ACME Motorcycles & More

Marketing Analysis by Gene Woodstock, Data Scientist

Objective

Design a new marketing strategy based on existing sales data.

Steps

- 1. Data preparation & cleaning
- 2. Analysis
- 3. Marketing strategy

Step 1 Data Preparation

Data Preparation & Cleaning

- Identify & impute missing data
- Anomaly detection & correction
- Forecast order disputes
- High level data description

Missing & Incomplete Data

Original territories in data set

- Asia-Pacific (APAC)
- Europe/Middle East/Africa (EMEA)
- Japan
- Unclassified: USA & Canada

Corrective actions

- Merged Japan territory into APAC
- USA & Canada classified into new Americas territory (AMER)
 - 3 observations in CA missing postal codes.
 - Fictional address data, so placeholders introduced.

Data Anomalies: Price/Unit

Product prices for a significant proportion of orders were recorded incorrectly.



Data Anomalies: Price/Unit

Problem:

Products with a price of exactly \$100 were recorded in the data incorrectly.

Correction:

New Price = Total Sales / Quantity

Data Anomalies: Price/Unit

Distribution after correcting mispriced items.



Forecasting Order Dispute Rate

Order Status				
Shipped	286			
In Process	6			
Resolved	4			
Cancelled	4			
Disputed	3			
On Hold	4			

Dispute Rate =
$$\frac{\text{(Canceled + Resolved)}}{\text{(Cancel + Resolve + Ship)}}$$
Dispute Rate =
$$\frac{\text{2.72\%}}{\text{Canceled}}$$
Cancellation Rate =
$$\frac{\text{Canceled}}{\text{(Canceled + Resolved)}}$$

Cancellation Rate = 50.0%

Discount In Process & Disputed Sales

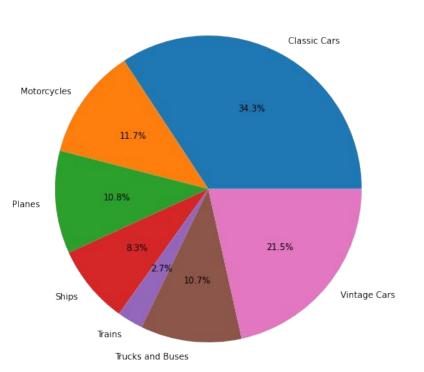
Adjusted Sales (In Process Orders) = (1 - Dispute Rate * Cancellation Rate) * In Process Orders= (1 - (0.027 * 0.50)) * In Process Orders

Adjusted Sales (Disputed Orders) = (1 - Cancellation Rate) * Disputed Orders

= (1 - 0.50) * Disputed Orders

Product Summary

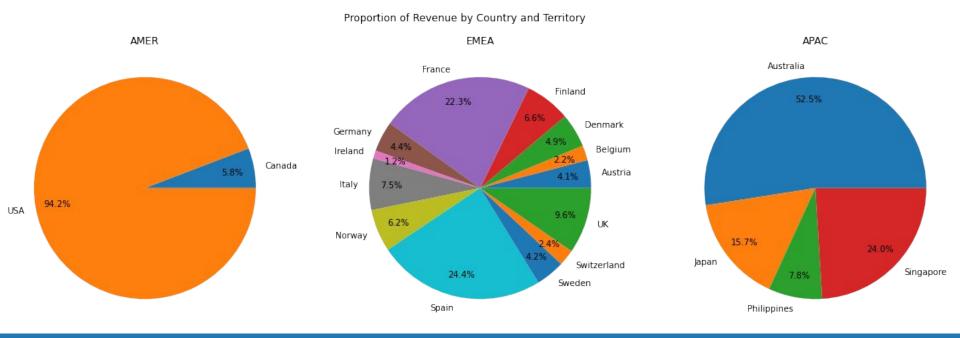




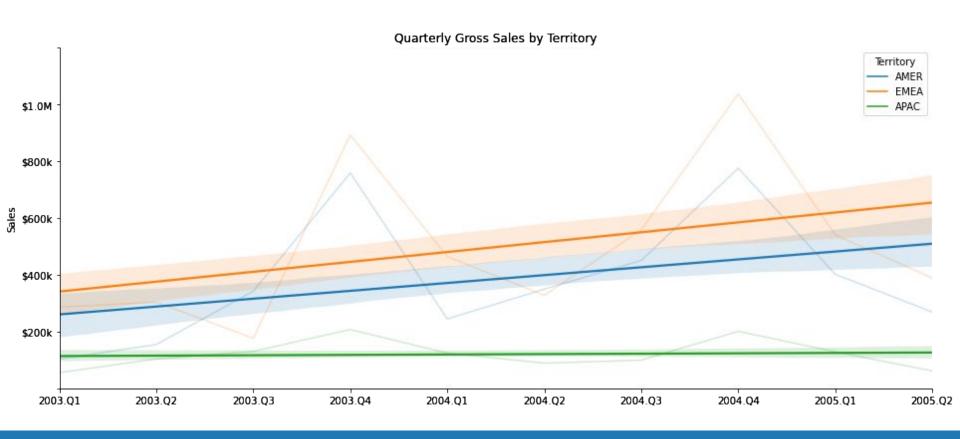
Date Range	01/06/03 - 05/31/05		
Revenue	\$9,620,000		
Orders	299 with average sales of \$32,300		
Products	2,719 with average 34 units per sale		
Trends	Revenue/day up +39.7%		
	Orders/day up +48.1%		
	2.7% of orders are disputed		
	- 50% of disputes are resolved		

Territory Summary

Sales have been made across 19 countries globally. USA, Spain, and Australia are the largest markets in their respective territories.



Territory Summary Trend



Step 2 Analysis

Analysis

Retrospective analysis of purchase orders

- Determine seasonality
- Identify products with highest profit margins
- Review customer buying patterns

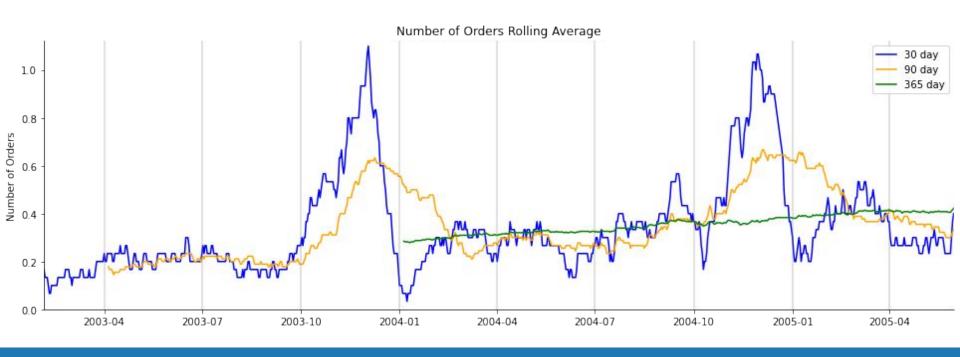
Product Recommender Algorithm

- Product line
- Order volume

- Profitability
- Territory

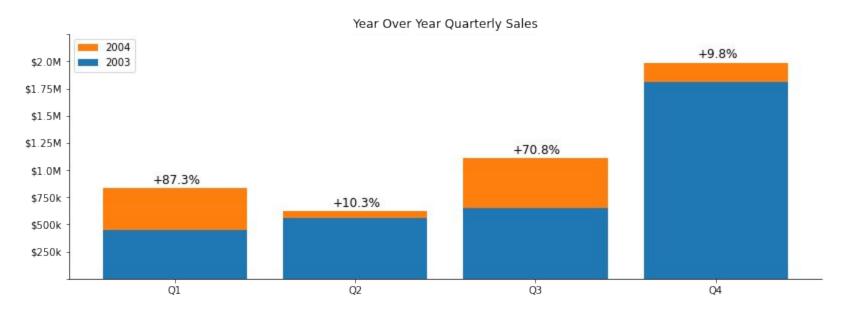
Seasonality

Clear pattern of seasonality over time.



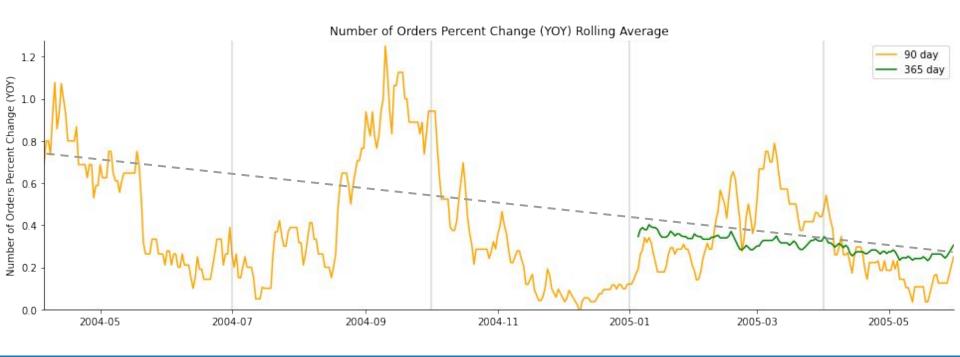
Quarterly Change

Q2 has struggled to improve sales.



Rate of Change

Rate at which order volume is growing is gradually decreasing year over year (YOY).



Product Profitability

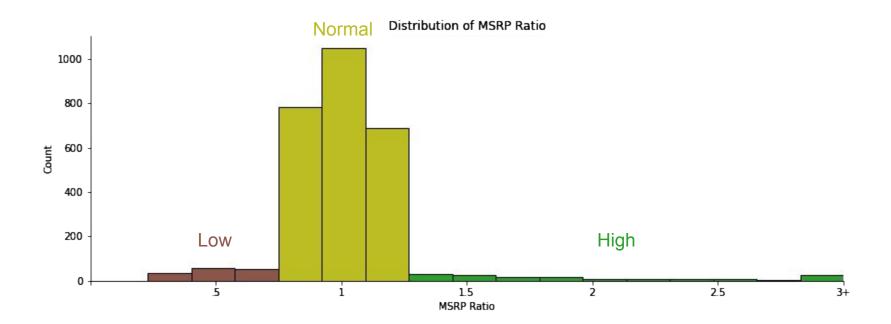
Assumption:

As Price to MSRP ratio increases, so too does the product's profit margin.

Objective:

Identify products with highest potential for profit.

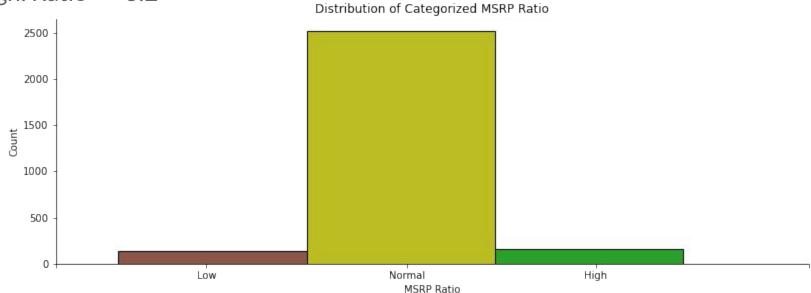
MSRP Ratio



MSRP Categories

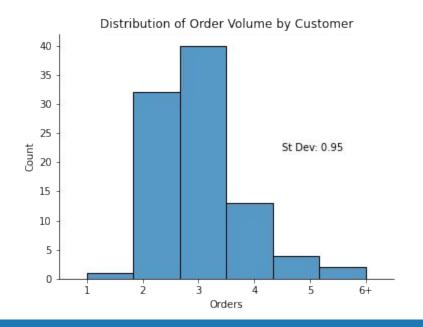
Low: Ratio <= 1:2

High: Ratio >= 3:2



Customer Analysis

The frequency and size of customer orders both appear to be mostly normally distributed.





Recommender Algorithm

Objective:

Identify product similarity based **profitability**, **location**, **volume**, and **product line**. Recommend most profitable products to target customers.

Features chosen in an attempt to capture the above metrics:

Metric	Feature
Profitability	MSRP Class
Location	Territory
Volume	Quantity Purchased
Product	Product Line

Step 3 Marketing Strategy

Marketing Strategy

Goal

Increase year over year sales trend

Approach

- 1. Identify target customers
- 2. Set campaign window
- 3. Predict profitable products that target customers are likely to purchase

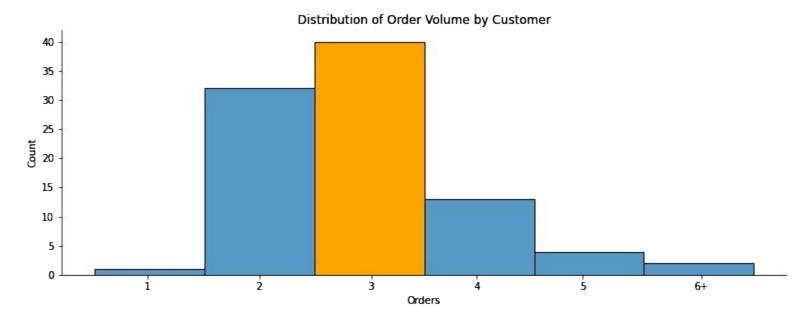
Measure success

Define success & guardrail metrics

Target Customers

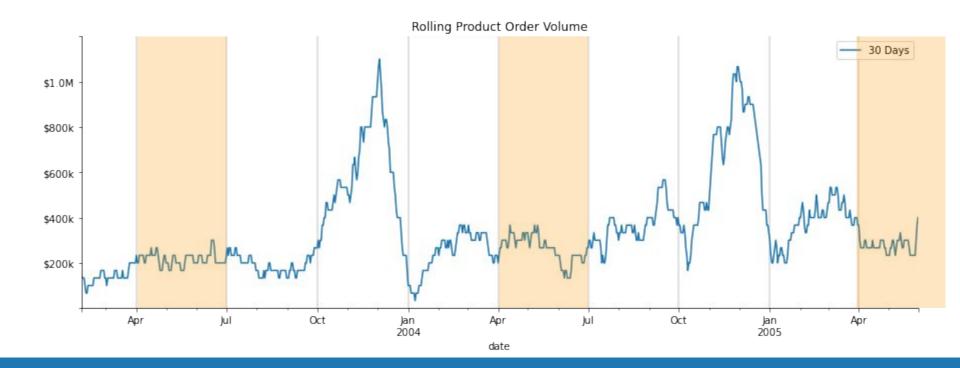
35% of customers (40 total) have previously placed exactly 3 orders.

½ standard deviation on either side of mean/mode



Campaign Window

Proposed window: Q2 (April 1st - June 30th)



Recommended Products

Example recommendations for two target customers

Customer	Mode Purchase	Rec. Product ID	Rec Prod. Line	MSRP Ratio
AV Stores, Co. Classic C S24_288	Classic Cars S24 2887	S32_1268	Trucks & Bus	1.09
	021_2007	S18_1889	Classic Cars	1.08
Alpha Cognac Vintage Ca S18_3856	Vintage Cars S18 3856	S18_4522	Vintage Cars	1.03
	010_000	S24_2300	Trucks & Bus	1.00

Measuring Success

Success metric

- Increase product sales by 30% or more during Q2.

Guardrail metric

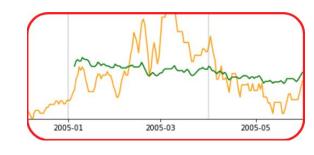
- Average per customer total order price.
 - Goal is <u>new</u> orders. Size should remain consistent.

Rate of Change

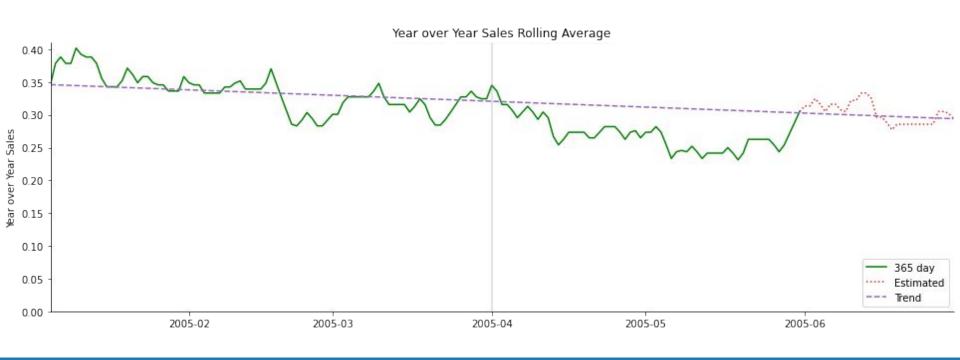
Recall: Rate at which order volume is growing is gradually decreasing.



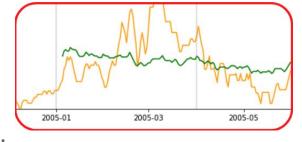
Q2 Sales



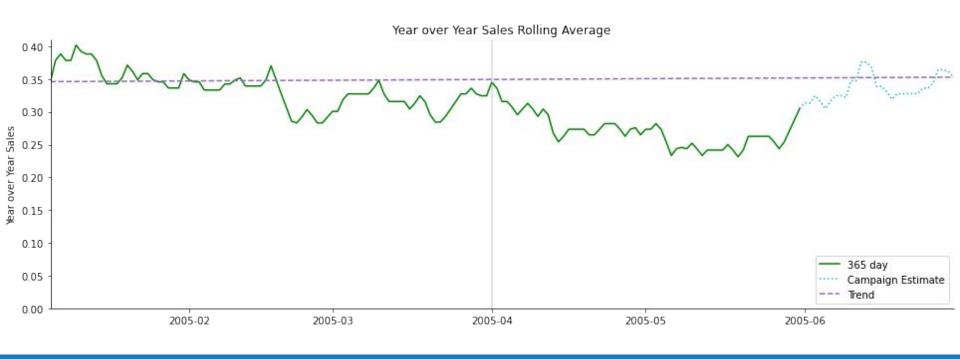
Year over year sales projected forward with current trend



Q2 Sales



Marketing campaign with estimated 30% increase in orders.



Summary

Strategy Summary

Past

- Sales data follows consistent seasonality.
- Customer purchasing behavior consistent across regions.
- Rate at which sales are increasing is slowly decreasing over time.
 - Quarter 2 struggling to grow at all.

Future

- Campaign objective is to increase repeat customer order volume.
- Begin marketing campaign in quarter 2.
- Use customer purchase history to make recommendations of most profitable products.
- A successful campaign will boost Q2 orders by 30% without reducing average order price.

Thank you