



CAPSTONE PROJECT ON OFFICE SUPPLY STORE

BY: HAFTOM ABRHA

OFFICE SUPPLY STORE



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Background

- An Office Supply Store tests a telemarketing campaign for its existing customers (about 16,000)
- The client considers a prior campaign response data and likes it as input for maximizing future campaign potentials:
 - ❖ Develop model to understand targeting
 - ❖ Minimize cost to maximize profit by not contacting customers randomly
- Also to target future campaigns on those likely to respond to the campaign.
 - Develop models
 - Understand targeting
 - Targeting all customers would cost \$1.4M against the 100k customer base
- The store's response data snapshots:
 - Historical sales
 - Prior year number of transactions
 - List of targeted customers:
 - # of Employees
 - Language spoken
 - Prior products purchased
 - Repurchase Method
 - Date of first purchase



Objectives

- Analyze response data set to optimize future campaign targeting and revenue
- Provide customer prioritization based on profitability



Methodology

1. Perform EDA on dataset
2. Interview client to determine use case
3. Transform dataset
 - Bucketing
 - Imputing
 - Feature engineering
4. Perform data model creation
 - Logistic Regression to determine probability of response
 - Linear Regression to determine likely size of purchase
 - Calculate profitability based on regression outputs, gross margin, and campaign and transaction cost
5. Define customer deciles
6. Create lift table
7. Deliver recommendation



EDA

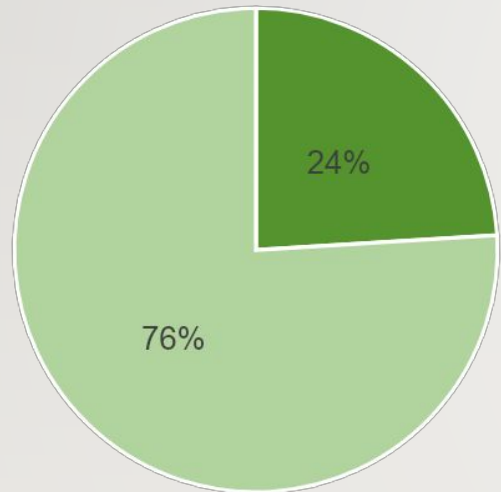
- Some duplicate customer ID's
- Removed outliers in # of prior year transactions
- Created binary variable for 'Has Campaign Sales'
- Feature engineering:
 - Tenure
 - All product variables changed to binary
 - Total type (product purchase mix)
 - Communication methods
- Consolidation
 - Last transaction channel
 - Split into 'branch' and 'other'
 - Campaign sales & historical sales volume
 - Zeroed negatives
 - Tenure
 - Bucketed into tertiles
 - Sales
 - Bucketed into quartiles



Stepwise Logistic Regression

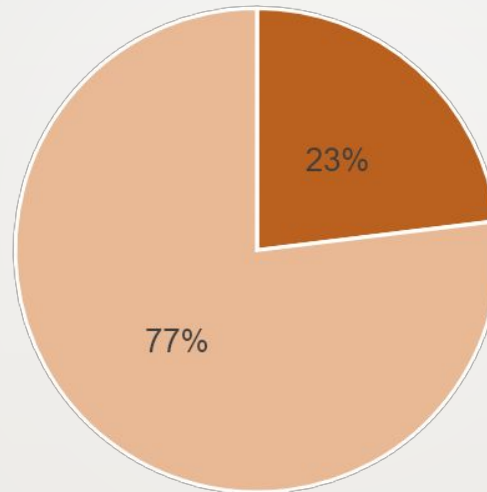
- Independent Validation Sample Size 8,089

Predicted Buyers




■ False Positive ■ True Positive

Predicted Non-Buyers



■ False Negative ■ True Negative

- Significant Variables: 
 - High Historical Sales Volume
 - Large # of Prior Year Transactions
 - Long Tenure
 - Purchased Computer
 - Purchased Monitor
 - Purchased Office Supplies
 - Purchased Printer
 - Non Auto-Renew or Notice Repurchase Method
 - Purchased Standard Chair



Stepwise Linear Regression

- Significant Variables: 
 - Greater # of Prior Year Transactions
 - Purchased Monitor
 - Greater # of Employees
 - Purchased Office Supplies
 - Non-Branch Last Transaction Channel
 - High Historical Sales Volume
 - Long Tenure



Profitability Model

Gross Margin on Sales: 22%

Campaign Cost: \$45.65 per business contacted

Transaction Cost: \$8.40 per transaction

$$E(Profit) = .22 * Prob(Sale) * Est(Transaction\ Size) - \$8.40 * Prob(Sale) - \$45.65$$

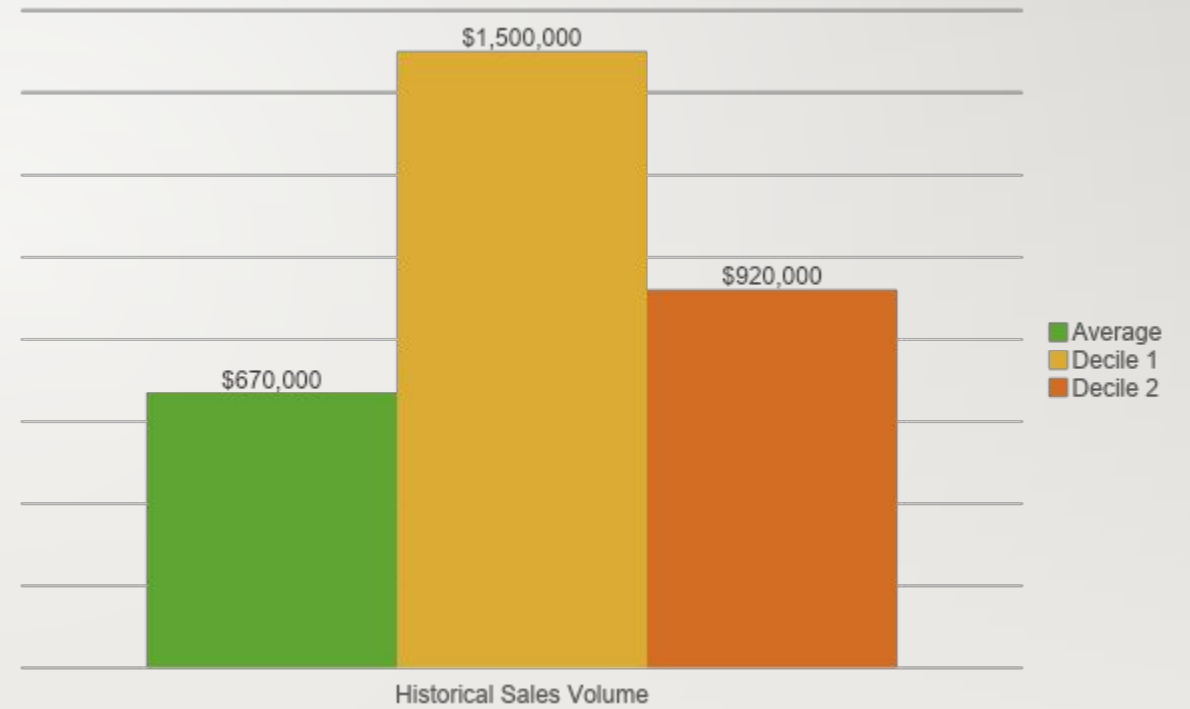
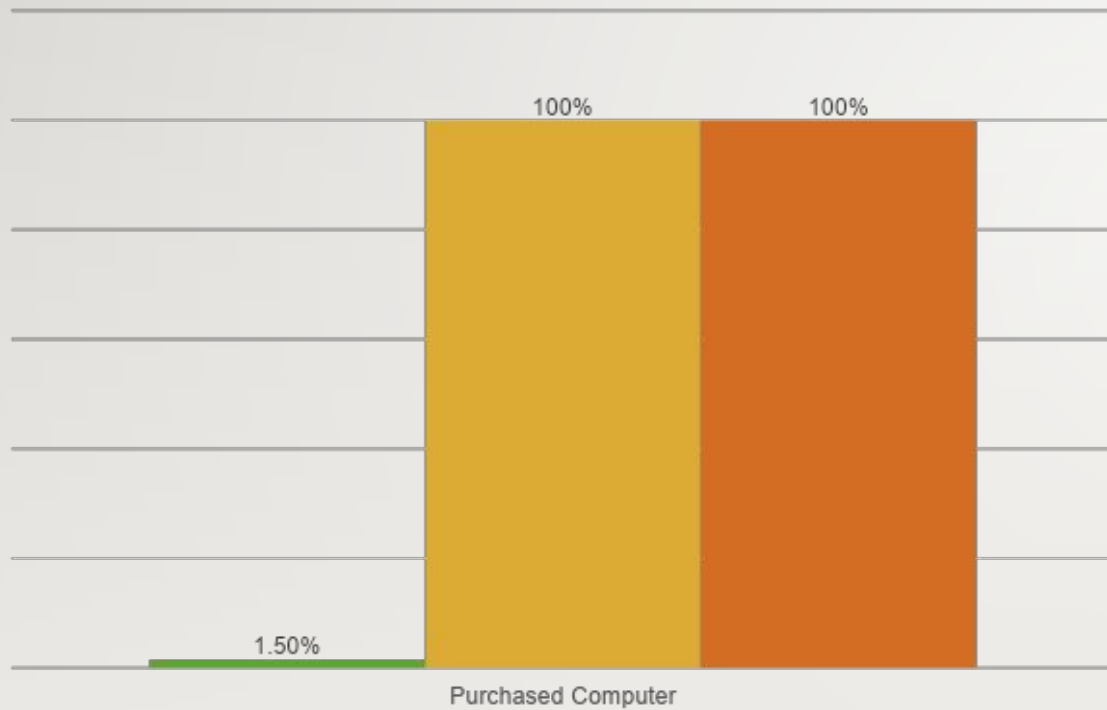


Lift

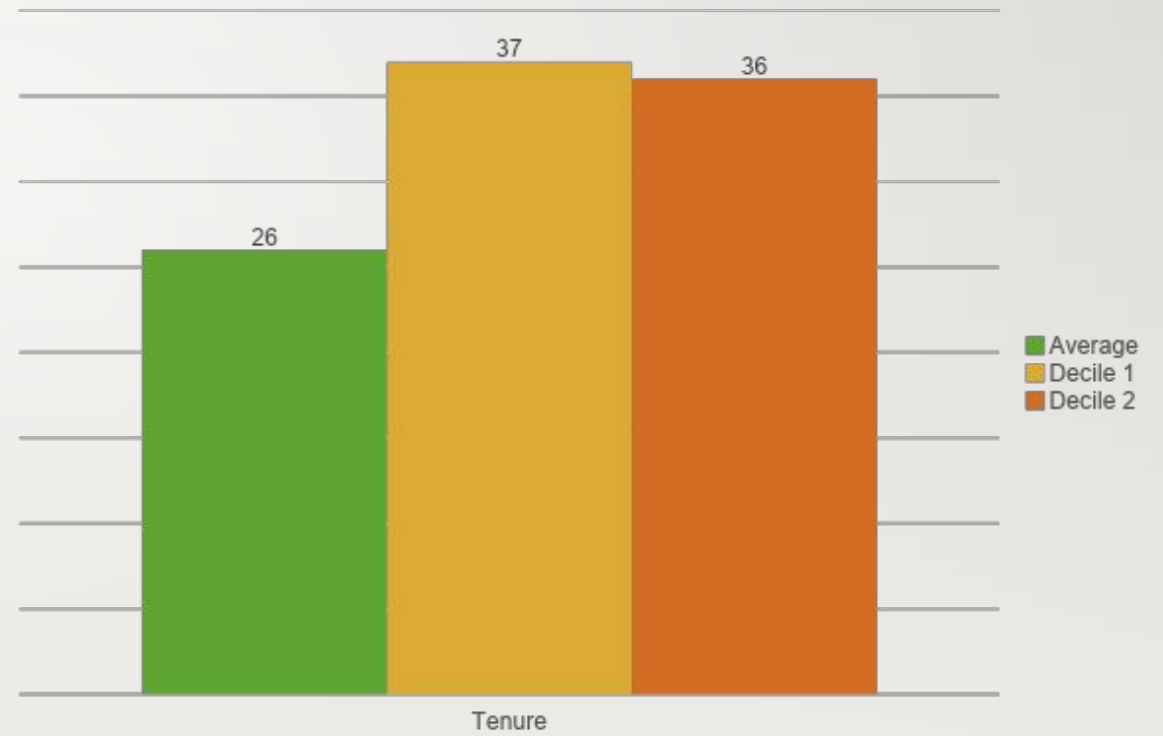
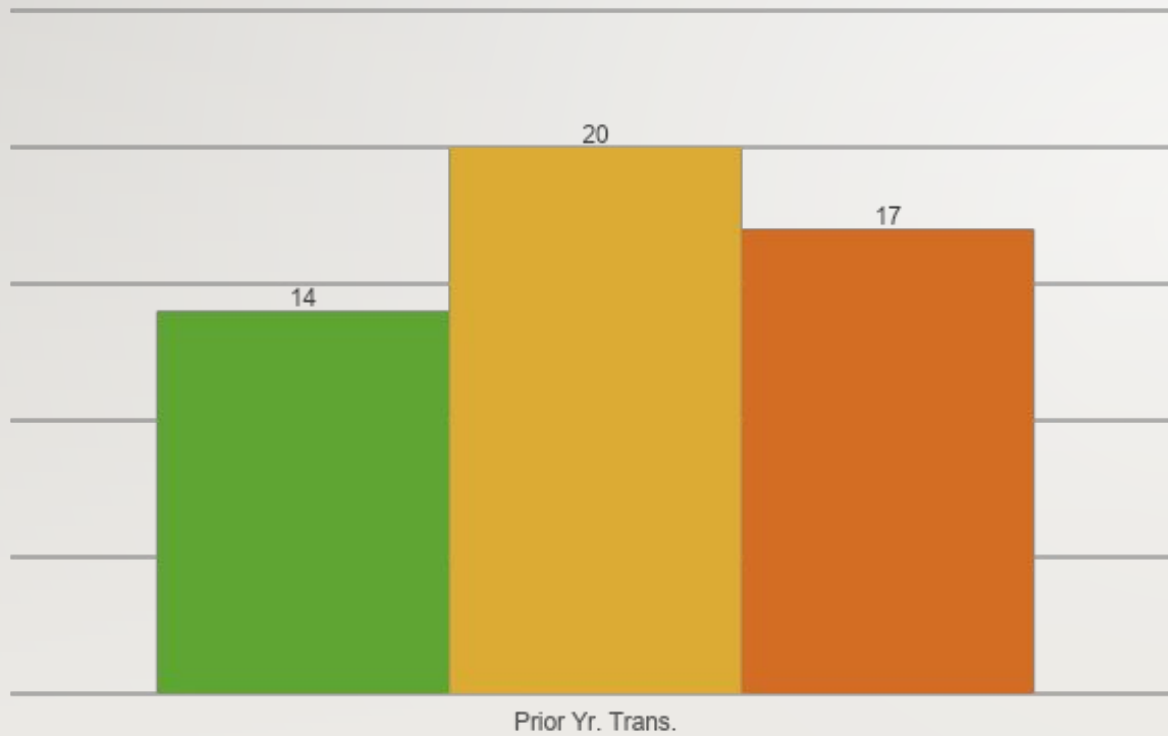
Decile	Number of Customers	Actual Profitability Per Customer	Lift Over Average	Total Profit	Incr Proj Profit 100k Cust Base (\$K)	Total Proj Profit 100k Cust Base (\$K)	Cuml Incr Profit 100k Cust Base (\$K)	Cuml Total Profit 100k Cust Base (\$K)
1	113	\$ 63	\$ 77	\$ 7,062.50	\$ 766	\$ 625	\$ 766	\$ 625
2	111	\$ 8	\$ 22	\$ 877	\$ 220	\$ 79	\$ 986	\$ 704
3	109	\$ (8)	\$ 6	\$ (872)	\$ 61	\$ (80)	\$ 1,047	\$ 624
4	113	\$ (16)	\$ (2)	\$ (1,842)	\$ (22)	\$ (163)	\$ 1,025	\$ 461
5	107	\$ (22)	\$ (8)	\$ (2,311)	\$ (75)	\$ (216)	\$ 950	\$ 245
6	112	\$ (25)	\$ (11)	\$ (2,845)	\$ (113)	\$ (254)	\$ 837	\$ (9)
7	113	\$ (29)	\$ (15)	\$ (3,322)	\$ (153)	\$ (294)	\$ 684	\$ (303)
8	110	\$ (33)	\$ (19)	\$ (3,630)	\$ (189)	\$ (330)	\$ 495	\$ (633)
9	118	\$ (37)	\$ (23)	\$ (4,354)	\$ (228)	\$ (369)	\$ 267	\$ (1,002)
10	104	\$ (41)	\$ (27)	\$ (4,264)	\$ (269)	\$ (410)	\$ (2)	\$ (1,412)
Total	1,110	\$ (14.1)	\$ (0)	\$ (15,501)	\$ (0)	\$ (141)	\$ (2)	



Decile Profile



Decile Profile Cont.

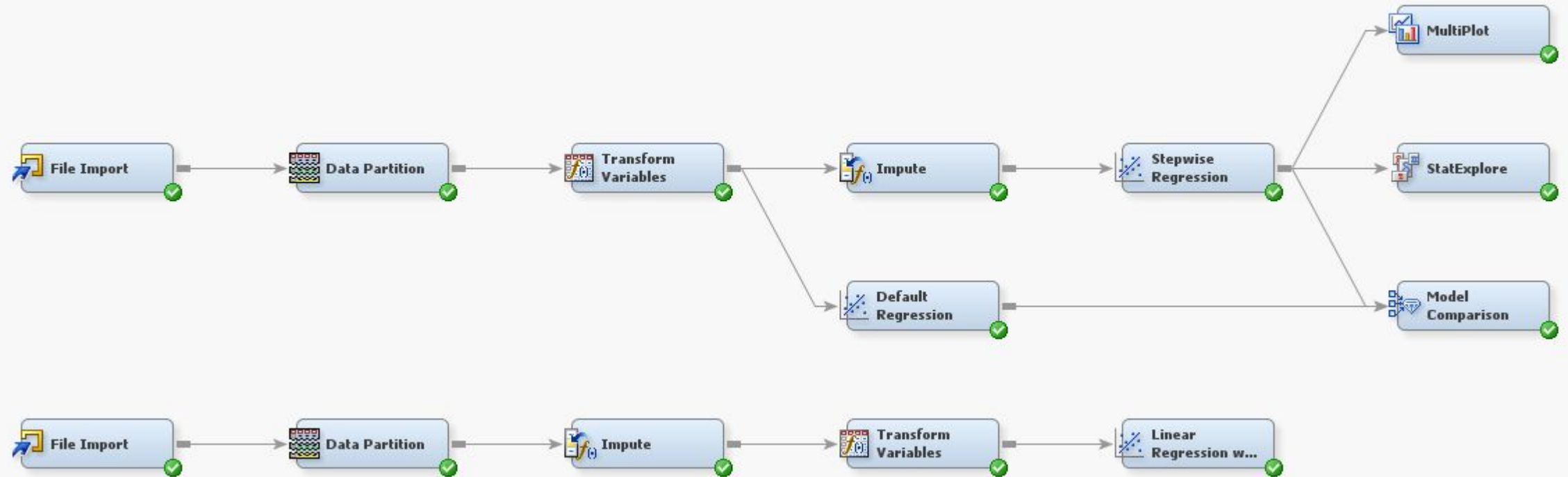


Recommendations

- Target customers in deciles 1 & 2
 - Potential profit impact: \$700k
- Low cost targeted email campaign for potential buyers in deciles 3 & 4
- Customer profile refinement
 - What other information can we gather about our base to reduce false negatives and missed sales?
- Database updates to introduce new variable groupings
- Hire analyst to maintain and improve model



Appendix 1 - Model



Appendix 2 - Analysis Results

AVERAGE

- 26 Year Tenure
- \$250 in campaign sales
- \$670k in historical sales volume
- 1.5% Purchased Computer
- Avg. of prior year transactions: 14

CANDIDATE DECILE ONE

- 37 Year Tenure
- \$2k in campaign sales
- \$1.5M in historical sales volume
- 100% Purchased Computer
- Avg. of prior year transactions: 20

CANDIDATE DECILE TWO

- 36 Year Tenure
- \$1.5k in campaign sales
- \$920k in historical sales volume
- 100% Purchased Computer
- Avg. of prior year transactions: 17

