THE PERFECT BATCH

HAILEY SKOGLUND, GUS LIPKIN, & COOKIE MONSTER





"CISFOR COOKIE, AND GOOKIEIS FOR MEI"

- COOKIE MONSTER

PRINCIPLE 6: "BUILD A CULTURE OF STOPPING TO IDENTIFY OUT-OF-STANDARD CONDITIONS AND BUILD IN QUALITY"

- Make sure the cookie dough tastes good
- If a cookie looks funny, eat it
- If a cookie looks too good, eat it
- Make sure the cookies you bring to share are the most average cookies
- Give the burnt cookies to people you don't like

PRINCIPLE 7: "USE VISUAL CONTROL TO SUPPORT PEOPLE IN DECISION-MAKING AND PROBLEM SOLVING"

BAKING POWDER



- gives cookies and artificial, chemical flavor
- results in Play-Doh texture

TOO MUCH FLOUR



 makes cookies dry, crumbly, and chalky

EVERYTHING MIXED TOGETHER AT ONCE



 results in inconsistent texture and flavor

NOT ENOUGH FLOUR



cookies burn easilytoo much

too much grease

OVER-CREAMED



 cookies become tough and hard

NO EGGS



- · taste too sweet
- cookies are dry on the outside and doughy on the inside

NOT ENOUGH SUGAR



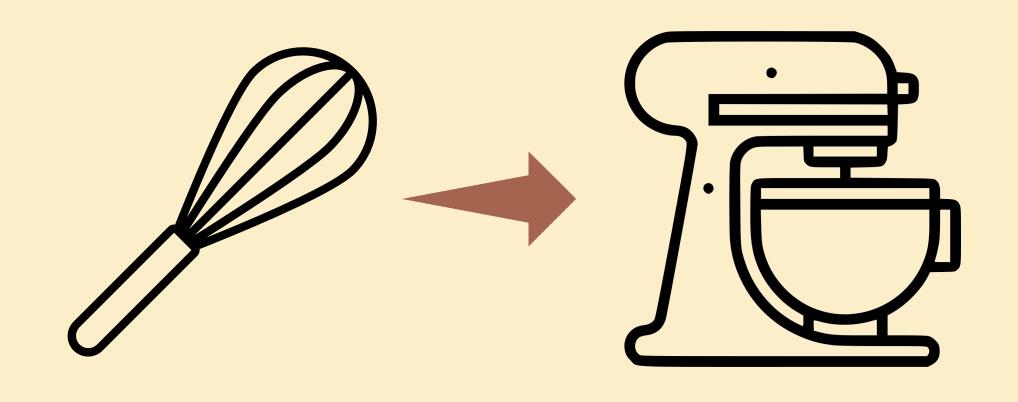
- tastes like
- cookies are dry on the outside and doughy on the inside

OVER-BAKED



- cookies are dry and crumbly
- results in a toasted flavor

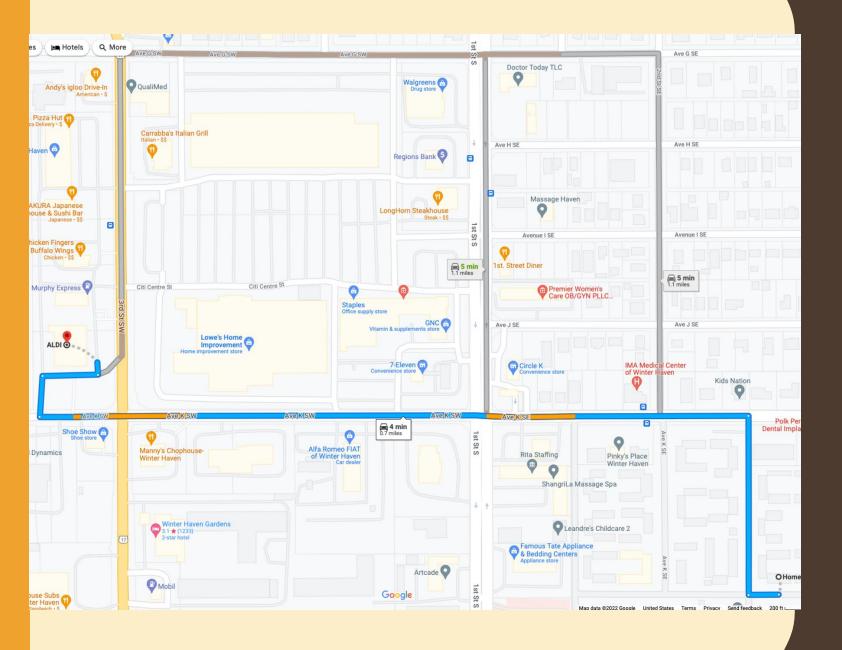
PRINCIPLE 8: "ADOPT AND ADAPT TECHNOLOGY THAT SUPPORTS YOUR PEOPLE AND PROCESSES"



CHOOSING A STORE

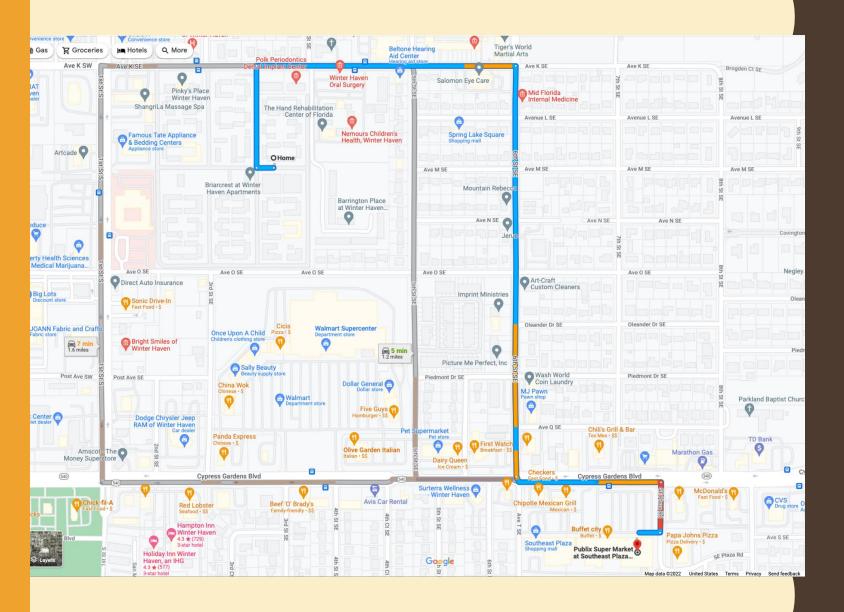
STORE DISTANCES





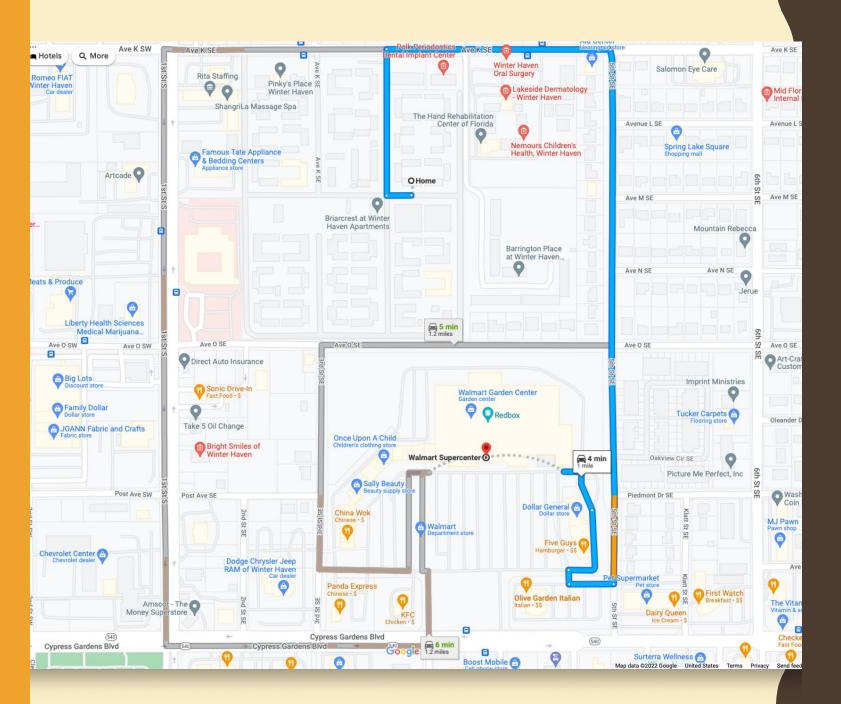
ALDI

- 3 routes
 - Shortest: 4 min, .7 mile
 - Longest: 5 min, 1.1 mile



PUBLIX

- 3 routes
 - Shortest: 5 min, 1.2 mile
 - Longest: 7 min, 1.6 mile



WALMART

- 3 routes
 - Shortest: 4 min, 1 mile
 - Longest: 6 min, 1.2 mile

STORE PRICES



ALDI

Aldi	Cost	Size	Unit	Unit Cost	t	Quantity	Total Cost	Qty Needed	Qty Remaining	Waste	d Money	Total	Wasted
Butter	\$ 2.85	16	OZ	\$	0.18	2	\$ 23.52	32	0	\$	-	\$	1.99
Brown Sugar	\$ 1.79	32	OZ	\$	0.06	2		44.8	19.2	\$	1.07		
Eggs	\$ 2.15	12	ct	\$	0.18	1	Batches	8	4	\$	0.72	Cost	Per Cookie
Vanilla	\$ 6.49	2	OZ	\$	3.25	1	8	1.333333333	0.666666667	\$	2.16	\$	0.25
Salt	\$ 0.55	26	OZ	\$	0.02	1		1.6056704	24.3943296	\$	0.52		
Flour	\$ 1.75	5	lb	\$	0.35	1		2.65	2.35	\$	0.82		
Chocolate Chips	\$ 1.65	12	OZ	\$	0.14	2		48	-24	\$	(3.30)		

PUBLIX

Publix	Cost	Size	Unit	Unit Cost	Quantity	Total Cost	Qty Needed	Qty Remaining	Wasted Money	Total Wasted
Butter	\$4.09	16	OZ	\$ 0.26	2	\$ 41.66	32	0	\$ -	\$ 6.89
Brown Sugar	\$1.11	16	OZ	\$ 0.07	3		44.8	3.2	\$ 0.22	
Eggs	\$ 2.71	12	ct	\$ 0.23	1	Batches	8	4	\$ 0.90	Cost Per Cookie
Vanilla	\$4.97	1	OZ	\$ 4.97	2	8	1.333333333	0.666666667	\$ 3.31	\$ 0.43
Salt	\$0.95	26	OZ	\$ 0.04	1		1.6056704	24.3943296	\$ 0.89	
Flour	\$3.31	5	lb	\$ 0.66	1		2.65	2.35	\$ 1.56	
Chocolate Chips	\$3.31	12	OZ	\$ 0.28	4		48	0	\$ -	

WALMART

Walmart	Cost	Size	Unit	Unit Cost		Quantity	Total Cost	Qty Needed	Qty Remaining	Wasted Money	Total Wasted
Butter	\$3.58	16	OZ	\$ 0.	.22	2	\$ 33.16	32	0	\$ -	\$ 4.65
Brown Sugar	\$ 1.62	32	OZ	\$ 0.	.05	2		44.8	19.2	\$ 0.97	
Eggs	\$ 2.50	12	ct	\$ 0.	.21	1	Batches	8	4	\$ 0.83	Cost Per Cookie
Vanilla	\$4.98	2	OZ	\$ 2.	.49	1	8	1.333333333	0.666666667	\$ 1.66	\$ 0.35
Salt	\$0.48	26	OZ	\$ 0.	.02	1		1.6056704	24.3943296	\$ 0.45	
Flour	\$ 1.56	5	lb	\$ 0.	.31	1		2.65	2.35	\$ 0.73	
Chocolate Chips	\$3.31	12	OZ	\$ 0.	.28	4		48	0	\$ -	

	Cost	Distance	Travel Cost		Total Cost		
Aldi	\$23.52	0.7	\$	0.24	\$	23.76	
Publix	\$41.66	1.2	\$	0.41	\$	42.07	
Walmart	\$33.16	1	\$	0.34	\$	33.50	

STORE DECISION

ORGANIZING THE COOKING SPACE

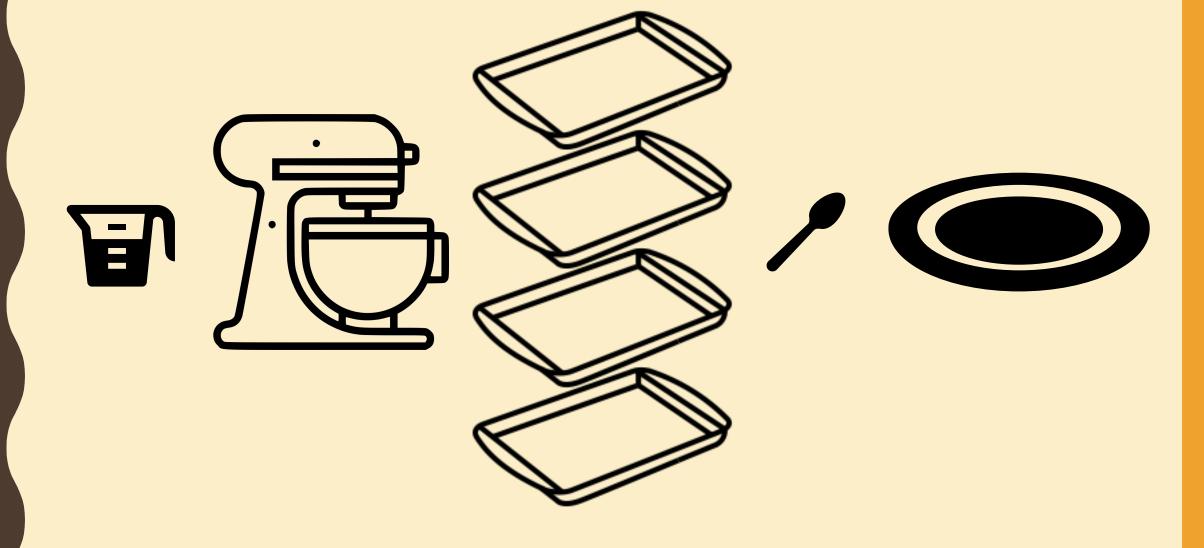
1. REMOVE CAT FROM TABLE



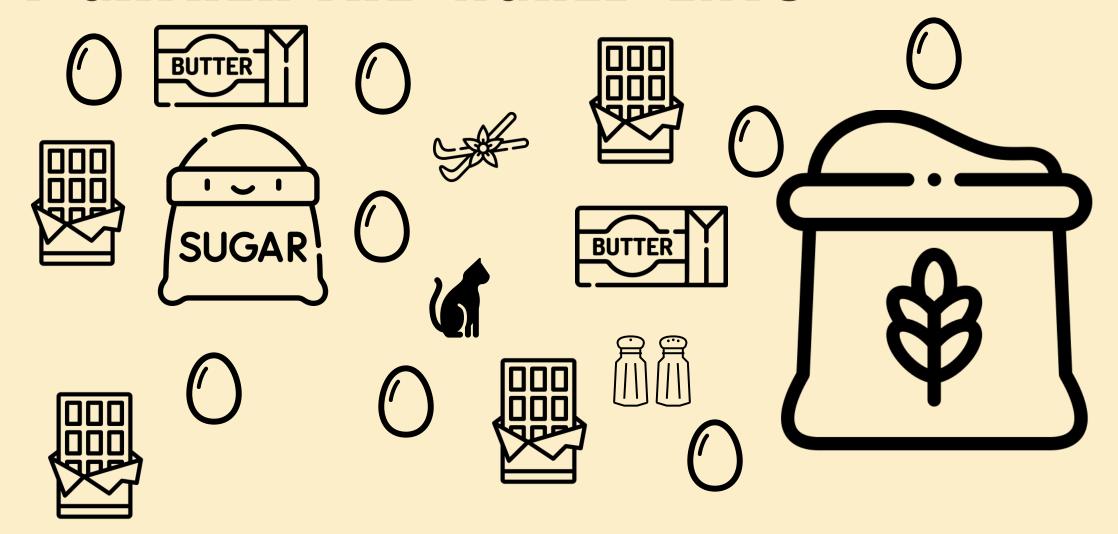




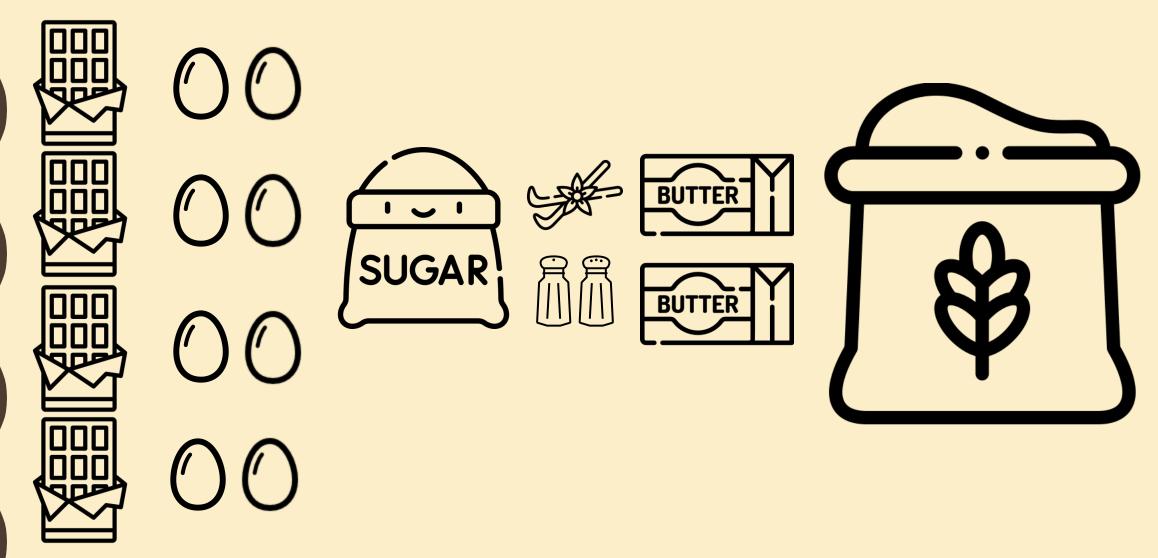
3. ORGANIZE EQUIPMENT



4. GATHER THE INGREDIENTS



5. SORT THE INGREDIENTS



6. SET THE INGREDIENTS IN ORDER

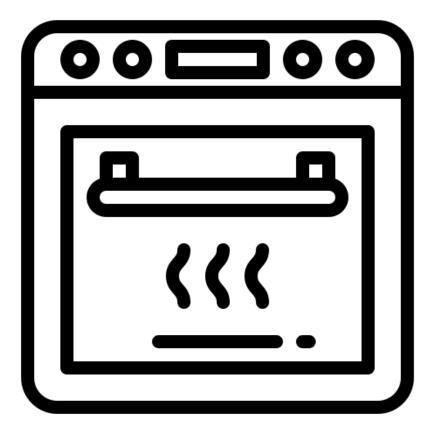




7. SHINEP 8. STANDARDIZE 9. SUSTAIN

OPTIMIZING COOKIE PRODUCTION

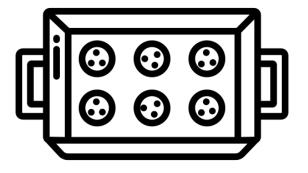
1. PREHEAT THE OVEN

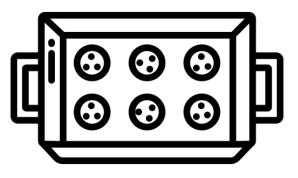


2. WHILE PREHEATING, MIX INGREDIENTS

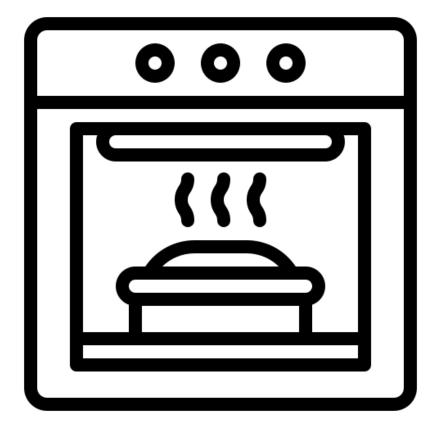


3. PREPARE FIRST BATCH

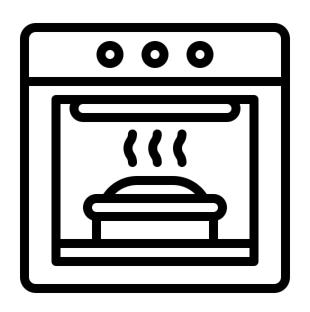


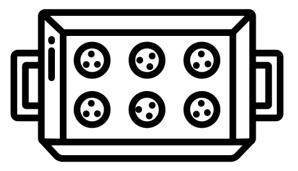


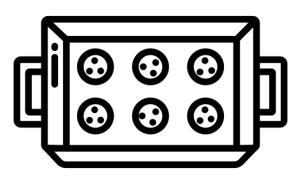
4. PUT COOKIES IN OVEN



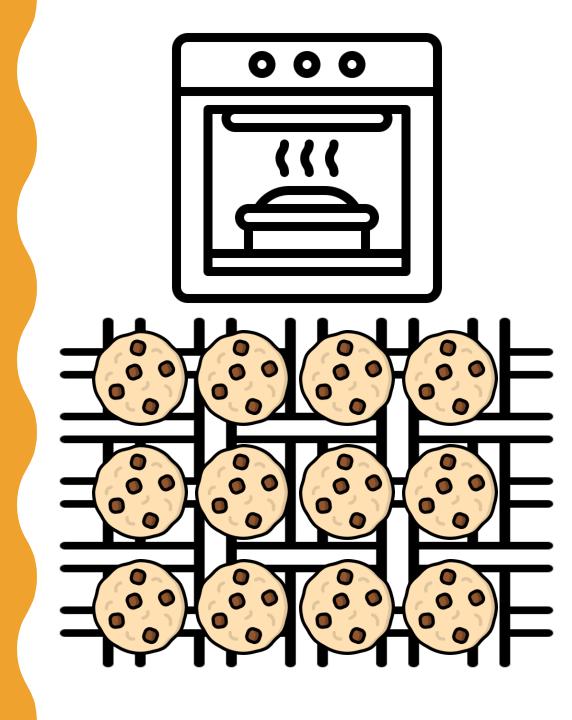
5. WHILE COOKIES ARE BAKING (10 MIN), PREPARE NEXT BATCH



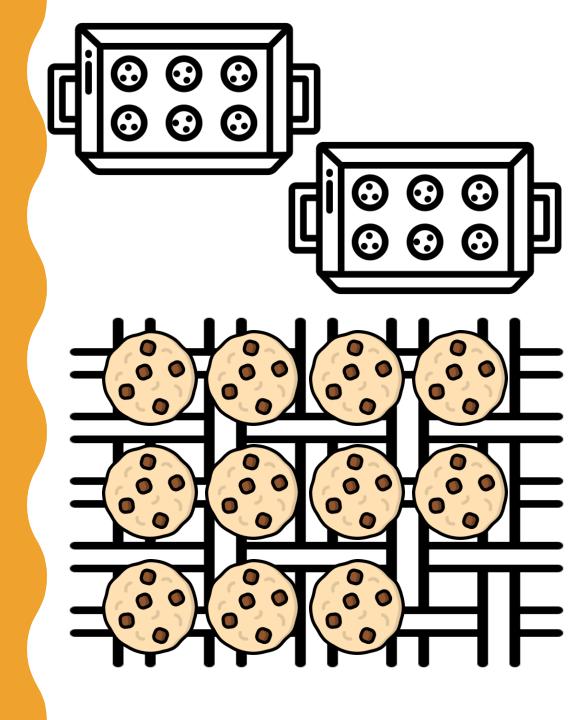




6. REMOVE KIES FROM **COO** , PLACE BATCH COOL (10



7. REPEAT STEPS 5 AND 6



Description	Task	Predecessor	Time
Preheat Oven	Α		15
Mix Ingredients	В		10
Prepare Batch	С	B,E	5
Bake Cookies	D	AC	10
Cool Cookies	Е	D	10

PRECEDENCE CHART

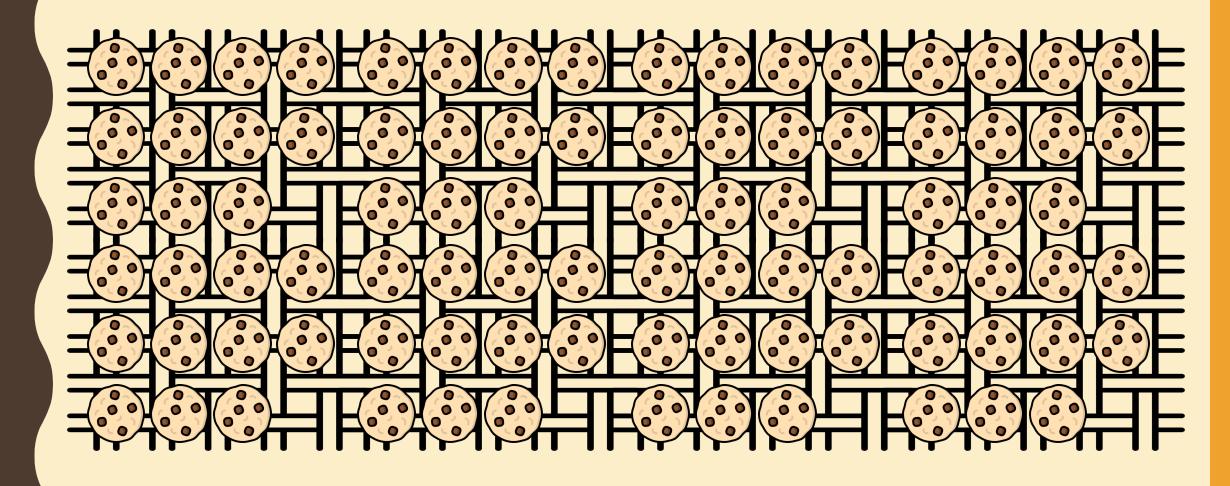


Hourly Output	Takt Time	Minimum Workstations	Efficiency
72	37.5	2	66.66%
Daily Output	Bottleneck Output		Balance Delay
576	240		33.33%

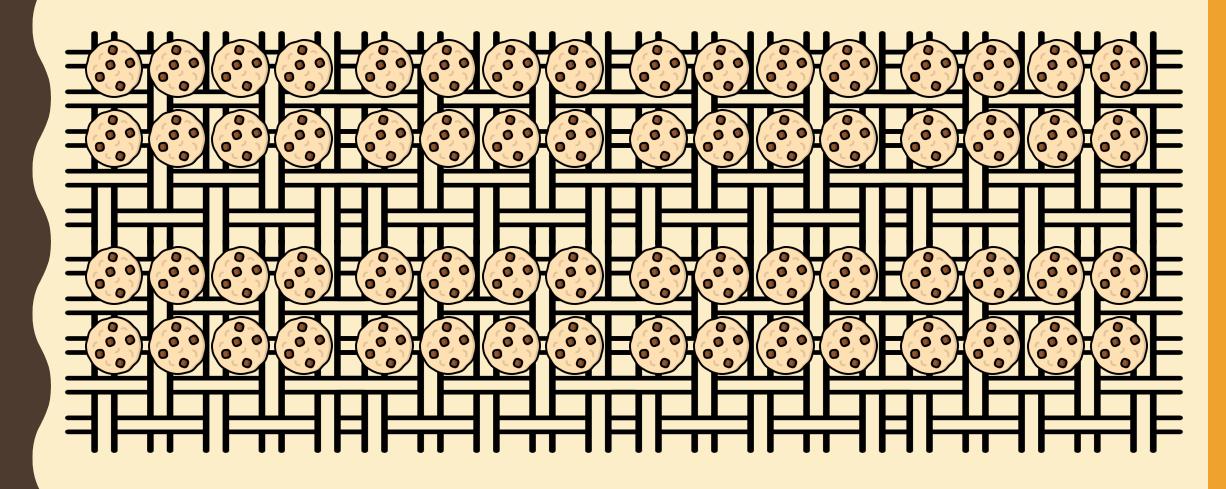
Total project time: 120 Minutes

QUALITY CONTROL

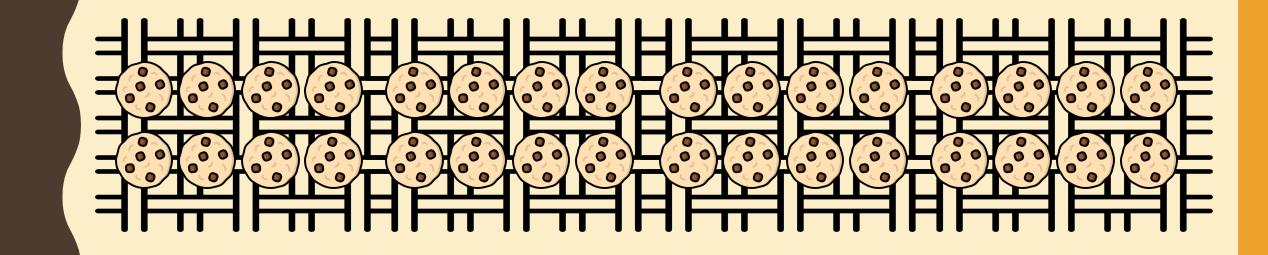
SAMPLE THE COOKIES



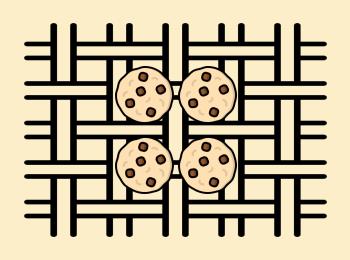
SAMPLE MORE COOKIES



SAMPLE MORE COOKIES



LEAVE A FEW COOKIES IN THE FRIDGE SO YOU CAN SAY YOU DIDN'T EAT <u>ALL</u> OF THEM



CONCLUSION



"10/10, BEST COOKIES EVER"

- COOKIE MONSTER

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