1
    else:
        k=y[i]/(y[i]+y[i+b])*100
        t=1

    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2+h, p.
    ↳get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
```

```

        textcoords='offset points'
    )
    i=i+1
x = np.arange(0, 61)
plt.xticks(x);
txt="Figure 7: Comparision of different age groups for left (1) and stayed_
↳employees (0)"
plt.figtext(0.5, 0.03, txt, wrap=True, horizontalalignment='center',
↳fontsize=14);

```

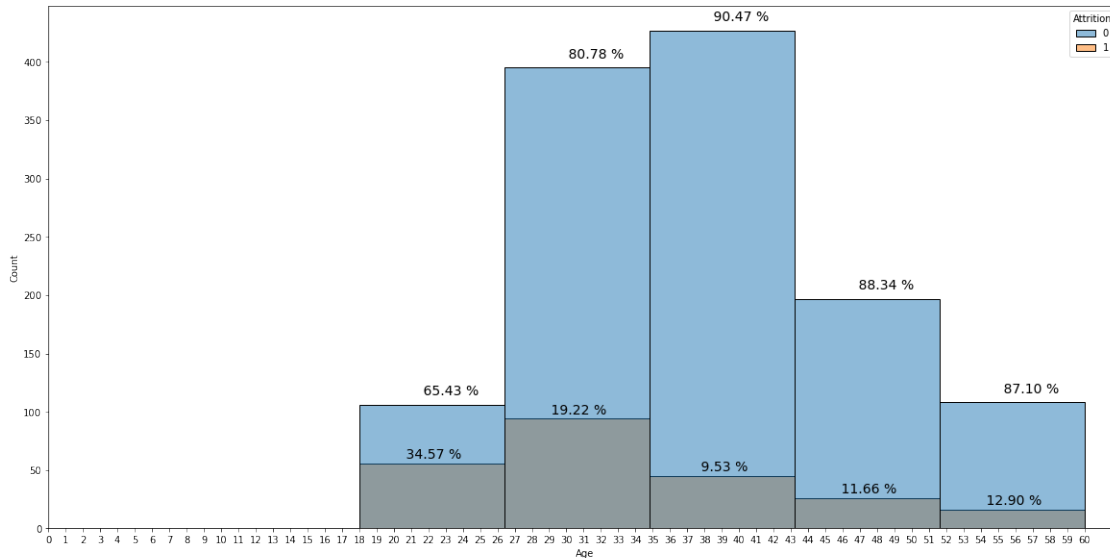


Figure 7: Comparision of different age groups for left (1) and stayed employees (0)

It can be observed from the above graph that employee with age group from 18-35 are more likely to attrition.

```
[38]: employee_df["BusinessTravel"]
```

```

[38]: 0      Travel_Rarely
      1      Travel_Frequently
      2      Travel_Rarely
      3      Travel_Frequently
      4      Travel_Rarely
      ...
      1465     Travel_Frequently
      1466     Travel_Rarely
      1467     Travel_Rarely
      1468     Travel_Frequently
      1469     Travel_Rarely
      Name: BusinessTravel, Length: 1470, dtype: object

```

```
[39]: employee_df1["BusinessTravel"].value_counts()
```

```
[39]: Travel_Rarely      1043
      Travel_Frequently  277
      Non-Travel        150
      Name: BusinessTravel, dtype: int64
```

```
[40]: plt.figure(figsize=(15,8))
      ax=sns.countplot(data=employee_df1, x="BusinessTravel",hue='Attrition');
      b=3
      y=[]
      for i in ax.patches:
          y.append(i.get_height())

      i=0
      for p in ax.patches:
          if i>=b:
              k=y[i]/(y[i]+y[i-b])*100
          else:
              k=y[i]/(y[i]+y[i+b])*100
              v=1
          ax.annotate(f' {k:.0f} %', xy = (p.get_x()+p.get_width()/ 2, p.
      ↪get_height()+v),
                      ha='center',
                      va='center',
                      size=14,
                      xytext=(0, 8),
                      textcoords='offset points'
                      )
          i=i+1
      txt="Figure 8: Comparision of rarely travelled, frequently travelled and
      ↪non-travelled employess for attrition"
      plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
      ↪fontsize=14);
```

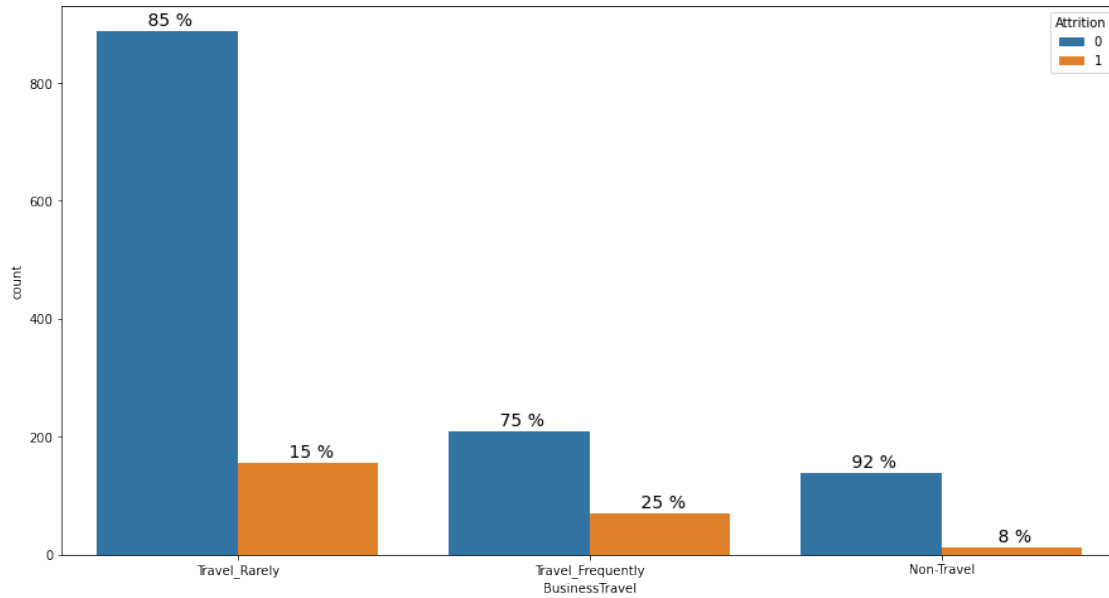


Figure 8: Comparison of rarely travelled, frequently travelled and non-travelled employees for attrition

It can be observed that attrition rate is higher for employees who travel frequently and lowest for non-travelers. It can be said that business travel is playing an important role in the attrition of employees.

```
[41]: plt.figure(figsize=(15,8))
ax=sns.countplot(data=employee_df1, x="MaritalStatus",hue='Attrition')
b=3
y=[]
for i in ax.patches:
    y.append(i.get_height())

i=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    v=1
    ax.annotate(f' {k:.0f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    →get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+b
```

```

i=i+1
txt="Figure 9: Percentage comaprision of employess who left as compared to_
↳stayed employees fro their marital status"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',_
↳fontsize=14);

```

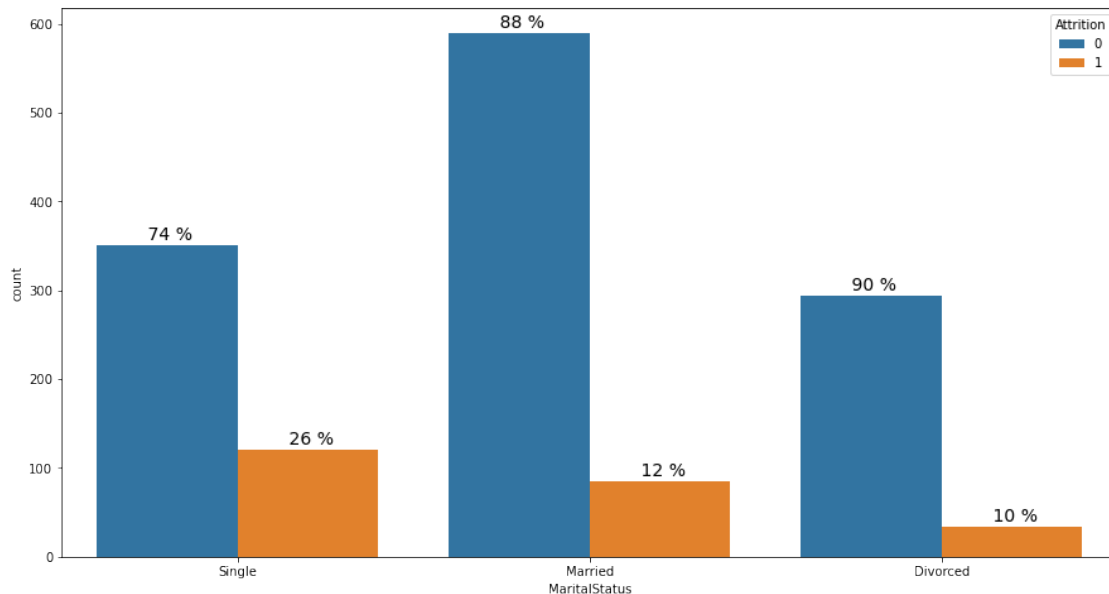


Figure 9: Percentage comaprision of employess who left as compared to stayed employees fro their marital status

It can be observed that attrition rate is higher for employess single employees. Married and divorced employees would not like to move to another place

```

[42]: plt.figure(figsize=(15,15))
g=sns.catplot(data=employee_df1, x="BusinessTravel",hue='Attrition',_
↳col="MaritalStatus", kind="count")
y=[]
for ax in g.axes.ravel():
    for i in ax.patches:
        y.append(i.get_height())

for ax in g.axes.ravel():
    for p in ax.patches:
        ax.annotate(f' {p.get_height():.0f}', xy = (p.get_x()+p.get_width()/ 2,_
↳p.get_height()),
                    ha='center',
                    va='center',
                    size=14,
                    xytext=(0, 8),
                    textcoords='offset points'

```

```

    )
    txt="Figure 10: Comaprision of employess who left as compared to stayed_
    ↳employees for bussiness travel based on theri marital status"
    plt.figtext(0.5, -0.1, txt, wrap=True, horizontalalignment='center',
    ↳fontsize=14);

```

<Figure size 1080x1080 with 0 Axes>

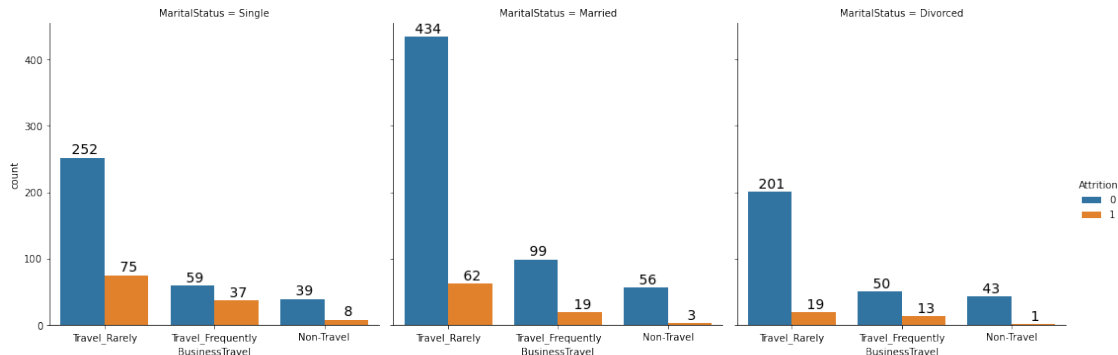


Figure 10: Comaprision of employess who left as compared to stayed employees for bussiness travel based on theri marital status

```

[43]: plt.figure(figsize=(20,10))
g=sns.catplot(data=employee_df1, x="BusinessTravel",hue='Attrition',
↳col="MaritalStatus", kind="count", palette="viridis_r")
y=[]
for ax in g.axes.ravel():
    for i in ax.patches:
        y.append(i.get_height())
i=0
b=3
l=3
for ax in g.axes.ravel():
    for p in ax.patches:
        if i>=l:
            k=y[i]/(y[i]+y[i-b])*100
        else:
            k=y[i]/(y[i]+y[i+b])*100
        v=1
        ax.annotate(f' {k:.0f} %', xy = (p.get_x()+p.get_width()/ 2, p.
↳get_height()),
                    ha='center',
                    va='center',
                    size=14,
                    xytext=(0, 8),
                    textcoords='offset points'
    )

```

```

        i=i+1
        l=l+6
txt="Figure 11: Comparison of employees who left as compared to stayed employees for business travel based on their marital status"
plt.figtext(0.5, -0.1, txt, wrap=True, horizontalalignment='center',
fontsize=14);

```

<Figure size 1440x720 with 0 Axes>

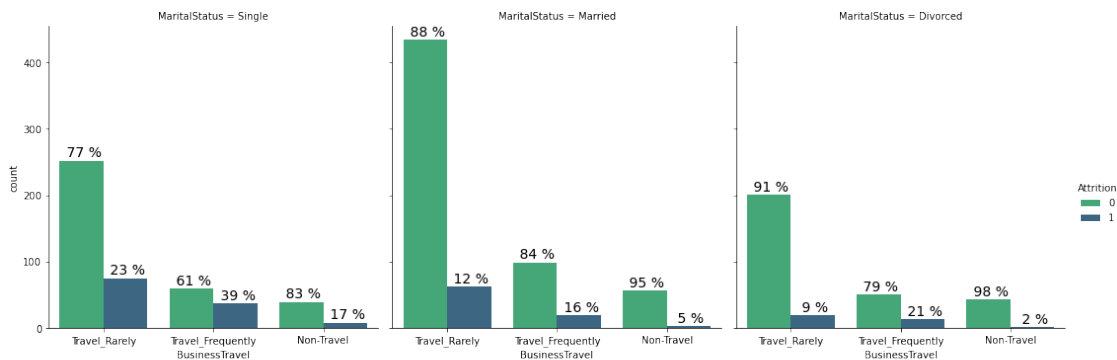


Figure 11: Comparison of employees who left as compared to stayed employees for business travel based on their marital status

The following are some observations drawn for marital status and business travel:

1. It can be observed that for married employees that who travel frequently have higher percentage of attrition than non traveler and rarely traveler. This percentage is more higher for the employees who are divorced. May be they are single parent and don't want to travel.
2. There is another factor about this that the company only give more responsibilities to single employees for travel.
3. So we can say that business travel and marital status both contribute to attrition of employees

```

[44]: plt.figure(figsize=(10,8))
ax=sns.countplot( data=employee_df1, x="Department", palette='Greens')
for p in ax.patches:
    ax.annotate(f' {p.get_height():.0f}', xy = (p.get_x()+p.get_width()/ 2, p.
get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
txt="Figure 12: Number of employees in different departments"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
fontsize=14);

```

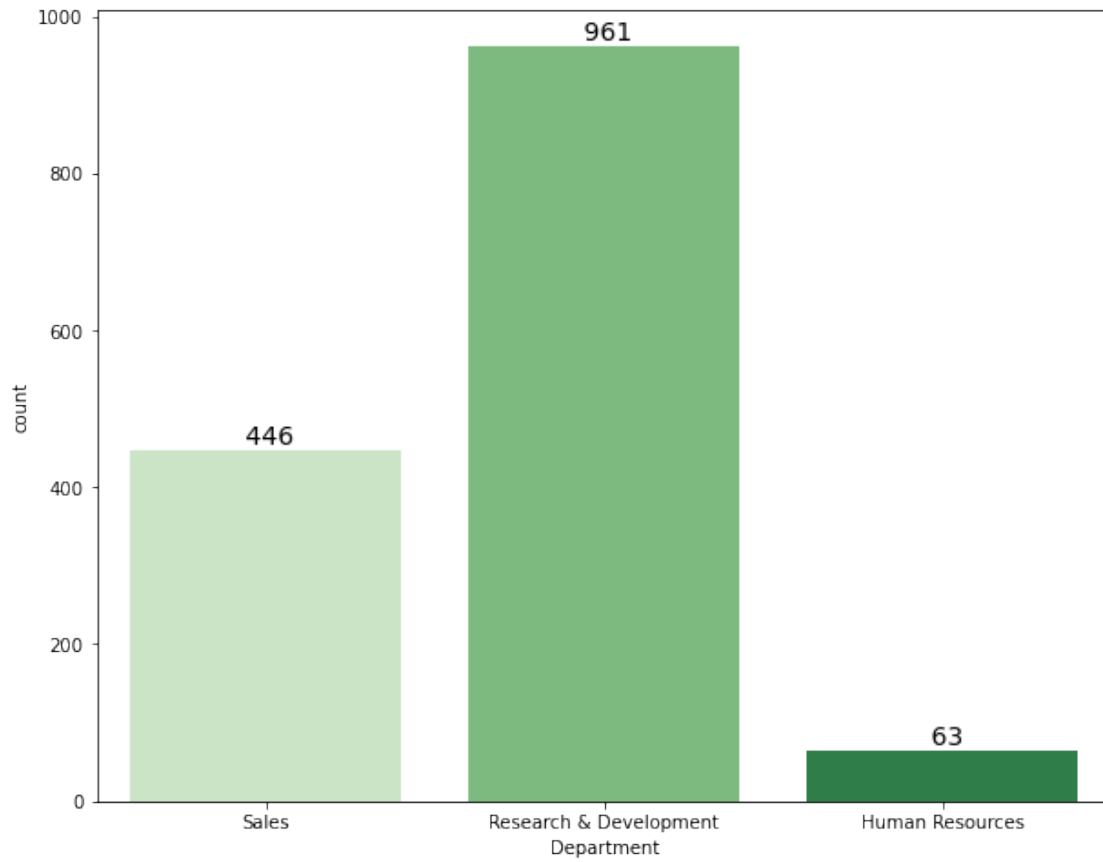


Figure 12: Number of employees in different departments

```
[45]: plt.figure(figsize=(15,8))
ax=sns.countplot( data=employee_df1, x="Department",
    ↪hue="Attrition",palette='Greens')
for p in ax.patches:
    ax.annotate(f' {p.get_height():.0f}', xy = (p.get_x()+p.get_width()/ 2, p.
    ↪get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
    )
txt="Figure 13: Number of left and stayed employees in different departments"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
    ↪fontsize=14);
```

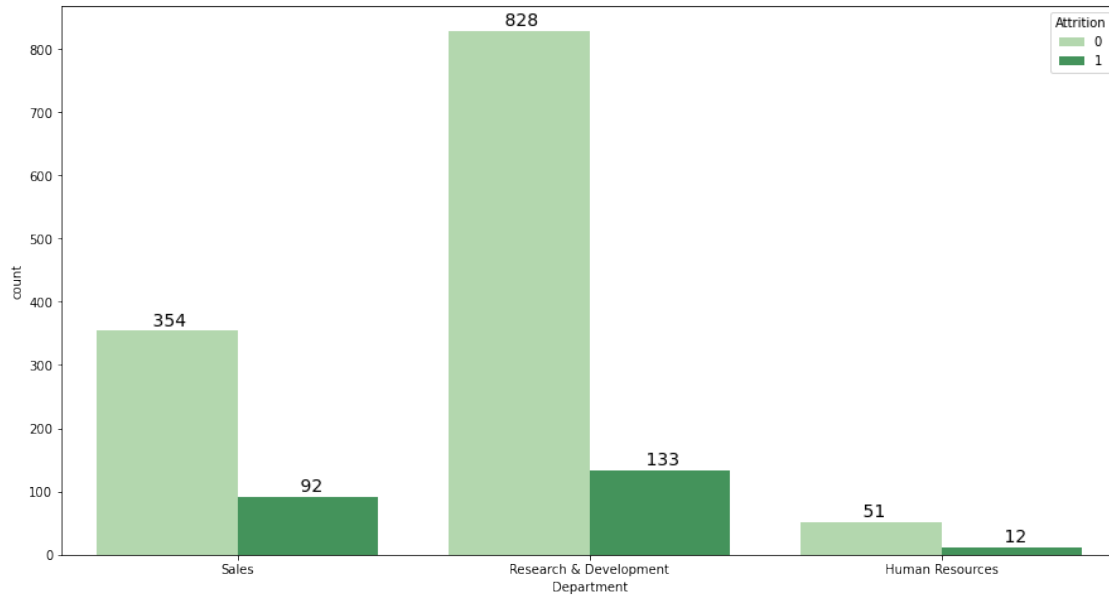



Figure 13: Number of left and stayed employees in different departments

```
[46]: plt.figure(figsize=(15,8))
ax=sns.countplot(data=employee_df1,
    ↳x="Department",hue='Attrition',palette='Greens')
b=3
y=[]
for i in ax.patches:
    y.append(i.get_height())

i=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    v=1
    ax.annotate(f' {k:.0f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
    )
    i=i+1
```

```
txt="Figure 14: Percentage comparision of left and stayed employees in_
↳different departments"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
↳fontsize=14);
```

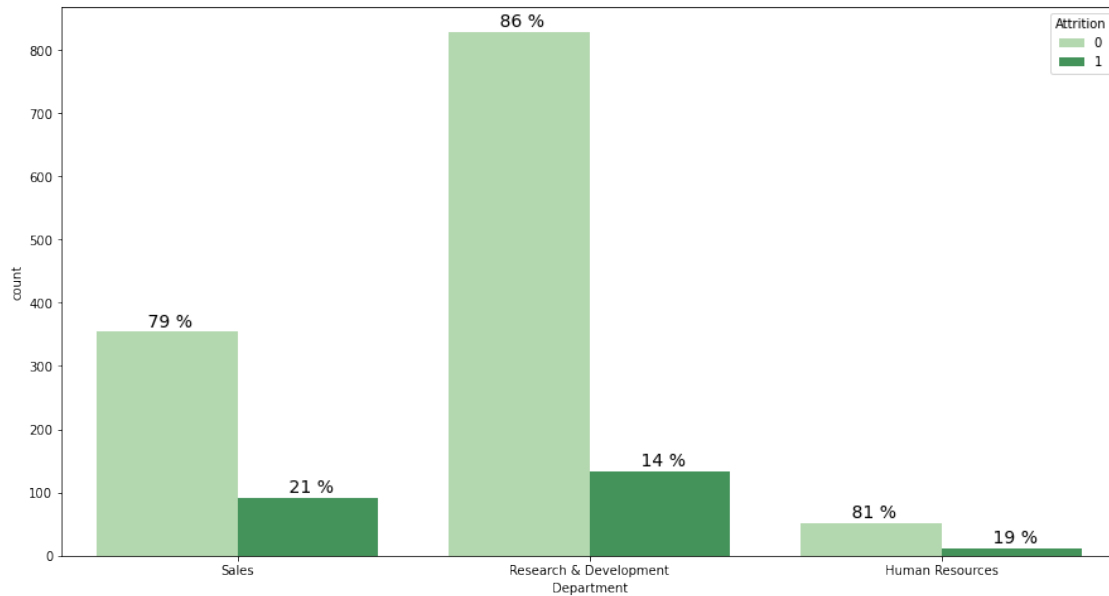
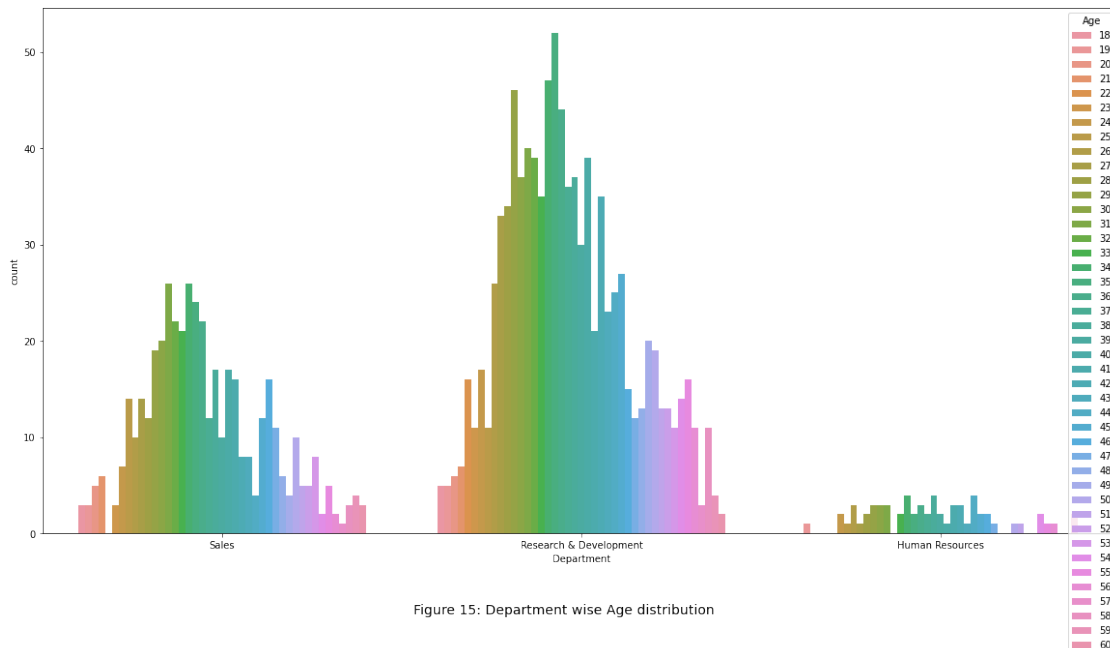


Figure 14: Percentage comparision of left and stayed employees in different departments

The sales and human resource employees have higher chances to leave the company. May be they have more exposure to new opportunities and have strong network connections.

```
[47]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="Department",hue='Age')
txt="Figure 15: Department wise Age distribution"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
↳fontsize=14);
```



Every department have mixed employees of all age groups

```
[48]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="JobRole",hue='Attrition')
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=9
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
                ha='center',
                va='center',
                size=13,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
txt="Figure 16: Attrition of employees based on job roles"
plt.figtext(0.5, 0.03, txt, wrap=True, horizontalalignment='center',
            ↪ fontsize=14);
```

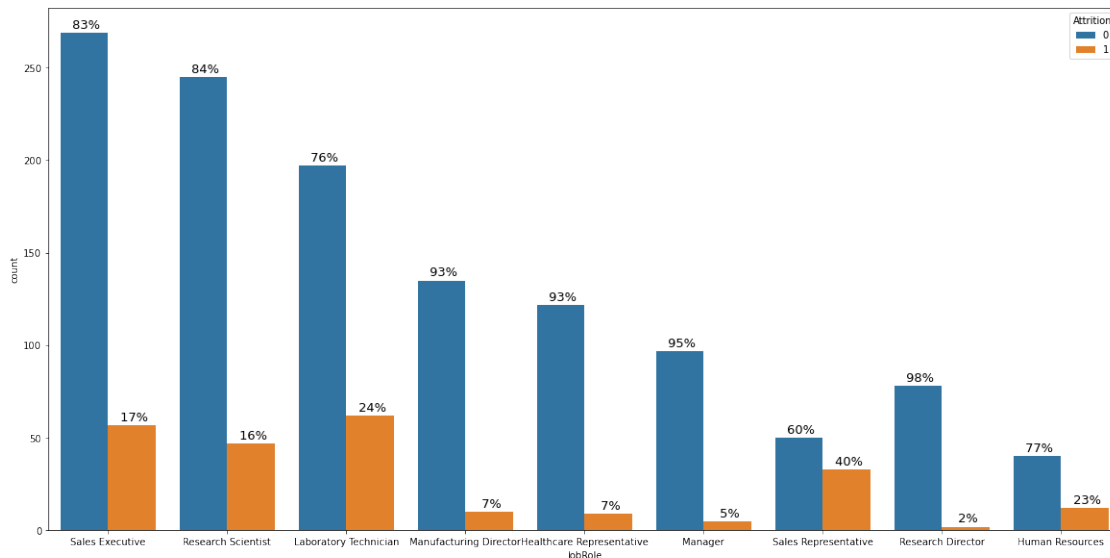


Figure 16: Attrition of employees based on job roles

Sales representative are among the maximum who left the company

```
[49]: plt.figure(figsize=(25,20))

g=sns.catplot(data=employee_df1, col="Department",x='EducationField',
             hue="Attrition", kind="count", palette="viridis_r")
g.set_xticklabels(rotation=30)

for ax in g.axes.ravel():
    for p in ax.patches:
        ax.annotate(f'{p.get_height():.0f}', xy = (p.get_x()+p.get_width()/
            ↪2, p.get_height()),
                    ha='center',
                    va='center',
                    size=13,
                    xytext=(0, 8),
                    textcoords='offset points'
        )
txt="Figure 17: Department wise number of employees educated in six different
    ↪areas"
plt.figtext(0.5, -0.23, txt, wrap=True, horizontalalignment='center',
    ↪fontsize=14);
```

<Figure size 1800x1440 with 0 Axes>

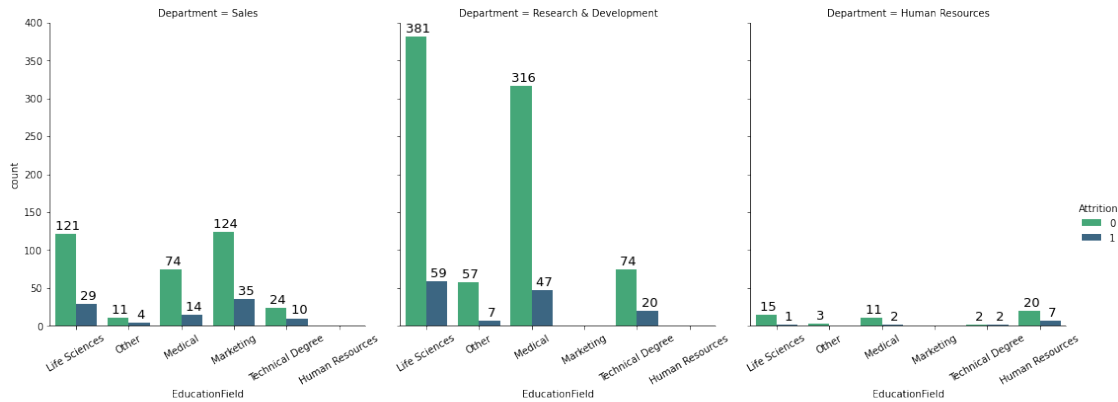


Figure 17: Department wise number of employees educated in six different areas

```
[50]: g=sns.catplot(data=employee_df1, col="Department",x='EducationField',
    ↪hue="Attrition", kind="count", palette="viridis_r")
g.set_xticklabels(rotation=30)
y=[]
for ax in g.axes.ravel():
    for i in ax.patches:
        y.append(i.get_height())

i=0
b=6
l=6

for ax in g.axes.ravel():
    for p in ax.patches:
        if i>=l:
            k=y[i]/(y[i]+y[i-b])*100
        else:
            k=y[i]/(y[i]+y[i+b])*100
        v=1
        ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.
    ↪get_height()),
                    ha='center',
                    va='center',
                    size=13,
                    xytext=(0, 8),
                    textcoords='offset points'
                )

        i=i+1
        l=l+12
txt="Figure 18: Department wise percentage of employees educated in six
    ↪different areas"
```

```
plt.figtext(0.5, -0.23, txt, wrap=True, horizontalalignment='center',
↪fontsize=14);
```

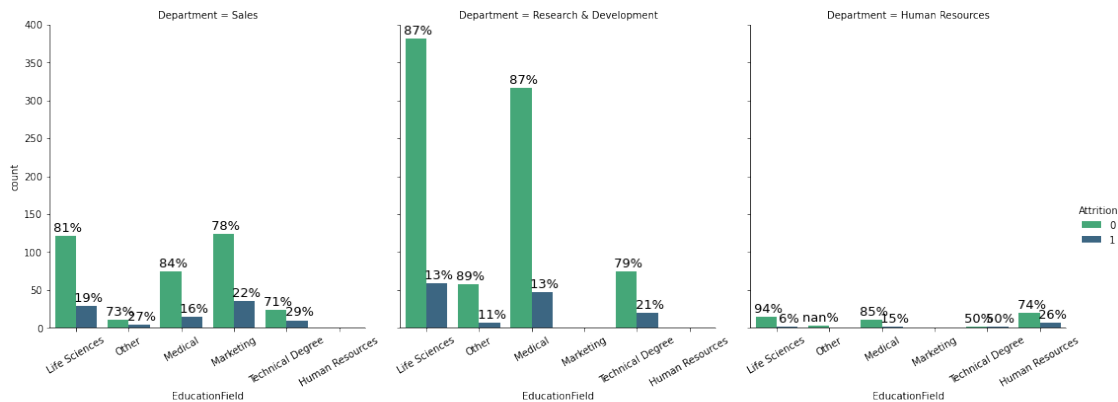


Figure 18: Department wise percentage of employees educated in six different areas

From the above graph there is no clear indication that the attrition is specific to field of education. Also we can't say that the attrition is happening because of the working in different area then the field of education.

```
[51]: g=sns.catplot(data=employee_df1, col="JobRole", col_wrap=3,x='EducationField',
↪hue="Attrition", kind="count", palette="viridis_r")
g.set_xticklabels(rotation=30)

for ax in g.axes.ravel():
    for p in ax.patches:
        ax.annotate(f' {p.get_height():.0f}', xy = (p.get_x()+p.get_width()/
↪2, p.get_height()),
                    ha='center',
                    va='center',
                    size=13,
                    xytext=(0, 8),
                    textcoords='offset points'
                )

txt="Figure 19: Employees count (left(1) and stayed (0)) for different job
↪roles based on their field of education"
plt.figtext(0.5, -0.07, txt, wrap=True, horizontalalignment='center',
↪fontsize=14);
```

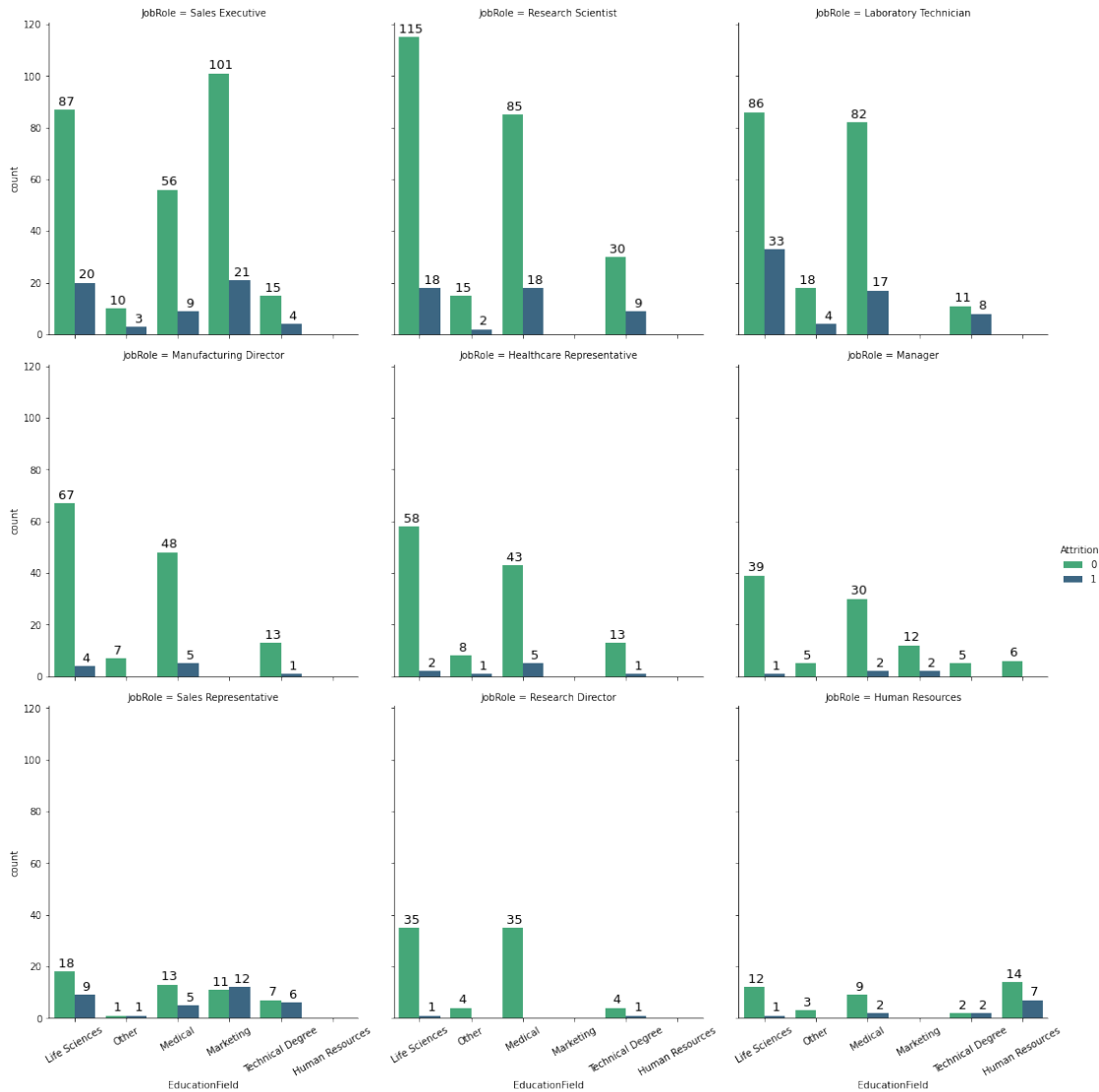


Figure 19: Employees count (left(1) and stayed (0)) for different job roles based on their field of education

Again no conclusion can be drawn about attrition based on mismatch between education and job roles. Already most of the employees in the company are in their corresponding field of study. No marketing educated employee in the role of research directors, research scientist, laboratory technician, etc. and similar for other cases. However, It can be observed that almost 50% employee who have marketing degree left in the company for the role of sales representative. It is already observed that sales representatives among the maximum who left the company. May be they are not getting enough salary or there is an issue with the manager. It can also be seen that the 27 % Laboratory Assistants with life science degree left the company. Also 33% human resource employees with human resource education left the company.

```
[52]: plt.figure(figsize=(20,10))
g=sns.kdeplot(data=employee_df1,x='DistanceFromHome', hue="Attrition", 
    ↳shade=True, palette="OrRd")
txt="Figure 20: Desnsity distribution of left(1) and stayed (0) employees based_
    ↳on distance from home"
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
    ↳fontsize=16);
```

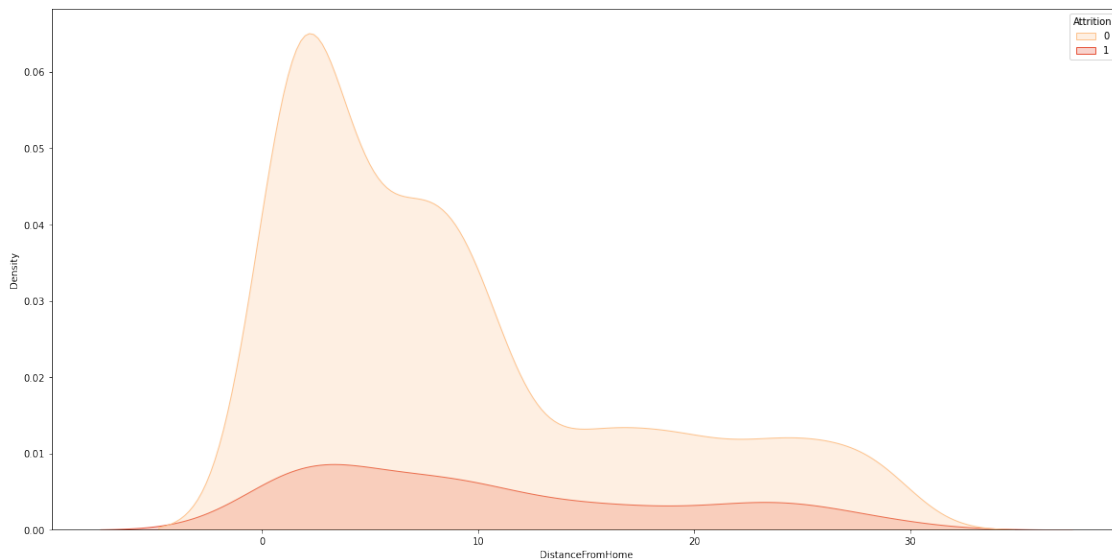


Figure 20: Desnsity distribution of left(1) and stayed (0) employees based on distance from home

It can be obereved that the percentage attrition is more around 25km. However, most of the employees are living less that 35 km from the office. This is the distance which maximum people can travel. But we even then we can see the effect of distance from home.

```
[53]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="Education",hue='Attrition')
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=5
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
```



```

        ha='center',
        va='center',
        size=13,
        xytext=(0, 8),
        textcoords='offset points'
    )

    i=i+1;
    txt="Figure 21: Percentage of left(1) and stayed (0) employees based on their_
    ↳level of education"
    plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',_
    ↳fontsize=16);

```

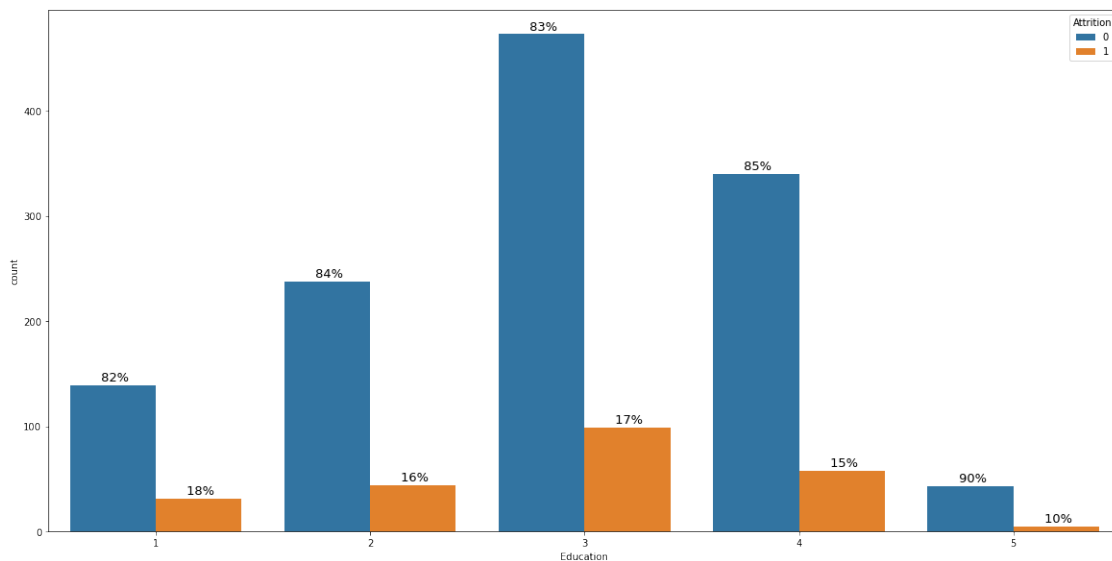


Figure 21: Percentage of left(1) and stayed (0) employees based on their level of education

There is not direct relationship between level of education and attrition.

```

[54]: def text2(x,**kwargs):
        ax=plt.gca()
        i=0
        b=5
        y=[]
        for i in ax.patches:
            y.append(i.get_height())
        i=0
        b=int(len(y)/2) ## The step is different than simple Facetgrid plots (dis,
        ↳rel,etc.)
        for p in ax.patches:
            if i>=b:
                k=y[i]/(y[i]+y[i-b])*100

```

```

        else:
            k=y[i]/(y[i]+y[i+b])*100
        if math.isnan(k):
            k=100
        ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.
↪get_height()),
                    ha='center',
                    va='center',
                    size=18,
                    xytext=(0, 8),
                    textcoords='offset points'
                )
        i=i+1
g=sns.FacetGrid(data=employee_df1, col="JobRole", col_wrap=3, height=8)
g.map_dataframe(sns.countplot, x='Education', hue="Attrition",palette="winter" )
g.map_dataframe(text2,'Education')
txt="Figure 22: Percentage comparision of attrition for different job roles for
↪different level of education"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',
↪fontsize=20);

```

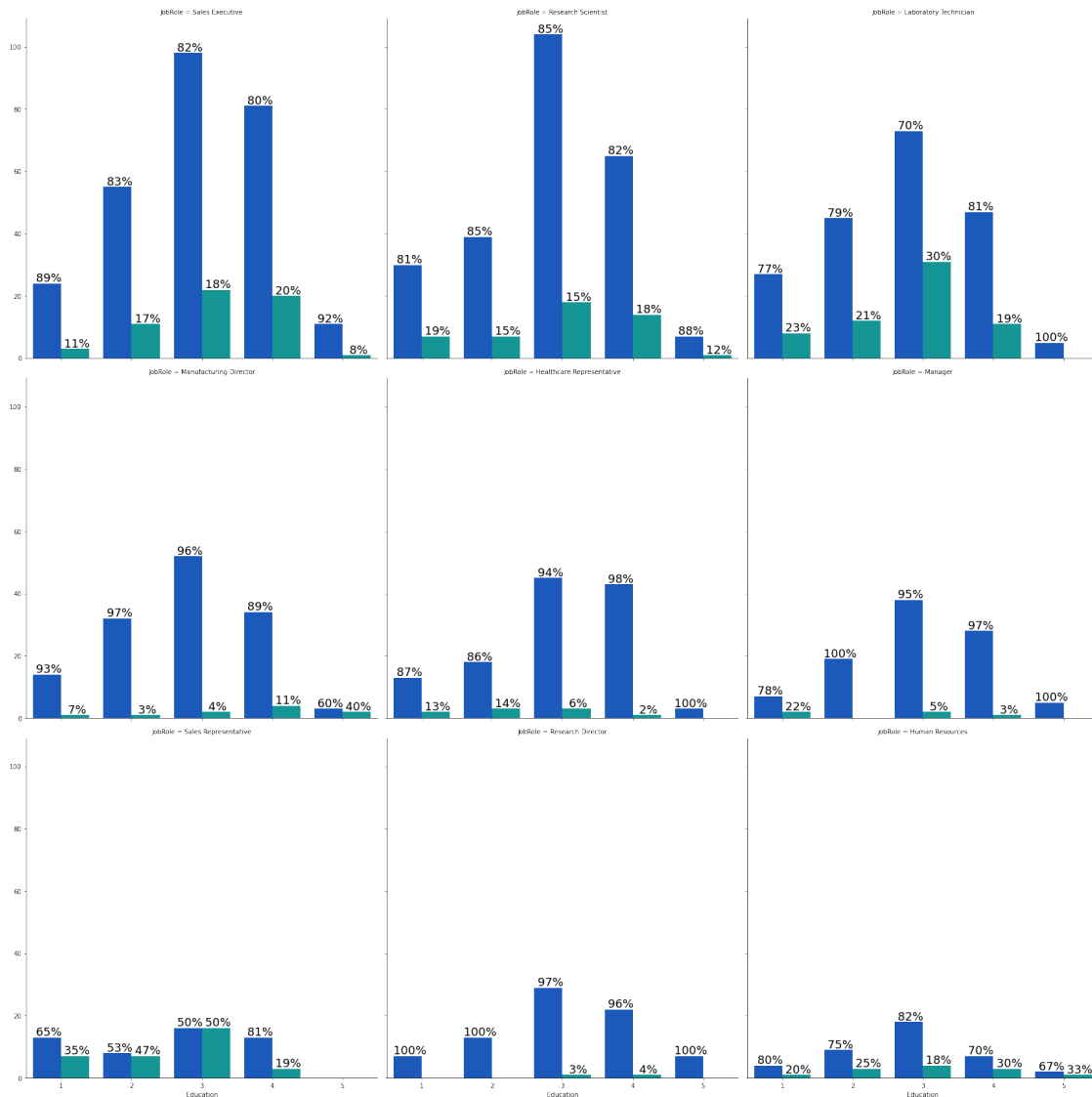


Figure 22: Percentage comparison of attrition for different job roles for different level of education

It can be observed that the in Human Resources the high level (4, 5) educated employees have higher percentage of attrition. Also the manufacturing directors with level 5 education have greater chances for attrition. For other roles the employees look satisfied with their position regardless of their education. We can also observed that research directors have very low chances of attrition. This is may most of them are older and does not want to change the job.

```
[55]: import scipy
import random

plt.figure(figsize=(20,10))
ax=sns.kdeplot(data=employee_df1,x='Age', hue="JobRole",lw=3, palette="Paired")
```

```

for i in range(len(ax.lines)):
#     r = lambda: random.randint(0,255)
#     c = '%02X%02X%02X' % (r(),r(),r())
    kdeline = ax.lines[i]
    x_points = kdeline.get_xdata()
    y_points = kdeline.get_ydata()
    mean=np.sum(np.multiply(x_points,y_points))/np.sum(y_points)
    height = np.interp(mean, x_points, y_points)
    ax.vlines(mean, 0, height, color="gray",ls="--", lw=4)
    ax.fill_between(x_points, 0, y_points, facecolor='green', alpha=0.1)

txt="Figure 23: Kde plot for age for different job roles. The vertical line_
↳indicate the average age for each role."
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',_
↳fontsize=17);

```

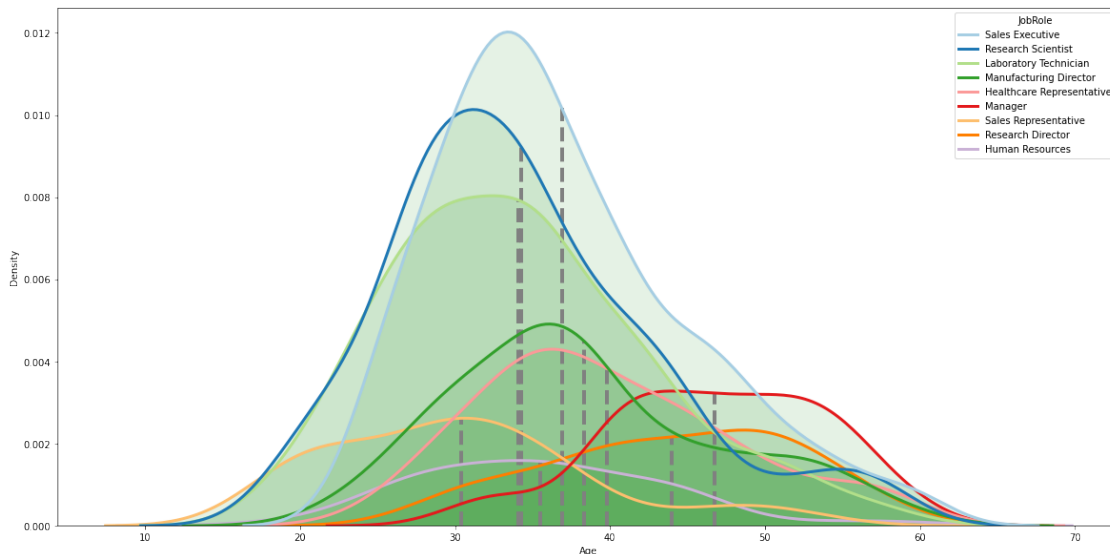


Figure 23: Kde plot for age for different job roles. The vertical line indicate the average age for each role.

Since the average age for Research directors and Managers are approximately 44 years and 47 years and they have the lowest chances of attrition. May be the age played an important role in the attrition. Lets check for managers and research directors

```

[56]: df=employee_df1[(employee_df1['JobRole']=="Manager") |_
↳(employee_df1['JobRole']=="Research Director")]
df=df[['Attrition','Age','JobRole']]
df

```

```
[56]:
```

	Attrition	Age	JobRole
18	0	53	Manager
22	0	34	Research Director
25	0	53	Manager
29	0	46	Manager
45	1	41	Research Director
...
1421	0	47	Research Director
1430	0	38	Research Director
1432	0	37	Research Director
1437	0	39	Manager
1443	0	42	Manager

[182 rows x 3 columns]

```
[57]: plt.figure(figsize=(20,10))
df1=df.groupby(['Attrition','Age']).count()
df1.plot(kind='bar', figsize=(20,10));
txt="Figure 24: Number of stayed and left employees for different ages"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',
↪fontsize=17);
```

<Figure size 1440x720 with 0 Axes>

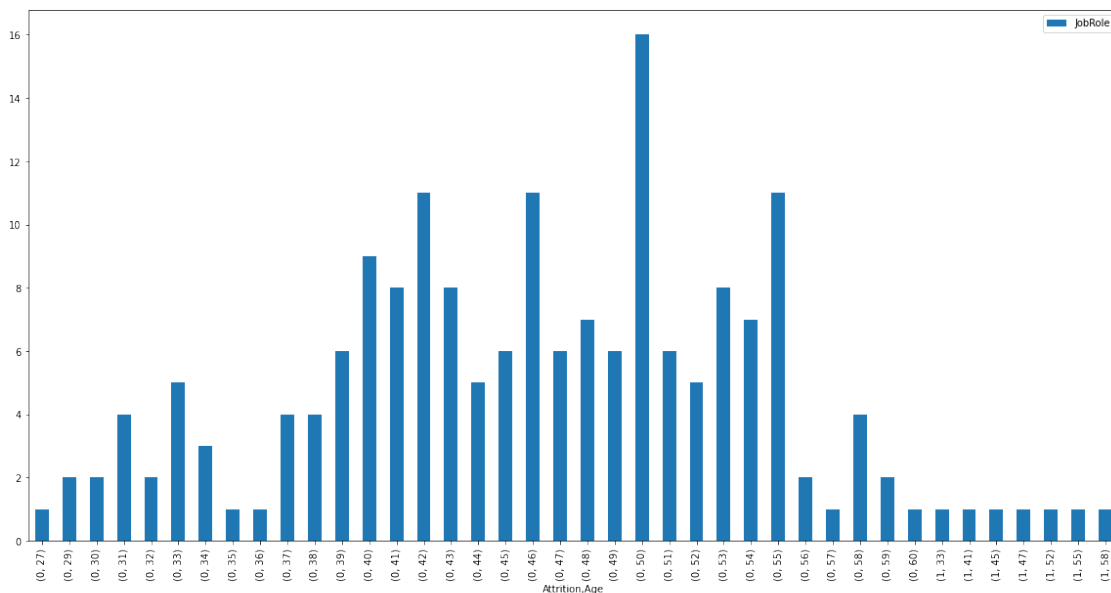


Figure 24: Number of stayed and left employees for different ages

So the number of left managers and research directors is very low and we cannot say that the attrition is only because of the age. We have actually found less attrition in the lower age group in these Job Roles. The attrition in these Job roles may be less

because these are the higher positions and there are less opportunities.

```
[58]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="EnvironmentSatisfaction",
    hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}% ', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
        ha='center',
        va='center',
        size=13,
        xytext=(0, 8),
        textcoords='offset points'
    )

    i=i+1
txt="Figure 25: Percentage of stayed and left employees for different level of
environmental stisfaction"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',
    fontsize=17);
```

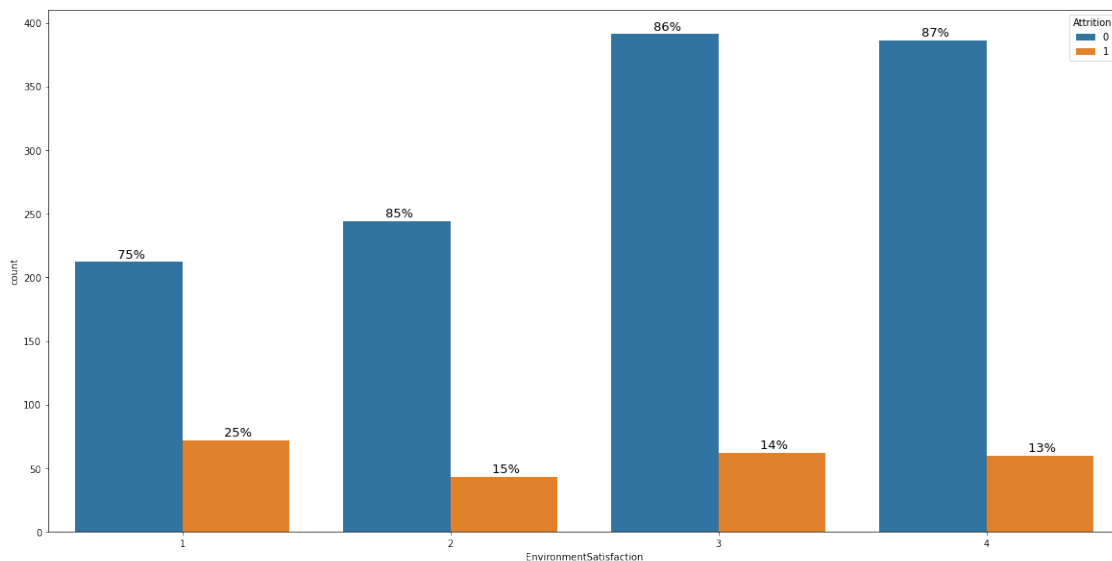


Figure 25: Percentage of stayed and left employees for different level of environmental stisfaction

It can be observed that the environmental satisfaction is also a factor responsible for attrition. We can observed the decreasing trend of attrition with increasing level of environmental satisfaction.

```
[59]: plt.figure(figsize=(20,20))
plt.subplot(221)
sns.lineplot(data=employee_df1, x="JobLevel", y="EnvironmentSatisfaction")
plt.legend("A",loc="upper right", fontsize=17)
plt.subplot(222)
plt.xticks(rotation=45)
sns.lineplot(data=employee_df1, x="JobRole", y="EnvironmentSatisfaction")
plt.legend("B",loc="upper right",fontsize=17)
plt.subplot(223)
sns.lineplot(data=employee_df1, x="EducationField", y="EnvironmentSatisfaction")
plt.legend("C",loc="upper right", fontsize=17)
plt.xticks(rotation=45)
plt.subplot(224)
sns.lineplot(data=employee_df1, x="Education", y="EnvironmentSatisfaction")
plt.legend("D",loc="upper right", fontsize=17)
plt.tight_layout()

txt="Figure 26: Environmental satisfaction as fuction of A) Job Level, B) ↵
↵JobRole, C) Education Field and D) Dducation"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center', ↵
↵fontsize=17);
```

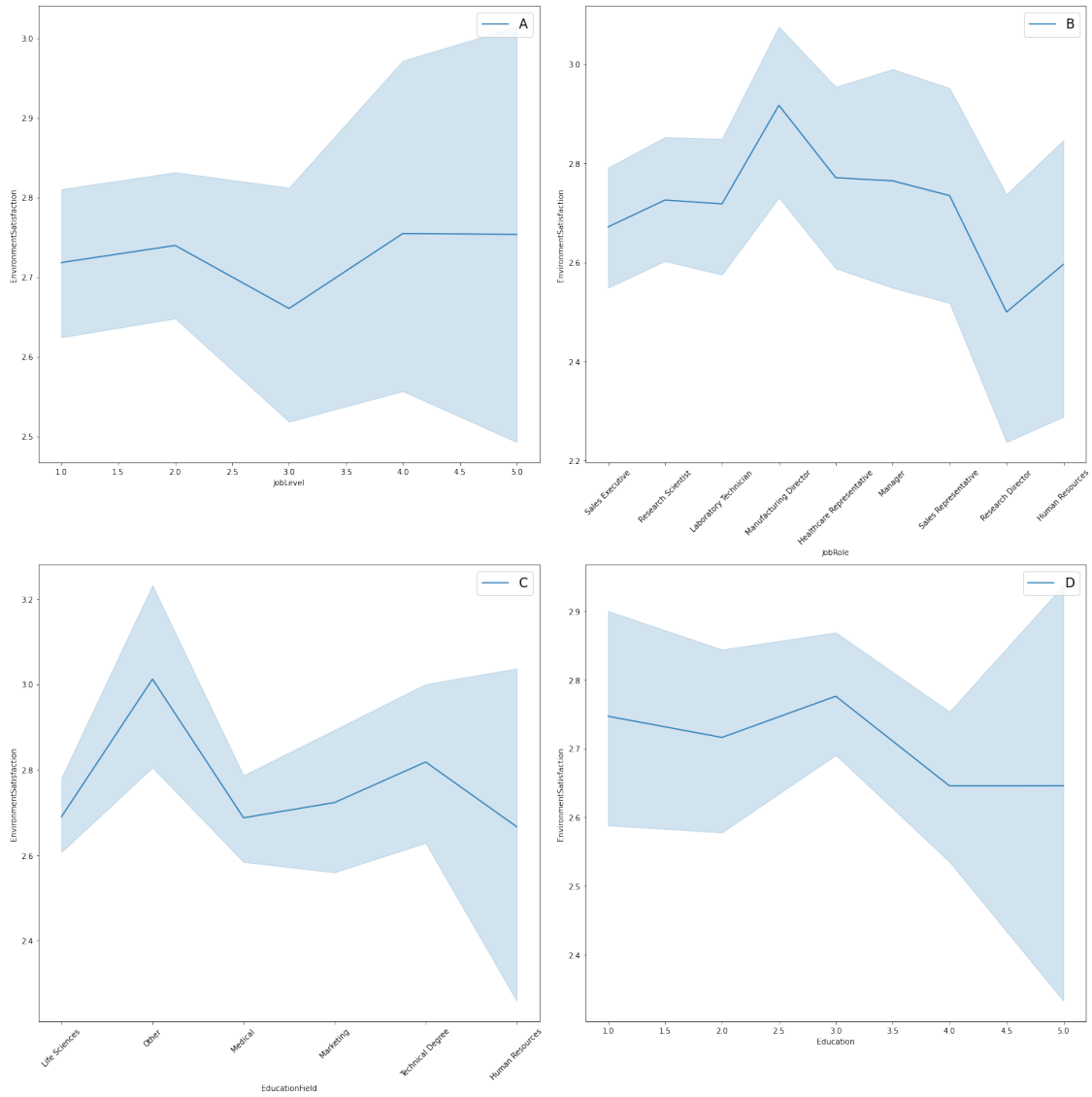


Figure 26: Environmental satisfaction as function of A) Job Level, B) JobRole, C) Education Field and D) Education

It can be observed that the research directors are among those who have the lowest environmental satisfaction and Manufacturing directors are highly satisfied by their working environments. Similarly, highly educated employees are less satisfied by their environment as compared to others. Also, employees who are educated in the human resources are less satisfied with the environment. Maybe they have more human interactions and that makes them think like that.

```
[60]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="Gender", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
```



```

i=0
b=2
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
                ha='center',
                va='center',
                size=13,
                xytext=(0, 8),
                textcoords='offset points'
            )

    i=i+1
txt="Figure 27: Attrition among different genders"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',
            ↪fontsize=17);

```

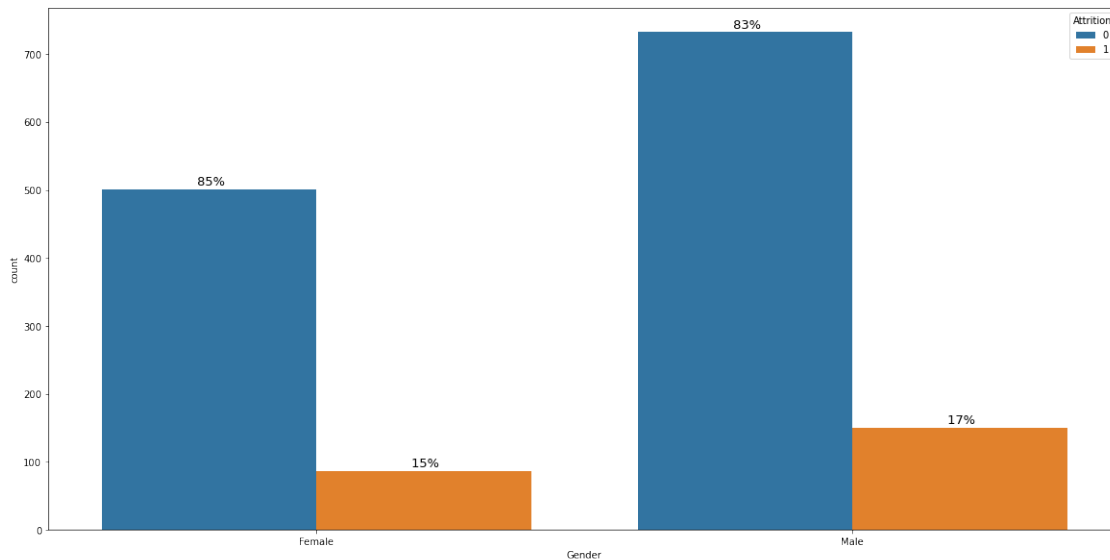


Figure 27: Attrition among different genders

It can be observed that the percentage of attrition is almost same for male and female, even the female attrition is less. It looks the company giving equal opportunity to males and females.

```

[61]: plt.figure(figsize=(20,10))
      ax=sns.countplot(data=employee_df1, x="JobInvolvement", hue="Attrition")

```

```

y=[]
for i in ax.patches:
    y.append(i.get_height())

i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
                ha='center',
                va='center',
                size=13,
                xytext=(0, 8),
                textcoords='offset points'
                )

    i=i+1
txt="Figure 28: Attrition vs Job involment"
plt.figtext(0.5, -0.03, txt, wrap=True, horizontalalignment='center',
            ↪fontsize=17);

```

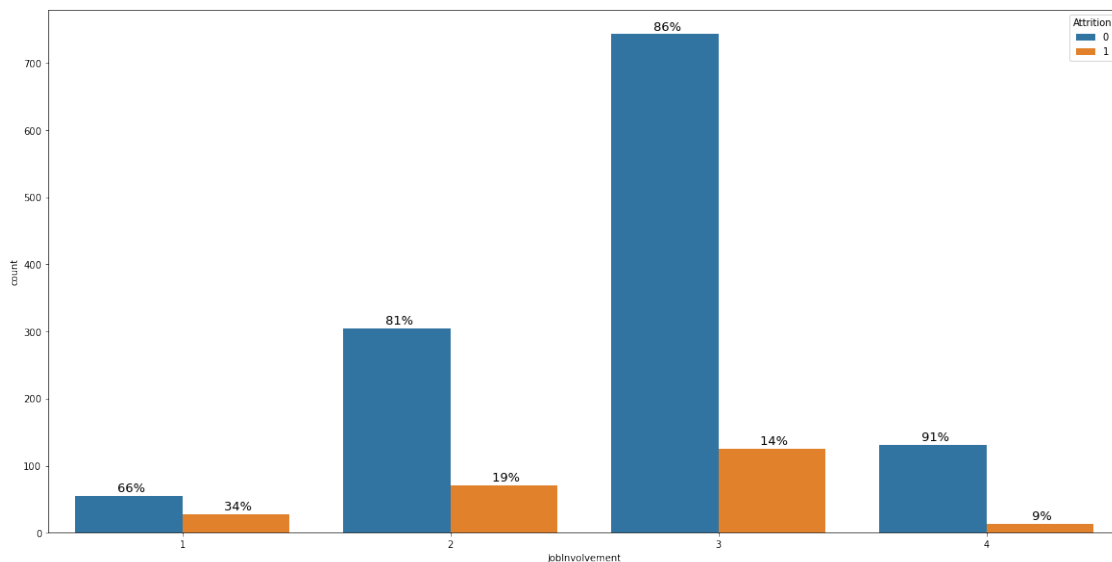


Figure 28: Attrition vs Job involment

The bargraph shows the attrition rate decreasing with the increase in job involvement. The job involvement has some level of correlation with Education which we can

explore.

```
[62]: g=sns.catplot(data=employee_df1, x="JobInvolvement", col_wrap=3,
    ↪col='Education', hue="Attrition", kind="count", palette="viridis_r")

y=[]
for ax in g.axes.ravel():
    for i in ax.patches:
        y.append(i.get_height())

i=0
b=4
l=4

for ax in g.axes.ravel():
    for p in ax.patches:
        if i>=l:
            k=y[i]/(y[i]+y[i-b])*100
        else:
            k=y[i]/(y[i]+y[i+b])*100
            v=1
        if math.isnan(k):
            k=100

        ax.annotate(f' {k:.0f}% ', xy = (p.get_x()+p.get_width()/ 2, p.
    ↪get_height()),
                    ha='center',
                    va='center',
                    size=13,
                    xytext=(0, 8),
                    textcoords='offset points'
                )

        i=i+1
        l=l+2*b
txt="Figure 29: percentage of stayed vs left employees with different level of
    ↪Job involvement for different education levels "
plt.figtext(0.5, -0.04, txt, wrap=True, horizontalalignment='center',
    ↪fontsize=17);
```

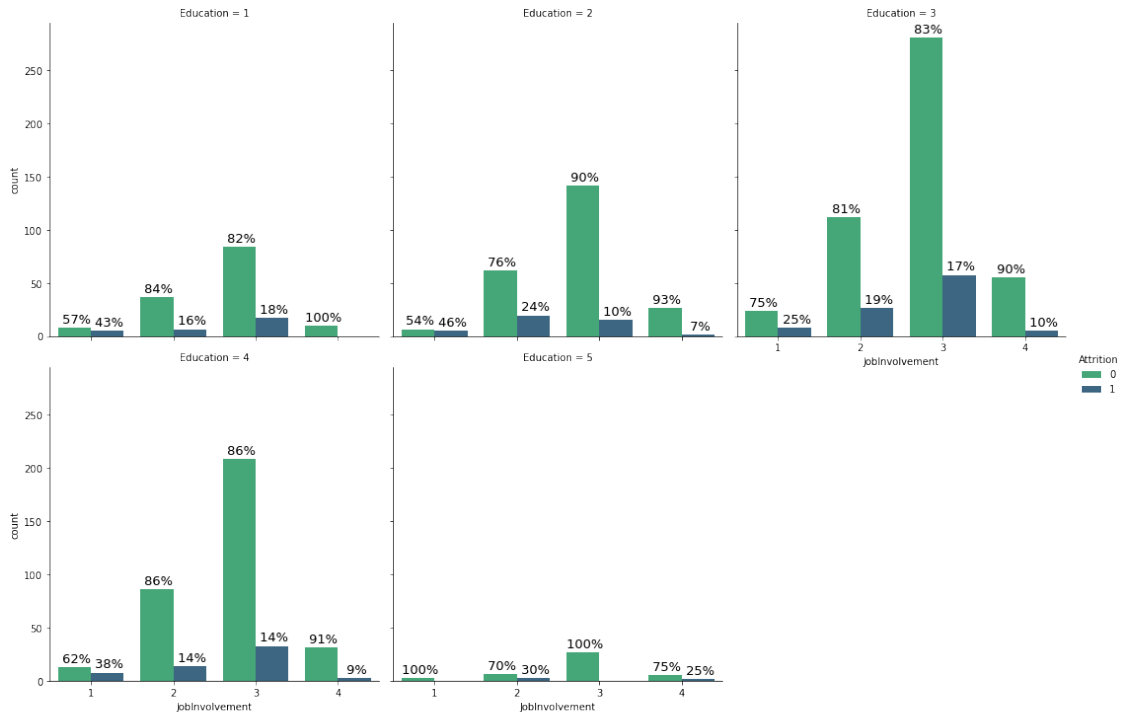


Figure 29: percentage of stayed vs left employees with different level of Job involvement for different education levels

It can be observed that attrition is more for lower level of job involments for all level of education except level 5.

```
[63]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="OverTime", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=2
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100

    ax.annotate(f' {k:.0f}%', xy = (p.get_x()+p.get_width()/ 2, p.get_height()),
                ha='center',
                va='center',
                size=13,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
```

```
txt="Figure 30: Ration of atrition among overtime vs non-overtime emplyess"
plt.figtext(0.5, -0.04, txt, wrap=True, horizontalalignment='center',
    ↳ fontsize=17);
```

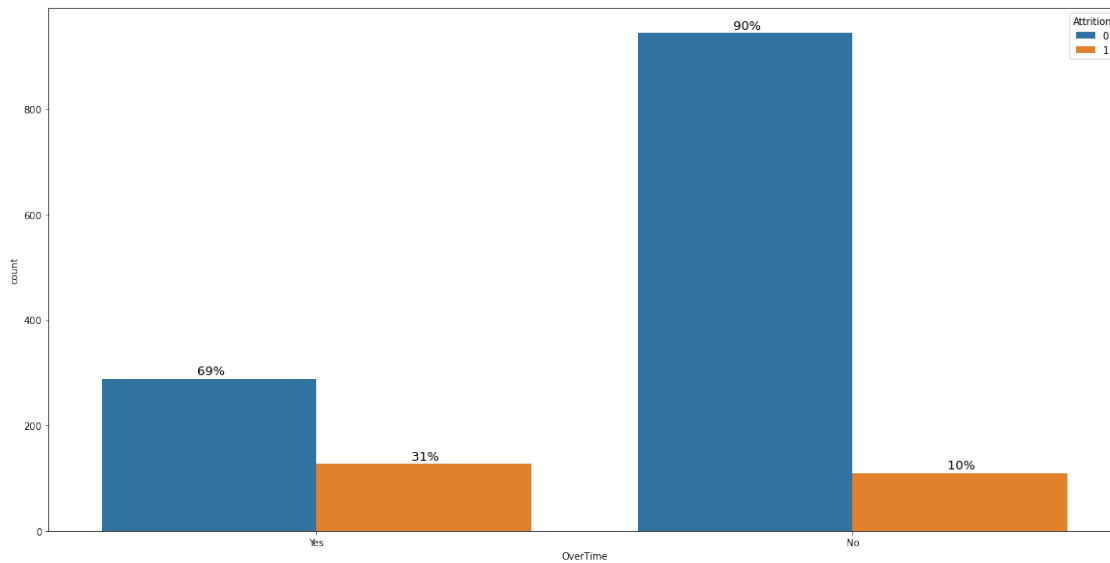


Figure 30: Ration of atrition among overtime vs non-overtime emplyess

It is clear that the employees dont like to work for overtime. The attrition percentage of employees who woking overtime are more as compared to those who dont work overtime. We can search who are the employees who are doing these overtime.

```
[64]: plt.figure(figsize=(20,10))
w = 2000
b = math.ceil((employee_df1["MonthlyIncome"].max() -
    ↳ employee_df1["MonthlyIncome"].min())/w)
ax=sns.histplot(data=employee_df1, x='MonthlyIncome', hue='OverTime',bins=b, );
y=[]
for i in ax.patches:
    x=i.get_height()
    y.append(x)
i=0
v=3
h=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
        v=5
        h=1
    else:
```

```

k=y[i]/(y[i]+y[i+b])*100
t=1

ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2+h, p.
↪get_height()+v),
            ha='center',
            va='center',
            size=14,
            xytext=(0, 8),
            textcoords='offset points'
        )

i=i+1
txt="Figure 31: Percentage comparision of Oovertime vs non-overtime employees_
↪using histogram for different monthly income groups"
plt.figtext(0.5, -0.04, txt, wrap=True, horizontalalignment='center',
↪fontsize=17);

```

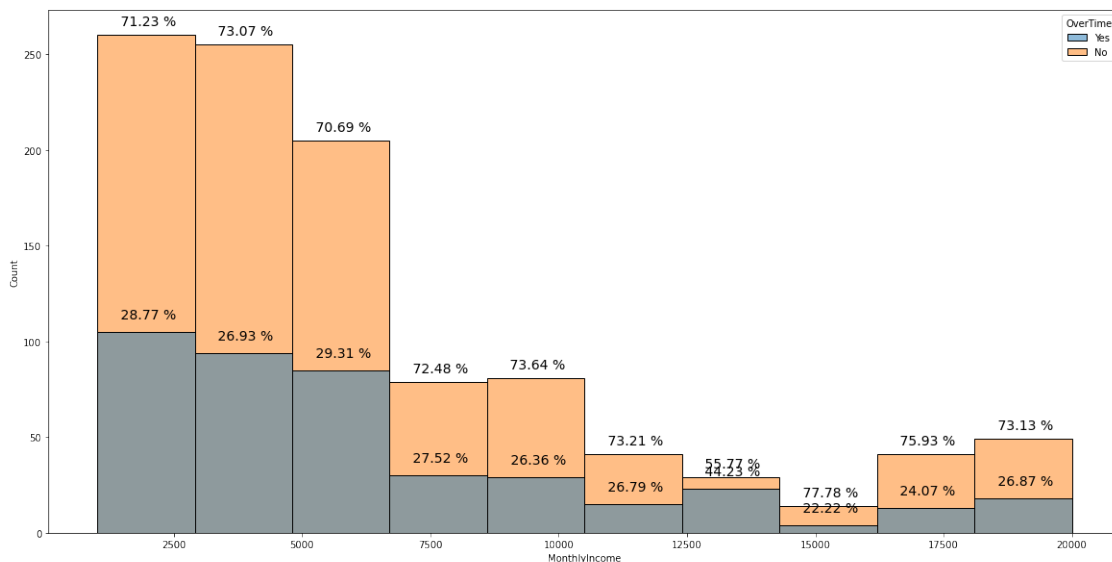


Figure 31: Percentage comparison of Oovertime vs non-overtime employees using histogram for different monthly income groups

The overtime percentage is almost same in all income regions. However, we can noticed that about half of the emmplyees who are have salary between 12000 to 14000 range are doing overtime.

```

[65]: fig, ax=plt.subplots(figsize=(10,10))
sns.boxplot(x=employee_df1['MonthlyIncome'], y=employee_df1['JobRole'])

txt="Figure 32:Monthly income range for different job roles"

```

```
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
↪fontsize=17);
```

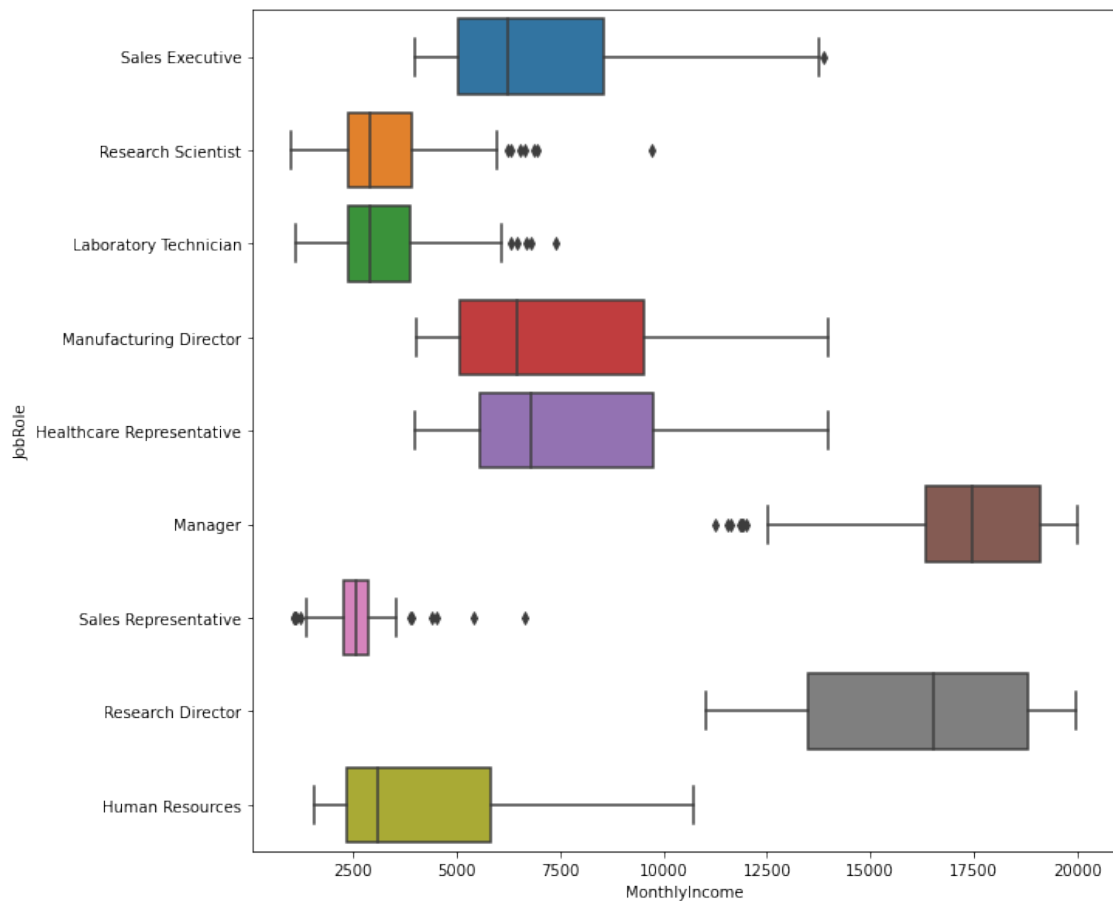


Figure 32:Monthly income range for different job roles

So we look in the salary we can say that the research Directors might need to do more the overtime as most of them are among 12000 to 14000. Also they have the lowest level of environmental satisfaction.*

```
[66]: plt.figure(figsize=(20,10))
ax=sns.histplot(data=employee_df1, x="JobRole", hue="OverTime")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=9
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
```

```

else:
    k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
txt="Figure 33: Overtime vs non overtime percentage of employees on the basis_
↳of their job roles"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',_
↳fontsize=17);

```

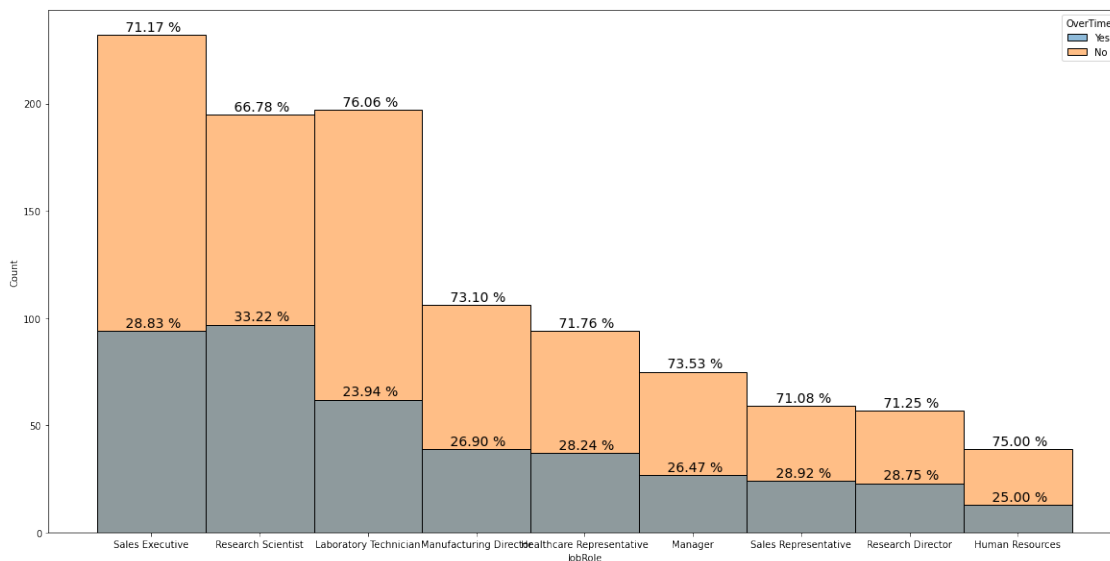


Figure 33: Overtime vs non overtime percentage of employees on the basis of their job roles

We can identify the employees who are more involved in overtime from their monthly income range but not on the bases of the Job Roles. From job role it can be seen that Research Scientist have the higher percentage of employees who are doing overtime. However, overtime is almost same for each role within the range of 10% differences.

```

[67]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="JobSatisfaction", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0

```



```

b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
↪get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1

txt="Figure 34: Percentage attrition of employees for different Job_
↪Satisfaction Levels"
plt.figtext(0.5, 0.01, txt, wrap=True, horizontalalignment='center',
↪fontsize=17);

```

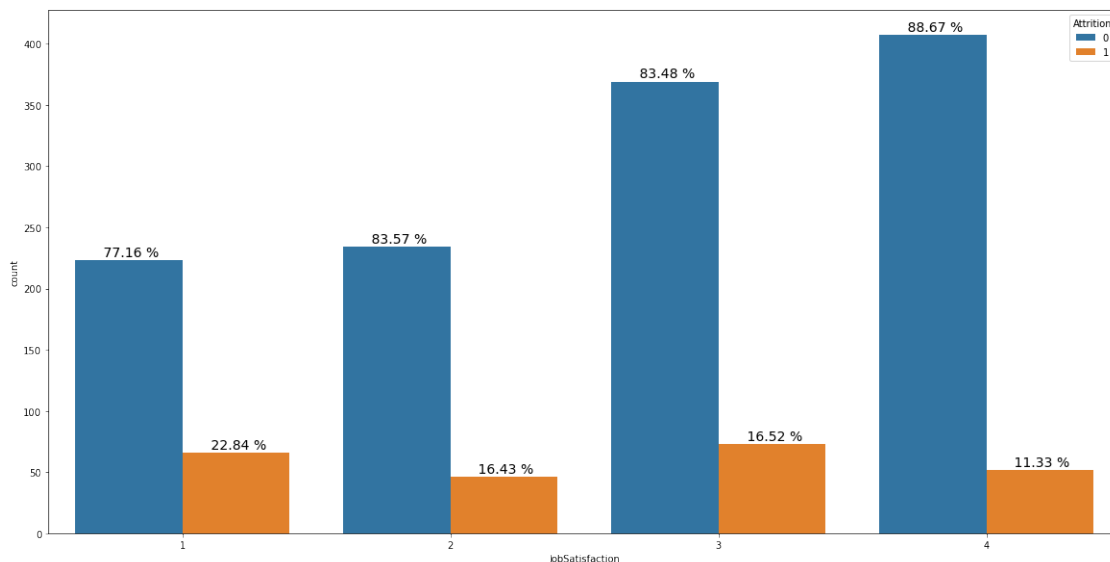
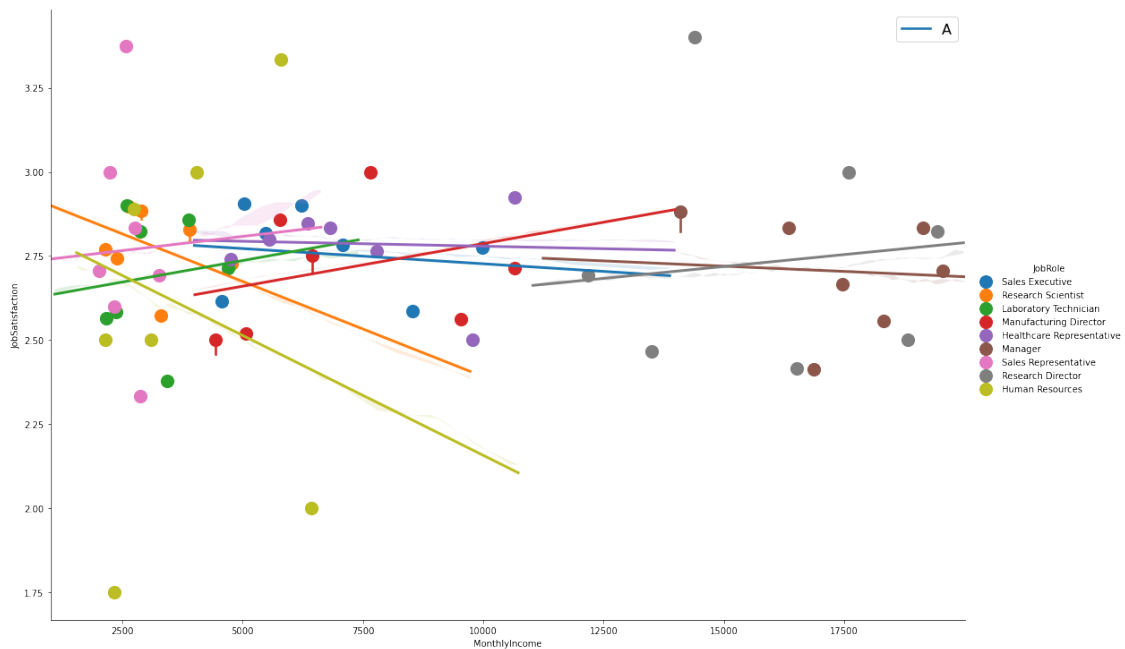


Figure 34: Percentage attrition of employees for different Job Satisfaction Levels

The job satisfaction also contribute for attrition. The employees with Jobsatisfaction level “1”, have higher chances to left hte company. The corellation matrix also shows that the Job Satisfaction is negatively correlated with Attrition. From correlation matrix, we have not observed any correlation between JobSatisfaction and any other parameter.

```
[68]: sns.lmplot(x='MonthlyIncome', y='JobSatisfaction',
                hue='JobRole', data=employee_df,
                x_bins=7, ci=1, robust=True, n_boot=100, height=10,
                aspect=1.5,
                scatter_kws={"s": 200},
                line_kws={'lw': 3})
plt.legend("A", loc="upper right", fontsize=16)
sns.lmplot(x='MonthlyIncome', y='JobSatisfaction',
            hue='JobLevel', data=employee_df, height=8,
            aspect=1.5,
            x_bins=7, n_boot=100,
            scatter_kws={"s": 300},
            line_kws={'lw': 2})
plt.legend("B", loc="upper right", fontsize=16)

txt="Figure 35: LM plots between monthly income and job satisfaction levels for
    ↳different A) job roles B) Job Levels"
plt.figtext(0.5, -0.04, txt, wrap=True, horizontalalignment='center',
    ↳fontsize=17);
```



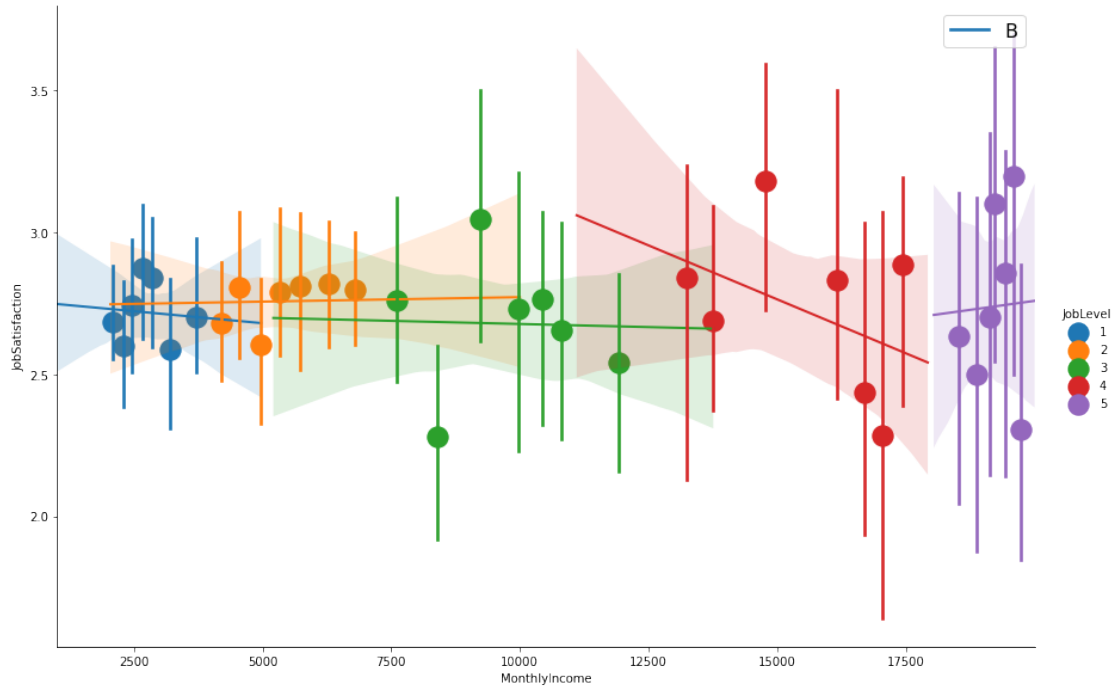


Figure 35: LM plots between monthly income and job satisfaction levels for different A) job roles B) Job Levels

It can be observed that the job satisfaction decreasing for the Human resource and research scientist with the increase in monthly income. Also employees at joblevel 4 are getting less satisfied with the increase in monthly income.

```
[69]: plt.figure(figsize=(20,10))
w = 2500
b = math.ceil((employee_df1["MonthlyIncome"].max() -
    employee_df1["MonthlyIncome"].min())/w)
ax=sns.histplot(data=employee_df1, x='MonthlyIncome', hue='Attrition',bins=b, );
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
v=3
h=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
        v=5
        h=1
    else:
        k=y[i]/(y[i]+y[i+b])*100
        t=1
```

```

        ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2+h, p.
        ↳get_height()+v),
                    ha='center',
                    va='center',
                    size=14,
                    xytext=(0, 8),
                    textcoords='offset points'
                )
        i=i+1

txt="Figure 36: percentage attrition for different monthly income ranges"
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
↳fontsize=17);

```

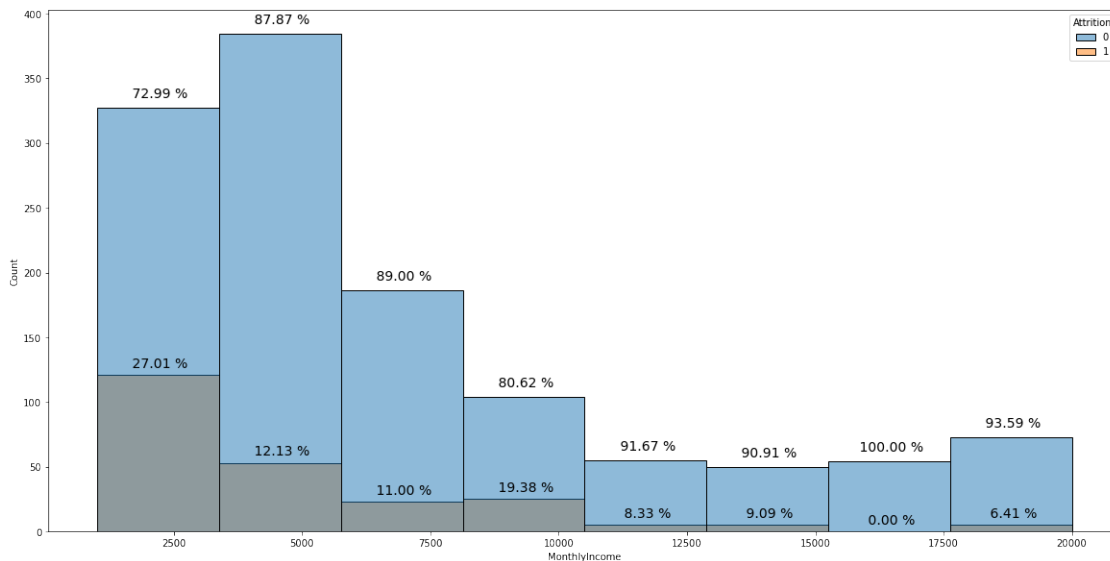


Figure 36: percentage attrition for different monthly income ranges

The above plot shows a downward trend of attrition with the increase of monthlyIncome with some exceptions. Employees with monthly income lower 3300 have higher chances to left the company. Mainly human resource, sales executive, research scientist and laboratory scientist fall under this wegese group.

```

[70]: fig, ax=plt.subplots(figsize=(10,10))
sns.lineplot(x=employee_df1['NumCompaniesWorked'], y=employee_df1['Attrition'])
txt="Figure 37: Plot between number of companies worked and attriton"
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
↳fontsize=17);

```

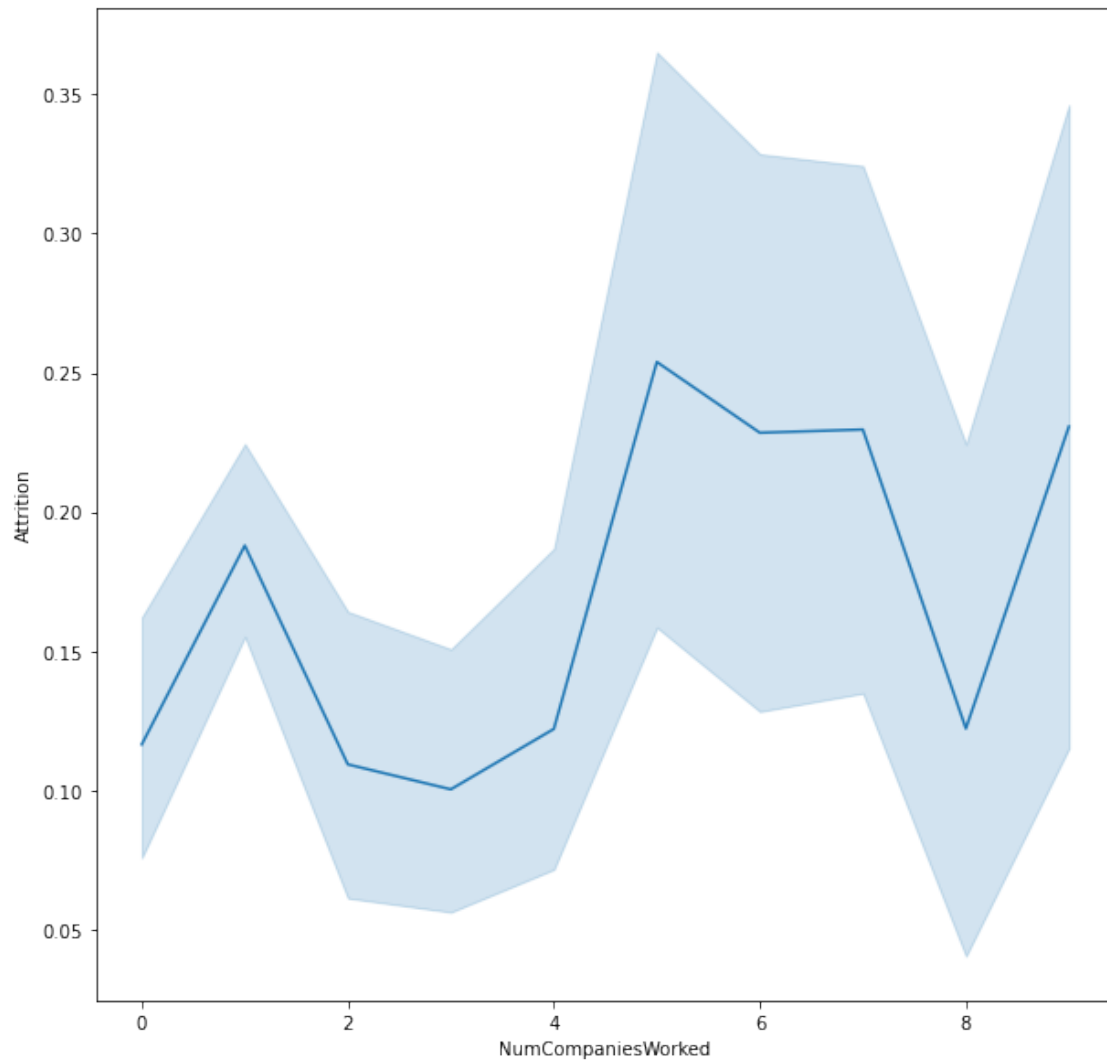


Figure 37: Plot between number of companies worked and attriton

The attrition is increasing with the number of companies workeed but it is not a straight line.

```
[71]: plt.figure(figsize=(20,10))
w = 1
b = math.ceil((employee_df1["PercentSalaryHike"].max() -
    ↳ employee_df1["PercentSalaryHike"].min())/w)
ax=sns.histplot(data=employee_df1, x='PercentSalaryHike',
    ↳ hue='Attrition',bins=b, );
y=[]
for i in ax.patches:
    y.append(i.get_height())
```

```

i=0
v=3
h=0
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
        v=5
        h=1
    else:
        k=y[i]/(y[i]+y[i+b])*100
        t=1

    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2+h, p.
↪get_height()+v),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )

    i=i+1

txt="Figure 38: Plot between number of companies worked and attriton"
plt.figtext(0.5, 0.02, txt, wrap=True, horizontalalignment='center',
↪fontsize=17);

```

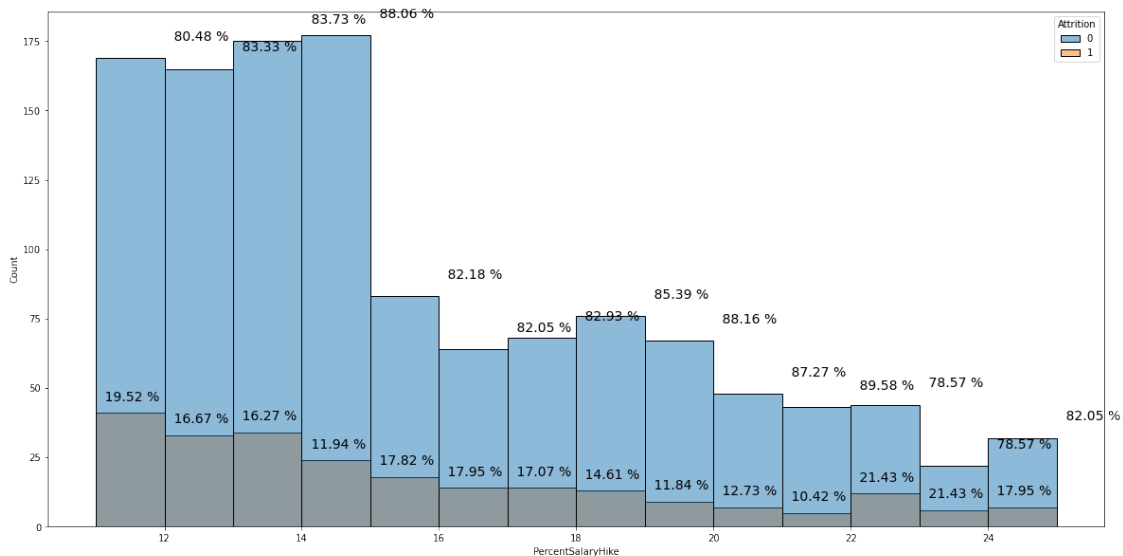


Figure 38: Plot between number of companies worked and attriton

No relation has been observed between PercentSalaryHike and attrition. So we can say that the employees who are leaving the company do not leave because they want the salary hike. The company might be providing the proper hike to the employees based on their performance and YearsOfWorking.

```
[72]: plt.figure(figsize=(20,10))
ax=sns.displot(data=employee_df1, kind='hist', x='PercentSalaryHike',
    hue="PerformanceRating", col="Attrition");
txt="Figure 39: Salary hike for different performance ratings for Stayed and left employees"
plt.figtext(0.5, -0.04, txt, wrap=True, horizontalalignment='center',
    fontsize=15);
```

<Figure size 1440x720 with 0 Axes>

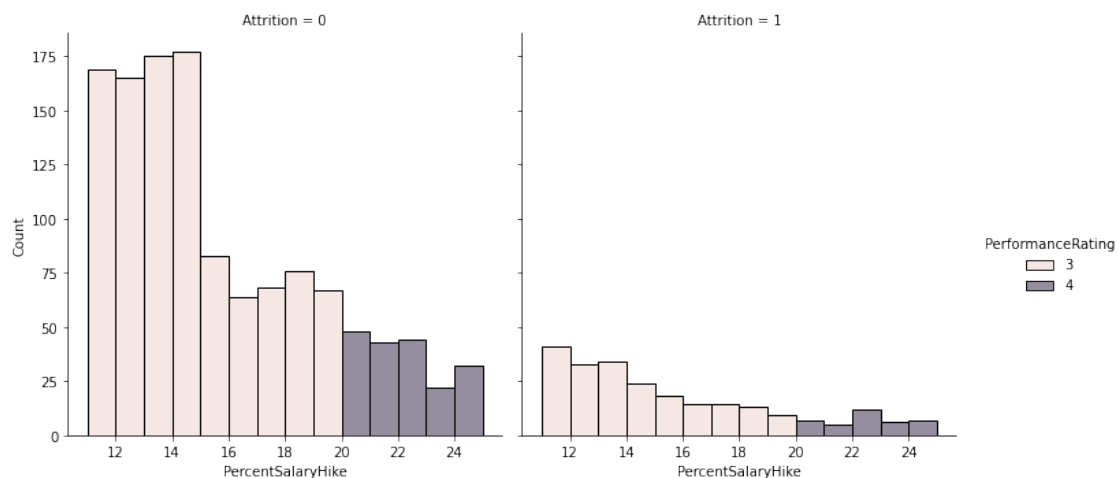


Figure 39: Salary hike for different performance ratings for Stayed and left employees

```
[73]: plt.figure(figsize=(20,10))
ax=sns.relplot(data=employee_df1, kind='scatter', x='YearsAtCompany',
    y="PercentSalaryHike", col="PerformanceRating");
txt="Figure 40: Percentage Salary hike for years in the company for different performance ratings"
plt.figtext(0.5, -0.08, txt, wrap=True, horizontalalignment='center',
    fontsize=15);
```

<Figure size 1440x720 with 0 Axes>

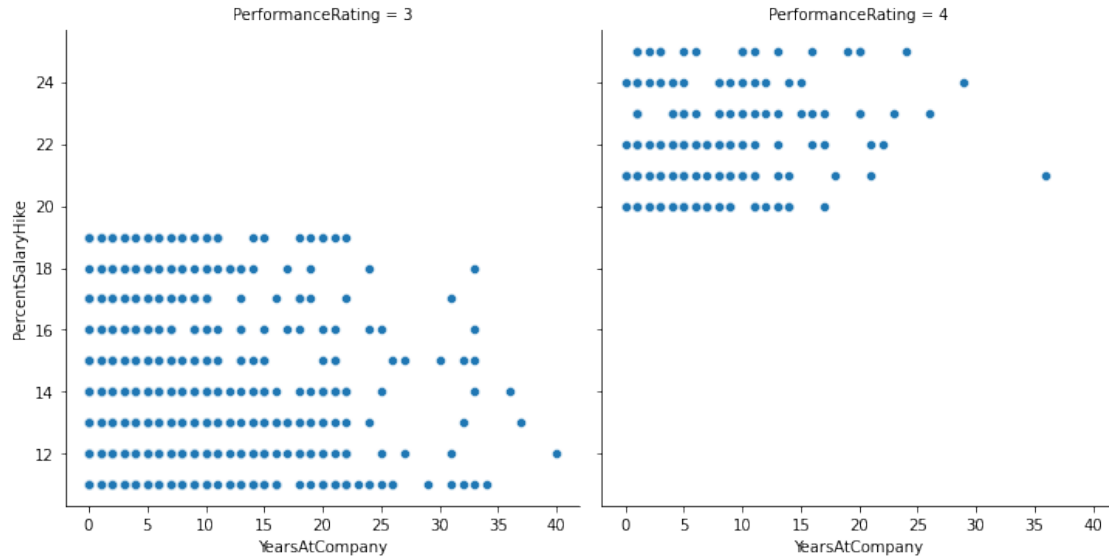


Figure 40: Percentage Salary hike for years in the company for different performance ratings

We can notice that the salary hike does not have any relation with the experience (YearsAtCompany). It is uniform for all employees but has a strong relation with performance rating.

```
[74]: plt.figure(figsize=(15,20))
plt.subplot(211)
sns.boxplot(x=employee_df1['PercentSalaryHike'], y=employee_df1['JobRole'])
plt.legend("A", loc="upper right", fontsize=16)

plt.subplot(212)
sns.boxplot(x=employee_df1['PercentSalaryHike'], y=employee_df1['Department'])
plt.legend("B", fontsize=16)
txt="Figure 41: Percentage Salary hike for different A) Job Roles and B)
    ↳ Departments"

plt.figtext(0.5,0.08 , txt, wrap=True, horizontalalignment='center',
    ↳ fontsize=15);
```

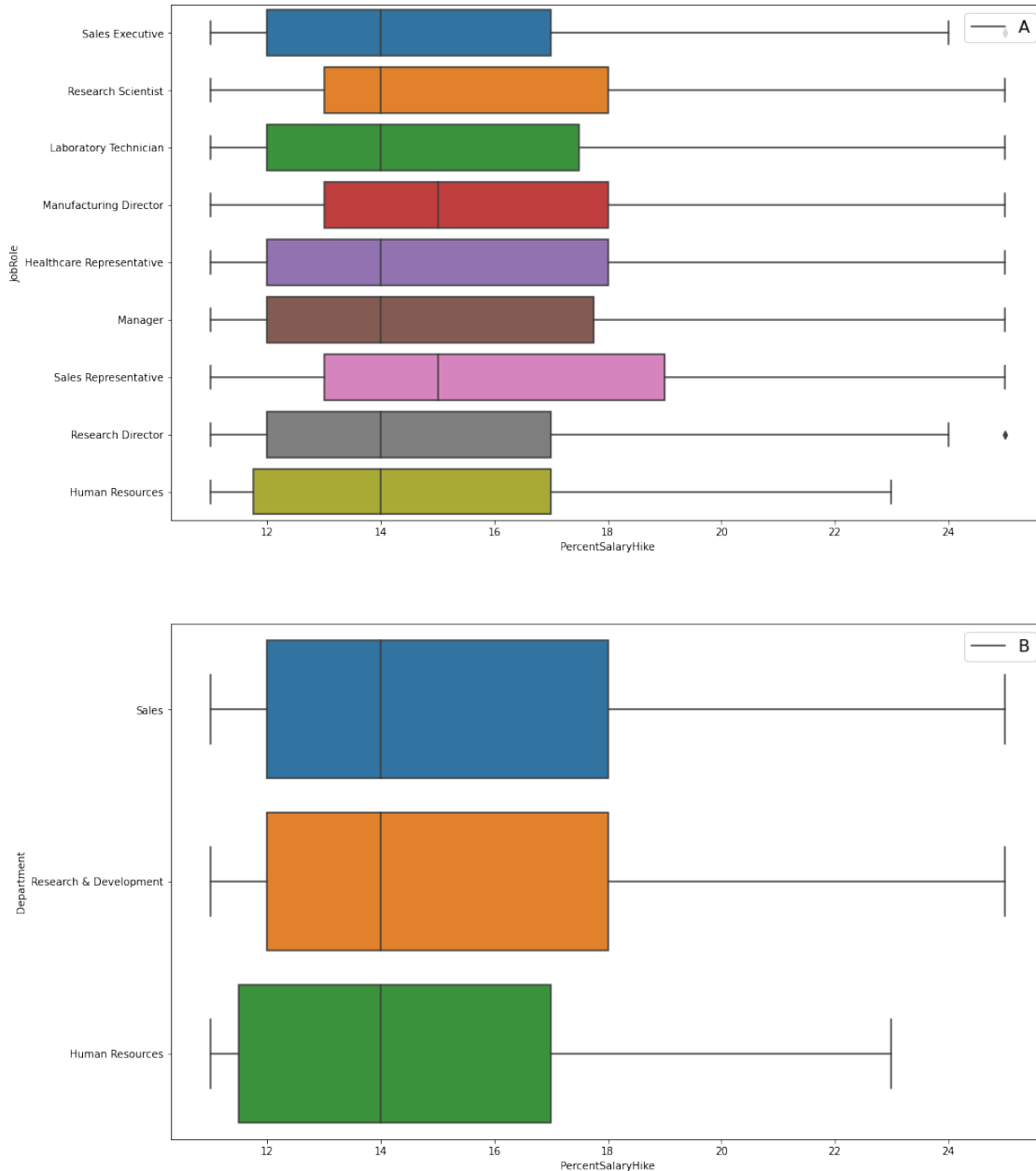



Figure 41: Percentage Salary hike for different A) Job Roles and B) Departments

The sales and research development has higher hike than human resource. Also sales representative hike is more than any other role. Maybe the hike is given to overcome high attrition among sales representative.

```
[75]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="RelationshipSatisfaction",
hue="Attrition")
y=[]
```

```

for i in ax.patches:
    y.append(i.get_height())
i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
↪get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
txt="Figure 42: Attrition percentage on the among different levels of_
↪relationship satisfaction"

plt.figtext(0.5,0.05 , txt, wrap=True, horizontalalignment='center',_
↪fontsize=15);

```

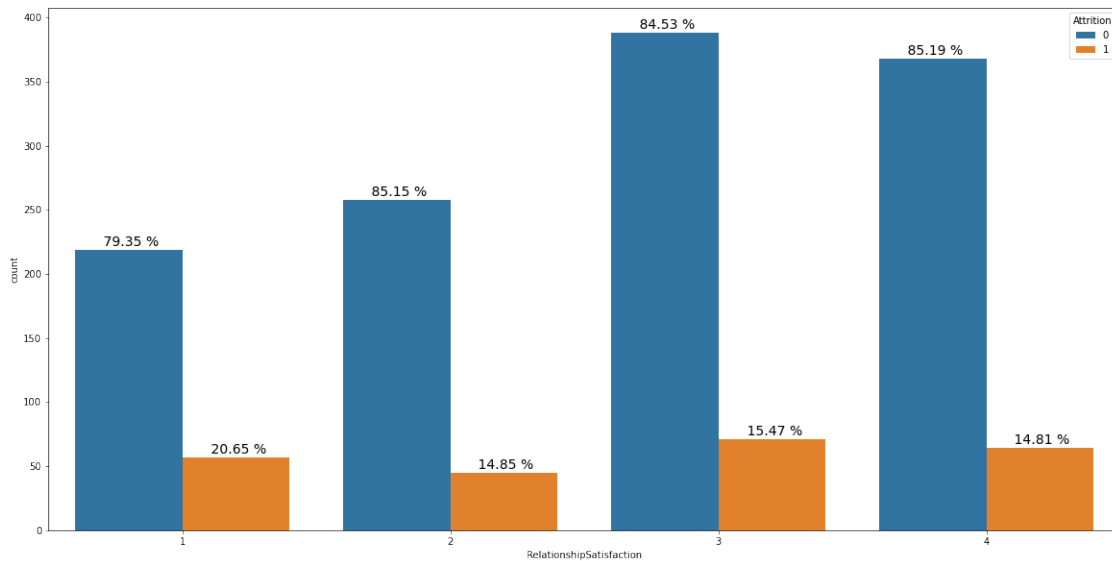


Figure 42: Attrition percentage on the among different levels of relationship satisfaction

Relationship satisfaction with level 1 has higher attrition rate but the difference is not much to be consider as a big factor for attrition.

```
[76]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="StockOptionLevel", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
        ↪get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1

txt="Figure 43: Attrition percentage on the among different stock option levels"
plt.figtext(0.5,0.05 , txt, wrap=True, horizontalalignment='center',
        ↪fontsize=15);
```

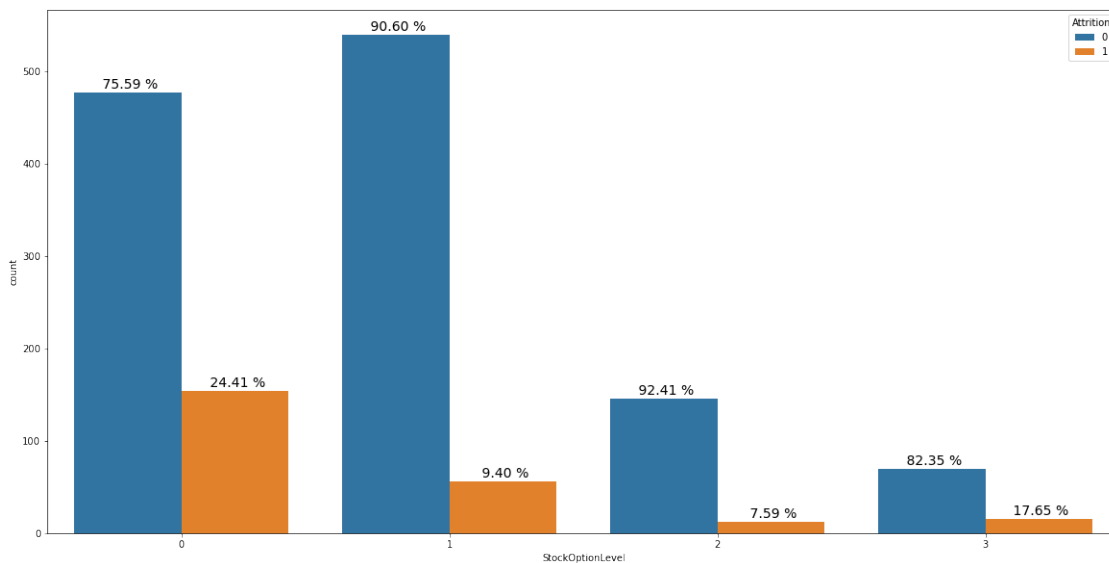


Figure 43: Attrition percentage on the among different stock option levels

Stock option level is playing a role in the attrition. The employees with level 0 have higher rate of attrition. The trend is not decreasing for level 1 and 2 but for level 3

it again raised. But it can be said that providing stock option will have effect on decrease the attrition.

```
[77]: plt.figure(figsize=(20,20))
plt.subplot(221)
ax1=sns.countplot(data=employee_df1, x='Gender', hue='Gender')
y1=[]
for i in ax1.patches:
    y1.append(i.get_height())

for p in ax1.patches:
    ax1.annotate(f' {p.get_height():.2f}', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()+17),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
#plt.legend("A", fontsize=15)
ax1.legend(title="A", loc="upper left", labels=['Female', 'Male'])

plt.subplot(222)
ax2=sns.countplot(data=employee_df1, x='StockOptionLevel', hue='Gender',
    ↳linewidth=2, edgecolor=(0,0,0))

y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/y1[1]*100
    else:
        k=y[i]/(y1[0])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
#plt.legend("B", fontsize=15)
ax2.legend(title="B", loc="upper right", labels=['Female', 'Male'])
```

```

txt="Figure 44: Male and females counts for A) total employees and B) different_
↳stock level options"
plt.figtext(0.5, 0.45 , txt, wrap=True, horizontalalignment='center',
↳fontsize=15);

```

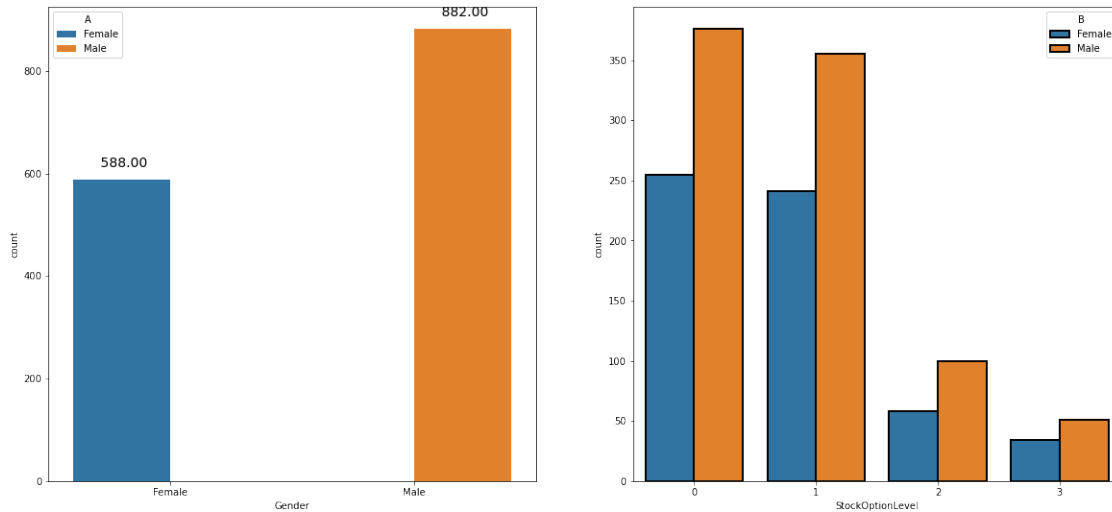


Figure 44: Male and females counts for A) total employees and B) different stock level options

The male/female percentage of taking different levels stock are almost same.

```

[78]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="TrainingTimesLastYear", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=7
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
↳get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'

```

```

    )
    i=i+1
    txt="Figure 45: Percentage attrition for different training times in a year."
    plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    ↪fontsize=15);

```

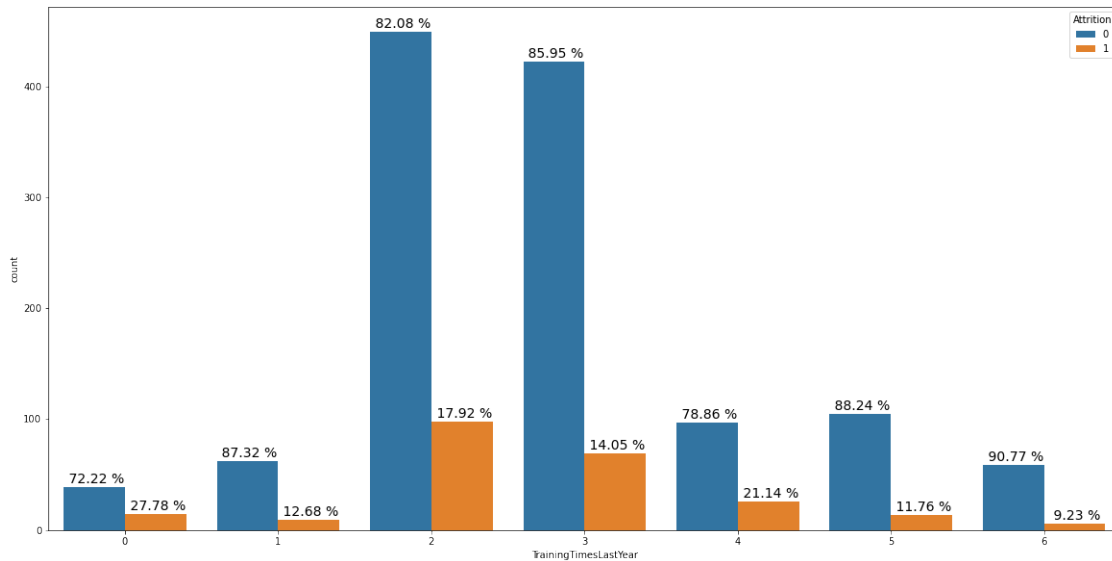


Figure 45: Percentage attrition for different training times in a year.

No conclusion can be drawn from the training time last year but more attrition is happening who did not get any training. We can also look who are the employees are getting more training.

```

[138]: g=sns.catplot(data=employee_df1, kind="count", col_wrap=2, x='JobRole',
    ↪col='TrainingTimesLastYear', height=6)
    g.set_xticklabels(rotation=90)

    txt="Figure 46: Count plot of employees for different roles for different
    ↪training times."
    plt.figtext(0.5, -0.09 , txt, wrap=True, horizontalalignment='center',
    ↪fontsize=15);

```

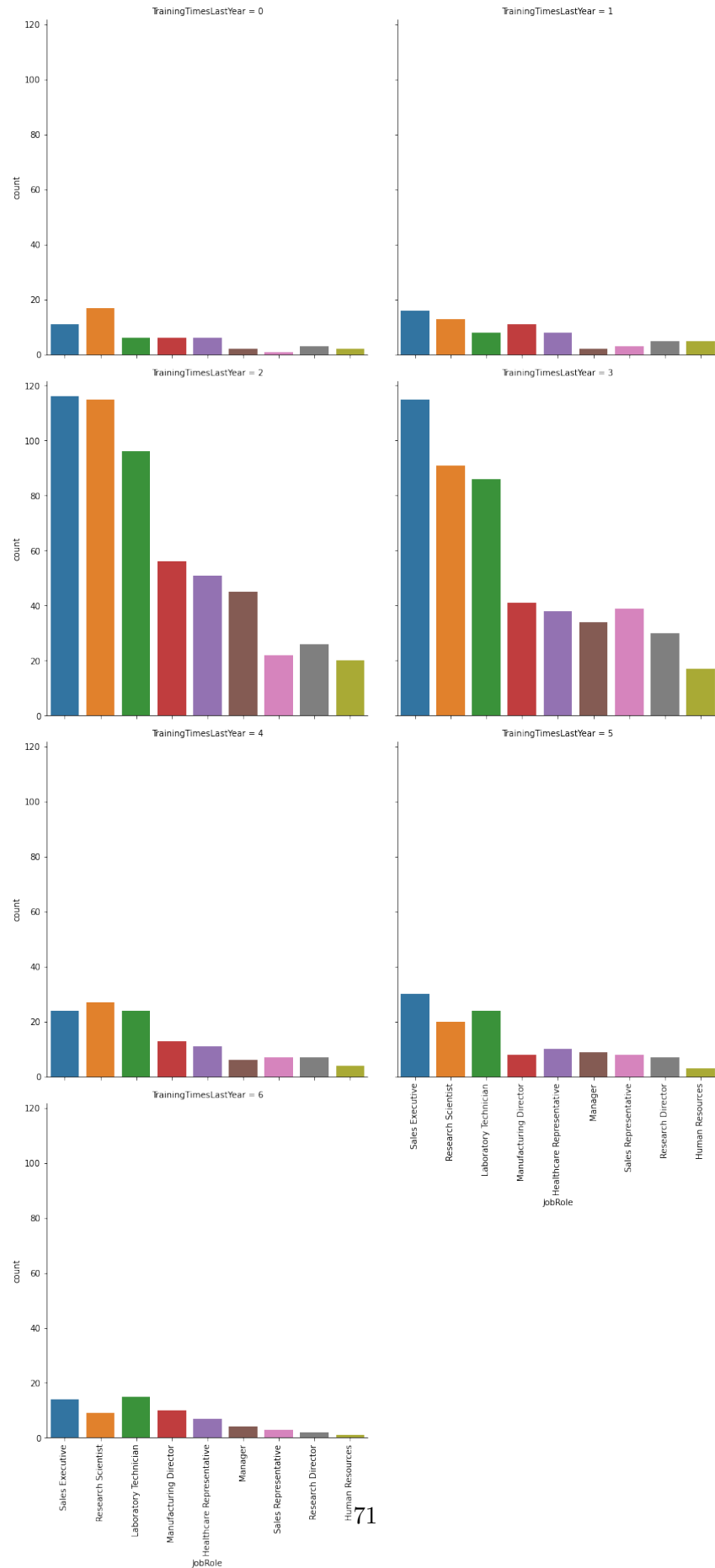


Figure 46: Count plot of employees for different roles for different training times.

Maximum employees in the company for all roles are getting 2 and 3 times training in the company.

[]:

```
[80]: plt.figure(figsize=(20,10))
ax=sns.lineplot(data=employee_df1, x="TrainingTimesLastYear",
    ↳y="PerformanceRating")
txt="Figure 47: Training times vs performance rating"
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    ↳fontsize=15);
```

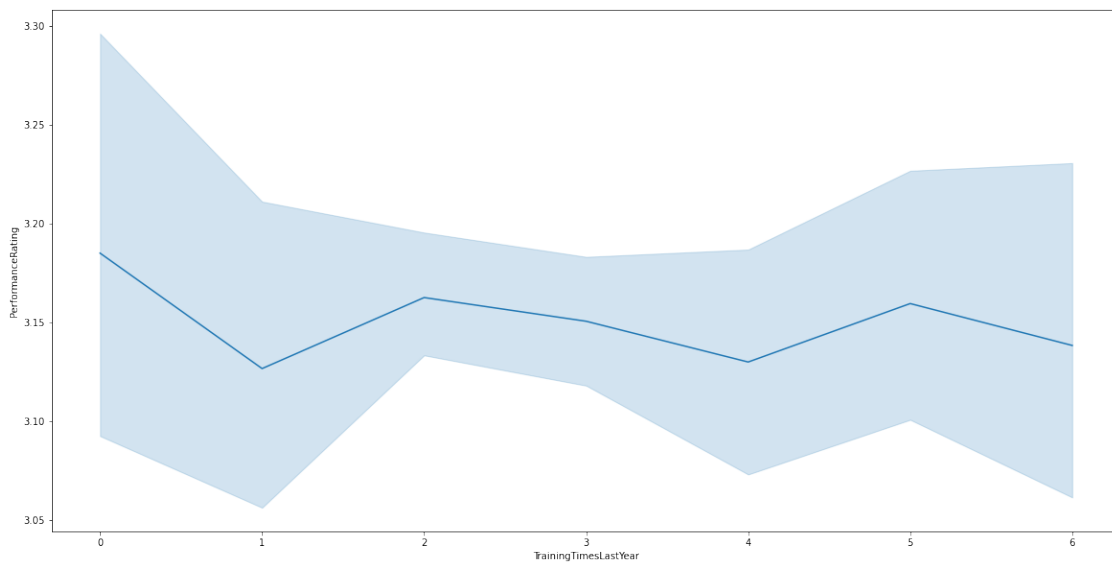


Figure 47: Training times vs performance rating

The training does not increase the performance rating.

```
[81]: plt.figure(figsize=(20,10))
markers = {"+", "a", "s", "X"}
ax=sns.lineplot(data=employee_df1, hue="JobRole",
    y="PerformanceRating", x="TrainingTimesLastYear", lw=4, ci=40 )
txt="Figure 48: Training times vs performance rating for different roles"
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    ↳fontsize=15);
```

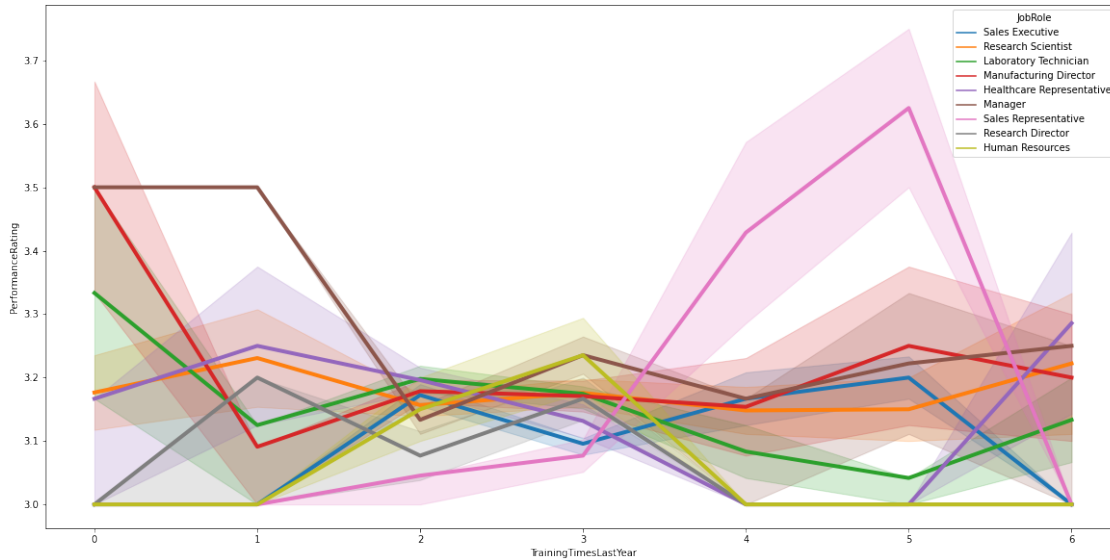



Figure 48: Training times vs performance rating for different roles

The performance rating actually increasing for sales representative. So it is better to provide more training to sales representatives than other roles. But providing training more than 5 times is actually dropping their performance

```
[82]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1, x="WorkLifeBalance", hue="Attrition")
y=[]
for i in ax.patches:
    y.append(i.get_height())
i=0
b=4
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    ↪get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
txt="Figure 48: Count plot for differetn levels of work life balance."
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    ↪fontsize=15);
```

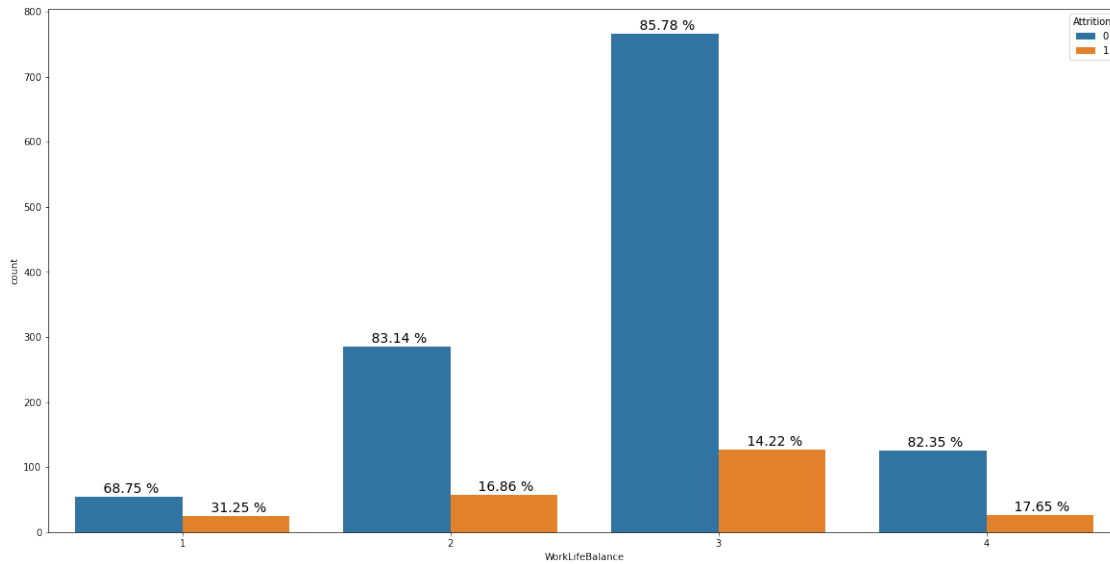


Figure 48: Count plot for different levels of work life balance.

The employees with WorkLife balance with level 1 have more chances to leave the company.

```
[83]: plt.figure(figsize=(20,10))
plt.subplot(211)
ax=sns.lineplot(data=employee_df1, y="WorkLifeBalance", x="JobLevel")
ax.legend(title="A", loc="upper right")
plt.subplot(212)
ax=sns.lineplot(data=employee_df1, y="WorkLifeBalance", x="JobLevel",
    hue="JobRole", ci=10)
ax.legend(title="B", loc="upper right")
txt="Figure 49: Work life balance for A) Job level B) job level for different
    job roles."
plt.figtext(0.5, 0.05, txt, wrap=True, horizontalalignment='center',
    fontsize=15);
```

No handles with labels found to put in legend.

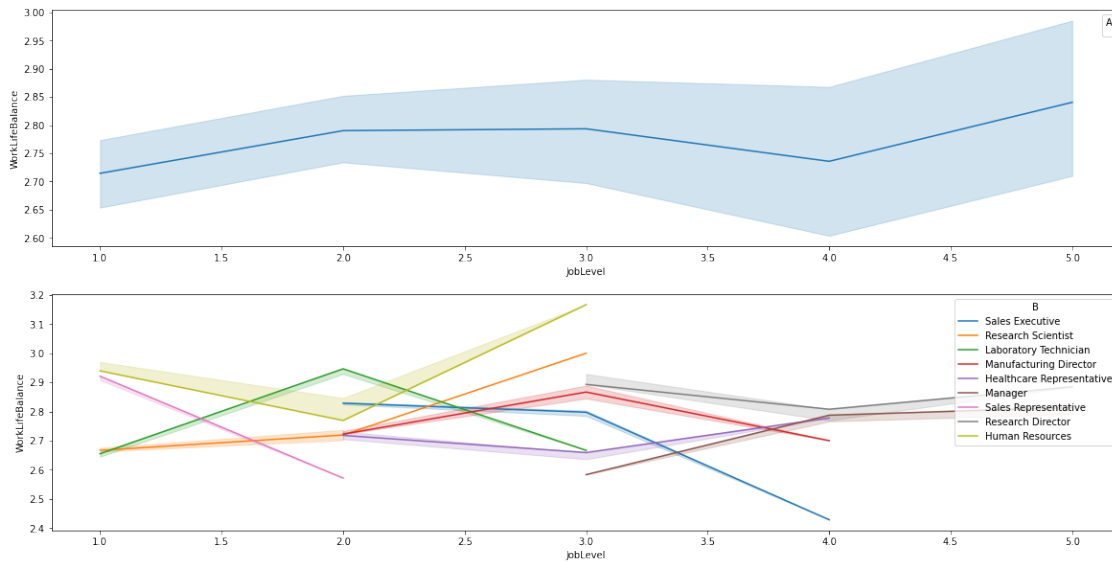


Figure 49: Work life balance for A) Job level B) job level for different job roles.

The workLifeBalance decreasing for Sales Representatives and Sales Executive with the increase of job Level

```
[84]: sns.lmplot(data=employee_df, x='MonthlyIncome', y='WorkLifeBalance',
                hue='JobRole', height=10,
                aspect=1.5, x_bins=7, ci=6,
                scatter_kws={"s": 200},
                line_kws={"lw": 3})

txt="Figure 50: Work life balance for monthly income for different job roles."
plt.figtext(0.5, -0.05, txt, wrap=True, horizontalalignment='center',
            ↪fontsize=15);
```

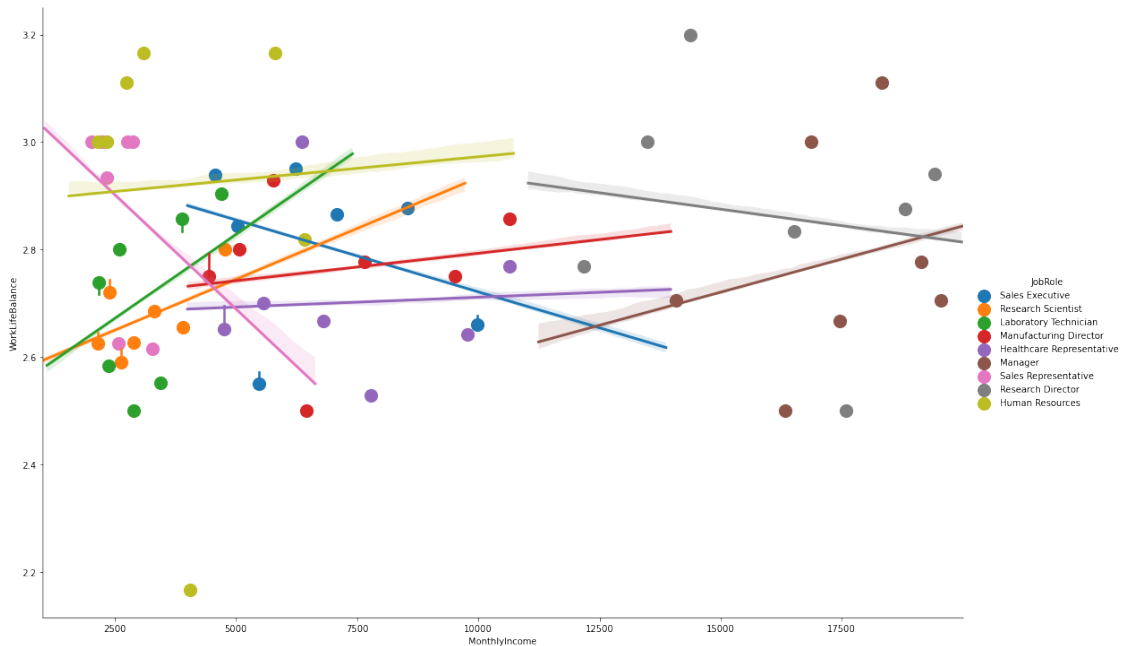


Figure 50: Work life balance for monthly income for different job roles.

The workLifeBalance actually decreasing for Sales Representatives and Sales Executive with the increase of Monthly Income. Thus the worklife balance and job satisfaction for sales representatives and sales executives decreasing with the increase of monthly income and job levels. This may be the one of the main cause for more attrition in Sales Representatives roles.

```
[85]: plt.figure(figsize=(20,20))
plt.subplot(321)
ax1=sns.kdeplot(x=employee_df1["TotalWorkingYears"],
    ↪hue=employee_df1["Attrition"]);
ax1.legend(title="A", loc="upper right", labels=employee_df["Attrition"])
plt.subplot(322)
ax2=sns.kdeplot(x=employee_df1["YearsAtCompany"],
    ↪hue=employee_df1["Attrition"]);
ax2.legend(title="B", loc="upper right", labels=employee_df["Attrition"])
plt.subplot(323)
ax3=sns.kdeplot(x=employee_df1["YearsInCurrentRole"],
    ↪hue=employee_df1["Attrition"]);
ax3.legend(title="C", loc="upper right", labels=employee_df["Attrition"])
plt.subplot(324)
ax4=sns.kdeplot(x=employee_df1["YearsSinceLastPromotion"],
    ↪hue=employee_df1["Attrition"]);
ax4.legend(title="D", loc="upper right", labels=employee_df["Attrition"])
plt.subplot(325)
```

```

ax5=sns.kdeplot(x=employee_df1["YearsWithCurrManager"],
    ↪hue=employee_df1["Attrition"])
ax5.legend(title="E", loc="upper right", labels=employee_df["Attrition"])
txt="Figure 51: Kde plot A) TotalWorkingYears, B) YearsAtCompany, C)
    ↪YearsInCurrentRole, D) YearsSinceLastPromotion and E) YearsWithCurrManager
    ↪along with attrition."
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    ↪fontsize=15);

```

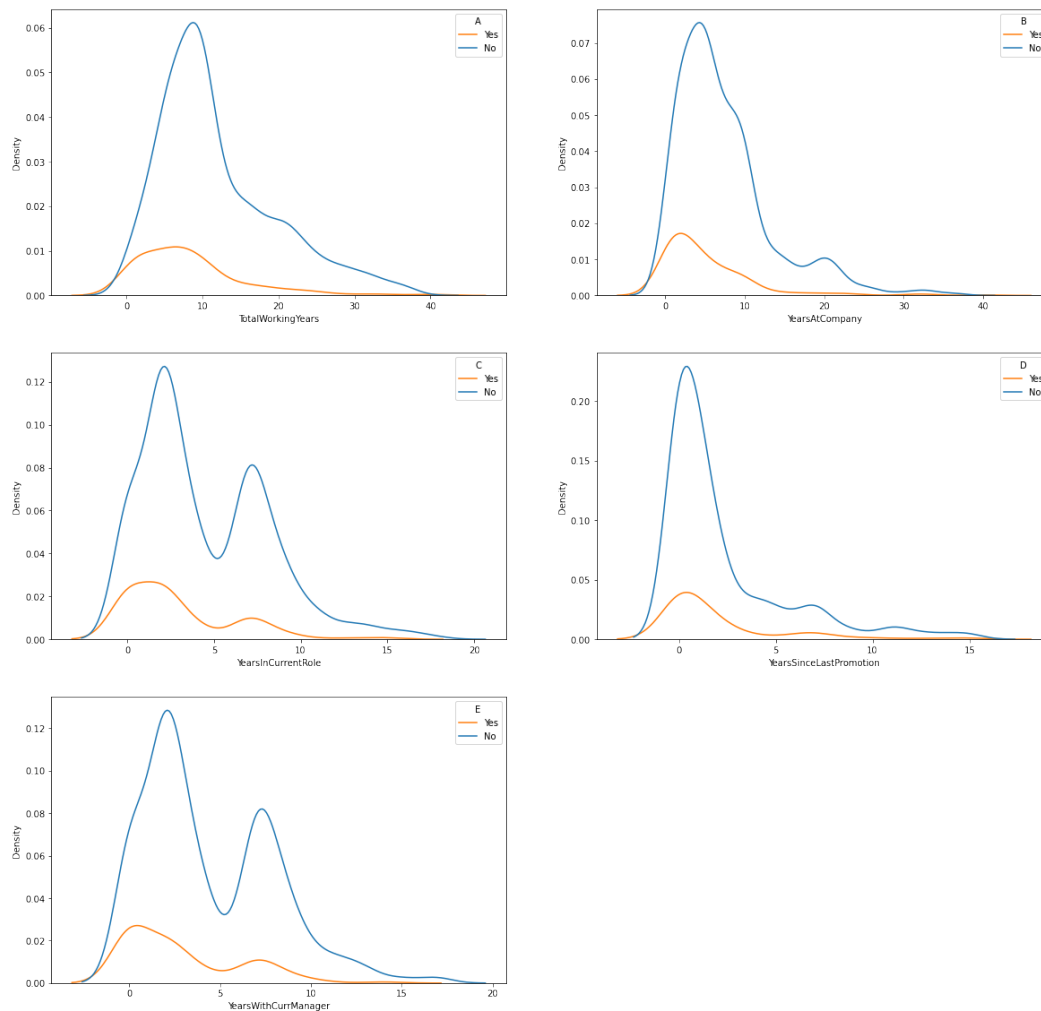


Figure 51: Kde plot A) TotalWorkingYears, B) YearsAtCompany, C) YearsInCurrentRole, D) YearsSinceLastPromotion and E) YearsWithCurrManager along with attrition.

```

[86]: plt.figure(figsize=(20,10))
ax=sns.countplot(data=employee_df1[employee_df1["YearsAtCompany"]<20],
    ↪x="YearsAtCompany", hue="Attrition");
y=[]

```

```

for i in ax.patches:
    y.append(i.get_height())
i=0
b=20
for p in ax.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
↪get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1

txt="Figure 52: Pervcentage atrition for Years at company"
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
↪fontsize=15);

```

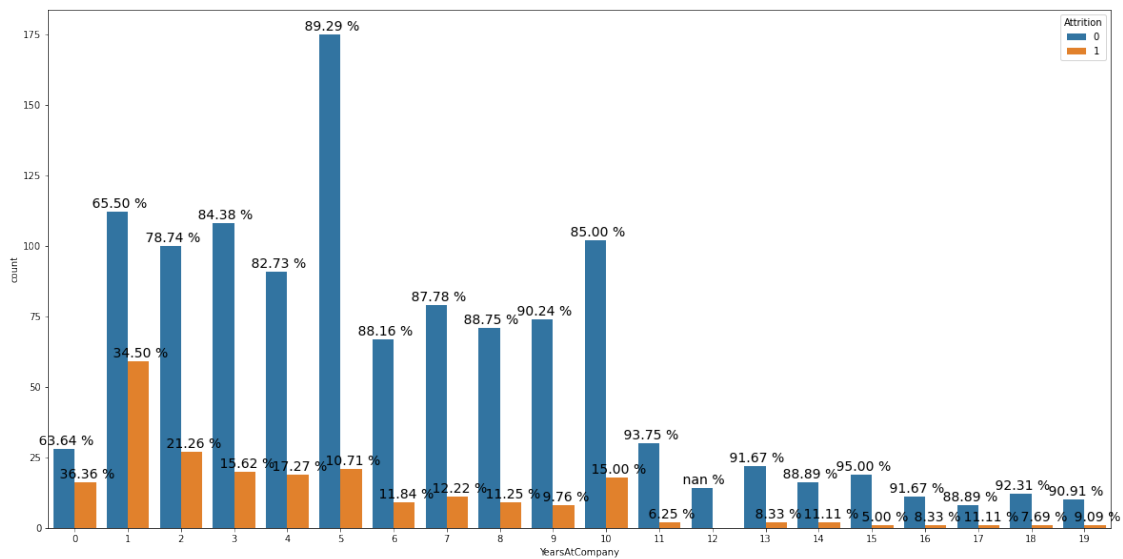


Figure 52: Pervcentage atrition for Years at company

Actually we can see that the attrition is more during the first three years after that its decreasing

```
[87]: plt.figure(figsize=(20,10))
```

```
sns.scatterplot(data=employee_df1, y="TotalWorkingYears", x="MonthlyIncome",
    hue="JobRole", s=200)
txt="Figure 53: Total working year vs monthly income plot for different job
    roles."
plt.figtext(0.5, 0.05 , txt, wrap=True, horizontalalignment='center',
    fontsize=15);
```

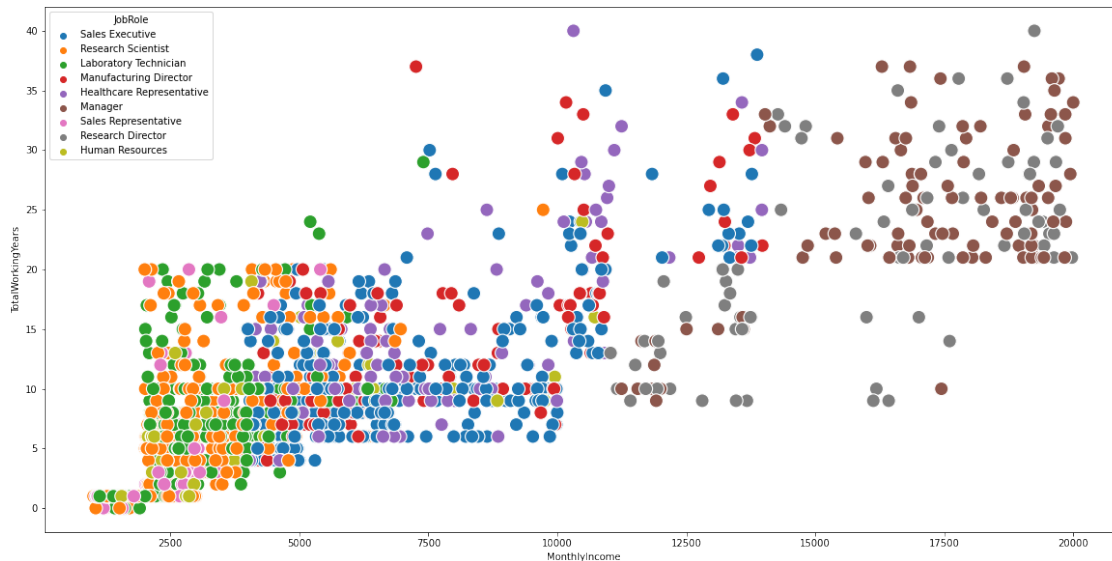


Figure 53: Total working year vs monthly income plot for different job roles.

Research scientists, laboratory Technician and Sales representative are among the lowest salary group but their experience is below 20 years, Most of the Research Directors and Managers have experience of more than 20 years and they are in higher Income range. All other fall in between. The similar trend has been observed for Years in the company as follow.

```
[88]: plt.figure(figsize=(15,7))
plt.subplot(311)
ax1=sns.countplot(data=employee_df1, x="YearsInCurrentRole")
for p in ax1.patches:
    ax1.annotate(f' {p.get_height():.2f}', xy = (p.get_x()+p.get_width()/ 2, p.
        get_height()),
        ha='center',
        va='center',
        size=14,
        xytext=(0, 8),
        textcoords='offset points'
    )
ax1.legend(title="A")
```

```

plt.subplot(312)
ax2=sns.countplot(data=employee_df1, x="YearsInCurrentRole", hue="Attrition")
for p in ax2.patches:
    ax2.annotate(f' {p.get_height():.2f}', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )

ax2.legend(title="B", loc="upper right", labels=[])

plt.subplot(313)
ax3=sns.countplot(data=employee_df1, x="YearsInCurrentRole", hue="Attrition")
y=[]
for i in ax3.patches:
    y.append(i.get_height())
i=0
b=19
for p in ax3.patches:
    if i>=b:
        k=y[i]/(y[i]+y[i-b])*100
    else:
        k=y[i]/(y[i]+y[i+b])*100
    ax3.annotate(f' {k:.2f} %', xy = (p.get_x()+p.get_width()/ 2, p.
    ↳get_height()),
                ha='center',
                va='center',
                size=14,
                xytext=(0, 8),
                textcoords='offset points'
            )
    i=i+1
ax3.legend(title="C", loc="upper right", labels=[])

txt="Figure 54: Total working year vs monthly income plot for different job_
    ↳roles."
plt.figtext(0.5, 0.03 , txt, wrap=True, horizontalalignment='center',
    ↳fontsize=15);

```

No handles with labels found to put in legend.

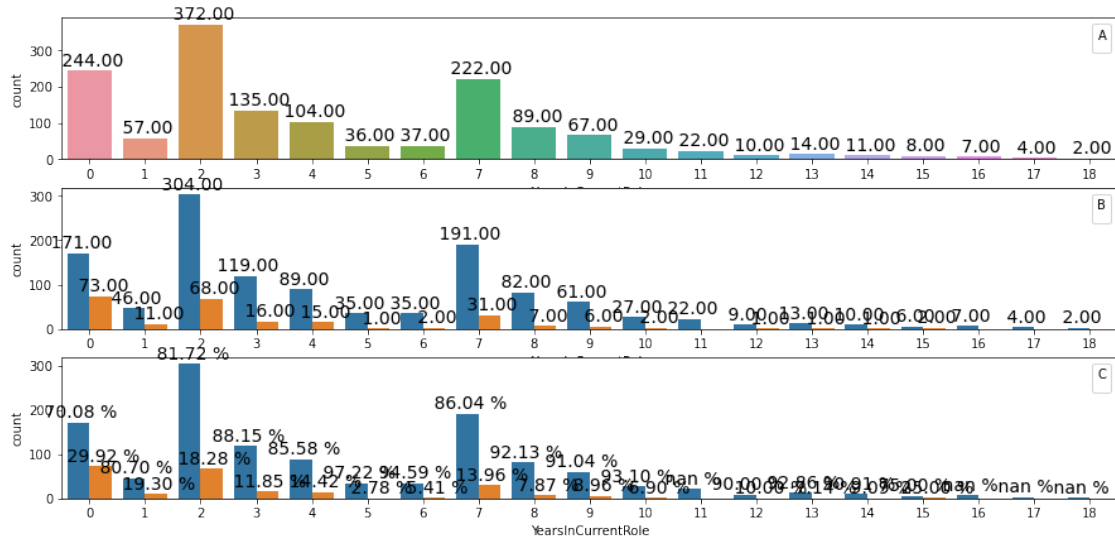


Figure 54: Total working year vs monthly income plot for different job roles.

The count plot shows that maximum employees stay at the same role for their 1st, 3rd and 7th year. More percentage of employees leave after 1st year (almost 30%). We can also observe that the attrition is more for employees who are in their 1st, 2nd and 3rd year at the same role. Maybe they are waiting for promotions. After the third year till 7th year, the number of employees decreases along with the huge decrease in attrition, which indicates that most of the employees get promoted continuously or their roles get changed. Also, more employees are staying at the same role for their 7th year and then there is a continuous decrease, which shows that the company gives continuous promotions as the attrition rate is very less.

```
[89]: plt.figure(figsize=(20,10))
g=sns.displot(data=employee_df1, kind="kde", x="YearsWithCurrManager",
              col_wrap=3, col="JobLevel");

axes = g.axes.flatten()

for ax in axes:
    # t = ax.get_title().split(' = ')[1]
    kdeline = ax.lines[0]
    x_points = kdeline.get_xdata()
    y_points = kdeline.get_ydata()
    max_y = np.max(y_points) # Find the maximum y value
    max_i = np.where(y_points==max_y)
    max_x=x_points[max_i]
    mode=max_y
    height= np.interp(max_x, x_points,y_points)
    ax.vlines(max_x, 0, height, color="gray",ls="--", lw=4)
    ax.fill_between(x_points, 0, y_points, facecolor='green', alpha=0.1)
```

```

txt="Figure 55: Kde plot for time with current manager for different job levels.
↪ The dotted line represents the mode value."
plt.figtext(0.5, -0.06, txt, wrap=True, horizontalalignment='center',
↪ fontsize=15);

```

<Figure size 1440x720 with 0 Axes>

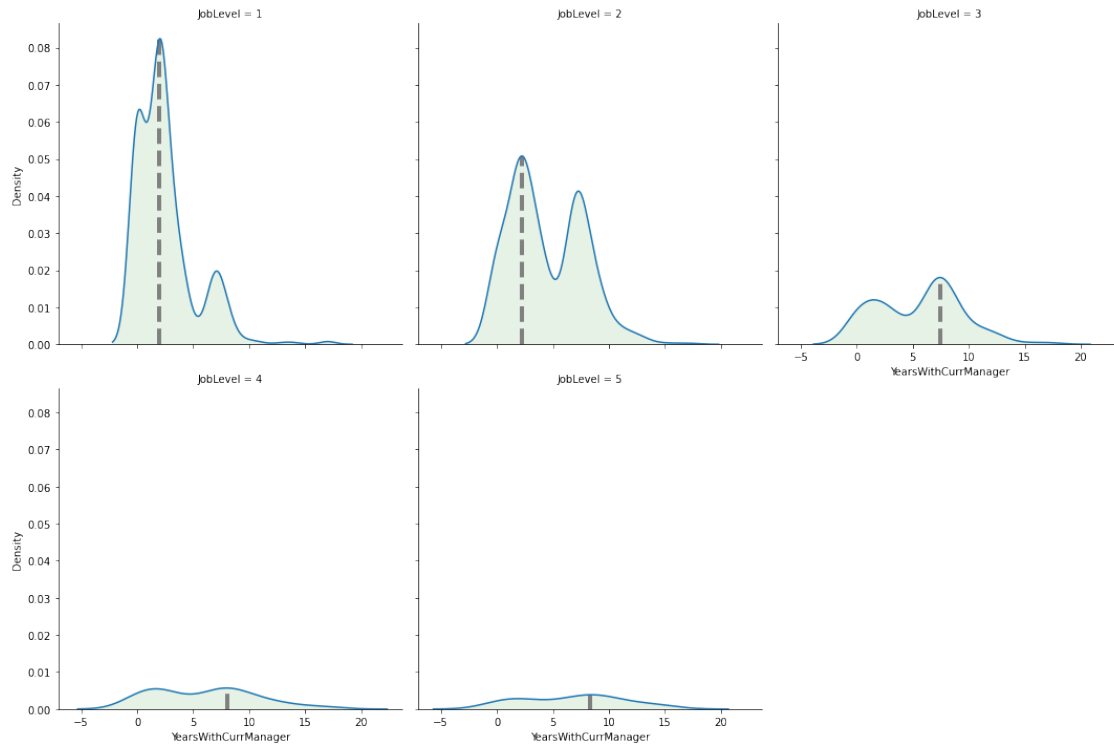


Figure 55: Kde plot for time with current manager for different job levels. The dotted line represents the mode value.

It can be observed that the number of employees at Job level 1 and 2 are is maximum with current manager for 1st year however at Job level 3,4 and 5 the employees number is maximum at 7th year with the same manager.

3.4 Data Processing- After Data Analysis

After data cleaning we have left 31 numerical and six categorical attributes. We would like to convert these categorical variables into numerical variables and we can perform the data transformation

3.4.1 Data Transformation-

```
[90]: employee_df1
```

[90]:

	Age	Attrition	BusinessTravel	DailyRate	Department	\
0	41	1	Travel_Rarely	1102	Sales	
1	49	0	Travel_Frequently	279	Research & Development	
2	37	1	Travel_Rarely	1373	Research & Development	
3	33	0	Travel_Frequently	1392	Research & Development	
4	27	0	Travel_Rarely	591	Research & Development	
...	
1465	36	0	Travel_Frequently	884	Research & Development	
1466	39	0	Travel_Rarely	613	Research & Development	
1467	27	0	Travel_Rarely	155	Research & Development	
1468	49	0	Travel_Frequently	1023	Sales	
1469	34	0	Travel_Rarely	628	Research & Development	

	DistanceFromHome	Education	EducationField	EnvironmentSatisfaction	\
0	1	2	Life Sciences	2	
1	8	1	Life Sciences	3	
2	2	2	Other	4	
3	3	4	Life Sciences	4	
4	2	1	Medical	1	
...	
1465	23	2	Medical	3	
1466	6	1	Medical	4	
1467	4	3	Life Sciences	2	
1468	2	3	Medical	4	
1469	8	3	Medical	2	

	Gender	...	PerformanceRating	RelationshipSatisfaction	\
0	Female	...	3	1	
1	Male	...	4	4	
2	Male	...	3	2	
3	Female	...	3	3	
4	Male	...	3	4	
...	
1465	Male	...	3	3	
1466	Male	...	3	1	
1467	Male	...	4	2	
1468	Male	...	3	4	
1469	Male	...	3	1	

	StockOptionLevel	TotalWorkingYears	TrainingTimesLastYear	\
0	0	8	0	
1	1	10	3	
2	0	7	3	
3	0	8	3	
4	1	6	3	
...	
1465	1	17	3	

1466	1	9	5
1467	1	6	0
1468	0	17	3
1469	0	6	3

	WorkLifeBalance	YearsAtCompany	YearsInCurrentRole	\
0	1	6	4	
1	3	10	7	
2	3	0	0	
3	3	8	7	
4	3	2	2	
...	
1465	3	5	2	
1466	3	7	7	
1467	3	6	2	
1468	2	9	6	
1469	4	4	3	

	YearsSinceLastPromotion	YearsWithCurrManager
0	0	5
1	1	7
2	0	0
3	3	0
4	2	2
...
1465	0	3
1466	1	7
1467	0	3
1468	0	8
1469	1	2

[1470 rows x 31 columns]

```
[91]: ## Lets also transfer Over time
employee_df1["OverTime"]=employee_df1["OverTime"].apply(lambda x:1 if x=="Yes"
↪else 0 )
```

```
[92]: employee_df1.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 31 columns):
#   Column                Non-Null Count  Dtype
---  -
0   Age                   1470 non-null   int64
1   Attrition             1470 non-null   int64
2   BusinessTravel        1470 non-null   object
3   DailyRate             1470 non-null   int64
```

```

4   Department          1470 non-null  object
5   DistanceFromHome    1470 non-null  int64
6   Education           1470 non-null  int64
7   EducationField      1470 non-null  object
8   EnvironmentSatisfaction 1470 non-null  int64
9   Gender              1470 non-null  object
10  HourlyRate          1470 non-null  int64
11  JobInvolvement      1470 non-null  int64
12  JobLevel            1470 non-null  int64
13  JobRole             1470 non-null  object
14  JobSatisfaction     1470 non-null  int64
15  MaritalStatus       1470 non-null  object
16  MonthlyIncome       1470 non-null  int64
17  MonthlyRate         1470 non-null  int64
18  NumCompaniesWorked  1470 non-null  int64
19  OverTime            1470 non-null  int64
20  PercentSalaryHike   1470 non-null  int64
21  PerformanceRating   1470 non-null  int64
22  RelationshipSatisfaction 1470 non-null  int64
23  StockOptionLevel    1470 non-null  int64
24  TotalWorkingYears   1470 non-null  int64
25  TrainingTimesLastYear 1470 non-null  int64
26  WorkLifeBalance     1470 non-null  int64
27  YearsAtCompany      1470 non-null  int64
28  YearsInCurrentRole  1470 non-null  int64
29  YearsSinceLastPromotion 1470 non-null  int64
30  YearsWithCurrManager 1470 non-null  int64
dtypes: int64(25), object(6)
memory usage: 356.1+ KB

```

```
[93]: categorical_df=employee_df1[["BusinessTravel","Department","EducationField","Gender","MaritalS
```

```
[94]: categorical_df
```

```

[94]:
      BusinessTravel      Department EducationField Gender \
0      Travel_Rarely           Sales  Life Sciences  Female
1  Travel_Frequently  Research & Development  Life Sciences   Male
2      Travel_Rarely  Research & Development         Other   Male
3  Travel_Frequently  Research & Development  Life Sciences  Female
4      Travel_Rarely  Research & Development         Medical   Male
...
1465  Travel_Frequently  Research & Development         Medical   Male
1466      Travel_Rarely  Research & Development         Medical   Male
1467      Travel_Rarely  Research & Development  Life Sciences   Male
1468  Travel_Frequently           Sales         Medical   Male
1469      Travel_Rarely  Research & Development         Medical   Male

```

	MaritalStatus	JobRole
0	Single	Sales Executive
1	Married	Research Scientist
2	Single	Laboratory Technician
3	Married	Research Scientist
4	Married	Laboratory Technician
...
1465	Married	Laboratory Technician
1466	Married	Healthcare Representative
1467	Married	Manufacturing Director
1468	Married	Sales Executive
1469	Married	Laboratory Technician

[1470 rows x 6 columns]

```
[95]: from sklearn.preprocessing import OneHotEncoder
onehotencoder=OneHotEncoder()
categorical_df=onehotencoder.fit_transform(categorical_df).toarray()
```

```
[96]: categorical_df
```

```
[96]: array([[0., 0., 1., ..., 0., 1., 0.],
          [0., 1., 0., ..., 1., 0., 0.],
          [0., 0., 1., ..., 0., 0., 0.],
          ...,
          [0., 0., 1., ..., 0., 0., 0.],
          [0., 1., 0., ..., 0., 1., 0.],
          [0., 0., 1., ..., 0., 0., 0.]])
```

```
[97]: categorical_df=pd.DataFrame(categorical_df)
```

```
[98]: categorical_df
```

```
[98]:
```

	0	1	2	3	4	5	6	7	8	9	...	16	17	18	\
0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	1.0	0.0	0.0	...	1.0	0.0	0.0	
1	0.0	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	...	0.0	0.0	0.0	
2	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	...	1.0	0.0	0.0	
3	0.0	1.0	0.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	...	0.0	0.0	0.0	
4	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	...	0.0	0.0	0.0	
...
1465	0.0	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	...	0.0	0.0	0.0	
1466	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	...	0.0	1.0	0.0	
1467	0.0	0.0	1.0	0.0	1.0	0.0	0.0	1.0	0.0	0.0	...	0.0	0.0	0.0	
1468	0.0	1.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	1.0	...	0.0	0.0	0.0	
1469	0.0	0.0	1.0	0.0	1.0	0.0	0.0	0.0	0.0	1.0	...	0.0	0.0	0.0	

19 20 21 22 23 24 25

```

0      0.0  0.0  0.0  0.0  0.0  1.0  0.0
1      0.0  0.0  0.0  0.0  1.0  0.0  0.0
2      1.0  0.0  0.0  0.0  0.0  0.0  0.0
3      0.0  0.0  0.0  0.0  1.0  0.0  0.0
4      1.0  0.0  0.0  0.0  0.0  0.0  0.0
...
1465   1.0  0.0  0.0  0.0  0.0  0.0  0.0
1466   0.0  0.0  0.0  0.0  0.0  0.0  0.0
1467   0.0  0.0  1.0  0.0  0.0  0.0  0.0
1468   0.0  0.0  0.0  0.0  0.0  1.0  0.0
1469   1.0  0.0  0.0  0.0  0.0  0.0  0.0

```

[1470 rows x 26 columns]

```
[99]: categorical_df.info()
```

```

<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 26 columns):
 #   Column  Non-Null Count  Dtype
---  -
0    0      1470 non-null   float64
1    1      1470 non-null   float64
2    2      1470 non-null   float64
3    3      1470 non-null   float64
4    4      1470 non-null   float64
5    5      1470 non-null   float64
6    6      1470 non-null   float64
7    7      1470 non-null   float64
8    8      1470 non-null   float64
9    9      1470 non-null   float64
10   10     1470 non-null   float64
11   11     1470 non-null   float64
12   12     1470 non-null   float64
13   13     1470 non-null   float64
14   14     1470 non-null   float64
15   15     1470 non-null   float64
16   16     1470 non-null   float64
17   17     1470 non-null   float64
18   18     1470 non-null   float64
19   19     1470 non-null   float64
20   20     1470 non-null   float64
21   21     1470 non-null   float64
22   22     1470 non-null   float64
23   23     1470 non-null   float64
24   24     1470 non-null   float64
25   25     1470 non-null   float64
dtypes: float64(26)

```

memory usage: 298.7 KB

```
[100]: ## let collect the numerical variable without target variable
numerical_df=employee_df1.
      ↪drop(["Attrition","BusinessTravel","Department","EducationField","Gender","MaritalStatus","
      ↪axis=1)
```

```
[101]: numerical_df
```

```
[101]:
```

	Age	DailyRate	DistanceFromHome	Education	EnvironmentSatisfaction	\
0	41	1102	1	2	2	
1	49	279	8	1	3	
2	37	1373	2	2	4	
3	33	1392	3	4	4	
4	27	591	2	1	1	
...	
1465	36	884	23	2	3	
1466	39	613	6	1	4	
1467	27	155	4	3	2	
1468	49	1023	2	3	4	
1469	34	628	8	3	2	

	HourlyRate	JobInvolvement	JobLevel	JobSatisfaction	MonthlyIncome	\
0	94	3	2	4	5993	
1	61	2	2	2	5130	
2	92	2	1	3	2090	
3	56	3	1	3	2909	
4	40	3	1	2	3468	
...	
1465	41	4	2	4	2571	
1466	42	2	3	1	9991	
1467	87	4	2	2	6142	
1468	63	2	2	2	5390	
1469	82	4	2	3	4404	

	...	PerformanceRating	RelationshipSatisfaction	StockOptionLevel	\
0	...	3	1	0	
1	...	4	4	1	
2	...	3	2	0	
3	...	3	3	0	
4	...	3	4	1	
...	
1465	...	3	3	1	
1466	...	3	1	1	
1467	...	4	2	1	
1468	...	3	4	0	
1469	...	3	1	0	

	TotalWorkingYears	TrainingTimesLastYear	WorkLifeBalance	\
0	8	0	1	
1	10	3	3	
2	7	3	3	
3	8	3	3	
4	6	3	3	
...	
1465	17	3	3	
1466	9	5	3	
1467	6	0	3	
1468	17	3	2	
1469	6	3	4	

	YearsAtCompany	YearsInCurrentRole	YearsSinceLastPromotion	\
0	6	4	0	
1	10	7	1	
2	0	0	0	
3	8	7	3	
4	2	2	2	
...	
1465	5	2	0	
1466	7	7	1	
1467	6	2	0	
1468	9	6	0	
1469	4	3	1	

	YearsWithCurrManager
0	5
1	7
2	0
3	0
4	2
...	...
1465	3
1466	7
1467	3
1468	8
1469	2

[1470 rows x 24 columns]

```
[102]: numerical_df.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 24 columns):
#   Column                                Non-Null Count  Dtype
#   ...
```

```

---      -----      -----      -----
0  Age                1470 non-null  int64
1  DailyRate          1470 non-null  int64
2  DistanceFromHome   1470 non-null  int64
3  Education           1470 non-null  int64
4  EnvironmentSatisfaction 1470 non-null  int64
5  HourlyRate          1470 non-null  int64
6  JobInvolvement      1470 non-null  int64
7  JobLevel            1470 non-null  int64
8  JobSatisfaction     1470 non-null  int64
9  MonthlyIncome       1470 non-null  int64
10 MonthlyRate         1470 non-null  int64
11 NumCompaniesWorked 1470 non-null  int64
12 OverTime           1470 non-null  int64
13 PercentSalaryHike   1470 non-null  int64
14 PerformanceRating    1470 non-null  int64
15 RelationshipSatisfaction 1470 non-null  int64
16 StockOptionLevel    1470 non-null  int64
17 TotalWorkingYears   1470 non-null  int64
18 TrainingTimesLastYear 1470 non-null  int64
19 WorkLifeBalance     1470 non-null  int64
20 YearsAtCompany      1470 non-null  int64
21 YearsInCurrentRole   1470 non-null  int64
22 YearsSinceLastPromotion 1470 non-null  int64
23 YearsWithCurrManager 1470 non-null  int64

```

dtypes: int64(24)

memory usage: 275.8 KB

```
[103]: employee_df2=pd.concat([numerical_df,categorical_df], axis=1)
```

```
[104]: employee_df2
```

```

[104]:      Age  DailyRate  DistanceFromHome  Education  EnvironmentSatisfaction  \
0      41      1102              1          2                2
1      49       279              8          1                3
2      37     1373              2          2                4
3      33     1392              3          4                4
4      27       591              2          1                1
...  ...      ...      ...      ...      ...
1465  36       884             23          2                3
1466  39       613              6          1                4
1467  27       155              4          3                2
1468  49     1023              2          3                4
1469  34       628              8          3                2

      HourlyRate  JobInvolvement  JobLevel  JobSatisfaction  MonthlyIncome  \
0           94              3          2              4      5993

```

1	61	2	2	2	5130
2	92	2	1	3	2090
3	56	3	1	3	2909
4	40	3	1	2	3468
...
1465	41	4	2	4	2571
1466	42	2	3	1	9991
1467	87	4	2	2	6142
1468	63	2	2	2	5390
1469	82	4	2	3	4404

	...	16	17	18	19	20	21	22	23	24	25
0	...	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
1	...	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0
2	...	1.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
3	...	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0
4	...	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
...
1465	...	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0
1466	...	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
1467	...	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0
1468	...	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	1.0	0.0
1469	...	0.0	0.0	0.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0

[1470 rows x 50 columns]

```
[105]: employee_df2.info()
```

```
<class 'pandas.core.frame.DataFrame'>
RangeIndex: 1470 entries, 0 to 1469
Data columns (total 50 columns):
#   Column                                Non-Null Count  Dtype
---  -
0   Age                                   1470 non-null   int64
1   DailyRate                           1470 non-null   int64
2   DistanceFromHome                    1470 non-null   int64
3   Education                           1470 non-null   int64
4   EnvironmentSatisfaction              1470 non-null   int64
5   HourlyRate                           1470 non-null   int64
6   JobInvolvement                      1470 non-null   int64
7   JobLevel                            1470 non-null   int64
8   JobSatisfaction                     1470 non-null   int64
9   MonthlyIncome                       1470 non-null   int64
10  MonthlyRate                         1470 non-null   int64
11  NumCompaniesWorked                  1470 non-null   int64
12  OverTime                           1470 non-null   int64
13  PercentSalaryHike                   1470 non-null   int64
14  PerformanceRating                   1470 non-null   int64
```

15	RelationshipSatisfaction	1470	non-null	int64
16	StockOptionLevel	1470	non-null	int64
17	TotalWorkingYears	1470	non-null	int64
18	TrainingTimesLastYear	1470	non-null	int64
19	WorkLifeBalance	1470	non-null	int64
20	YearsAtCompany	1470	non-null	int64
21	YearsInCurrentRole	1470	non-null	int64
22	YearsSinceLastPromotion	1470	non-null	int64
23	YearsWithCurrManager	1470	non-null	int64
24	0	1470	non-null	float64
25	1	1470	non-null	float64
26	2	1470	non-null	float64
27	3	1470	non-null	float64
28	4	1470	non-null	float64
29	5	1470	non-null	float64
30	6	1470	non-null	float64
31	7	1470	non-null	float64
32	8	1470	non-null	float64
33	9	1470	non-null	float64
34	10	1470	non-null	float64
35	11	1470	non-null	float64
36	12	1470	non-null	float64
37	13	1470	non-null	float64
38	14	1470	non-null	float64
39	15	1470	non-null	float64
40	16	1470	non-null	float64
41	17	1470	non-null	float64
42	18	1470	non-null	float64
43	19	1470	non-null	float64
44	20	1470	non-null	float64
45	21	1470	non-null	float64
46	22	1470	non-null	float64
47	23	1470	non-null	float64
48	24	1470	non-null	float64
49	25	1470	non-null	float64

dtypes: float64(26), int64(24)

memory usage: 574.3 KB

3.4.2 Data Normalization-

```
[106]: from sklearn.preprocessing import MinMaxScaler
scaler=MinMaxScaler()
x=scaler.fit_transform(employee_df2)
```

```
[107]: x
```

```
[107]: array([[0.54761905, 0.71581961, 0.          , ..., 0.          , 1.          ,
              0.          ],
              [0.73809524, 0.12670007, 0.25          , ..., 1.          , 0.          ,
              0.          ],
              [0.45238095, 0.90980673, 0.03571429, ..., 0.          , 0.          ,
              0.          ],
              ...,
              [0.21428571, 0.03793844, 0.10714286, ..., 0.          , 0.          ,
              0.          ],
              [0.73809524, 0.65926986, 0.03571429, ..., 0.          , 1.          ,
              0.          ],
              [0.38095238, 0.37652112, 0.25          , ..., 0.          , 0.          ,
              0.          ]])
```

```
[108]: y=employee_df1["Attrition"]
```

```
[109]: y
```

```
[109]: 0      1
      1      0
      2      1
      3      0
      4      0
      ..
     1465     0
     1466     0
     1467     0
     1468     0
     1469     0
      Name: Attrition, Length: 1470, dtype: int64
```

3.5 Data Sampling-

```
[110]: from sklearn.model_selection import train_test_split
      x_train, x_test, y_train, y_test= train_test_split(x,y, test_size=0.25)
```

```
[111]: x_train.shape
```

```
[111]: (1102, 50)
```

```
[112]: x_test.shape
```

```
[112]: (368, 50)
```

4 Building the Model

```
[113]: y.value_counts()
```

```
[113]: 0      1233
        1      237
        Name: Attrition, dtype: int64
```

This is a unbalanced binary problem

```
[114]: from sklearn.linear_model import LogisticRegression
       from sklearn.metrics import accuracy_score, confusion_matrix, \
       ↪ classification_report

       model=LogisticRegression()
       model.fit(x_train,y_train)
```

```
[114]: LogisticRegression()
```

```
[115]: y_train
```

```
[115]: 833      0
        68      0
        1030    0
        1188    0
        647     0
        ..
        1145    0
        499     0
        24      1
        424     0
        1353    1
Name: Attrition, Length: 1102, dtype: int64
```

```
[116]: y_pred=model.predict(x_test)
```

```
[117]: y_pred
```

```
[117]: array([0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 1,  
            0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 1, 0, 0, 1, 0, 0, 0, 0, 0, 0,  
            0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,  
            0, 1, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0,  
            0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1,  
            1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1,  
            0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 1, 0,  
            0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,  
            0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,  
            0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0])
```

```

0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0,
0, 0, 1, 1, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
1, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 1, 0,
0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0], dtype=int64)

```

```
[118]: accuracy=accuracy_score(y_pred, y_test)
```

```
[119]: accuracy
```

```
[119]: 0.8967391304347826
```

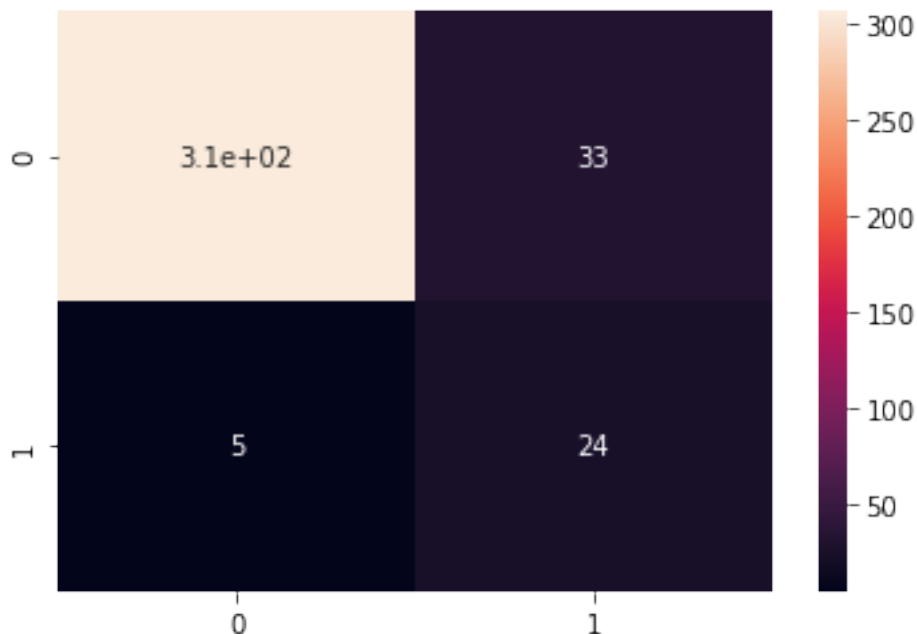
```
[120]: conf_matrix=confusion_matrix(y_pred, y_test)
```

```
[121]: conf_matrix
```

```
[121]: array([[306,  33],
          [  5,  24]], dtype=int64)
```

```
[122]: sns.heatmap(conf_matrix,annot=True)
```

```
[122]: <AxesSubplot:>
```



```
[123]: print(classification_report(y_test, y_pred))
```

	precision	recall	f1-score	support
0	0.90	0.98	0.94	311
1	0.83	0.42	0.56	57
accuracy			0.90	368
macro avg	0.87	0.70	0.75	368
weighted avg	0.89	0.90	0.88	368

Lets try Random Forest

```
[124]: from sklearn.ensemble import RandomForestClassifier
model=RandomForestClassifier()
model.fit(x_train, y_train)
y_pred=model.predict(x_test)
y_pred
```

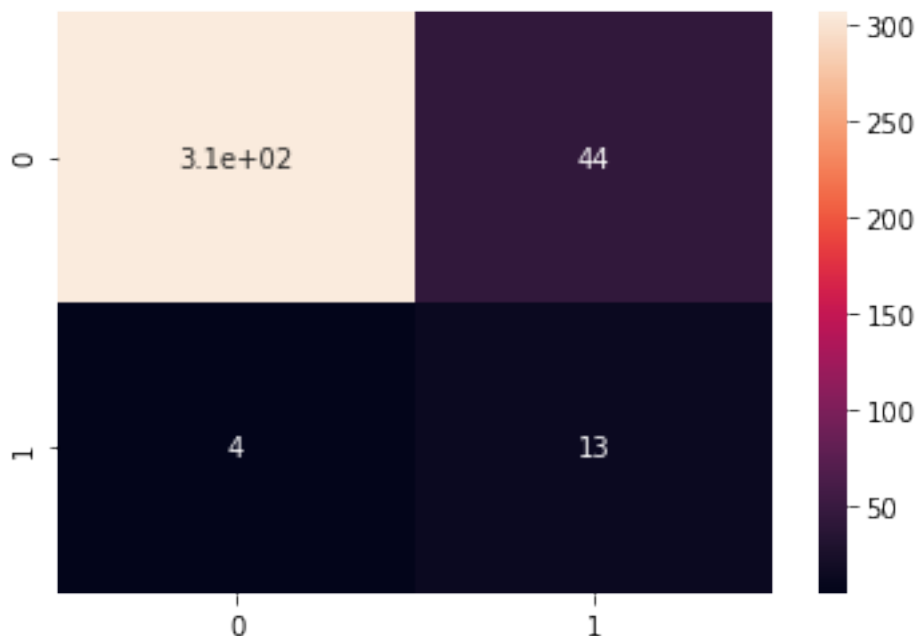
```
[124]: array([0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0,
0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 1,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 1,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0, 0, 0, 0, 0,
0, 0, 0, 1, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0,
0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 0, 1, 0], dtype=int64)
```

```
[125]: accuracy=accuracy_score(y_pred, y_test)
accuracy
```

```
[125]: 0.8695652173913043
```

```
[126]: conf_matrix=confusion_matrix(y_pred, y_test)
sns.heatmap(conf_matrix,annot=True)
```

```
[126]: <AxesSubplot:>
```

```
[127]: print(classification_report(y_test, y_pred))
```

	precision	recall	f1-score	support
0	0.87	0.99	0.93	311
1	0.76	0.23	0.35	57
accuracy			0.87	368
macro avg	0.82	0.61	0.64	368
weighted avg	0.86	0.87	0.84	368

Lets try tensorflow sequential model

```
[128]: import tensorflow as tf
model =tf.keras.models.Sequential()
model.add(tf.keras.layers.Dense(units=500, activation='relu', input_shape=(50,1)))
model.add(tf.keras.layers.Dense(units=500, activation='relu'))
model.add(tf.keras.layers.Dense(units=500, activation='relu'))
model.add(tf.keras.layers.Dense(units=1, activation='sigmoid'))
```

```
[129]: model.summary()
```

Model: "sequential"

Layer (type)	Output Shape	Param #
--------------	--------------	---------

```
=====
dense (Dense)                (None, 500)                25500
-----
dense_1 (Dense)              (None, 500)                250500
-----
dense_2 (Dense)              (None, 500)                250500
-----
dense_3 (Dense)              (None, 1)                  501
=====
Total params: 527,001
Trainable params: 527,001
Non-trainable params: 0
-----
```

```
[130]: model.compile(optimizer='Adam', loss='binary_crossentropy',
    ↪metrics=['accuracy'])
```

```
[131]: model.fit(x_train, y_train, epochs=100, batch_size=50)
```

```
Epoch 1/100
23/23 [=====] - 1s 6ms/step - loss: 0.4335 - accuracy:
0.8140
Epoch 2/100
23/23 [=====] - 0s 6ms/step - loss: 0.3542 - accuracy:
0.8512
Epoch 3/100
23/23 [=====] - 0s 5ms/step - loss: 0.3179 - accuracy:
0.8775
Epoch 4/100
23/23 [=====] - 0s 5ms/step - loss: 0.2855 - accuracy:
0.8947
Epoch 5/100
23/23 [=====] - 0s 5ms/step - loss: 0.2488 - accuracy:
0.9102
Epoch 6/100
23/23 [=====] - 0s 6ms/step - loss: 0.2171 - accuracy:
0.9129
Epoch 7/100
23/23 [=====] - 0s 5ms/step - loss: 0.1867 - accuracy:
0.9292
Epoch 8/100
23/23 [=====] - 0s 6ms/step - loss: 0.1707 - accuracy:
0.9347
Epoch 9/100
23/23 [=====] - 0s 5ms/step - loss: 0.1780 - accuracy:
0.9410
Epoch 10/100
23/23 [=====] - 0s 6ms/step - loss: 0.1223 - accuracy:
```

```

0.9537
Epoch 11/100
23/23 [=====] - 0s 5ms/step - loss: 0.0909 - accuracy:
0.9655
Epoch 12/100
23/23 [=====] - 0s 5ms/step - loss: 0.0657 - accuracy:
0.9764
Epoch 13/100
23/23 [=====] - 0s 5ms/step - loss: 0.0357 - accuracy:
0.9918
Epoch 14/100
23/23 [=====] - 0s 5ms/step - loss: 0.0379 - accuracy:
0.9855
Epoch 15/100
23/23 [=====] - 0s 5ms/step - loss: 0.0258 - accuracy:
0.9936
Epoch 16/100
23/23 [=====] - 0s 5ms/step - loss: 0.0135 - accuracy:
0.9973
Epoch 17/100
23/23 [=====] - 0s 6ms/step - loss: 0.0158 - accuracy:
0.9955
Epoch 18/100
23/23 [=====] - 0s 6ms/step - loss: 0.0110 - accuracy:
0.9991
Epoch 19/100
23/23 [=====] - 0s 5ms/step - loss: 0.0059 - accuracy:
1.0000
Epoch 20/100
23/23 [=====] - 0s 5ms/step - loss: 0.0022 - accuracy:
1.0000
Epoch 21/100
23/23 [=====] - 0s 5ms/step - loss: 8.0908e-04 -
accuracy: 1.0000
Epoch 22/100
23/23 [=====] - 0s 5ms/step - loss: 4.9947e-04 -
accuracy: 1.0000
Epoch 23/100
23/23 [=====] - 0s 5ms/step - loss: 3.6981e-04 -
accuracy: 1.0000
Epoch 24/100
23/23 [=====] - 0s 5ms/step - loss: 2.9676e-04 -
accuracy: 1.0000: 0s - loss: 2.8511e-04 - accuracy: 1.00
Epoch 25/100
23/23 [=====] - 0s 5ms/step - loss: 2.6548e-04 -
accuracy: 1.0000
Epoch 26/100
23/23 [=====] - 0s 5ms/step - loss: 2.1515e-04 -

```

```

accuracy: 1.0000
Epoch 27/100
23/23 [=====] - 0s 5ms/step - loss: 1.8791e-04 -
accuracy: 1.0000
Epoch 28/100
23/23 [=====] - 0s 5ms/step - loss: 1.6768e-04 -
accuracy: 1.0000
Epoch 29/100
23/23 [=====] - 0s 5ms/step - loss: 1.4954e-04 -
accuracy: 1.0000
Epoch 30/100
23/23 [=====] - 0s 5ms/step - loss: 1.3616e-04 -
accuracy: 1.0000
Epoch 31/100
23/23 [=====] - 0s 5ms/step - loss: 1.2175e-04 -
accuracy: 1.0000
Epoch 32/100
23/23 [=====] - 0s 5ms/step - loss: 1.1180e-04 -
accuracy: 1.0000
Epoch 33/100
23/23 [=====] - 0s 5ms/step - loss: 1.0226e-04 -
accuracy: 1.0000
Epoch 34/100
23/23 [=====] - 0s 5ms/step - loss: 9.3191e-05 -
accuracy: 1.0000
Epoch 35/100
23/23 [=====] - 0s 5ms/step - loss: 8.5914e-05 -
accuracy: 1.0000
Epoch 36/100
23/23 [=====] - 0s 5ms/step - loss: 7.9084e-05 -
accuracy: 1.0000
Epoch 37/100
23/23 [=====] - 0s 5ms/step - loss: 7.2785e-05 -
accuracy: 1.0000
Epoch 38/100
23/23 [=====] - 0s 5ms/step - loss: 6.7521e-05 -
accuracy: 1.0000
Epoch 39/100
23/23 [=====] - 0s 5ms/step - loss: 6.2227e-05 -
accuracy: 1.0000
Epoch 40/100
23/23 [=====] - 0s 5ms/step - loss: 5.8260e-05 -
accuracy: 1.0000
Epoch 41/100
23/23 [=====] - 0s 5ms/step - loss: 5.3937e-05 -
accuracy: 1.0000
Epoch 42/100
23/23 [=====] - 0s 5ms/step - loss: 4.9688e-05 -

```

```

accuracy: 1.0000
Epoch 43/100
23/23 [=====] - 0s 4ms/step - loss: 4.6774e-05 -
accuracy: 1.0000
Epoch 44/100
23/23 [=====] - 0s 5ms/step - loss: 4.3776e-05 -
accuracy: 1.0000
Epoch 45/100
23/23 [=====] - 0s 5ms/step - loss: 4.0810e-05 -
accuracy: 1.0000
Epoch 46/100
23/23 [=====] - 0s 5ms/step - loss: 3.8442e-05 -
accuracy: 1.0000
Epoch 47/100
23/23 [=====] - 0s 6ms/step - loss: 3.6186e-05 -
accuracy: 1.0000
Epoch 48/100
23/23 [=====] - 0s 5ms/step - loss: 3.4703e-05 -
accuracy: 1.0000
Epoch 49/100
23/23 [=====] - 0s 5ms/step - loss: 3.3447e-05 -
accuracy: 1.0000
Epoch 50/100
23/23 [=====] - 0s 5ms/step - loss: 3.0297e-05 -
accuracy: 1.0000
Epoch 51/100
23/23 [=====] - 0s 5ms/step - loss: 2.8436e-05 -
accuracy: 1.0000
Epoch 52/100
23/23 [=====] - 0s 5ms/step - loss: 2.6865e-05 -
accuracy: 1.0000
Epoch 53/100
23/23 [=====] - 0s 5ms/step - loss: 2.5490e-05 -
accuracy: 1.0000
Epoch 54/100
23/23 [=====] - 0s 5ms/step - loss: 2.4240e-05 -
accuracy: 1.0000
Epoch 55/100
23/23 [=====] - 0s 5ms/step - loss: 2.2822e-05 -
accuracy: 1.0000
Epoch 56/100
23/23 [=====] - 0s 5ms/step - loss: 2.1809e-05 -
accuracy: 1.0000
Epoch 57/100
23/23 [=====] - 0s 5ms/step - loss: 2.0682e-05 -
accuracy: 1.0000
Epoch 58/100
23/23 [=====] - 0s 5ms/step - loss: 1.9730e-05 -

```

```

accuracy: 1.0000
Epoch 59/100
23/23 [=====] - 0s 5ms/step - loss: 1.8820e-05 -
accuracy: 1.0000
Epoch 60/100
23/23 [=====] - 0s 5ms/step - loss: 1.8021e-05 -
accuracy: 1.0000
Epoch 61/100
23/23 [=====] - 0s 5ms/step - loss: 1.7144e-05 -
accuracy: 1.0000
Epoch 62/100
23/23 [=====] - 0s 5ms/step - loss: 1.6420e-05 -
accuracy: 1.0000
Epoch 63/100
23/23 [=====] - 0s 5ms/step - loss: 1.5721e-05 -
accuracy: 1.0000
Epoch 64/100
23/23 [=====] - 0s 5ms/step - loss: 1.5049e-05 -
accuracy: 1.0000
Epoch 65/100
23/23 [=====] - 0s 5ms/step - loss: 1.4407e-05 -
accuracy: 1.0000
Epoch 66/100
23/23 [=====] - 0s 6ms/step - loss: 1.3820e-05 -
accuracy: 1.0000
Epoch 67/100
23/23 [=====] - 0s 5ms/step - loss: 1.3261e-05 -
accuracy: 1.0000
Epoch 68/100
23/23 [=====] - 0s 5ms/step - loss: 1.2744e-05 -
accuracy: 1.0000
Epoch 69/100
23/23 [=====] - 0s 5ms/step - loss: 1.2288e-05 -
accuracy: 1.0000
Epoch 70/100
23/23 [=====] - 0s 5ms/step - loss: 1.1762e-05 -
accuracy: 1.0000
Epoch 71/100
23/23 [=====] - 0s 5ms/step - loss: 1.1280e-05 -
accuracy: 1.0000
Epoch 72/100
23/23 [=====] - 0s 5ms/step - loss: 1.0913e-05 -
accuracy: 1.0000
Epoch 73/100
23/23 [=====] - 0s 5ms/step - loss: 1.0488e-05 -
accuracy: 1.0000
Epoch 74/100
23/23 [=====] - 0s 5ms/step - loss: 1.0110e-05 -

```

```

accuracy: 1.0000
Epoch 75/100
23/23 [=====] - 0s 5ms/step - loss: 9.7530e-06 -
accuracy: 1.0000
Epoch 76/100
23/23 [=====] - 0s 5ms/step - loss: 9.3964e-06 -
accuracy: 1.0000
Epoch 77/100
23/23 [=====] - 0s 5ms/step - loss: 9.0769e-06 -
accuracy: 1.0000
Epoch 78/100
23/23 [=====] - 0s 5ms/step - loss: 8.7834e-06 -
accuracy: 1.0000
Epoch 79/100
23/23 [=====] - 0s 5ms/step - loss: 8.4797e-06 -
accuracy: 1.0000
Epoch 80/100
23/23 [=====] - 0s 5ms/step - loss: 8.2046e-06 -
accuracy: 1.0000
Epoch 81/100
23/23 [=====] - 0s 6ms/step - loss: 7.9997e-06 -
accuracy: 1.0000
Epoch 82/100
23/23 [=====] - 0s 6ms/step - loss: 7.6418e-06 -
accuracy: 1.0000
Epoch 83/100
23/23 [=====] - 0s 6ms/step - loss: 7.3748e-06 -
accuracy: 1.0000
Epoch 84/100
23/23 [=====] - 0s 5ms/step - loss: 7.1586e-06 -
accuracy: 1.0000
Epoch 85/100
23/23 [=====] - 0s 5ms/step - loss: 6.9302e-06 -
accuracy: 1.0000
Epoch 86/100
23/23 [=====] - 0s 5ms/step - loss: 6.6984e-06 -
accuracy: 1.0000
Epoch 87/100
23/23 [=====] - 0s 5ms/step - loss: 6.4703e-06 -
accuracy: 1.0000
Epoch 88/100
23/23 [=====] - 0s 5ms/step - loss: 6.2849e-06 -
accuracy: 1.0000
Epoch 89/100
23/23 [=====] - 0s 5ms/step - loss: 6.0760e-06 -
accuracy: 1.0000
Epoch 90/100
23/23 [=====] - 0s 5ms/step - loss: 5.8997e-06 -

```

```

accuracy: 1.0000
Epoch 91/100
23/23 [=====] - 0s 5ms/step - loss: 5.7603e-06 -
accuracy: 1.0000
Epoch 92/100
23/23 [=====] - 0s 5ms/step - loss: 5.5731e-06 -
accuracy: 1.0000
Epoch 93/100
23/23 [=====] - 0s 5ms/step - loss: 5.3998e-06 -
accuracy: 1.0000
Epoch 94/100
23/23 [=====] - 0s 5ms/step - loss: 5.2463e-06 -
accuracy: 1.0000
Epoch 95/100
23/23 [=====] - 0s 5ms/step - loss: 5.0922e-06 -
accuracy: 1.0000
Epoch 96/100
23/23 [=====] - 0s 5ms/step - loss: 4.9627e-06 -
accuracy: 1.0000
Epoch 97/100
23/23 [=====] - 0s 5ms/step - loss: 4.8138e-06 -
accuracy: 1.0000
Epoch 98/100
23/23 [=====] - 0s 5ms/step - loss: 4.6756e-06 -
accuracy: 1.0000
Epoch 99/100
23/23 [=====] - 0s 5ms/step - loss: 4.5456e-06 -
accuracy: 1.0000
Epoch 100/100
23/23 [=====] - 0s 5ms/step - loss: 4.4270e-06 -
accuracy: 1.0000

```

[131]: <keras.callbacks.History at 0x22778251640>

```
[132]: y_pred=model.predict(x_test)
       y_pred=(y_pred>0.5)
```

```
[133]: print(classification_report(y_test, y_pred))
```

	precision	recall	f1-score	support
0	0.91	0.95	0.93	311
1	0.63	0.47	0.54	57
accuracy			0.88	368
macro avg	0.77	0.71	0.73	368
weighted avg	0.86	0.88	0.87	368

5 Conclusions/Results

(A) The following conclusions can be drawn from the correlation matrix (Figure 3):

- 1) Overtime is very strongly correlated with attrition. This means people don't like to work overtime. Also "Distance from home" and "NumCompaniesWorked" are also positively correlated with attrition. Performance rating also has small correlation with attrition.
- 2) There are different factors which are negatively correlated to the attrition but their values are very low:
 - a) "Age" - people with more age like to stay in the company.
 - b) Job involvement - Employees' more involved in the work, attrition is low.
 - c) Job level - Means people at higher position like to stay in the company.
 - d) Monthly Income - High income employees like to stay in the company.
 - e) Total Working years - Employees with more experiences like to stay in the company.
 - f) year At company - Menas Employees working from long time in the company, they don't want to leave the company.
 - g) Years in current role - It looks from the data that people don't like to change their role.
 - h) Years with current manager - More employees like to work with the same manager.
- 3) There is very strong correlation have been observed :
 - a) YearsAtCompany, Totalworkingyears, YearsIn CurrentRole, YearsSinceLast Promotion and YearsWithCurrentManagers are all related field and function of time and increased with time. Similarly Age, Job level and MonthlyIncome are also raised with these five factors.
 - b) There is 77% correlation has been found between performance rating and PercentSalary-Hike, which is understood that the company raise the salary based on the performance of the employees.
 - c) Also there is 95% correlation has been observed between monthly income and Job level.

(B) The main observation from the exploratory analysis are as discussed below:-

- 1) We can observe from Figure 7 that the attrition rate is more for the age group from 18-35 years. Every department has mixed employees of all age groups (Figure 15).
- 2) Attrition rate is higher for employees who travel frequently and lowest for non-traveler. It can be said that business travel is playing an important role in the attrition of employees (Figure 8).
- 3) Attrition is higher for single employees and married and divorced employees would not like to move to another place (Figure 9).
- 4) Figure 11 indicates that married employees who travel frequently have higher percentage of attrition than non-traveler and rarely traveler. This percentage is more higher for the em-

employees who are divorced. May be they are single parent and dont want to travel. It is also possible that the company give more travel responsibilities to single employees.

- 5) The sales and human resource employees have higher chances to leave the company. May be they have more exposure to new opportunities and have strong network connections (Figure 14).
- 6) Figure 16 shows that the sales representative have the highest percentage attrition.
- 7) It is clear from Figure 17 that there the attrition is not specific to any/some field(s) of education. Also we cannot say that the attrition is happening because of the working in different area from their field of education (Figure 18).
- 8) Again no conclusion can be drawn (Figure 19) about attrition based on mismatch between education and job roles. Already most of the employees in the company are in their corresponding field of Education. No marketing educated employee in the role of research directors, research scientist, laboratory technician, etc. and similar for other cases. However, it can be observed that almost 50% sales representative who have marketing degree left the company. It is already observed that sales representatives among the maximum who left the company. May be they are not getting enough salary or there is an issue with the manager. It can also be seen that the 27% Laboratory Assistants with life science degree left the company and 33% human resource employees with human resource education left the company.
- 9) It can be observed from Figure 20 that the percentage attrition is more around 25km. However, most of the employees are living closer than 35 km from the office. This is the distance which maximum people can travel. But we can see the effect of distance from home.
- 10) There is not direct relationship between level of education and attrition.
- 11) It can be observed from Figure 22 that highly educated level (4, 5) human resource employees have higher percentage of attrition. Also the manufacturing directors with level 5 education have greater chances for attrition. For other roles the employees look satisfied with their position regardless of their education. We can also observe that research directors have very low chances of attrition. This is may most of them are older and does not want to change the job since the average age for research directors and managers are approximately 44 years and 47 years (Figure 23). However, Figure 24 indicates that there is less attrition the lower age group for these Job Roles.
- 12) It can be observed that the environmental satisfaction can be one of the factor responsible for attrition. We can observe the decreasing trend of attrition with increasing level of environmental satisfaction (Figure 25). The research directors are among those who have lowest environmental satisfaction but manufacturing directors are highly satisfied by their working environments. Similarly highly educated employees are less satisfied by their environment as compared others. Also employees who are educated in the human resources are less satisfied with the environment (Figure 26).
- 13) It can be observed that the percentage of attrition is almost same for male and female, actually the female attrition is less (Figure 27).
- 14) The bar graph (Figure 28) shows that the attrition rate decreasing with the increase in job involvement which is also indicated from the correlation matrix. It can also be observed that attrition is more for lower levels of job involvements for all level of education except level 5 (Figure 29).

- 15) It is clear from correlation matrix (Figure 3) that the employees don't like to work for overtime. The same can be confirmed from Figure 30. Figure 31 shows that the overtime percentage is almost same in all income regions. However, we can notice that about half of the employees who have salary between 12000 to 14000 range are doing overtime. If we look in the salary range, we can say that the research directors might need to do more the overtime as most of them are among 12000 to 14000 salary range. Also they have the lowest level of environmental satisfaction (Figure 32). However, if we look into the job roles versus overtime plot (Figure 33), we cannot say only research directors are among who are doing more overtime. Actually, research scientist have the higher percentage of employees who are doing overtime. Overtime is almost same for each role within the range of 10% differences.
- 16) The job satisfaction also contribute for attrition. The employees with job satisfaction level "1", have higher chances to leave the company. The correlation matrix also shows negative correlation between job satisfaction and attrition. From correlation matrix, we have not observed any correlation between job satisfaction and any other parameter. The LM plot in Figure 35 (A) shows that the job satisfaction decreasing for the human resource and research scientist with the increase in monthly income. Also employees at job level 4 are getting less satisfied with the increase in monthly income (Figure 35 (B)).
- 17) We can see a downward trend of attrition with the increase of monthly income (from Figure 36) with some exceptions. Employees with monthly income lower 3300 have higher chances to leave the company. Mainly human resource, sales executive, research scientist and laboratory scientist fall under this wage group.
- 18) Figure 37 shows that the attrition is increasing with the number of companies worked but it is not a straight line. No relation has been observed between percentage salary hike and attrition. So we can say that the employees who left the company did not leave because they want salary hike (Figure 38). The company might be providing the proper hike to the employees based on their performance. We can also notice that the salary hike does not have any relation with the experience/years at company and uniform for all employees. But is strongly related to performance rating (Figure 40).
- 19) The sales and research development has higher hike than human resource. Also sales representative hike is more than any other role. Maybe the hike is given to overcome high attrition among sales representative (Figure 41).
- 20) Relationship satisfaction with level 1 has higher attrition rate but the difference is not much to be considered as a big factor responsible for attrition.
- 21) Stock option level looks playing responsible for attrition. The employees with level 0 have higher rate of attrition. The trend is decreasing for level 1 and 2 but for level 3 it again raised. However we can say that providing higher level of stock option decreased the attrition (Figure 43).
- 22) If we look into the training times in a year, we can observe that most of the employees of all roles are getting 2 and 3 times training in the company (Figure 46). Providing more training should increase the performance but we have not found any correlation. However, if we search performance of different roles we can observe that the performance rating increasing only for sales representative. So it is better to provide more training to sales representatives than other roles. But providing training more than 5 times is actually start dropping their performance (Figure 47).

- 23) The employees with WorkLife balance of level 1 have more chances to left the company. The work life balance decreasing for sales representatives and sales executive with the increase of job Level. Another way to look into that the work life balance decreasing for sales representatives and sales executive with the increase of monthly income (Figure 50). This may be the one of the main cause for more attrition among sales sepresentatives.
- 24) Research scientists, laboratory Technician and Sales respresntative are among the lowest salery group but their experince is below 20 years. Most of the research directors and managers have experience of more than 20 years and they are in higher income range. All other fall in between. The similar trend has been observed for years in the company (Figure 53).
- 25) The count plot in Figure 54 shows that maximum employees stayes at the same role for their 1st, 3rd and 7th year. More percentage of employees left after 1st year (almost 30%). We can also observe that the attrition is more for employees who are in their 1st, 2nd and 3rd year at the same role. May be they are waiting for pemotions and left. From 3rd to 7th year, the number of emplyees decreasing long with the huge decrease in attrition rate which indicates that most of the employees get permoted continously or their roles get changed. Also more employees are staying at the same role for their 7th year and then their is continous decrease which shows that the company give continous promotions as attrition rate is very low for these years.

[]: