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Beyond Connectivity: Project 101



Beyond Connectivity Project 101

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Beyond Connectivity Project 101

Agenda

Beyond Connectivity Strategy & Pillars

Connectivity-as-a-Service

Zero Touch Partnering

Software Marketplace

Business Assurance

Project Onboarding



Beyond Connectivity Advisory Board



Anthony Rodrgio
GCIO, Axiata
(Chair)



Shankar Arumugavelu
GCIO, Verizon



Steffen Roehn
Expert VP, Bain



Martin Creaner
Author & Entrepreneur



Anand Swaminathan
EVP & Global Industry Leader
– Communications, Media &
Technology, Infosys



Erik Meijer
SVP, Mach 49



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Chief Digital & Innovation
Officer, BT



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GM Telecommunications
Business, SAP



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VP Corporate Development,
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Solutions, Deutsche Telekom



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Media & Information Services,
Tata Consultancy Services



Alope Kapur
Managing Partner, Telecoms,
Media & High Tech, Gartner



Ken Kennedy
COO & President,
Revenue Management &
Digital, CSG



Nik Willetts
CEO, TM Forum



George Glass
CTO, TM Forum



Joann O'Brien
VP, Ecosystems
TM Forum

HOW ARE WE MAKING IT HAPPEN?

By taking on the big 3 industry challenges:

1

DELIVER FUTURE-FIT CONNECTIVITY

- Standalone network solutions are becoming unfit for the needs of more and more business customers. Demand is only growing for agile, flexible, on-demand, value-added connectivity solutions.
- So, it's time for Telco's to deliver, by working seamlessly with Cloud, Edge Computing and AI to conveniently package '**connectivity as a service**'.
- And together, **we're creating the architectures and suites of API's necessary, to do just that.** Deliver simple, customized, on-demand business connectivity solutions that are fit for purpose - and all our futures.

2

UNLOCK PARTNERING AT SCALE

- Partnering repeatedly and at the right margins shouldn't be this hard. We need open, agile service creation environments with a growing ecosystem of partners and service providers. **An environment to rapidly create new offers, and a platform for Telco's and partners to work together.**
- We're co-creating the capability to easily partner within an open ecosystem to open the doors of opportunity for all. **Building the architectures and suites of API's necessary to enable partnering at scale.**

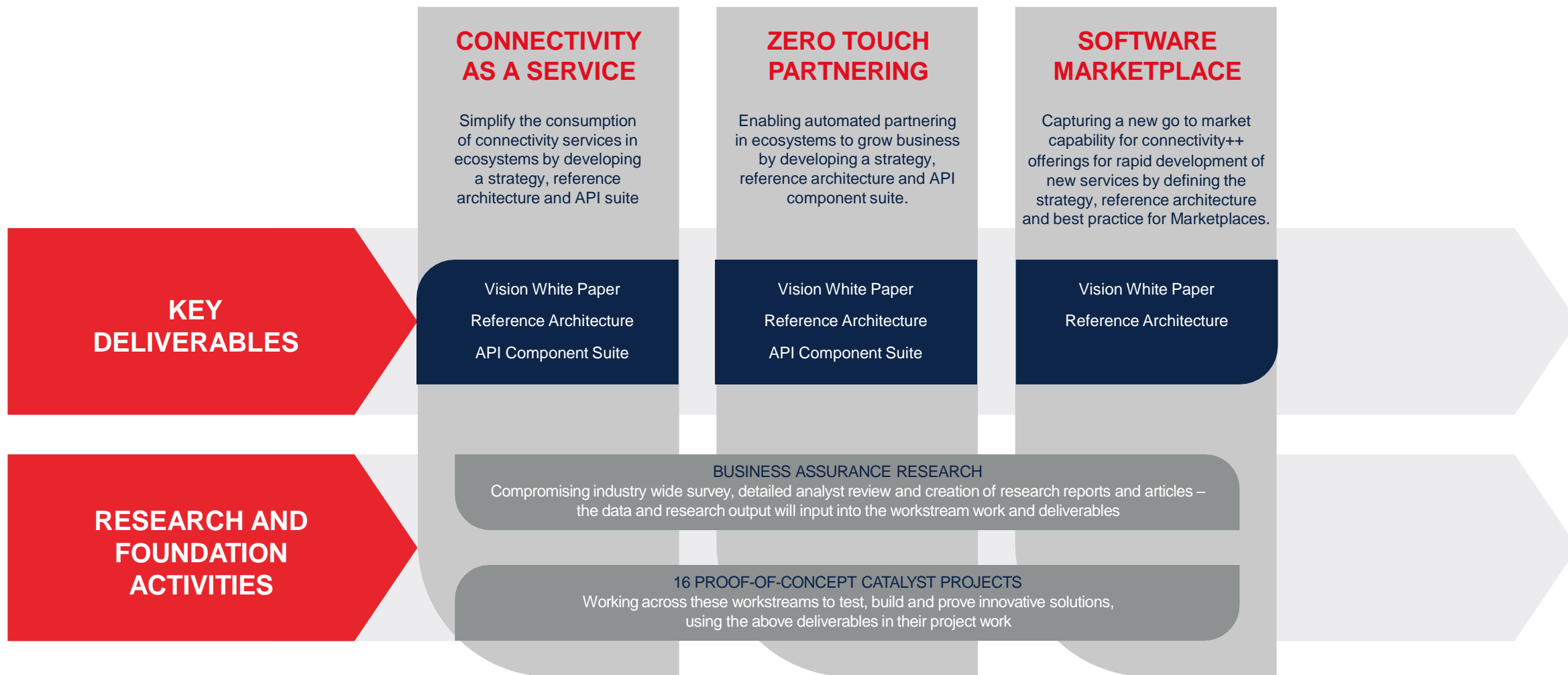
3

OPEN THE CAPABILITIES TO ALL

- New game-changing technology capabilities co-created by us all, for us all, need to be accessed by us all.
- We'll collaborate to understand how to build and use an industry-wide, industry-accessible Software Marketplace, to make the very latest capabilities available. **Enabling Telco's and their technology partners to thrive, innovate and create new products and services in an open partner ecosystem.**

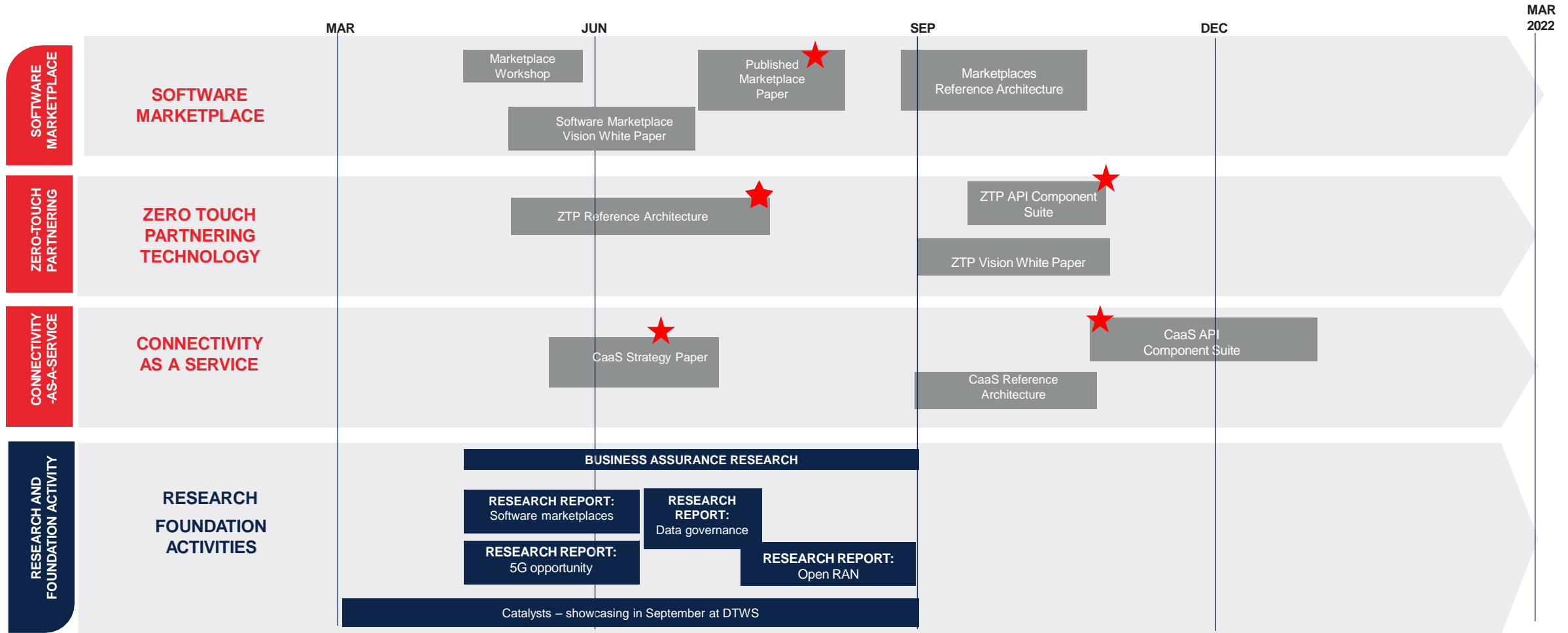
PROGRAM FOR BEYOND CONNECTIVITY

Building the critical foundations required to unleash growth beyond connectivity



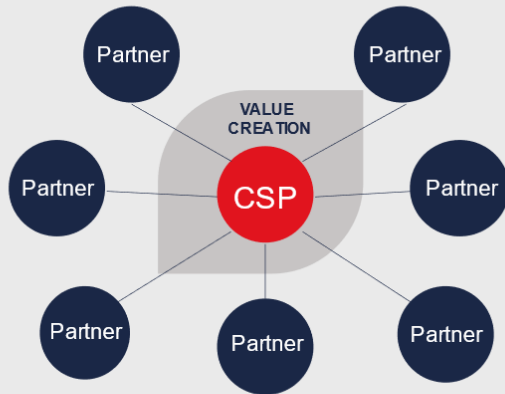
OUR ROADMAP

To launch business growth beyond connectivity we're co-creating the necessary reference architectures, suites of APIs and industry research

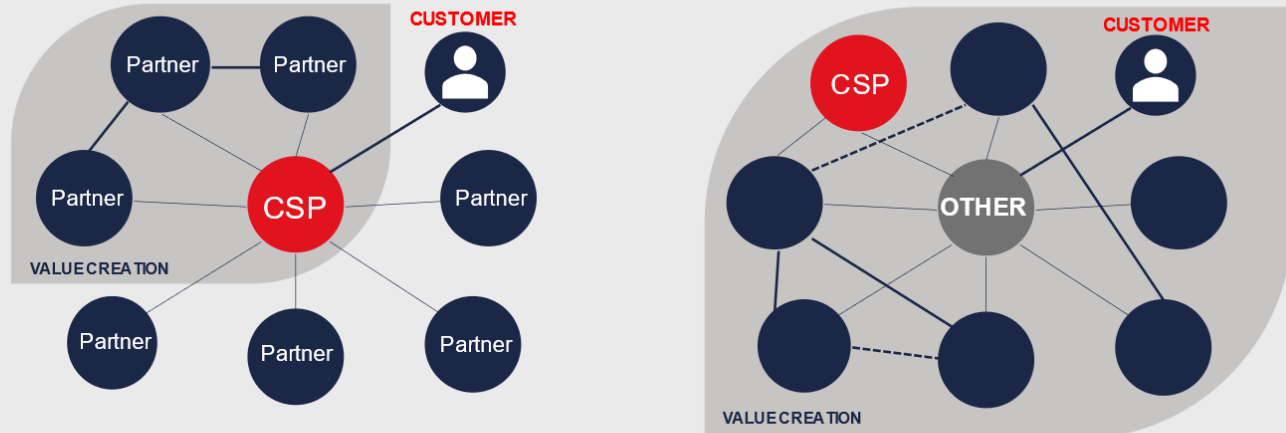


The evolution to ecosystems

CURRENT MODEL - BILATERAL



EVOLUTION TO DYNAMIC ECOSYSTEMS



1 TRADITIONAL VALUE CHAIN

- Bilateral agreements
- Original Equipment Manufacturers/ Reselling models
- Workflows not scalable
- Limited customer value creation

2 CLOSED MODEL

- Multi-party agreements
- Trusted, closed & discrete ecosystems
- Orchestration more dynamic
- Value creation across the strategic network.

3 ECOSYSTEM MODEL

- Collaboration & Co-creation across a complete open ecosystem
- Dynamic orchestration- speed, scale & resilience
- Unlocking highest level of customer value creation & product/service innovation

Where are we now with CaaS?

Contributing Companies



Connectivity-as-a-Service (CaaS)

CaaS definition and principles agreed

CaaS Lifecycle agreed

CaaS Use cases & business model opportunities captured

CaaS COMPONENT API Definition: A unified interface for the consumption of connectivity

Aligning the industry around a consistent common open API suite is critical to the growth of connectivity consumption in the digital economy, across all markets B2C, B2B & B2B2X

CaaS
Definition &
Strategy



Reference
architecture

In Progress

Component
Definition

Future

Component
Test &
Integration
Platform

Future

DTWS
Masterclass



Where are we now with ZTP?

Contributing Companies



Zero Touch Partnering (ZTP)

ZTP Business Capabilities agreed
ZTP Technical Capabilities agreed
ZTP Use Cases agreed
ZTP Reference Architecture in progress

ZTP COMPONENT API Definition: A unified interface for the onboarding and management of partner relationships

Aligning the industry around a consistent common API suite is key to repeatability and efficiency of partnering to deliver new products and services, across all markets B2C, B2B & B2B2X

**ZTP
Definition &
Strategy**

In Progress

**Reference
architecture**



**Component
Definition**

Future

**Component
Test &
Integration
Platform**

Future

Where are we now with Software Marketplaces?

Contributing Companies



Software Marketplaces

- Software Marketplace governance & operational requirements
- Software Marketplace Customer & Market strategy
- Software Marketplace Business & Monetization Models
- Software Marketplace High Level Reference Architecture
- Strategy for Launching a Marketplace
- External validation with marketplace partners in progress
- Copy / Content editing in progress

Software Marketplace: A platform for partnering and growth beyond connectivity

Aligning the industry around a consistent common open API suite is critical to the growth of connectivity consumption in the digital economy, across all markets B2C, B2B & B2B2X

**SW
Marketplaces
Definition &
Strategy**



**Reference
architecture**

In Progress

**DTWS
Masterclass**



Beyond Connectivity Catalysts

C21.0.267 Trailer (edited) 09-06-13-26h264pix

5G: Accelerating smart aviation (Phase IV)



Leonard Sheahan, Oracle
Senior Director of Product Marketing

catalyst project

C21.0.214 Trailer (produced) 18-06-14-21h264pix

5G digital marketplace - Phase II




Scan for more information

Francesca Serravalle, COLT Technology Services
Emerging Technology Director

catalyst project

5G next-gen performance with cloud gaming




Scan for more

Vincenzo Procopio, Telia Company
Head of OSS Architecture & Roadmap

C21.0.188 v2FINAL Trailer (edited) 14-06-13-25h264pix

5G Enabled manufacturing




Scan for more

Stefano Tedeschi, TWI
Senior Project Leader

catalyst project

C21.0.268 Trailer take 1 (produced) 16-06-07-22h264pix

Standardized value-evaluation model for digital assets




Scan for more information

Li Hongxia, China Mobile
Project manager

catalyst project

C21.0.07 trailer Final (edited) 16-06-08-46h264pix

Scale Blockchain based Data Sharing with MEC




Scan for more information

Dong Zhongping, China Telecom
Technology Director

catalyst project

C21.0.219 Final trailer take 4 (edited) 15-06-10-19h264pix

Ecosystem platform for smart city campus networks




Scan for more

Yang Mei, China Mobile
Project manager

catalyst project

C21.0.258 V4 Pitch (produced) 16-06-13-04h264pix

Force 10




Scan for more information

Sandeep Chowdhury, SAP
Senior Director-Telecommunications

catalyst project

C21.0.224 V4 Trailer FINAL (produced) 21-06-17-02h264pix

Ecosoft eHealth




Scan for more information

Frédéric Desnoes, Orange
Project Director

catalyst project

[DTW 2021 Ecosystem Catalysts](#) 13 Catalysts for DTWS. Most projects open to new participants / champions.

introducing CaaS

Connectivity-as-a-Service (CaaS) is intent driven dynamic realisation of connectivity solution based on customer expectations.

CaaS ensures the right connectivity at the right time for the right service, every time.

CaaS is revolutionizing the ease with which connectivity is embedded in products, services & applications.

Previously no industry alignment on CaaS



Responses from recent survey published by TM Forum

Today's connectivity services do not meet emerging B2B customer needs – capabilities & experience must evolve urgently to avoid disintermediation

		Traditional connectivity	Connectivity-as-a-Service (CaaS)	Standalone cloud	Connectivity+ & cloud/edge
NON-NEGOTIABLE	Scalable	✗	✓	✓	✓
	Resilient	PARTIAL	✓	✓	✓
	Secure	✓	✓	PARTIAL	✓
	Compliant	✓	✓	PARTIAL?	✓
	Self-configurable (Open APIs)	✗	✓	✓	✓
PREFERENTIAL	Global	✗	POSSIBLE	✓	POSSIBLE
	Self-discoverable	✗	✓	✓	✓
	Transparent	✗	✓	✓	✓
	Intent-driven	✗	✓	✓	✓

Definition of CaaS

Connectivity-as-a-Service

Connectivity-as-a-Service
CaaS is intent driven dynamic
realisation of connectivity solutions
based on customer expectations

Key characteristics of CaaS are:

- **Intent Driven:** Customer expectations is captured or developed and can be human, machine, explicit or implicit.
- **Dynamic Discovery of Customer Facing Service:** CaaS is a framework to enable composite services from multiple CFSs.
- **Intelligent Selection:** The intelligent selection of the appropriate CFS for a given service from the composite customer facing service based on the customer intent.
- **Includes Partnered Services:** Where CFS from third parties are exposed in the composite customer facing service, an agreement needs to be in place with the respective partner. The partner arrangement will be covered by the Zero Touch Partnering component. Partner management / onboarding as well as product onboarding is covered in the ZTP component.
- **Relationship to Autonomous Network:** CaaS will use the intent management of autonomous network to achieve the customer intent of CaaS.
- **Relationship to ODA:** “As a service” CaaS lives at the Production Level of ODA and interfaces appropriately with other parts of ODA.
 - **Relationship to Core Commerce:** Core Commerce provides the appropriate pricing, quote and possible recommendation where options exist, for the Connectivity CFS.
 - **Relationship to Network-as-a-Service (NaaS):** An underlying assumption is that CaaS builds upon the existence and presence of NaaS [IG1224]
 - **Relationship to Network Slicing:** A network slice provides a guaranteed service through a dedicated virtualized infrastructure from radio network to core network. 5G network slice can be part of connectivity CFS together with other network services. [Ref IG1194]

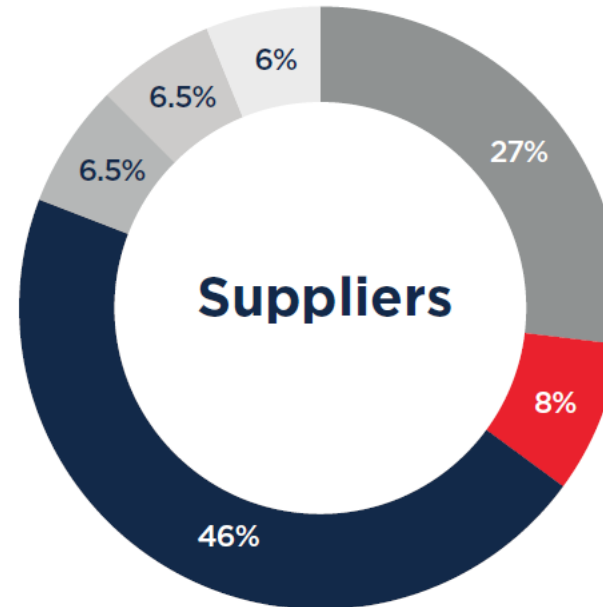
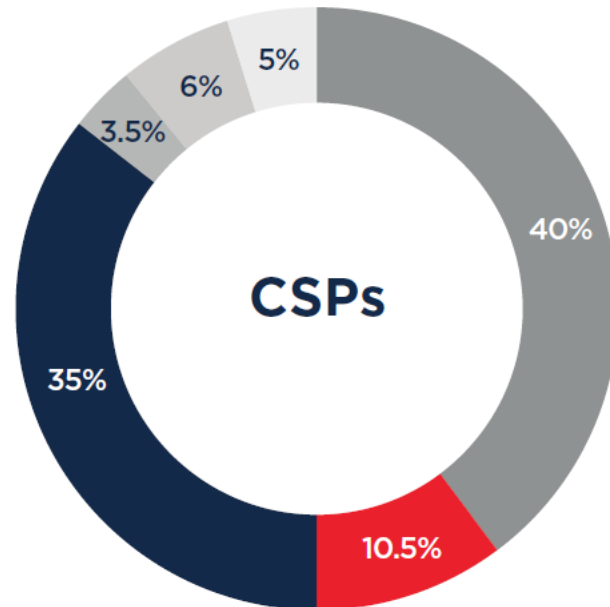
introducing

Software

Marketplaces

What is a marketplace?

WHAT IS MARKETPLACE?



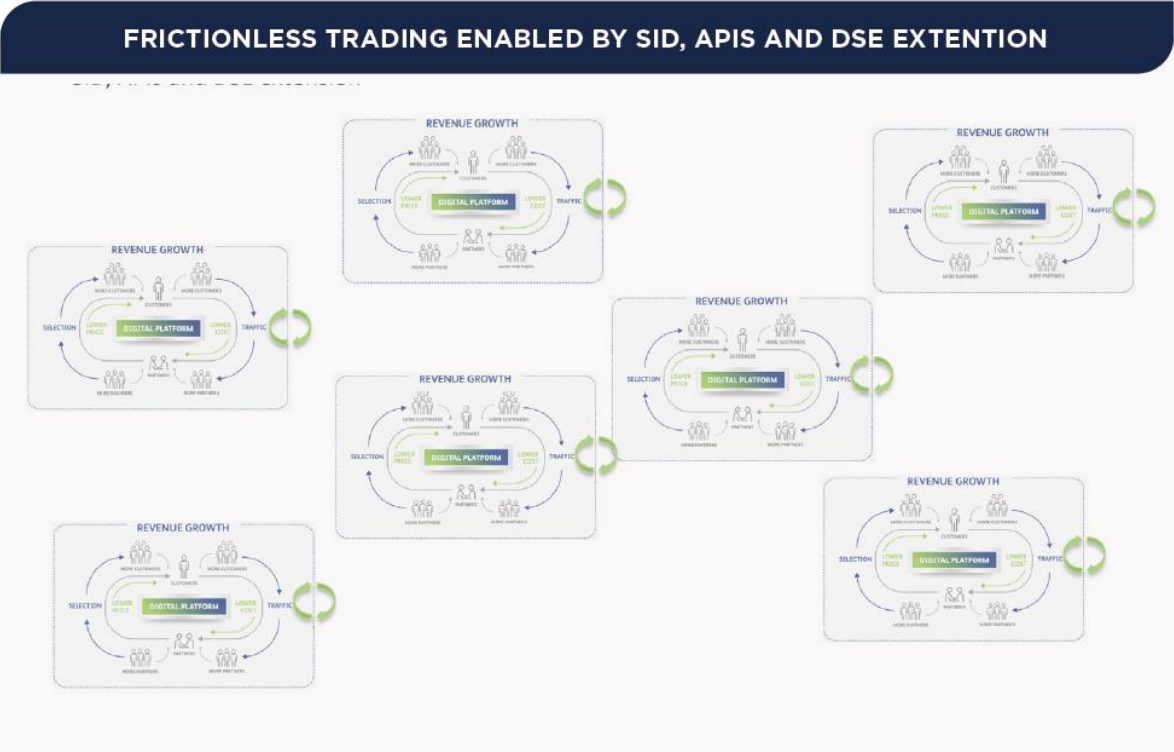
- A CSP-operated, digital self-service portal for buying and bundling services from a single CSP and its ecosystem partners; CSP owns the customer
- A place where CSPs can procure ODA-compliant components for building their software infrastructure
- A digital self-service portal hosted by a neutral, third-party marketplace provider through which multiple CSPs and ecosystem partners can offer connectivity, comms-related services, apps, devices and content; no single CSP or partner owns the company
- A digital self-service portal hosted by a hyperscale cloud provider through which multiple CSPs and ecosystem partners can offer connectivity, comms-related services, apps, devices and content; platform provider owns the customer
- A hub where operators that are part of a large telecoms group can provide services to each other
- Other

Figure: 3 TM Forum survey response

Marketplace Types



Type 1 Marketplace



Type 2 Marketplace

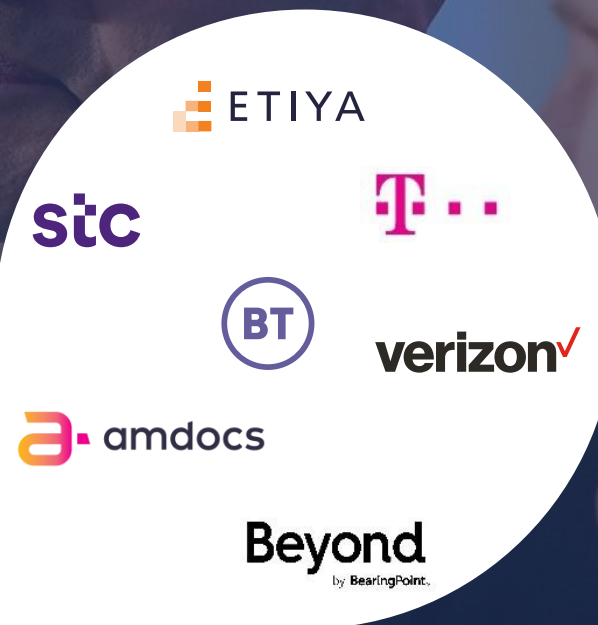
THE OPPORTUNITY FOR TELCO'S IS EXPLOSIVE

IF WE ACT NOW AND ACT TOGETHER.

"80% OF OPERATORS AGREE THAT 'CONNECTIVITY AS A SERVICE' IS THEIR GREATEST OPPORTUNITY FOR GROWTH. BUT 60.3% HAVE NOT BEGUN THEIR TRANSFORMATION PROJECTS OR ARE JUST GETTING STARTED."

(Source TM Forum DTT5 survey 2021)

Today, connectivity is not geared to specific requirements from enterprises or applications, but with CaaS companies and innovators will be able to design the kind of connectivity they need and manage it dynamically from their own portals as well as embed it more easily in new products, services and applications. Delivering this kind of flexibility will help CSPs demonstrate their value and ability to deliver future-fit connectivity.



IT'S TIME TO GO BEYOND CONNECTIVITY.

introducing

Business Assurance

Business assurance integrates assurance and risk management disciplines into an overall proactive data-centric assurance framework, with the goal of continuously protecting and improving financial integrity, while also enhancing business value and customer experience.

Business Assurance

Core Business Assurance (Function)

Revenue Assurance

Fraud management

Cost/Margin Assurance

Asset Assurance

Transformation Assurance (Organization)

Migration Assurance

Digital Transformation
Assurance

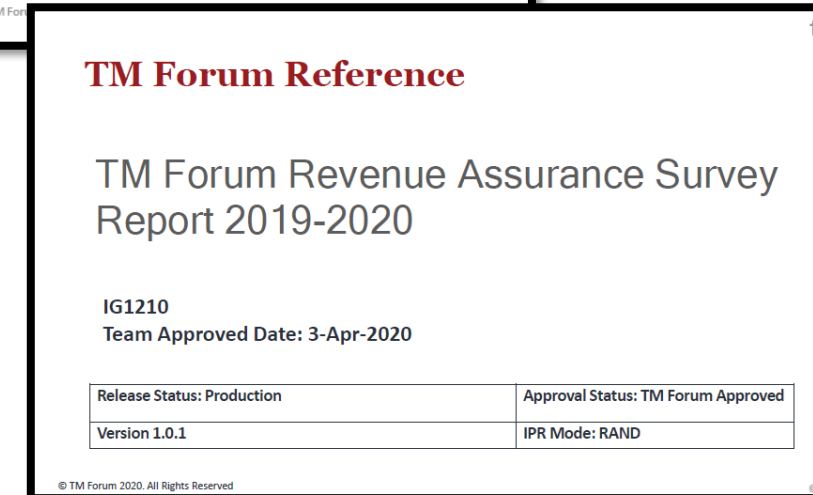
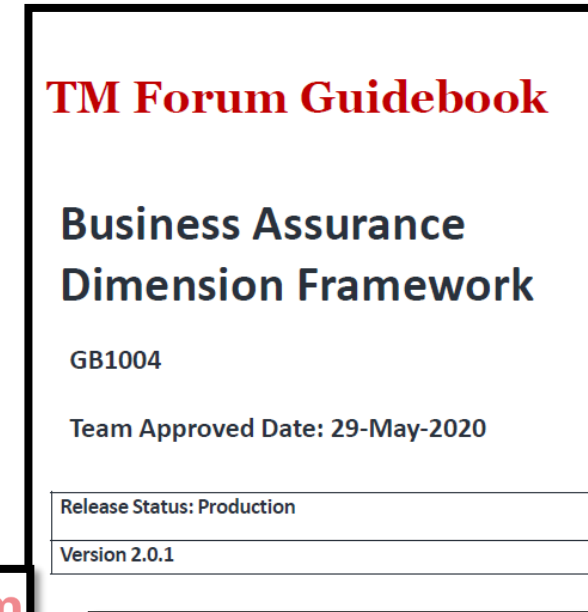
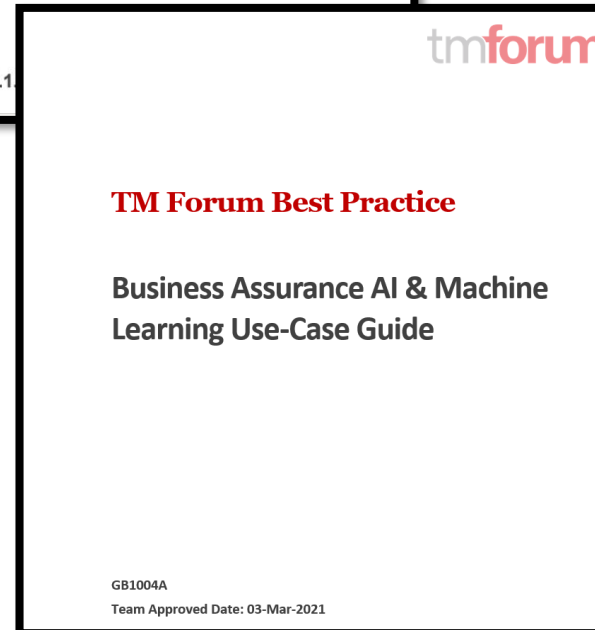
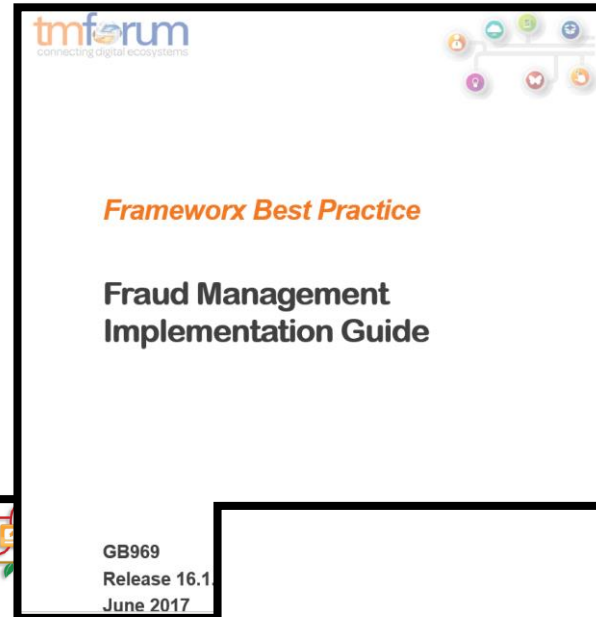
Ecosystem assurance (Industry)

Digital Ecosystem
Assurance

Regulatory Assurance











Customer Experience Assurance

Business Assurance Resources












2017

Executive Summary - Top 10 facts

-  **1,9%**
The estimated average revenue leakage is 1,9% (stable)
-  **51%**
The measured average revenue recovery rate is 51% (10% increase)
-  **Automation**
Limited automation: Capability score 2.6 out of 4
-  **52%**
Half of the companies' revenues are covered
-  **Prevention**
Four out of ten incidents prevented
-  **RA in Finance**
Three out of four RA organizations are in Finance
-  **0.2 maturity increase**
Maturity gains by 0.2 points (3.3 out of 5) based on RAMM
-  **Dedicated RA departments**
Over 90% have dedicated RA departments
-  **50%**
Fraud management roles by 50% of the RA organizations. Strong increase of Risk management
-  **143 contributors**
143 survey contributors, global footprint

2019

Executive Summary

-  **0.8%** detected leakage % out of total revenues – increasing
-  **1.5%** Estimated revenue leakage - decreasing
-  **33%** already created a separated Business assurance function
-  **40%** are using or planning to use in the next year, AI/ML to support RA/BA activities.
-  **54%** are measuring their revenue leakages – alarming decrease from 84% in 2018
-  **69%** coverage % out of total revenues - increasing
-  **90%** consider business assurance a natural extension of RA
-  **0 out of 89** RA departments doing only pure RA activities
-  **3.2** Revenue Assurance maturity score, RAMM2 - stable

2021

Executive Summary

You can still participate
(until October 15, 2021)

<https://tmforum.research.net/r/CDRCDVG>

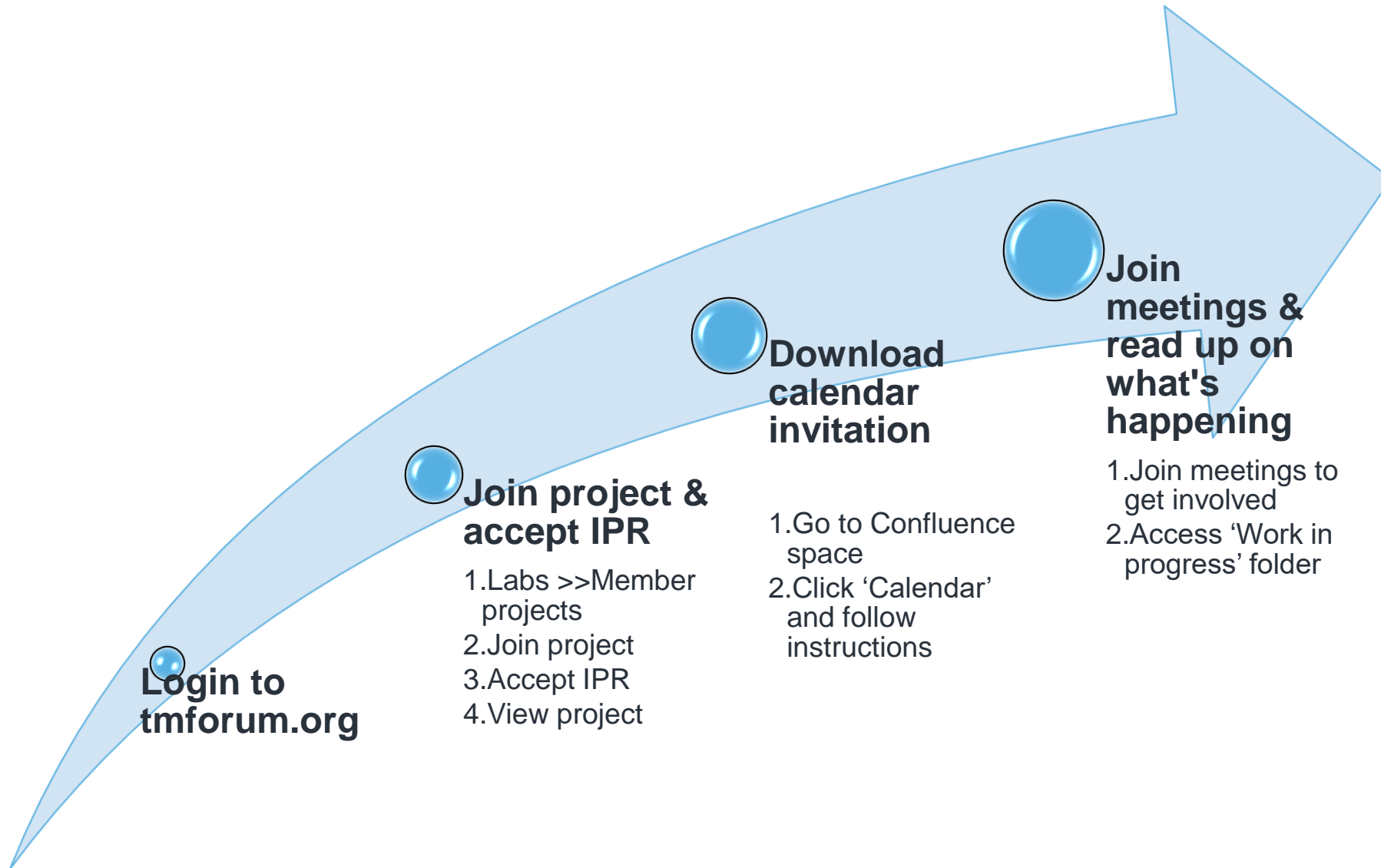
- Business Assurance Maturity Model
- Updates to Business Assurance in Frameworks
- Margin Assurance
- Assets Assurance
- Tooling & Capabilities
- Definition of Operating Model for Business Assurance, RACI, Training
- 5G impact on Business Assurance
- Business Assurance survey 2021

How to join member projects

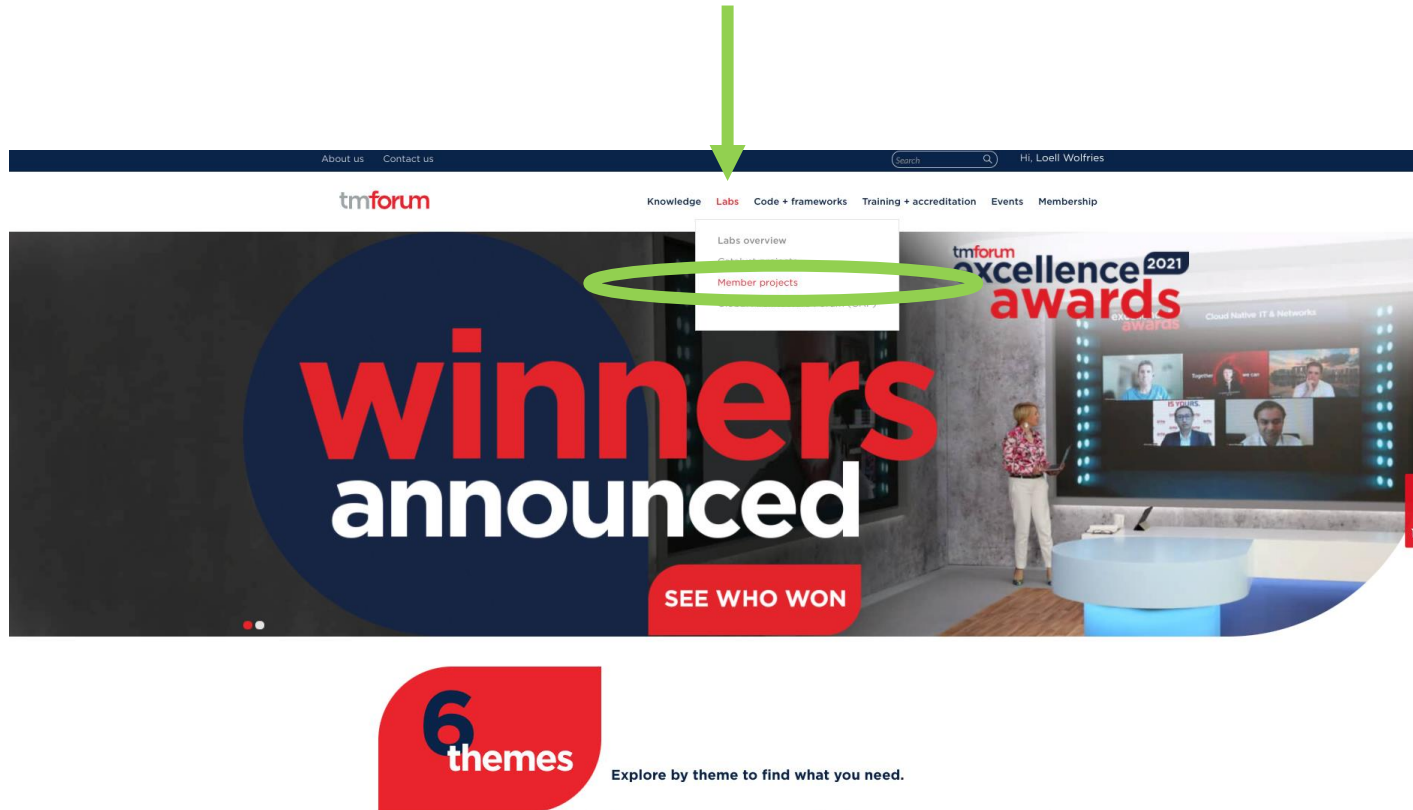


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Instructions for joining projects (members only)



1. Click on 'Labs'
2. Click on 'Member projects'





Projects	
<p>AI closed loop automation</p> <p>Join your peers to define a reference architecture and related collateral to enable CSP's to transform network operations by using AI driven closed-loop automation to detect anomalies, determine resolution and implement the required changes to the network within a continuous highly automated framework.</p>	<p>VIEW PROJECT</p> <p>Learn More</p>
<p>AI governance</p> <p>Be a part of a team that is deploying & governing AI operations at scale and to reduce risk.</p>	<p>VIEW PROJECT</p> <p>Learn More</p>
<p>AI operations</p> <p>Make sure your operations are fit for AI and automated era. Join this project so you can redesign and reengineer your operations processes to support AI and contribute to the use cases where AIOps is having the largest impact.</p>	<p>JOIN THE PROJECT</p> <p>Learn More</p>
<p>Autonomous networks</p> <p>Join this project to help define fully automated zero wait, zero touch, zero trouble innovative network infrastructure and ICT services for CSPs, vertical industries' users and consumers.</p>	<p>VIEW PROJECT</p> <p>Learn More</p>
<p>Business architecture</p> <p>Join your peers in creating a set of TM Forum-approved business architecture models. This suite of assets is based on cross-industry best practices, for Communication Service Providers (CSPs) to build and enhance their own business architecture practice. Business Architecture is a practice discipline that utilizes a knowledge base to provide clarity of changes to the business so that strategic changes can be easily and efficiently implemented.</p>	<p>VIEW PROJECT</p> <p>Learn More</p>
<p>Business assurance</p> <p>Be part of a key project focused on integrating assurance and risk management into a proactive data-centric assurance framework that is continuously protecting and improving financial integrity while enhancing business value and customer experience.</p>	<p>VIEW PROJECT</p> <p>Learn More</p>



standards. The key foundational projects for ODA are: End-to-end ODA, Business architecture, Open APIs, Technical architecture & components, and AI operations.

Application for AI operations

IPR Mode: RAND

To join a project you need to agree to the conditions surrounding the handling of Intellectual Property, IPR, that might be used by you or the other members of the project. Like most industry collaborative organisations we use RAND, meaning "on fair, reasonable, and non-discriminatory terms which may include a reasonable royalty". This is the legal framework within which we operate to protect the interests of all parties. When you agree to the RAND terms by ticking the box below, your agreement will be emailed to the IP Contact within your organisation who will authorize your access to the project. Until your IP Contact sends authorization, you will not be able to see the working documents produced by the project. You will receive an email confirming/denying access to the project and a link to it if you have been authorized.

IPR Policy

☐ I understand that I am asking to join this RAND project and my participation is governed by the Forum's IPR Policy.

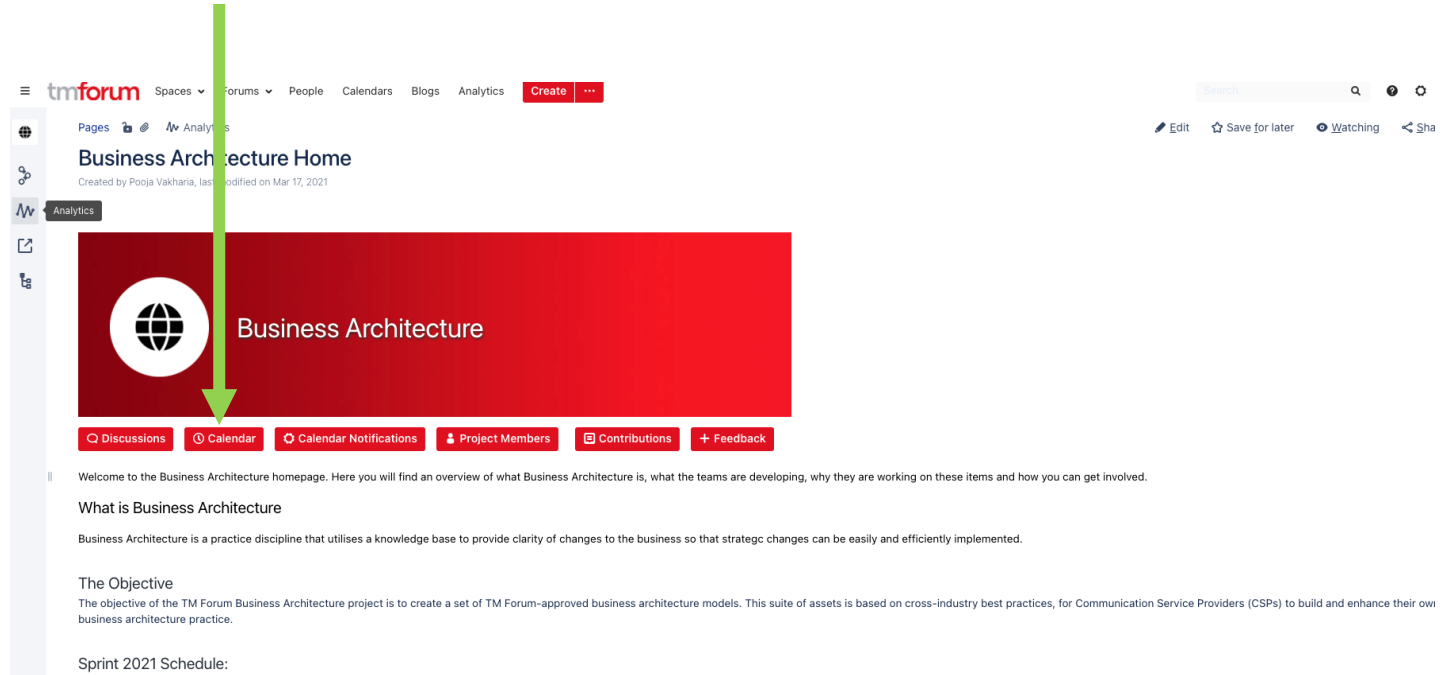
Need help?

Need help? For additional information on the TM Forum [IPR Policy](#) contact us collaboration@tmforum.org.

Submit

Close

1. Click on 'Calendar'
2. Please follow instructions



The screenshot shows the TM Forum Business Architecture Home page. A green arrow points to the 'Calendar' button in the navigation bar. The page includes a sidebar with navigation options like Pages, Analytics, and a main content area with a red header and a navigation bar with buttons for Discussions, Calendar, Calendar Notifications, Project Members, Contributions, and Feedback. The main content area contains a welcome message, a definition of Business Architecture, and a section for the Sprint 2021 Schedule.

tmforum Spaces Forums People Calendars Blogs Analytics Create ...

Pages Analytics

Business Architecture Home

Created by Pooja Vakharia, last modified on Mar 17, 2021

Analytics

Business Architecture

Discussions Calendar Calendar Notifications Project Members Contributions Feedback

Welcome to the Business Architecture homepage. Here you will find an overview of what Business Architecture is, what the teams are developing, why they are working on these items and how you can get involved.

What is Business Architecture

Business Architecture is a practice discipline that utilises a knowledge base to provide clarity of changes to the business so that strategic changes can be easily and efficiently implemented.

The Objective

The objective of the TM Forum Business Architecture project is to create a set of TM Forum-approved business architecture models. This suite of assets is based on cross-industry best practices, for Communication Service Providers (CSPs) to build and enhance their own business architecture practice.

Sprint 2021 Schedule:

Snapshot of Beyond Connectivity Meeting Schedule

Project	Workstream	Day	Time
Business Assurance		Wednesdays	17:00-18:00 CET
Business Architecture		Thursdays	17:00-18:00 CET
Digital Ecosystem Management	Software Marketplaces	Tuesdays	14:00-15:00 CET
	Ecosystem Modeling	Tuesdays	15:00-16:00 CET
	Zero-Touch Partnering Business	Thursdays	13:00-14:00 CET
	Connectivity-as-a-Service	Thursdays	14:00-15:00 CET
	Zero-Touch Partnering Technical	Thursdays	16:00-17:00 CET

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you

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