Cover Letter

I am a **Software Architect**, a **Database Architect**, and a seasoned **Software Engineer** with *expertise* in C and Go languages, databases, Cloud Services, Distributed Systems, Postgres RDBMS internals, Kubernetes, and Docker containers.

Since 2010, I have kept pace with frontend technologies as well, so things like NodeJS, TypeScript, various Frontend frameworks, etc. are also in my wheelhouse.

Some *notable achievements* of my career are: Developed Amazon Aurora Postgres's transaction logging system, developed Postgres-as-a-Service 3 times, once at EnterpriseDB, then at GE Digital on AWS and on Kubernetes.

Please take your time to read at least the first few pages of my resume, and I assure you, you won't be disappointed:)

The resume is organized as follows:

- Cover Letter
 This page. You're reading the cover letter.
- 2. One-page resume
 Page 2. High-level overview of my skills and strengths.
- 3. Open Source contributions Page 3. Details of my contributions to various Open Source projects. I'm proud of each of the items on this page.
- 4. Summary/list of the all the jobs I've held over my career. Page 4.
- 5. Detailed work experience
 Page 6. The details of all the work I've accomplished over my career.

Gurjeet Singh

gurjeet@singh.im

- Software Architect, Database Architect, Systems Software Engineer with 20+ years of experience.
- Proficient in C, PostgreSQL database internals, GNU/Linux, and Windows.
- Proficient in Docker Containers, Kubernetes, AWS, Azure, GCP.
- Fair exposure to C++, NodeJS, GoLang, Java, Oracle, MS-SQL Server, Solaris OS.
- Engineering leader with a strong sense of ownership in everything I do.

I have spent most of my career developing RDBMS internals, including my work on Oracle's Cost Based Query Optimizer, Amazon Aurora Postgres, and notable contributions to the Postgres open source project; see the "Detailed Work Experience" section for details.

I have spoken/presented at various Conferences; see the "Speaking Engagements" section.

I have over 8 years of experience as a Postgres Database Architect, DBA, Database Trainer, and Database Consultant. In these roles, among other things, I helped customers learn Postgres development, Postgres internals, performance tuning, migrated applications from other databases to Postgres, and recovering data from Postgres corruptions.

Qualifications:

1. Agile/Scrum Master

When: January, 2015 Institution: Scrum Alliance

2. Post Graduate Diploma in Advanced Computing

Duration: Feb 2001-July 2001

Institution: C-DAC (Center for Development of Advanced Computing)

3. Bachelor of Engineering (Mechanical)

Duration: 1996-2000

Institution: Gulbarga University, India.

Fields of Interest:

OS internals, Compilers, RDBMS, Distributed Systems, Linux Containers, Kubernetes, RISC-V.

Skills:

Programming Languages: C, Golang, C++, Java, Javascript, Typescript, Shell, and some assembly.

Operating Systems: Windows 9x, Windows NT, Sun Solaris, GNU/Linux.

<u>Databases:</u> Oracle, MS-SQL server, Sybase, SQLite, and an expert in Postgres.

Web Technologies: NodeJS, AngularJS, REST APIs, Microservices, XML, HTML, Web 2.0, PHP.

Open Source Contributions

Duration: 2005 – now

Projects:

Postgres RDBMS Language: C

Role: *Contributor, Hacker, Developer, Reviewer*

Description: Postgres is the most advanced Open Source RDBMS

Contributions to Core Postgres:

- Found and fixed a Security Vulnerability (CVE-2009-4136) (commit, discussion, docs)
- Feature: Replace Primary Key index of a table (commit, submission, discussion, docs)
- Feature: Improve interaction with Linux OOM Killer (commit, submission, discussion, docs) It was very difficult to convince Tom Lane that this idea had merit.
- Feature: The \ir command for psql (commit, submission, review, docs)
- Fix a Windows OS-specific race condition (commit, submission)
- Feature: Improve pgbench to support large databases (commit, submission, discussion)
- Feature: pgbench: add client id variable (commit, submission)
- List of all my contributions to core (many not mentioned in the list above): link to search results

Contributions to Postgres ecosystem

- Postgres Tools
 - Creator of Index Advisor extension (Git repo)
 - Creator of Postgres Hibernator extension (Git repo)
 - Creator of DBY ardstick a Lightweight TPC-C Benchmark in NodeJS (Git repo)
 - Creator of pg plan guarantee Extension (Git repo)
- *Postgres-Hackers* mailing-list contributions/reviews/conversations
 - link to search results
- \circ **Blogs**
 - o Current Blog, Random Neural Firings, Left-Brain Dump

Speaking Engagements at Conferences

- Postgres Open
 - 2015 Postgres Inside Out
 - 2014 How Databases Work For Developers, Accidental DBAs and Managers
 - 2013 How Postgres is different from (read BETTER than) your database
 - 2011 Introducing Postgres Enterprise Manager
 - 2011 Why you should NOT move away from Oracle
 - 2011 Postgres Plus Cloud Database
- *PGCon*(the Original, Postgres Hackers' annual conference)
 - 2011 Best Practices with Ora2Pg (link)

Other Open Source Projects, and Work

- Creator of the vim-darwin package in NixOS (merged Pull Request)
- Creator of ZFS File System driver for Docker containers (Git repo)

Work Experience (summary)

0. Open Source

Designation: Contributor / Hacker / Developer

Duration: 2005 – Now

Description: Contributed new features and bug-fixes to Postgres project. Developed projects and

Postgres extensions of my own. Speaker at conferences. See "Open Source

Contributions" section for details.

1. Amazon Web Services

Designation: Senior Software Engineer

Duration: Jun 2022 – present

Description: Contribute new features and bug fixes to the Postgres open source project.

2. Supabase Inc.

Designation: Fellow Engineer **Duration:** Sep. 2021 –

Description: Contribute new features and bug fixes to Postgres community, and initiate & work on

company's long-term, multi-year projects.

3. GE Digital

Designation: Principal Engineer **Duration:** May 2016 – Aug. 2021

Description: Architected, developed, owned, and operated Postgres-as-a-Service at Predix Platform

on AWS, as well as air-gapped Kubernetes platform. Service Owner of Blobstore service.

4. Amazon Web Services

Designation: Software Development Engineer

Duration: May 2015 – May 2016

Description: Architect and develop Amazon Aurora for Postgres. Help with Amazon RDS Postgres.

5. Thales e-Security, San Jose, CA., USA

Designation: Senior Engineer, Database Specialist

Duration: Nov. 2014 – May 2015

Description: Design and develop an HSM (Hardware Security Module) Manager using service-

oriented architecture. Also, migrate a long-standing market-leading hardware key-

manager from embedded MySQL to Postgres.

6. EnterpriseDB Corporation, Boston, MA., USA

Designation: Database Architect **Duration:** Feb. 2011 – Oct. 2014

Designation: Principal Systems Engineer

Duration: Feb. 2010 – Jan. 2011

Description: Worked on database internals and contributed to Open Source Postgres database project.

My work as a primary/sole contributor includes Index Advisor, Reindex Primary Key Indexes, Postgres Hibernator, DBYardstick Benchmark development. I also co-lead the

Postgres Plus Cloud Database and Postgres Enterprise Manager projects.

I provided consulting services, where I helped customers and partners perform Architectural Health Checks of Postgres databases, perform database migrations, conduct trainings, develop custom replication solutions to other database, etc. while also participate in Postgres community contributing code patches and features.

7. EnterpriseDB Software India Pvt. Ltd., Pune, India.

Designation: Lead Engineer.

Duration: July 2006 – Jan. 2010

Description: Researching new features and implementing them in the EnterpriseDB RDBMS (which is

based on Postgres). Act as Trainer, Consultant and Remote-DBA for customers and

partners, on different occasions.

8. CommVault Systems (India) Pvt. Ltd., Hyderabad, India.

Designation: Software Engineer. **Duration:** May 2005 – July 2006

Description: Develop and bug-fix the Report Generation Server, developed in C++, which interacts

with MS-SQL Server for its data storage needs.

9. Oracle India Private Ltd., Bangalore, India.

Designation: Member Technical Staff. **Duration:** Nov 2003 – May 2005

Description: Suggesting and implementing new features, and fixing defects in the Cost Based

Optimizer module of the Oracle RDBMS, on Solaris and Linux platforms.

10. Aztec Software and Services Ltd., Bangalore, India.

Designation: Developer.

Duration: Sept 2003 – Nov 2003

Description: Designed External Stored Procedures feature for an RDBMS product, which was being

developed for a customer.

11. Vaman Technologies (R&D) Ltd, Mumbai, India.

Designation: Junior Software Engineer. July 2001 – Sept 2003

Description: Worked on various components of an RDBMS, including the TPC-C benchmarking

utility, the Query Parser, Procedural Language support, OS independent kernel, and the

OS abstraction layer.

Work Experience (detailed)

1. Amazon Web Services

Designation: Senior Software Engineering

Duration: Jun 2022 – present

Description: As part of Amazon RDS, contribute new features and bug fixes to the Postgres open

source project.

Contributions: My primary responsibilities are to contribute to the Postgres community, in the way of developing patches, reviewing patches, and participating in community discussions.

2. Supabase Inc.

Designation: Fellow Engineer Sep. 2021 –

Description: The company develops and provides Backend-as-a-Service, built using Postgres. It provides User Management, Authentication, Authorization, and automatic generation of REST APIs for the tables in the database.

Contributions: My primary responsibilities are to contribute to the Postgres community, in the way of developing patches, reviewing patches, and participating in community discussions. My company-facing role involves initiating and working on projects that will be helpful to the company's future 3-5 years down the line.

3. GE Digital, San Ramon, CA, USA

Designation: Principal Engineer **Duration:** May 2016 – Aug. 2021

Apart from the projects listed below, I am a Bar Raiser at the interviews. Along with another Principal Engineer, I also helped define the interviewing process to reduce false positives in phone interviews.

Projects:

Postgres-2.0 Service

Language: Golang

Team Size: 6

Role: Creator, Architect, Developer, and finally Service Owner

Description: GE Digital's Predix platform helps Industrial companies collect and analyze data, and develop new applications to get new insights from their data. This project provides Postgres-as-a- Service to the Predix platform's customers.

Contributions: With one team member, I started and released this project to replace the previous Postgresas-a-Service since that had many architectural problems. This service was developed as microservices architecture, for scalability. It provisions and manages Amazon RDS instances for customers. As a Service Owner, I was responsible for design, development, support, and maintenance of this service. I lead the team of 6 engineers.

With one team member I developed a Kubernetes based Postgres-as-a-Service, as the next generation of our Postgres-as-a-Service.

I was also the Service Owner of the Blobstore service, and am responsible for feature enhancements, support, and maintenance of the service.

4. Amazon Web Services, Palo Alto, CA, USA

Designation: Software Development Engineer

Duration: May 2015 – May 2016

Projects:

i. Amazon Aurora for Postgres

Language: C, C++
Team Size: 8

Role: Senior Engineer

Description: Amazon RDS is a market leader in providing Relational Databases in the Cloud. This project developed Postgres compatible Amazon Aurora database.

Contribution: I am one of the founding team of 3. I am the primary contributor to the Postgres Transaction Log implementation. I helped team with knowledge of other Postgres internals like shared-memory operations and disk-IO subsystems.

ii. Postgres RDS

Language: C **Team Size:** ~10

Role: Senior Engineer, Postgres Internals Specialist

Description: Amazon RDS is a market leader in providing Relational Databases in the Cloud. RDS Postgres team develops and maintains the Postgres engine within the Amazon RDS umbrella.

Contribution: Although I was hired for Amazon Aurora Postgres, due to my past experience with Postgres internals I was engaged with this team and quickly became a component owner of the Postgres code. I am involved in code reviews of the changes made to the Postgres database core and extensions, and I ensure the stability and security aspects of the Amazon-custom changes to the Postgres code.

5. Thales e-Security, San Jose, CA, USA.

Designation: Senior Engineer, Database Specialist

Duration: Nov. 2014 - till date

Projects:

i. Central Manager

Language: TypeScript, JavaScript, C++; NodeJS, AngularJS 1.x

Team Size: 8

Role: Senior Engineer, Database Specialist, Technology Generalist

Description: The company is a leader in Hardware Security Modules. Central Manager is being developed to monitor and manage the large estates of these devices.

Contribution: The project is in infancy, with aggressive release dates. I have been instrumental in strongly advocating and getting a buy-in for an array of technologies we'll use to develop this product: Vagrant and TypeScript needed a hard-sell, and also had to vote down some bad choices being made.

ii. KeyAuthority

Language: C++

Team Size: 3

Role: Senior Engineer, Database Specialist

Description: keyAuthority is a FIPS compliant Encryption Key Management (KMIP/TKLM) product.

Contribution: After years of success, the product has hit a performance wall in terms of load the embedded MySQL database can serve. I am responsible for migrating the product to Postgres, while keeping the custom secure replication and HA features intact, and improve the database performance.

6. EnterpriseDB Corporation, Boston, MA.

Designation: Database Architect **Duration:** Feb. 2011 – till date

Designation: Principal Systems Engineer **Duration:** Feb. 2010 – Jan. 2011

Projects:

i. Enable Postgres to Reindex Primary Keys

Language: C
Team Size: 1

Role: Architect and Engineer

Description: Reindexing the index of a primary key constraint in Postgres requires requires dropping and recreating the constraint, which also requires an exclusive lock for a prolonged period. This is impractical in production environment if the table is huge. This feature allows users to pre-create an index concurrently (which doesn't require exclusive lock), and then swap this index with the index behind the primary key in one quick command: ALTER TABLE ADD UNIQUE/PRIMARY KEY USING INDEX.

Contribution: I came up with the idea, wrote the code and submitted the patch. The maintainers of Postgres project reviewed it before applying the patch to the core Postgres.

ii. Postgres Hibernator

Language: C **Team Size:** 1

Role: Architect and Engineer

Description: After a restart, the database loses all the shared-memory cache, and this causes the application performance to be very slow until that cache is reconstructed over a long time. The Postgres Hibernator extension rebuilds this cache automatically after the restart so that the application performance after the restart is the same as before the restart.

Contribution: I came up with the idea, wrote the code and developed the extension.

iii. Found and Fixed a Security Bug in Postgres

Language: C
Team Size: 1

Role: Architect and Engineer

Description: I discovered a security bug in Postgres which allows a normal database user to gain superuser privileges. I developed a bug-fix that prevents such escalation of privileges. This security vulnerability was assigned CVE number: CVE-2009-4136.

Contribution: Discovered and fixed the bug.

iv. DBYardstick: Lightweight Database Benchmark Application

Language: JavaScript, TypeScript, NodeJS

Team Size: 1

Role: Architect and Engineer

Description: Running an OLTP benchmark requires a huge investment in hardware, and a large fraction of that is spent to buy many high-end workstations to run just the client applications. I implemented a lightweight OLTP/TPC-C benchmark that can run thousands of client applications on a mere laptop. This implementation can reduce the cost of running TPC-C benchmarks significantly, and these savings can be used to buy better hardware to run the database system under test.

Contribution: Idea, research, implementation and scalability testing.

v. Postgres Plus Cloud Database

Language: Java **Team Size:** 3-4

Role: Architect and Engineer

Description: PPCD is an application for database infrastructure provisioning, management, scalability and fault tolerance. It allows the user to create Postgres databases in the cloud (Amazon AWS, OpenStack, etc.), create read-replicas of that database, perform load balancing among replicas, increase storage/disk as needed, and perform automatic failover in case of master node failure.

Contribution: Design and architect the whole project in collaboration with Java application architects. Developed various components in a cloud-provider agnostic way, so that more cloud providers can be easily supported.

vi. Postgres Enterprise Manager

Language: SQL, C++

Team Size: 3-4

Role: Architect and Engineer

Description: PEM is an application for managing, monitoring and forecasting a large-scale installation of Postgres databases. It enables users to create custom alert notifications on abnormal conditions reported by the database agents, forecast the resource usage so that upgrades and maintenance operations can be planned.

Contribution: I designed and implemented extremely flexible and customizable alert notification subsystem. It allows the user to define new *types/templates* of alerts, and create alerts based on those templates, all without the need to wait for PEM developers to implement a new feature request.

vii. Enable pgbench to test large databases

Language: C Team Size: 3

Role: Architect and Engineer

Description: pgbench is a TPC-B like benchmark utility, and it is the standard tool the Postgres project uses to test performance improvements in the database. pgbench was not capable of running tests for databases initialized with a scale-factor larger than 21474.

Contribution: I, along with other community members, improved the code to handle that case, while maintaining the validity of pgbench results obtained in the past.

viii. Enable psql to process package of scripts

Language: C
Team Size: 1

Role: Architect and Engineer

Description: psql is the de facto command-line utility/shell of the Postgres project. The feature enables the user to create a set of related SQL scripts that can be processed as one unit/package irrespective of the files' location in the filesystem.

Contribution: I came up with the idea and developed the feature.

ix. Miscellaneous

Other projects, customer-facing or otherwise, that I worked on for cannot be listed here for brevity, and for restrictions imposed by customers' Non Disclosure Agreements. In brief, though:

- a) Migrated an ERP system from Sybase to Postgres This included full-text search migrations as well.
- b) Performed Architectural Health Checks (AHC) of Postgres databases.

 Developed the first AHC code, procedures and documents; still in use today at EDB.
- c) Recovering data from corrupted databases.
- d) Slony/Postgres replication setup.
- e) Auditing custom Postgres builds/packages.
- f) RemoteDBA services on-boarding of customers.
- g) Advising a customer on Postgres Internals, who chose to fork Postgres code.
- h) Conducted DBA and Developer training.
- i) Oracle to Postgres migration assessments.
- j) Designed and developed a custom replication solution for Postgres-to-Oracle.
- k) Presented talks at Postgres conferences.

7. EnterpriseDB Software India Pvt. Ltd., Pune, India.

Designation: Lead Engineer. **Duration:** July 2006 - till date

Projects:

i) CRC Slicing-by-8 Language: C Team Size: 1

Role: Developer

Description: This is a novel fast CRC generation algorithm developed by Intel. This algorithm runs at under 3 cycles per byte (vs. 7) and thus triples the performance of existing CRC implementations. Slicing-by-8 uses an 8KB cache footprint.

Contribution: Integrated the 'Slicing-by-8' algorithm developed by Michael E. Kounavis, into the Postgres code and benchmarked the performance. Although it proved to be better than the standard CRC calculation, it was not accepted by the Postgres community since the performance of the algorithm heavily depended on the CPU cache's hotness with the algorithm's data.

ii) Optimizer HintsLanguage: CTeam Size: 2

Role: Design and developement

Description: This feature provides a way for the user to instruct the Query Optimizer which access paths to choose when the user knows that she has better knowledge about the data pattern than the Optimizer does.

Contribution: Did the Low Level Design of the feature, for implementing it as cleanly as possible in the Postgres' Scanner, Parser and Query Optimizer. Faced some issues with the Lex and Yacc implementations, hence implemented a separate hand-coded scanner-cum-parser just for recognizing the hints in the query.

Designed and implemented the FULL, INDEX, NO_INDEX, ALL_ROWS and FIRST_ROWS hints. Co-implemented and reviewed the USE_NL, NO_USE_NL, USE_HASH, NO_USE_HASH, USE_MERGE, NO_USE_MERGE hints. Designed and implemented Global Hints feature, which can be used to provide hints for relations/queries inside sub-queries and inline-views.

iii) Index Adviser Language: C Team Size: 1

Role: Developer

Description: Index Adviser is a plugin for Postgres that leverages Postgres' capability to make use of external Query optimizers. It injects an additional step into the query optimization phase and creates virtual indexes based on the WHERE and GROUP BY clauses of the query. Based on the estimated difference in cost of the two phases, it recommends new indexes.

Contribution: Migrate the code from Postgres version 7.4 to 8.2; in the process, performed a major cleanup. Add additional features to take into consideration the new Bitmap Index Scans. Add the ability to store the recommendations in a user-definable physical relation. Submit it to the Postgres community, and follow it up till it is accepted by the community.

iv) Training

Conducted training for Customers and Partners, to train them on Postgres and EnterpriseDB on the following topics: SQL and PL/PGSQL programming for developers, internals and management tasks for DBAs. The training lasts between 3 to 5 days.

v) Consulting

Provide consultancy for Customers, wherein I provided help and support in Database development, administration and maintenance tasks.

vi) RemoteDBA

I acted as Remote-DBA for various clients, for periods ranging from 3 to 6 months. As a Remote-DBA I have been involved in architecture review, schema and data migration from other RDBMSs, do maintenance work like dumps/reloads, maintaining cron jobs, etc.

8. CommVault Systems (India) Pvt. Ltd., Hyderabad, India.

Designation: Software Engineer. **Duration:** May 2005 – July 2006

Modules worked on:

i) *QNet*

Duration: May 2005 – July 2006 **Language:** C++, SQL, T-SQL

Team Size: 2

Role: Development and Maintenance

Description: The QNet server is responsible for taking a client's requests, and generating XML report for the clients' consumption. The reports contain description of the various Backup and Restore tasks performed by the Flagship product CommVault-QiNetix. The data is stored in MS-SQL Server, and the front-end clients were written in Java.

Contribution: I added new features for one release and managed the whole code during the upgrade from one release to the other.

9. Oracle India Private Ltd., Bangalore.

Designation: Member Technical Staff. **Duration:** Nov 2003 – May 2005

Modules worked on:

i) Cost Based (Query) Optimizer (CBO):

Duration: Nov 2003 – May 2005

Language: C
Team Size: 5

Role: Diagnostics and Defect Resolution

Description: The Cost Based Optimizer (CBO) tries many transformations with the query; some based on heuristics and some based on cost. Heuristics include view merging and subquery unnesting. The cost based decisions are made for access path analysis. Finally, the best plan is chosen based on the least cost.

Contribution: Resolving performance issues and bugs encountered in CBO. Also, suggested a new enhancement for optimization, but couldn't finish it by the time I left.

10. Aztec Software and Services Ltd., Bangalore.

Designation: Developer.

Duration: Sept 2003 – Nov 2003

Projects Undertaken:

i) Extended Stored Procedures (ESPs): Duration: Sept 2003 – Nov 2003

Language: C++
Team Size: 2

Role: Developer

Description: ESP will enable the developers of Pervasive SQL RDBMS to call their external stored procedure, implemented in a language of their choice, from within the database.

Contribution: Low Level Design and Implementation.

11. Vaman Technologies (R&D) Ltd, Mumbai

Designation: Junior Software Engineer.

Duration: July, 2001-Sept, 2003

Company Profile: Developing an RDBMS named VAMAN, using internal-multithreading kernel (threads not visible to the OS, hence OS independent), and Finite State Automata. ANSI C is used as the programming language of choice, for its strength and portability. MS-VC++ 6.0 (on Windows-NT) and GCC (on GNU-Linux) were the tools being used for the development of the server and related software.

Projects Undertaken:

i) Extended Procedural Language (EPL)

Duration: Dec 2001 – Sept 2003 (18 months approx.)

Language: C
Team Size: 6

Role: Jr. Software Engineer (Design and Implementation)

Description: This module adds the procedural language support to the SQL based RDBMS server. It provides various 'High Level programming Language' (HLL) constructs such as 'IF-ELSE', 'FOR', 'WHILE', 'EXCEPTIONS', 'CURSORS', 'PACKAGES', etc.

This, otherwise an independent module, runs as a part of the server and is responsible for communicating with 'Data Manipulation Language' (DML) engine, for performing the data manipulation as desired by the 'EPL programmer'.

EPL also allows 'COMMIT'ing or Rolling back the transactions by communicating with the Transaction manager.

Contribution: I have been instrumental in implementing the 'Extended Procedural Language' module since its inception. I was responsible for implementing the 'CURSOR' construct, which fetches data from the DML engine and allows the EPL programmer to iterate through the result-set row-by-row, and perform various operations depending on the contents of the result-set.

I was also responsible for the communication of EPL with the Transaction manager.

ii) Windows-NT ServicesDuration: 1 month

Language: C
Team Size: 1

Contribution: Integrated the RDBMS server with Windows-NT services. It allows the server to run with 'System' privileges as a part of the OS, also allowing the RDBMS server to be started and shutdown in sync with the Operating System.

iii) Kernel

Language: C

Task: Optimizations

Description: Vaman's Kernel provides cooperative multithreading, and it provides OS-independent and hardware-independent threading model, hence it is capable of providing multithreading even in a non-multitasking OS like MS-DOS. it provides various modern OS features, without relying on the underlying OS. These features include: Priority based scheduling, Event-driven architecture, semaphores, thread synchronisation, etc.

Contribution: Tried various optimisations, in various parts of the Kernel, like the scheduling algorithm. Optimised the way kernel used to handle the semaphores. Now, instead of iterating though all the semaphores created so far, it has to iterate through only those that have just been signaled.

iv) Resource Library (OSLib)

Language: C

Task: Improvements and bug removal

Description: This library provides OS independence. It is a collection of subroutines, written in C, that hide the differences in operating systems from the programmer, hence making the code portable. It consists of various modules, such as: Memory-Management, Process-Creation, Network-Communication, File-Handling, etc.

Contribution: Added the feature of assigning priorities to the new processes being created under various OSs. Also, removed a potential bug from the Memory manager.

v) SQL Query Parser

Duration: 2 months

Language: C **Team Size:** 10

Role: Team Member

Description: It is an object-based parser. It parses the input according to a dictionary, which dictates the rules of occurrences of keywords and identifiers, and fills an interface in the 'Object-Operation-Option-Value' format. This interface is then forwarded to the RDBMS server for execution.

Contribution: Implemented the 'Grant/Revoke' commands in the Parser module. It prepares the interface describing the permissions a client wants to be Granted to or Revoked from another user. This interface is then used by the server to actually grant or revoke privileges from a user.

vi) ODBC Driver Development

Duration: 2 months

Language: C
Team Size: 3

Role: Jr. Software Engineer

Contribution: Implemented the 'SQLExecDirect' function in the ODBC Driver.

vii) TPC benchmark-C (TPC-C)

Duration: 1 month **Language:** C, SQL

Team Size: 1

Contribution: Implemented the 'TPC benchmark-C' as described by 'Transaction Processing Council'. It was used for populating the database with the data in conformance with the TPC benchmark-C.

Also designed a primitive HTML based client, implemented as a DLL, which could be used for performing OLTP transactions on the populated database, in conformance with the benchmark.

viii) RDBMS Views

Duration: 1 month

Language: C
Team Size: 1

Contribution: Completely re-designed and re-implemented View-creation module, which was left midway by an ex-employee.