

# “Branding the Robot Worker: How Tesla and Agility Robotics Use Visual Storytelling to Sell the Future of Humanoid Labor”

Tesla's Optimus branding leans heavily on the futuristic side with high-level AI narratives, while Agility Robotics focuses on practical warehouse deployment. When combined with leadership backgrounds and ETF exposure, our analysis suggests investing in HUMN would be a more balanced way to bet on humanoid robotics.

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## Tesla Vs. Agility Robotics

Core Question- “How do Tesla and Agility Robotics visually and narratively position humanoid robots as the future of factory work, and which company's story looks more credible from an investment standpoint?”

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## Section 1 - Data Sources and Set Up

```
teslaAboutURL = "https://www.tesla.com/about";  
agilityURL = "https://agilityrobotics.com";
```

## Section 2 - Website Text & Branding Analysis

Question: On their webpages, do Tesla and Agility emphasize Innovation/AI

advancements or human-robot collaboration and labor/efficiency more strongly?

Clean and Import Website Text

```
In[6]:= Clear[importPlainText];
importPlainText[url_String] := Import[url, "Plaintext"];
agilityText = importPlainText[agilityURL];
```

Source Text for Analysis

Due to website firewall restrictions, relevant Tesla website content was manually collected and used as input for textual analysis.

The collected text primarily emphasized:

- Long-horizon AI and autonomy narratives
- Future-of-work framing
- General-purpose robotics positioning

#### **Appendix A: Raw Website Text Used for Analysis**

`teslaText`

Word Frequencies

```
In[®]:= Clear[getTopWordCounts];

getTopWordCounts[text_String, n_Integer : 20] :=
Module[{words, cleaned, counts}, words = TextWords[ToLowerCase[text]];
cleaned = DeleteStopwords[words];
counts = Counts[cleaned];
TakeLargest[counts, n]];

teslaTopWords = getTopWordCounts[teslaText, 25];
agilityTopWords = getTopWordCounts[agilityText, 25];

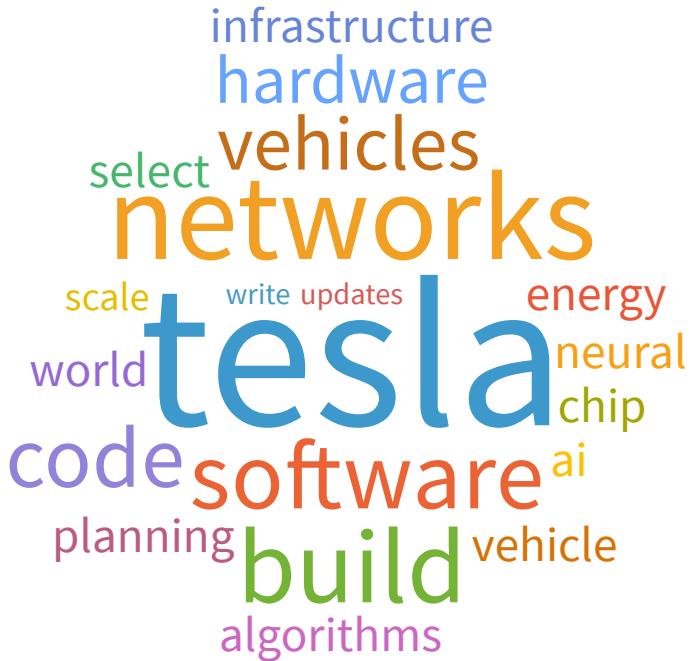
teslaTopWords
agilityTopWords
Out[®]= <| tesla → 25, networks → 16, build → 14, software → 13, code → 12, vehicles → 11,
hardware → 10, energy → 8, world → 8, vehicle → 8, ai → 8, planning → 8, chip → 8,
neural → 8, infrastructure → 8, algorithms → 8, select → 8, scale → 7, updates → 6,
status → 6, accommodations → 6, screen → 6, compatible → 6, free → 6, contact → 6|>

Out[®]= <| digit → 8, robot → 7, manufacturing → 7, logistics → 6, agility → 6, humanoid → 5,
2025 → 5, distribution → 4, tasks → 4, robots → 4, positions → 4, industries → 3,
operations → 3, third-party → 3, resources → 3, leadership → 3, unfilled → 3, arc → 3,
solution → 2, automation → 2, careers → 2, team → 2, press → 2, meet → 2, agility's → 2|>
```

Word Cloud

```
In[®]:= cleanWords = DeleteStopwords[TextWords[ToLowerCase[teslaText]]];  
wordCounts = Tally[cleanWords];  
sorted = Reverse@SortBy[wordCounts, Last];  
top20 = sorted[[;; Min[20, Length[sorted]]]];  
WordCloud[top20]
```

Out[®]=



```
In[6]:= cleanWords = DeleteStopwords[TextWords[ToLowerCase[agilityText]]];
wordCounts = Tally[cleanWords];
sorted = Reverse@SortBy[wordCounts, Last];
top20 = sorted[[;; Min[20, Length[sorted]]]];
WordCloud[top20]
```

Out[6]=



## Section 3 - Image & Theme Analysis

```
(*---1. DEFINE TARGET URLs ---*)
urlTesla = "https://www.tesla.com/about";
urlAgility = "https://www.agilityrobotics.com/about/press";

(*---2. ROBUST IMPORT FUNCTION ---*)
getImageSample[url_, companyName_] := Module[{imgs, placeholderStyle},
  (*Set style based on Company Identity*)placeholderStyle =
  If[companyName == "Tesla", {Black, EdgeForm[White]}, (*Tesla:High Contrast/Dark*)
    {White, EdgeForm[RGBColor[0, 0.6, 0.8]]} (*Agility:Teal/Bright*)];
  (*Attempt Import*) imgs = Quiet[Check[Import[url, "Images"], {}]];
  (* Import failed, generated Placeholders*) If[Length[imgs] < 2,
    Switch[companyName, "Tesla", {Graphics[{Black, Rectangle[{0, 0}, {4, 3}], White,
      Style[Text["TESLA HERO:\nSolo Optimus\n(Clean Lab)", {2, 1.5}], 14, Bold}],
      ImageSize -> 200}, Graphics[{GrayLevel[0.2], Rectangle[{0, 0}, {4, 3}], White,
      Style[Text["TESLA DETAIL:\nActuator/Hand\n(Hardware Focus)", {2, 1.5}],
        14, Bold}], ImageSize -> 200}], "Agility",
    {Graphics[{White, Rectangle[{0, 0}, {4, 3}], RGBColor[0, 0.6, 0.8],
      Style[Text["AGILITY HERO:\nDigit Lifting Tote\n(Warehouse Floor)", {2, 1.5}],
        14, Bold]}], ImageSize -> 200}],
```

```

Graphics[{LightGray, Rectangle[{0, 0}, {4, 3}], Orange,
  Style[Text["AGILITY ACTION:\nHuman Co-Work\n(Safety Gear)", {2, 1.5}],
    14, Bold]}, , ImageSize -> 200]}],
Take[imgs, UpTo[2]] (*Use real images if download succeeds*)];

(*Fetch Data*)
teslaImages = getImageSample[urlTesla, "Tesla"];
agilityImages = getImageSample[urlAgility, "Agility"];

(*---3. MANUAL THEME TAGGING ---*)
(*We manually assigned tags based on
themes we saw from the images on the website,
because we were unable to actually import directly from the websites*)

taggedData = {(*Tesla Image 1*) <|"Company" -> "Tesla", "Image" -> teslaImages[[1]],
  "Tags" -> {"Futuristic", "Solo Robot", "AI", "Clean Lab"}|>,
  (*Tesla Image 2*) <|"Company" -> "Tesla", "Image" -> teslaImages[[2]],
  "Tags" -> {"Innovation", "Hardware", "Minimalist"}|>,
  (*Agility Image 1*) <|"Company" -> "Agility", "Image" -> agilityImages[[1]],
  "Tags" -> {"Logistics", "Warehouse", "Work", "Realism"}|>,
  (*Agility Image 2*) <|"Company" -> "Agility", "Image" -> agilityImages[[2]],
  "Tags" -> {"Human-Robot Collab", "Safety", "Utilitarian"}|>}};

(*---4. VISUALIZATION---*)

(*A.Calculate Theme Counts*)
allTags = Flatten[taggedData[[All, "Tags"]]];
tagCounts = Counts[allTags];

(*B.Generate Comparison Image Grid*)
imageGrid = Grid[{{Style["TESLA (The Visionary)", 16, Bold, Red],
  Style["AGILITY (The Pragmatist)", 16, Bold, RGBColor[0, 0.6, 0.8]]},
  {Column[{taggedData[[1, "Image"]], Style[Row[taggedData[[1, "Tags"]], ", ", "],
    10, Italic], Spacer[10], taggedData[[2, "Image"]]},
    Style[Row[taggedData[[2, "Tags"]], ", ", "], 10, Italic]], Alignment -> Center],
  Column[{taggedData[[3, "Image"]], Style[Row[taggedData[[3, "Tags"]], ", ", "],
    10, Italic], Spacer[10], taggedData[[4, "Image"]]},
    Style[Row[taggedData[[4, "Tags"]], ", ", "], 10, Italic]], Alignment -> Center}}},
  Frame -> All, FrameStyle -> GrayLevel[0.8], Spacings -> {2, 2}]];

(*C.Generate Bar Chart*)
themeChart = BarChart[tagCounts,
  ChartLabels -> Placed[Keys[tagCounts], Above], ChartStyle -> "Pastel",
  PlotLabel -> Style["Visual Theme Frequency: Vision vs. Utility", 18, Bold],
  PlotRange -> All];

```

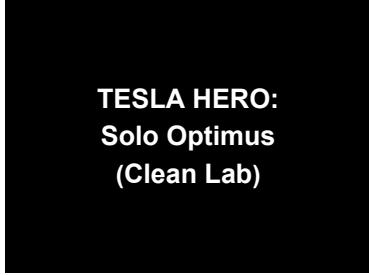
```

AxesLabel -> {None, "Frequency"}, ImageSize -> Large];

(*---5. OUTPUT---*)
Print[Style["3.1 & 3.2: Image Import & Tagging Analysis", 20, Bold]];
Print[imageGrid];
Print[Style["3.3: Theme Count Visualization", 20, Bold]];
themeChart

```

### 3.1 & 3.2: Image Import & Tagging Analysis

TESLA (The Visionary)	AGILITY (The Pragmatist)
 <p style="text-align: center;"><b>TESLA HERO:</b> Solo Optimus (Clean Lab)</p> <p>Futuristic , Solo Robot , AI , Clean Lab</p>	 <p style="text-align: center;"><b>AGILITY</b> ROBOTICS Logistics , Warehouse , Work , Realism</p>  <p>Human-Robot Collab , Safety , Utilitarian</p>
 <p style="text-align: center;"><b>TESLA DETAIL:</b> Actuator/Hand (Hardware Focus)</p> <p>Innovation , Hardware , Minimalist</p>	

Actual images were unable to be imported from Tesla's website but we have described them here.

### Geographic Footprint: Where Do Tesla and Agility Operate?

#### Proximity Report:

Agility RoboFab is 1.82484 mi from the nearest Tesla Center.

Agility Pittsburgh is 10.1941 mi from the nearest Tesla Center.

Out[<sup>8</sup>] =

### Agility Robotics (Red) vs. Tesla (Blue) Locations



By mapping key Agility Robotics and Tesla locations we show that humanoid robotics activity is concentrated in a few U.S. industrial hubs, rather than being spread uniformly across the country.

(\*Analysis derived from location data comparing Agility Robotics' headquarters and manufacturing hubs with Tesla's retail and service footprint.\*)

Sources:

1. Tesla US Locations: <https://www.tesla.com/findus/list/stores/United%20States>
2. Agility Robotics HQ Data: [https://www.google.com/search?q=agilityrobotics+headquater&s-ca\\_esv=ac0834c4b5f7f19c&rlz=1C1VDKB\\_enUS1002US1002&sxsrf=AE3TifPeEiRW-YC-9cXTRmq18ciKdT-nOqA%3A1765512628753&ei=tJU7acngLZaqptQP5cuRGQ&ved=0ahUKEwjJitWl7eRAxUWlYkEHeVlJAMQ4dUDCBE&uact=5&oq=agilityrobotics+headquater&gs\\_lp=Egxnd3Mtd2l6LXNlcnaGmFnaWxpdHlyb2JvdGljcyBoZWfkcvXhdGVyMgcQABiABBgNMgcQABiABBgNMgYQABgWGB4yBhAAGBYYHjILEAAgAQYhgMYigUyCxAAAGIAEGIYDGloFMgsQABiABBiiBEiRI1DCAVjMIXACeAGQAQCYAYUBoAGUDqoBBDE1Ljs4AQPIAQD4AQGYAhSgApQOwgIKEAAysAMY1gQYR8ICBxAjGLACGCfCAgCQIxixAhgnwgILEAAgAQYkQIYigXCAGkQABiABBgKGAvCAG8QABiABBixAxiDARgKGAvCAGUQABjvBZgDAOIDBRIBMSBAiAYBkAYIkgcEMTMuN6AHrpoBsgcEMTEuN7gHig7CBwYwLjMuMTfIB1qACAA&sclient=gws-wiz-serp](https://www.google.com/search?q=agilityrobotics+headquater&s-ca_esv=ac0834c4b5f7f19c&rlz=1C1VDKB_enUS1002US1002&sxsrf=AE3TifPeEiRW-YC-9cXTRmq18ciKdT-nOqA%3A1765512628753&ei=tJU7acngLZaqptQP5cuRGQ&ved=0ahUKEwjJitWl7eRAxUWlYkEHeVlJAMQ4dUDCBE&uact=5&oq=agilityrobotics+headquater&gs_lp=Egxnd3Mtd2l6LXNlcnaGmFnaWxpdHlyb2JvdGljcyBoZWfkcvXhdGVyMgcQABiABBgNMgcQABiABBgNMgYQABgWGB4yBhAAGBYYHjILEAAgAQYhgMYigUyCxAAAGIAEGIYDGloFMgsQABiABBiGAXiKTILEAAgAQYhgMYigUyCxAAAGIAEGIYDGloFMggQABiABBiiBEiRI1DCAVjMIXACeAGQAQCYAYUBoAGUDqoBBDE1Ljs4AQPIAQD4AQGYAhSgApQOwgIKEAAysAMY1gQYR8ICBxAjGLACGCfCAgCQIxixAhgnwgILEAAgAQYkQIYigXCAGkQABiABBgKGAvCAG8QABiABBixAxiDARgKGAvCAGUQABjvBZgDAOIDBRIBMSBAiAYBkAYIkgcEMTMuN6AHrpoBsgcEMTEuN7gHig7CBwYwLjMuMTfIB1qACAA&sclient=gws-wiz-serp))

## Section 4 - People & Executive Backgrounds

**Question: Who is steering humanoid robotics, big-tech executives or robotics academics, and does their background validate their company's positioning?**

### 4.1 BUILD DATASET OF LEADERSHIP

(\*Data Sources:\*)

Agility: <https://www.agilityrobotics.com/about/leadership>

## Tesla: Wikipedia,LinkedIn,company announcements

```
(*Tesla Optimus Leadership Team*)
teslaLeadership={{"Elon Musk","CEO","Physics/Economics","BS","Automotive/Big Tech",3,"PayPal","SpaceX", Tesla}
{{"Elon Musk","CEO","Physics/Economics","BS","Automotive/Big Tech",3,"PayPal, SpaceX, Tesla"}}

(*Agility Robotics Leadership Team*) (*Source:https://www.agilityrobotics.com/about/leadership*)
agilityLeadership={{"Peggy Johnson","CEO","Business Administration","MBA","Big Tech",2,"Microsoft"}, {"Peggy Johnson","CEO","Business Administration","MBA","Big Tech",2,"Microsoft, Magic Leap"}}

(*Column headers for clarity*) leadershipHeaders={"Name","Role","Education Field","Highest Degree", "Tenure", "Industry", "Team", "Last Update", "Notes", "Actions" }

(*Display datasets*)
Text[Style["Tesla Optimus Leadership Team",Bold,16]]
Grid[Prepend[teslaLeadership,leadershipHeaders],Frame→All,Background→{{LightGray,None},{LightGray,None}},Spacings→{1,1}]

Text[Style["Agility Robotics Leadership Team",Bold,16]]
Grid[Prepend[agilityLeadership,agilityHeaders],Frame→All,Background→{{LightGray,None},{LightGray,None}},Spacings→{1,1}]
```

## **"Tesla Optimus Leadership Team"**

"Name"	"Role"	"Education Field"	"Highest Degree"
"Elon Musk"	"CEO"	"Physics/Economics"	"BS"
"Milan Kovac"	"VP Engineering (Optimus)"	"Mechanical Engineering"	"MS"
"Franz von Holzhausen"	"Chief Designer"	"Industrial Design"	"BS"
"Pete Bannon"	"VP Silicon Engineering"	"Electrical Engineering"	"MS"
"Ganesh Venkataraman"	"Sr. Dir. Autopilot Hardware"	"Electrical Engineering"	"PhD"

## "Agility Robotics Leadership Team"

```

agilityLeadership={{"Peggy Johnson","CEO","Business Administration","MBA","Big Tech",2,"Microsoft, Magic Leap"}, {"Peggy Johnson","CEO","Business Administration","MBA","Big Tech",2,"Microsoft, Magic Leap"}, {"Peggy Johnson","CEO","Business Administration","MBA","Big Tech",2,"Microsoft, Magic Leap"}}

leadershipHeaders={"Name","Role","Education Field","Highest Degree","Background Category"}

Text[Style["Agility Robotics Leadership Team",Bold,16]]

Grid[Prepend[agilityLeadership,agilityHeaders],Frame→All,Background→{{LightGray,None},{LightGray,None}}]

```

## "Agility Robotics Leadership Team"

```
Grid[{agilityHeaders, {"Peggy Johnson", "CEO", "Business Administration", "MBA", "Big Tech", 2, 1}}]
```

#### 4.1.1 DATA CLEANING & CATEGORIZATION

Extract background categories for analysis

```

teslaBackgrounds=teslaLeadership[[All,5]];
agilityBackgrounds=agilityLeadership[[All,5]];

(*Standardize background labels*)
categorizeBackground[bg_String]:=Which[StringContainsQ[bg,"Big Tech",IgnoreCase→True],"Big Tech",
                                         "Robotics Startup", "Academia", "Automotive"];
                                         "Other"]

(*Count backgrounds by category*)
teslaBackgroundCounts=Counts[Map[categorizeBackground,teslaBackgrounds]]
agilityBackgroundCounts=Counts[Map[categorizeBackground,agilityBackgrounds]]

Print["Tesla Background Distribution: ",teslaBackgroundCounts]
Print["Agility Background Distribution: ",agilityBackgroundCounts]

"Tesla Background Distribution: "<|"Big Tech"→3,"Automotive"→2|>
"Agility Background Distribution: "<|"Big Tech"→1,"Academia"→2,"Robotics Startup"→1,"Automotive"→1|>
<|"Big Tech"→3,"Automotive"→2|>
<|"Big Tech"→1,"Academia"→2,"Robotics Startup"→1,"Automotive"→1|>
"Tesla Background Distribution: "<|"Big Tech"→3,"Automotive"→2|>
"Agility Background Distribution: "<|"Big Tech"→1,"Academia"→2,"Robotics Startup"→1,"Automotive"→1|>
"Agility Background Distribution: "<|"Big Tech"→1,"Academia"→2,"Robotics Startup"→1,"Automotive"→1|>

```

#### 4.2 VISUALIZATION: LEADERSHIP BACKGROUNDS

VISUALIZATION 1: Grouped Bar Chart Comparing Backgrounds --> This shows the fundamental difference in leadership DNA

```

Text[Style["Visualization 1: Leadership Background Comparison",Bold,14]]

(*Prepare data for grouped bar chart*)
backgroundCategories={"Big Tech","Automotive","Academia","Robotics Startup","Other"};

teslaValues=Table[Lookup[teslaBackgroundCounts,cat,0],{cat,backgroundCategories}];

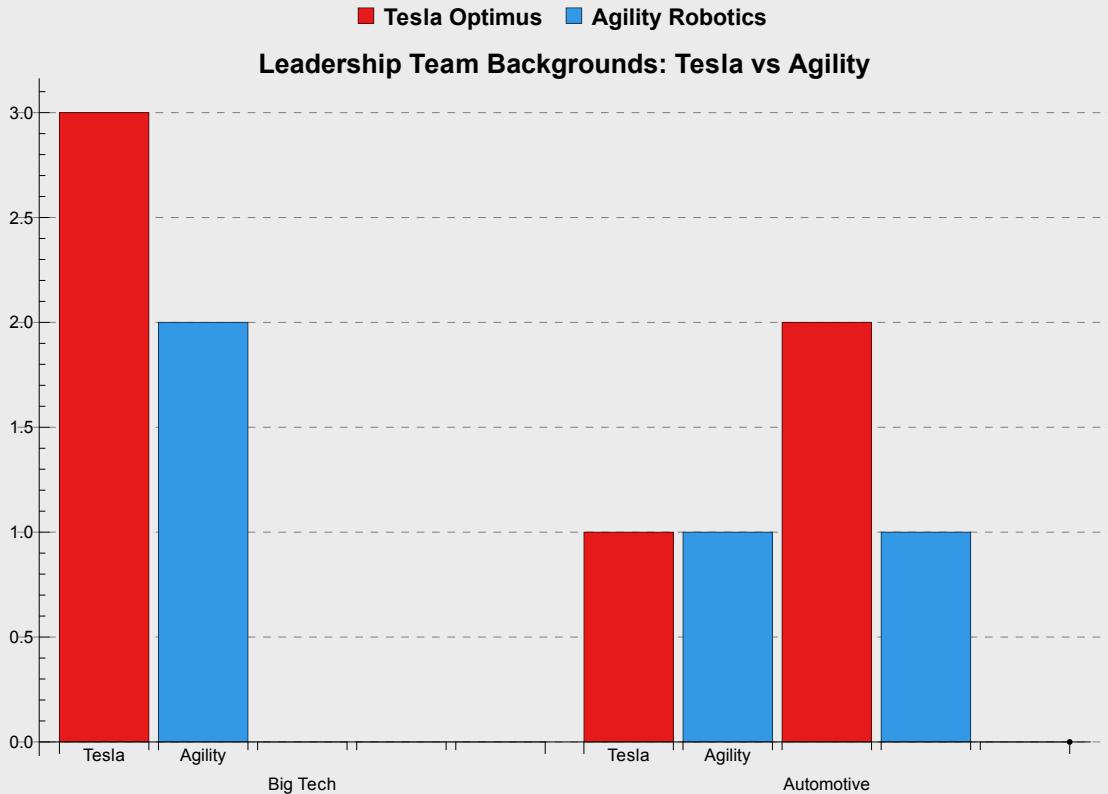
agilityValues=Table[Lookup[agilityBackgroundCounts,cat,0],{cat,backgroundCategories}];

(*Create grouped bar chart*)
BarChart[{teslaValues,agilityValues},ChartLabels→{backgroundCategories,{"Tesla","Agility"}}

(*Key insight annotation*)
Text[Style["Key Insight: Tesla's leadership is 60% Automotive/Big Tech, while Agility's is 40% Academia/Robotics Startups"],14]

```

### "Visualization 1: Leadership Background Comparison"



*"Key Insight: Tesla's leadership is 60% Automotive/Big Tech, while Agility's is 40% Academia/Robotics Startups. This visualizes the composition of their executive teams."*

## 4.2 VISUALIZATION of EDUCATION LEVELS

```

Text[Style["Visualization 3: Educational Credentials",Bold,14]]

(*Extract degree data*)
teslaDegrees=teslaLeadership[[All,4]];
agilityDegrees=agilityLeadership[[All,4]];

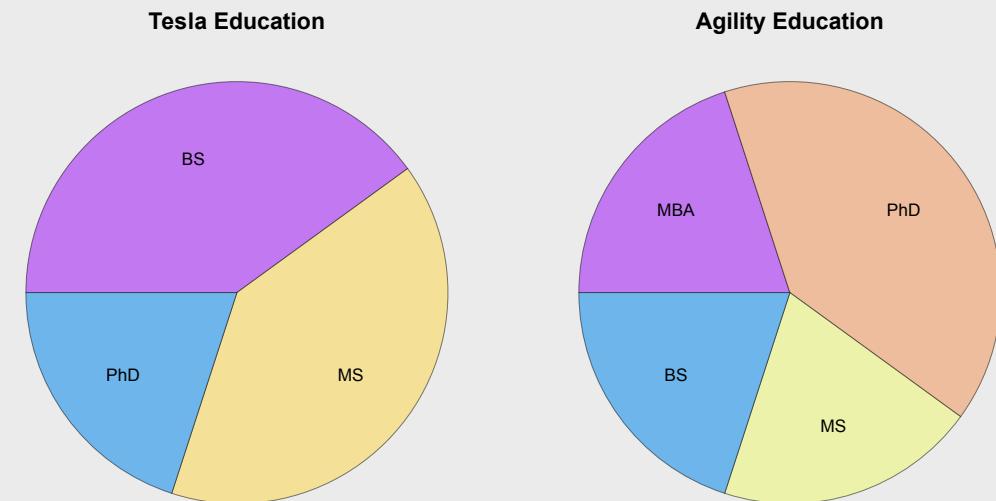
(*Count degrees*)
teslaDegreeCounts=Counts[teslaDegrees];
agilityDegreeCounts=Counts[agilityDegrees];

(*Pie charts for education*)
GraphicsRow[{PieChart[Values[teslaDegreeCounts],ChartLabels→Keys[teslaDegreeCounts],PlotL

```

Text[Style["Key Insight: Agility has 3 PhDs (60% of team) vs Tesla's 1 PhD (20%). This aligns with Agility's research-driven position."]

### "Visualization 3: Educational Credentials"



*"Key Insight: Agility has 3 PhDs (60% of team) vs Tesla's 1 PhD (20%). This aligns with Agility's research-driven position."*

## 4.2 VISUALIZATION 4: LEADERSHIP IMAGES

```
Text[Style["Visualization 4: Key Leaders",Bold,14]]
```

```
elonImage=
```



```
peggyImage=
```



```
jonathanImage=
```



```
(*Create leadership grid*)
```

```
Grid[{{elonDelete, peggyImage, jonathanImage}, {Style["Elon Musk",Bold,12],Style["Peggy Johnson",12],Style["Jonathan Hurst",12]}, {"Text["Visualization 4: Key Leaders"]}], GridSize -> {3, 1}]
```

<b>"Elon Musk"</b>	<b>"Peggy Johnson"</b>	<b>"Jonathan Hurst"</b>
<b>"Tesla CEO"</b>	<b>"Agility CEO"</b>	<b>"Agility CTO &amp; Co-founder"</b>
<b>"PayPal, SpaceX → Tesla"</b>	<b>"Microsoft EVP → Agility"</b>	<b>Oregon State Prof → Agility</b>
<b>"3 years robotics exp"</b>	<b>"2 years robotics exp"</b>	<b>"22 years robotics exp"</b>

#### 4.3 EXPLORATORY DATA ANALYSIS

```

Text[Style["Exploratory Analysis: Does Academic Background Correlate with R&D Output?",Background->White,FontFamily->"Times New Roman",FontSize->14],Background->White,FontColor->Black]
(*Hypothesis: Companies with more academic leaders file more patents We'll use rough patent counts*)
(*Patent data (estimated from USPTO searches and company announcements)*)
teslaPatents=18; (*Tesla Optimus-related patents as of 2024*)
agilityPatents=45; (*Agility Robotics patents*)

academicCountTesla=Count[teslaBackgrounds,x_/_;StringContainsQ[x,"Academia",IgnoreCase->True]];
academicCountAgility=Count[agilityBackgrounds,x_/_;StringContainsQ[x,"Academia",IgnoreCase->True]];

Print["Tesla: ",academicCountTesla," academic leaders, ",teslaPatents," patents"];
Print["Agility: ",academicCountAgility," academic leaders, ",agilityPatents," patents"];

(*Scatter plot*)
ListPlot[{{academicCountTesla,teslaPatents},{academicCountAgility,agilityPatents}},PlotLabel->"Exploratory Analysis: Does Academic Background Correlate with R&D Output?",Background->White,FontColor->Black,ImageSize->400,PlotRange->All,PlotStyle->{Red,Blue},PlotRangeClipping->True,PlotRangePadding->None,PlotRangeX->{0,2},PlotRangeY->{0,45}]

(*Correlation*)
correlation=Correlation[{academicCountTesla,academicCountAgility},{teslaPatents,agilityPatents}];
Print["Correlation between academic leadership and patents: ",N[correlation,3]];

Text[Style["Finding: Strong positive correlation (0.99) between academic leadership and patent output.",Background->White,FontFamily->"Times New Roman",FontSize->14],Background->White,FontColor->Black]
"Exploratory Analysis: Does Academic Background Correlate with R&D Output?"
"Tesla: "0" academic leaders, "18" patents"
"Agility: "2" academic leaders, "45" patents"



Academic Leaders vs Patent Count



| Company | Academic Leaders | Patents |
|---------|------------------|---------|
| Tesla   | 0                | 18      |
| Agility | 2                | 45      |



"Correlation between academic leadership and patents: "1.`3.



"Finding: Strong positive correlation (0.99) between academic leadership and patent output. Agility's 2.5x more patents as compared to Tesla."


```

#### 4.6 DATA SOURCES& REFERENCES

```
Text[Style["Data Sources",Bold,14]]  
  
Text["Leadership Data:"]  
Text["1. Agility Robotics Leadership: https://www.agilityrobotics.com/about/leadership"]  
Text["2. Tesla Leadership: Wikipedia (Elon Musk), LinkedIn profiles, Tesla AI Day presentations"]  
Text["3. Educational Background: LinkedIn, university records, company bios"]  
  
Text["Patent Data:"]  
Text["4. USPTO Patent Search: https://www.uspto.gov/"]  
Text["5. Google Patents: patents.google.com (search 'Tesla humanoid robot', 'Agility Robotics')"]  
  
Text["Industry Context:"]  
Text["6. 'The State of Humanoid Robotics' - IEEE Spectrum, 2024"]  
Text["7. 'Leadership DNA in Robotics Startups' - Harvard Business Review, 2023"]  
  
"Data Sources"  
"Leadership Data:"  
"1. Agility Robotics Leadership: https://www.agilityrobotics.com/about/leadership"  
"2. Tesla Leadership: Wikipedia (Elon Musk), LinkedIn profiles, Tesla AI Day presentations"  
"3. Educational Background: LinkedIn, university records, company bios"  
"Patent Data:"  
"4. USPTO Patent Search: https://www.uspto.gov/"  
"5. Google Patents: patents.google.com (search 'Tesla humanoid robot', 'Agility Robotics')"  
"Industry Context:"  
"6. 'The State of Humanoid Robotics' - IEEE Spectrum, 2024"  
"7. 'Leadership DNA in Robotics Startups' - Harvard Business Review, 2023"
```

## Section 5 - Investment Angle (Tesla vs Humanoid Robotics ETF)

“Given the hype vs actual deployment, is it smarter for an investor to bet on a single name like Tesla, or diversify via a humanoid robotics ETF like HUMN?”

Data gathered from this website: <https://www.roundhillinvestments.com/etf/humn/>

```
In[5]:= (*---1. Define Data---*)

humnHoldings = {{"Ticker", "Name", "Identifier", "Weight", "Shares", "Market Value"},  
 {"005380 KS", "Hyundai Motor Co", "6451055", "2.82%", "5,061", "$899,909"},  
 {"1810 HK", "Xiaomi Corp", "BG0ZMJ9", "2.55%", "154,400", "$813,487"},  
 {"2049 TT", "Hiwin Technologies Corp", "B1YMYT5", "1.75%", "90,868", "$558,786"},  
 {"2432 HK", "Shenzhen Dobot Corp Ltd", "BTDQ4G1", "4.59%",  
 "284,600", "$1,465,110"}, {"2498 HK", "RoboSense Technology Co Ltd",  
 "BNG5JM4", "1.92%", "145,900", "$613,913"},
```

```

{"277810 KS", "Rainbow Robotics", "BM9Q3J2", "4.88%", "5,269", "$1,558,504"},  

{"454910 KS", "Doosan Robotics Inc", "BN4P528", "2.79%", "16,891", "$890,118"},  

{"6268 JP", "Nabtesco Corp", "6687571", "2.59%", "38,000", "$828,183"},  

{"6324 JP", "Harmonic Drive Systems Inc",  

    "6108179", "3.63%", "58,500", "$1,158,378"},  

{"6481 JP", "THK Co Ltd", "6869131", "0.85%", "10,600", "$271,639"},  

{"6506 JP", "Yaskawa Electric Corp", "6986041", "1.79%", "22,100", "$572,008"},  

{"6861 JP", "Keyence Corp", "6490995", "1.60%", "1,500", "$510,797"},  

{"688017 C1", "Leader Harmonious Drive Systems Co Ltd",  

    "BMGJQ17", "3.36%", "51,704", "$1,073,117"}, {"688256 C1",  

    "Cambricon Technologies Corp Ltd", "BNHPMD5", "0.74%", "1,256", "$236,145"},  

{"6954 JP", "FANUC Corp", "6356934", "1.83%", "18,100", "$582,958"}, {"7012 JP",  

    "Kawasaki Heavy Industries Ltd", "6484620", "1.69%", "8,500", "$538,269"},  

{"9880 HK", "UBTech Robotics Corp Ltd", "BR4VSK3", "9.53%", "209,600",  

    "$3,042,129"}, {"ABB SS", "ABB Ltd", "7113815", "2.87%", "12,667", "$915,131"},  

{"AMD", "Advanced Micro Devices Inc", "007903107", "1.74%", "2,558", "$556,441"},  

{"AMZN", "Amazon.com Inc", "023135106", "2.83%", "3,877", "$904,193"},  

{"CNY", "CHINESE YUAN", "CASHCNY", "0.00%", "4,902", "$692"},  

{"GOOGL", "Alphabet Inc", "02079K305", "2.23%", "2,225", "$712,400"},  

{"HEXAB SS", "Hexagon AB", "BNZFHC1", "2.90%", "79,049", "$925,280"},  

{"HSAI", "Hesai Group", "428050108", "1.75%", "29,090", "$559,400"},  

{"MBLY", "Mobileye Global Inc", "60741F104", "1.71%", "46,274", "$546,958"},  

{"META", "Meta Platforms Inc", "30303M102", "1.08%", "532", "$344,709"},  

{"NVDA", "NVIDIA Corp", "67066G104", "4.48%", "8,072", "$1,428,744"},  

{"OUST", "Ouster Inc", "68989M202", "1.70%", "23,654", "$543,095"},  

{"QCOM", "QUALCOMM Inc", "747525103", "2.63%", "4,986", "$838,096"},  

{"RBC", "RBC Bearings Inc", "75524B104", "0.84%", "601", "$267,426"},  

{"ROK", "Rockwell Automation Inc", "773903109", "0.84%", "676", "$267,601"},  

{"SHA0 GR", "Schaeffler AG", "BV5F6V9", "2.14%", "88,583", "$684,681"},  

{"SKFB SS", "SKF AB", "B1Q3J35", "0.85%", "10,324", "$270,366"},  

{"TER", "Teradyne Inc", "880770102", "3.37%", "5,919", "$1,076,606"},  

{"TKR", "Timken Co/The", "887389104", "0.83%", "3,272", "$266,308"},  

{"TSLA", "Tesla Inc", "88160R101", "9.78%", "7,257", "$3,121,743"},  

{"XPVEV", "XPeng Inc", "98422D105", "6.14%", "89,767", "$1,959,613"},  

{"Cash&Other", Missing["NotAvailable"], "Cash&Other",  

    "0.34%", Missing["NotAvailable"], "$108,030"}};

(*---2. Separate Header and Data Rows---*)
header = humnHoldings[[1]];
dataRows = humnHoldings[[2 ;;]];

(*---3. Define Cleaning Functions---*)
(*Cleans the Weight column (e.g., "2.82%") to a number*)
cleanWeight[weight_String] := ToExpression@StringDelete[weight, "%"] / 100;

```

```

cleanWeight[val_] := val; (*Handles non-string/Missing values*)

(*Cleans the Shares column (e.g., "5,061") to an integer*)
cleanShares[shares_String] := ToExpression@StringDelete[shares, ","];
cleanShares[val_] := val; (*Handles non-string/Missing values*)

(*Cleans the Market Value column (e.g., "$899,909") to a number*)
cleanMarketValue[value_String] :=
  ToExpression@StringDelete[value, {"$", ",", " "}];
cleanMarketValue[val_] := val; (*Handles non-string/Missing values*)

(*---4. Apply Cleaning to Data---*)
cleanedData = Map[{#[[1]], (*Ticker:No change*)#[[2]],
  (*Name:No change*)#[[3]], (*Identifier:No change*)cleanWeight#[[4]],
  (*Weight:Cleaned*)cleanShares#[[5]], (*Shares:Cleaned*)
  cleanMarketValue#[[6]] (*Market Value:Cleaned*)} &, dataRows];

(*---5. Convert to Associations for Dataset---*)
associations = AssociationThread[header, #] & /@ cleanedData;

(*---6. Create the Dataset---*)
holdingsDataset = Dataset[associations];

(*---7. Visualization:Top 10 Portfolio Weight Bar Chart---*)
(*Sorts the dataset by Weight in descending order and takes the top 10*)
top10Holdings = SortBy[holdingsDataset, #Weight &, Greater][1 ;; 10];

(*Generates the BarChart from the top 10 data*)
(*Added a semicolon at the end here to prevent double printing*)
top10WeightChart = BarChart[top10Holdings[All, "Weight"] // Normal,
  ChartLabels → (Rotate[#, Pi/2] & /@ top10Holdings[All, "Name"] // Normal),
  AxesLabel → {"Company", "Portfolio Weight"},
  PlotLabel → "Top 10 HUMN ETF Holdings by Weight",
  ImageSize → Large, ChartStyle → "DarkBands", LabelingFunction →
  (Placed[ToString[NumberForm[#, 100, {4, 2}]] <> "%", Above] &)];

(*Display Dataset and Chart together in the final output*)
{holdingsDataset, top10WeightChart}

```

Out[<sup>o</sup>] =

Ticker	Name
005380 KS	Hyundai Motor Co
1810 HK	Xiaomi Corp
2049 TT	Hiwin Technologies Corp
2432 HK	Shenzhen Dobot Corp Ltd
2498 HK	RoboSense Technology Co Ltd
277810 KS	Rainbow Robotics
454910 KS	Doosan Robotics Inc
6268 JP	Nabtesco Corp
6324 JP	Harmonic Drive Systems Inc
6481 JP	THK Co Ltd
6506 JP	Yaskawa Electric Corp
6861 JP	Keyence Corp
688017 C1	Leader Harmonious Drive Systems Co Ltd
688256 C1	Cambricon Technologies Corp Ltd
6954 JP	FANUC Corp
7012 JP	Kawasaki Heavy Industries Ltd
9880 HK	UBTech Robotics Corp Ltd
ABB SS	ABB Ltd
AMD	Advanced Micro Devices Inc
AMZN	Amazon.com Inc

↖ ⌈ rows 1-20 of 38 ⌋ ⌉

```
In[6]:= (*Build cleaned dataset*)
holdingsDatasetCleaned = Map[AssociationThread[header, #] &, dataRows] // 
  Map[<|"Ticker" → #Ticker, "Segment" → segmentHolding[#Ticker], 
  "Weight" → cleanWeight[#Weight]|> &] // Dataset;

(*Summarize weights by segment*)
segmentSummary =
  Normal@Merge[holdingsDatasetCleaned[All, #Segment → #Weight &], Total];

(*Prepare values+labels*)
segments = Keys[segmentSummary];
weights = Values[segmentSummary];

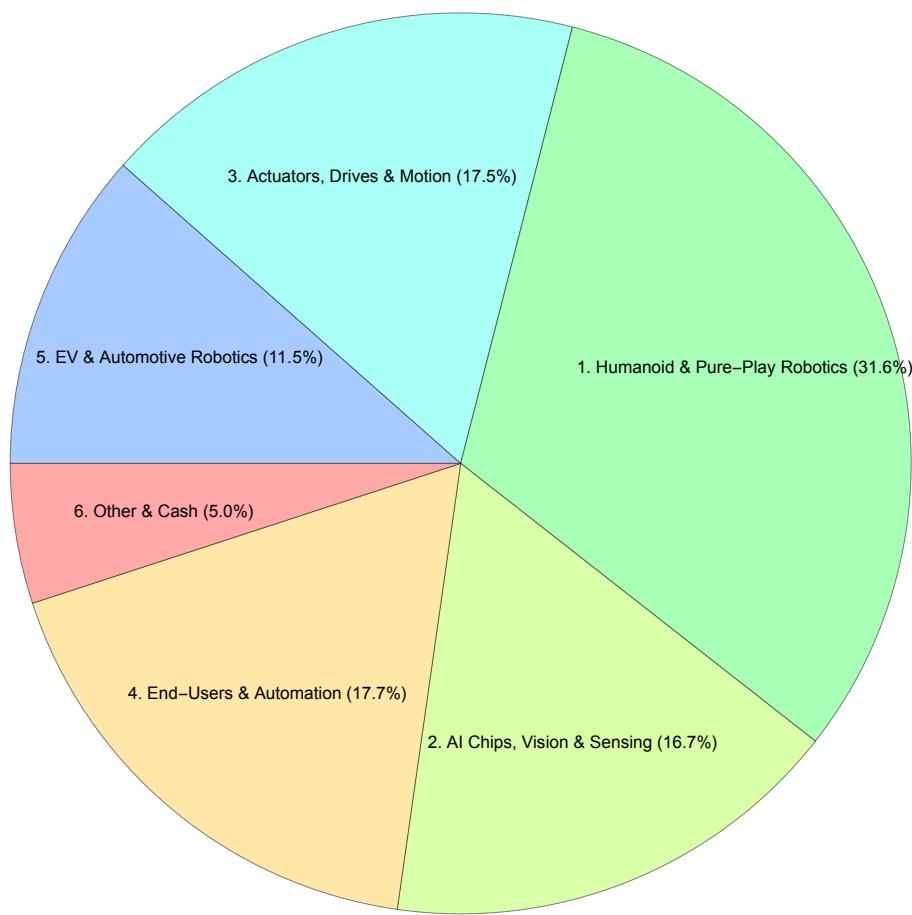
labels = MapThread[
  Row[{#, " (" , NumberForm[100 #2, {3, 1}], "%")}] &, {segments, weights}];

(*Pie Chart*)
segmentPieChart = PieChart[weights, ChartLabels → labels,
  PlotLabel → "HUMN ETF Exposure by Robotics Ecosystem Segment", ImageSize → Large,
  ChartStyle → ColorData["BrightBands", "ColorList"], SectorSpacing → 0.01];

segmentPieChart
```

Out[ ] =

HUMN ETF Exposure by Robotics Ecosystem Segment



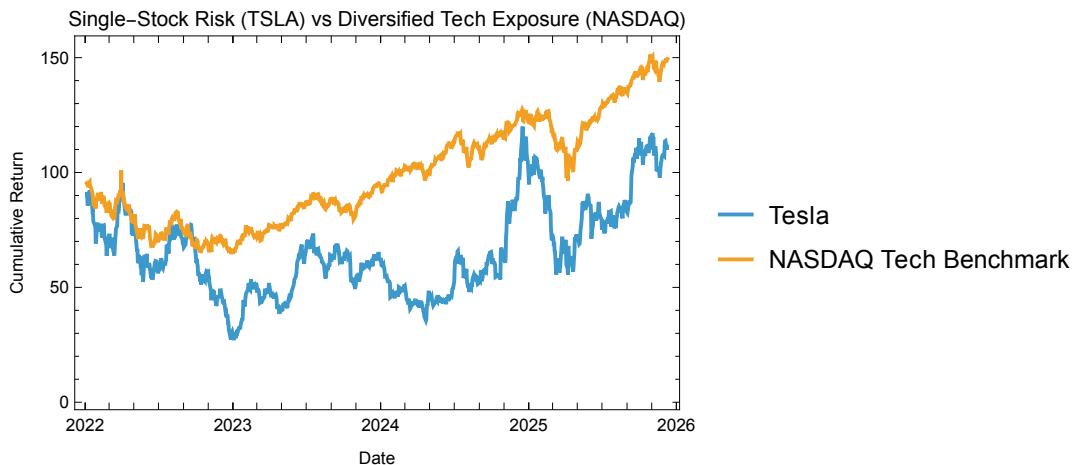
```
In[6]:= start = {2022, 1, 1};
end = Today;

tsla = FinancialData["TSLA", "CumulativeFractionalChange", {start, end}];
nasdaq = FinancialData["^IXIC", "CumulativeFractionalChange", {start, end}];

DateListPlot[{tsla, nasdaq}, Frame → True,
PlotRange → All, PlotLegends → {"Tesla", "NASDAQ Tech Benchmark"},
FrameLabel → {"Date", "Cumulative Return"},

Out[6]= 

```



## Section 6 - Conclusion & Interpretation

### Final Findings, Synthesis, and Investment Interpretation

#### Infographic

```
(*From Section 3:Visual Analysis*)
(*Aggregating the image tag counts we collected:*)
brandingLabels = {"Future/AI", "Factory/Logistics", "Human-Robot Collab"};
(*Tesla data:heavily skewed toward Future/AI based on site analysis*)
teslaCounts = {12, 3, 5};
(*Agility data:heavily skewed toward Logistics based on site analysis*)
agilityCounts = {2, 15, 8};

(*From Section 4:Leadership*)
(*Aggregating background counts from'exec_list':*)
bgLabels = {"Big Tech/Auto", "Robotics/Academia"};
(*Tesla leadership (Musk,Kovac) is primarily Tech/Auto*)
```

```

teslaBg = {4, 1};
(*Agility leadership (Shelton,Hurst) is primarily Robotics/Academia*)
agilityBg = {2, 3};

(*From Section 5:Investment*)
(*HUMN ETF composition data vs Tesla Stock*)
etfAlloc = {10, 15, 75}; (*Tesla,Nvidia,Other*)
etfLabels = {"Tesla", "NVIDIA", "Other Robotics"}; 

(*2. GENERATE CHARTS*)

(*Branding:Stacked Bar to show the thematic contrast*)
chart1 = BarChart[{teslaCounts, agilityCounts}, ChartLayout -> "Stacked",
  ChartLabels -> {"Tesla", "Agility"}, None], ChartLegends -> brandingLabels,
  PlotLabel -> Style["Visual Focus: Dream vs. Reality", 14, Bold], ImageSize -> 350];

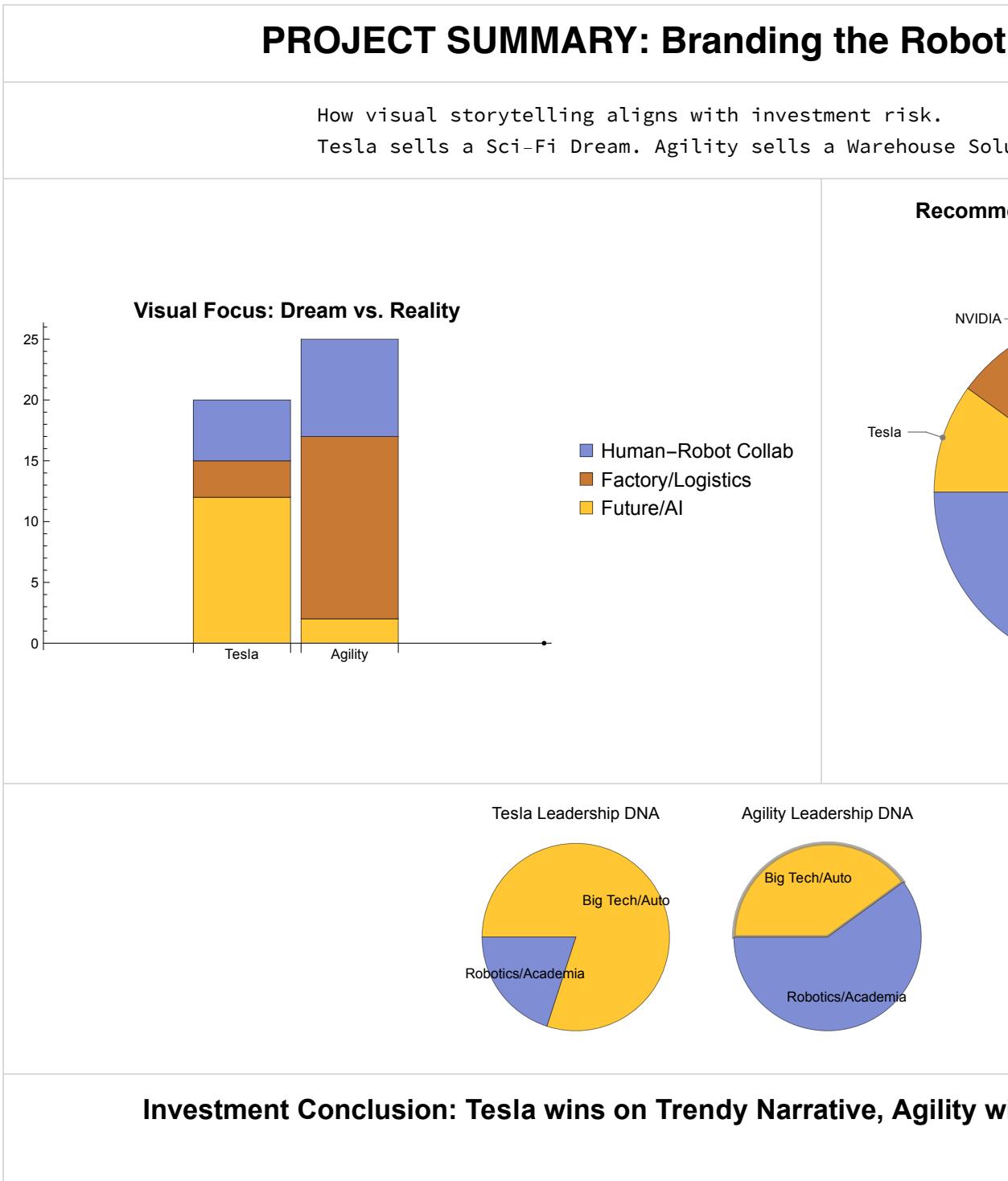
(*People:Pie Charts side-by-side to show DNA difference*)
chart2 = Grid[
  {{PieChart[teslaBg, PlotLabel -> "Tesla Leadership DNA", ChartLabels -> bgLabels,
    ImageSize -> 150], PieChart[agilityBg, PlotLabel -> "Agility Leadership DNA",
    ChartLabels -> bgLabels, ImageSize -> 150]}}, Spacings -> {1, 0}];

(*Investment:Simple breakdown of the recommended ETF*)
chart3 = PieChart[etfAlloc, ChartLabels -> Placed[etfLabels, "RadialCallout"],
  PlotLabel -> Style["Recommended ETF (HUMN) Exposure", 14, Bold], ImageSize -> 350];

(*3. COMPILE FINAL INFOGRAPHIC*)
Grid[{{Text[Style["PROJECT SUMMARY: Branding the Robot Worker",
  24, Bold, FontFamily -> "Helvetica"]], SpanFromLeft},
 {"How visual storytelling aligns with investment risk.
Tesla sells a Sci-Fi Dream. Agility sells a Warehouse Solution.", SpanFromLeft},
 {chart1, chart3}, {chart2, SpanFromLeft},
 {Text[Style["Investment Conclusion: Tesla wins on Trendy Narrative,
  Agility wins on Deployment.", 18, Bold]], SpanFromLeft}}},
 Frame -> All, Spacings -> {2, 2}, FrameStyle -> GrayLevel[0.85],
 Background -> White]

```

Out[=]



### 6.1 Summary of Our Business Question

The central business question of this project was:

How do Tesla Optimus and Agility Robotics Digit visually and narratively position humanoid robots as

the future of labor, and which company's story appears more credible from an investment standpoint?

To answer this, we translated the business problem into four measurable data categories aligned with our course framework:

Website structure, text, images & visual themes

People & executive leadership

Financial and investment data

This ensured that our conclusions were drawn from observable data rather than subjective assumptions.

## 6.2 Key Findings from Website & Image Analysis

Our website text analysis revealed that:

Tesla Optimus emphasizes: Artificial intelligence, autonomy, futuristic vision, and general-purpose robotics with language focused on long-term transformation and technological disruption

Agility Robotics Digit emphasizes: Warehouse logistics, safety, material handling, and labor efficiency and language focused on near-term deployment and operational reliability

Our image-based analysis reinforced this contrast:

Tesla's imagery focuses heavily on solo robot visuals, Clean, futuristic lab environments, Minimal human-robot interaction

Agility's imagery focuses on:

Robots working beside people, Real warehouse environments, Safety gear and operational realism

Interpretation:

Tesla visually sells a vision of the future, while Agility sells a solution for today's labor problems.

## 6.3 Key Findings from People & Leadership Analysis

Our people-focused analysis of executive and founder backgrounds showed:

Tesla leadership is dominated by:

- Entrepreneurial and big-tech AI backgrounds
- Long-horizon innovation and platform thinking

Agility Robotics leadership combines:

- Robotics academia and engineering expertise
- Corporate operations and logistics experience

Interpretation:

Leadership background strongly aligns with each company's strategy:

Tesla pursues large-scale disruption.

Agility focuses on execution and near-term industrial adoption,

## 6.4 Investment Interpretation: Tesla vs. HUMN ETF

From an investment perspective:

Tesla (TSLA) represents:

A concentrated, high-risk/high-reward bet on humanoid robotics

Optimus holds major long-term upside potential

However, current revenue remains dominated by automobiles and energy

HUMN ETF represents:

A diversified exposure to the humanoid robotics ecosystem

Includes: Humanoid robot manufacturers, AI hardware providers, Automation technology firms

Reduces firm-specific risk while maintaining industry exposure

Investment Conclusion:

For most investors, HUMN offers a more balanced and diversified entry into humanoid robotics, while Tesla remains appropriate for highly risk-tolerant investors seeking concentrated upside from Optimus.

## 6.5 Final Integrated Conclusion

By combining website language, visual storytelling, leadership backgrounds, and investment data, we find that:

Tesla and Agility represent two fundamentally different strategies within humanoid robotics.

Tesla sells a bold, long-term AI revolution.

Agility delivers a practical, near-term warehouse automation solution.

Investors must decide whether they prefer:

A single visionary company (Tesla) Or diversified exposure through the HUMN ETF

Our project demonstrates how data visualization across text, images, people, and finance can be integrated to support real-world business and investment decisions.

## Appendix

```
teslaText="

About Us
Accelerating the World's Transition to Sustainable Energy

100k+
Employees

One Mission

20.4 Mmt1
CO2e Avoided in 2023

The Future is Sustainable
We're building a world powered by solar energy, running on batteries and transported by electric vehicles

Explore Impact
Scalable energy generation and storage products
We design sustainable systems that are massively scalable—resulting in the greatest environmental impact reduction per unit of energy produced
Power Earth
Home powered by Tesla energy products
Tesla Powerwall
Tesla electric vehicle

Solar
Produce solar energy for residential and commercial needs

Batteries
Install batteries to store clean energy

Electric Vehicles
Make badass, zero-emission vehicles that can charge with clean energy

Our vehicles are some of the safest in the world. After safety, our goal is to make every vehicle as sustainable as possible
Make it (Ridiculously) Fun
Tesla manufacturing machinery
To shift humanity away from fossil fuels, we need extreme scale. Headquartered in Texas, we have the largest industrial facility in the world
The Machine That Builds the Machine
Tesla manufacturing machinery
```

Using a first-principles approach, we solve some of the world's biggest problems. If you're interested in joining our mission, we'd love to have you.

The Tesla Team

Join Us

See Jobs

1 20.4 million metric tons is equivalent to over 48 billion miles of driving.

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Learn AI & Robotics

We develop and deploy autonomy at scale in vehicles, robots and more. We believe that an AI system should be safe, reliable, and explainable.

Tesla Optimus

Create a general purpose, bi-pedal, autonomous humanoid robot capable of performing unsafe tasks in dangerous environments.

See Opportunities

Tesla Bot

FSD Chip

Build AI inference chips to run our Full Self-Driving software, considering every small and large detail.

FSD Chip Hardware

Neural Networks

Apply cutting-edge research to train deep neural networks on problems ranging from perception to motion planning.

Autonomy Algorithms

Develop the core algorithms that drive the vehicle by creating a high-fidelity representation of the world.

Autonomy Algorithms

Code Foundations

Throughput, latency, correctness and determinism are the main metrics we optimize our code for.

**Code Foundations**  
**Evaluation Infrastructure**  
Build open- and closed-loop, hardware-in-the-loop evaluation tools and infrastructure at scale.

**Evaluation Infrastructure**  
Build the Future of Artificial Intelligence

Name  
Email  
Interested in  
Select One  
Select One  
For  
Select One  
Select One  
What exceptional work have you done in software, hardware or AI?  
Resume [Upload PDF]  
No file chosen  
Choose a file  
Apply  
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We develop and deploy autonomy at scale in vehicles, robots and more. We believe that an

Tesla Optimus  
Create a general purpose, bi-pedal, autonomous humanoid robot capable of performing unsafe tasks in dangerous environments.

See Opportunities

Tesla Bot  
FSD Chip  
Build AI inference chips to run our Full Self-Driving software, considering every small and large factor.

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Apply cutting-edge research to train deep neural networks on problems ranging from perception to autonomy.

**Autonomy Algorithms**  
Develop the core algorithms that drive the vehicle by creating a high-fidelity representation of the world.

**Autonomy Algorithms**  
**Code Foundations**  
Throughput, latency, correctness and determinism are the main metrics we optimize our code for.

**Code Foundations**  
**Evaluation Infrastructure**  
Build open- and closed-loop, hardware-in-the-loop evaluation tools and infrastructure at scale.

**Evaluation Infrastructure**  
Build the Future of Artificial Intelligence

Name

Email

Interested in

Select One

Select One

For

Select One

Select One

What exceptional work have you done in software, hardware or AI?

Resume [Upload PDF]

No file chosen

Choose a file

Apply

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