

ENT 2112 Homework 10

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10. What should an entrepreneur do before approaching a potential investor for funding?
 1. "Determine precisely how much money the company needs."
 2. "Determine the most appropriate type of financing or funding."
 3. "Developing a strategy for engaging potential investors or bankers."
11. Why is it so important to get a personal introduction before approaching a potential investor or banker?
 - o "it is almost impossible for an entrepreneurial venture's founders to get an investor's attention without a personal introduction. One way firms deal with this challenge is by placing individuals on their boards who are acquainted with people in the investment community. [...] A cardinal rule for approaching a banker or an investor is to get a personal introduction. Bankers and investors receive many business plans, and most of them end up in what often becomes an unread stack of paper in a corner in their offices. To have your business plan noticed, find someone who knows the banker or the investor and ask for an introduction."
12. What are the three steps required to effectively engage potential investors or bankers?
 1. "First, the lead entrepreneurs in a new venture should prepare an **elevator speech (or pitch)**—a brief, carefully constructed statement that outlines the merits of a business opportunity."
 2. "The second step in developing a strategy for engaging potential investors or bankers is more deliberate and requires identifying and contacting the best prospects. First, the new venture should carefully assess the type of financing or funding it is likely to qualify for, as depicted in Table 10.2. Then, a list of potential bankers or investors should be compiled."
 3. "The third step in engaging potential investors or bankers is to be prepared to provide the investor or banker a completed business plan and make a presentation of the plan if requested."
13. What are the three most common sources of equity funding?
 1. Business angels
 2. Venture capital
 3. Initial Public Offerings
14. Describe the nature of business angel funding. What types of people typically become business angels, and what is the unique role that business angels play in the process of funding entrepreneurial firms?
 - o "**Business angels** are individuals who invest their personal capital directly in start-ups. [...]"

The proto- typical business angel, who invests in entrepreneurial start-ups, is about 50 years old, has high income and wealth, is well educated, has succeeded as an entrepreneur, and invests in companies that are in the region where he or she lives.¹⁴ These investors generally invest between 10, 000 and 500,000 in a single company and are looking for companies that have the potential to grow 30 to 40 percent per year before they are acquired or go public. [...] Business angels are valuable because of their willingness to make relatively small investments. This gives access to equity funding to a start-up that needs just \$75,000 rather than the \$1 million minimum investment that most venture capitalists require. Many angels are also motivated by more than financial returns; they enjoy the process of mentoring a new firm. Most angels remain fairly anonymous and are matched with entrepreneurs through referrals."

15. What is meant by the term *venture capital*? Where do venture capital firms get their money? What types of firms do venture capitalists commonly want to fund? Why?

- o "**Venture capital** is money that is invested by venture capital firms in start-ups and small businesses with exceptional growth potential [...] Venture capital firms are limited partnerships of money managers who raise money in "funds" to invest in start-ups and growing firms. The funds, or pools of money, are raised from high-net-worth individuals, pension plans, university endowments, foreign investors, and similar sources. [...] actually, venture capitalists fund less than 1 percent of new firms.²⁹ As mentioned previously in this chapter, many entrepreneurs become discouraged when they are repeatedly rejected for venture capital funding, even though they may have an excellent business plan. Venture capitalists are looking for the "home run." The result is that they do not fund the majority of business plans they receive and review."

16. Describe the purpose of an initial public offering (IPO). Why is an initial public offering considered to be an important milestone for an entrepreneurial firm?

- o "Another source of equity funding is to sell stock to the public by staging an **initial public offering (IPO)**. An IPO is the first sale of stock by a firm to the public. Any later public issuance of shares is referred to as a **secondary market offering**. [...] An IPO is an important milestone for a firm.³² Typically, a firm is not able to go public until it has demonstrated that it is viable and has a bright future."

17. What is the purpose of the investment bank in the initial public offering process?

- o "The first step in initiating a public offering is for a firm to hire an investment bank. An **investment bank** is an institution that acts as an underwriter or agent for a firm issuing securities.³⁴ The investment bank acts as the firm's advocate and adviser and walks it through the process of going public. The most important issues the firm and its investment bank must agree on are the amount of capital needed by the firm, the type of stock to be issued, the price of the stock when it goes public (e.g., \$20 per share), and the cost to the firm to issue the securities.

An investment bank must satisfy a number of stipulations to assure the Securities and Exchange Commission (SEC) that the offer is legitimate. During the time the SEC is investigating the potential offering, the investment bank issues a **preliminary prospectus** that describes the offering to the general public. The preliminary prospectus is also called

the “red herring.” After the SEC has approved the offering, the investment bank issues the **final prospectus**, which sets a date and issuing price for the offering.

In addition to getting the offering approved, the investment bank is responsible for drumming up support for the offering. As part of this process, the investment bank typically takes the top management team of the firm wanting to go public on a **road show**, which is a whirlwind tour that consists of meetings in key cities, where the firm presents its business plan to groups of investors."

18. What is the difference between rewards-based crowdfunding and equity-based crowdfunding?

- o "**Rewards-based crowdfunding** allows entrepreneurs to raise money in exchange for some type of amenity or reward. Kickstarter and Indiegogo are the most popular rewards-based crowdfunding sites. [...] **Equity-based crowdfunding** helps businesses raise money by tapping individuals and professional investors who provide funding in exchange for equity in the business. Four of the more popular equity-based crowdfunding sites are MicroVentures, Fundable, Crowdfunder, and CircleUp."

19. Briefly describe the SBA's 7(A) Loan Guaranty Program. Do most start-up firms qualify for an SBA guaranteed loan? Why or why not?

- o "The most notable SBA program available to small businesses is the **7(A) Loan Guaranty Program**. This program accounts for 90 percent of the SBA's loan activity. The program operates through private-sector lenders who provide loans that are guaranteed by the SBA. The loans are for small businesses that are unable to secure financing on reasonable terms through normal lending channels. The SBA does not currently have funding for direct loans, other than a program to fund direct loans for businesses in geographic areas that are hit by natural disasters. Almost all small businesses are eligible to apply for an SBA guaranteed loan. The SBA can guarantee as much as 75 percent (debt to equity) on loans up to \$5 million. For loans of \$150,000 or under, the guaranteed amount is 85 percent. Guaranteed loan funds can be used for almost any legitimate business purpose. The maximum lengths of the loans are 7 years for working capital, 10 years for equipment (or useful life of equipment), and 25 years for real estate purchase. To obtain an SBA guaranteed loan, an application must meet the requirements of both the SBA and the lender. Typically, individuals must pledge all of their assets to secure the loan. Interest rates are negotiated between the borrower and the lender but are subject to SBA maximums.⁴⁰ The average SBA 7(A) loan amount in 2015 was \$371,628.⁴¹

Although SBA guaranteed loans are utilized more heavily by existing small businesses than start-ups, they should not be dismissed as a possible source of funding. There is a general misconception that the SBA is a “lender of last resort” and only distressed businesses qualify for SBA guaranteed loans. Just the opposite is true. Only viable businesses are eligible under the SBA 7(A) Loan Guaranty Program.⁴²

The SBA has several loan programs that apply under special circumstances. For example, the SBA Microloan program provides loans up to \$50,000 to help small businesses and certain not-for-profit childcare centers start and expand. The average microloan is about \$13,000. The SBA has several disaster loan programs, which provide low-interest disaster

loans to businesses of all sizes. You can learn more about these programs at www.sba.gov."

20. What is a Small Business Innovation Research (SBIR) grant? Why would a firm want to apply for such a grant if it qualifies for it?

- o "The **SBIR Program** is a competitive grant program that provides over \$2.5 billion per year to small businesses for early-stage and development projects. Each year, 11 federal departments and agencies are required by the SBIR to reserve a portion of their research and development funds for awards to small businesses. of areas that are funded. Guidelines for how to apply for the grants are provided on each agency's website, along with a description of the types of projects the agencies are interested in supporting. The SBIR is a three-phase program, meaning that firms that qualify have the potential to receive more than one grant to fund a particular proposal. These three phases, along with the amount of funding available for each phase, are as follows:"