# Ware

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# Autonomous Operations with AI, Data & Insights

Reducing risk and governing AI & Data to manage and monetize AI opportunities at scale

Aaron Richard Earl Boasman-Patel Vice President, AI, Customer Experience & Data

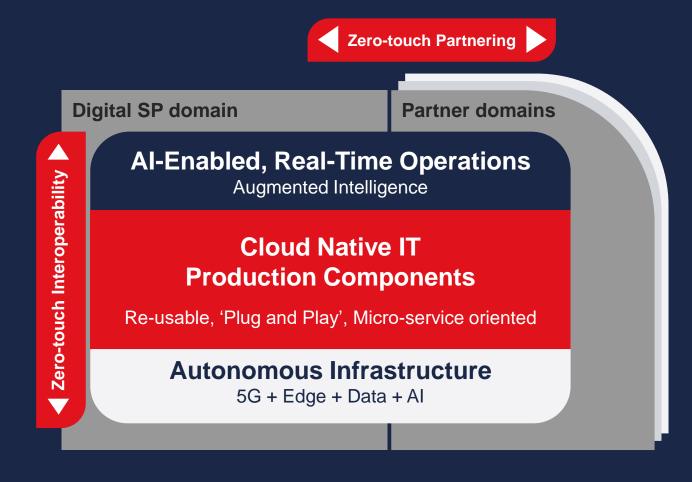


# Delivering on the ambition requires change in mindset, end-to-end

Simplification, automation and intelligence are key principles driving the change

#### **Traditional CSP**

### **Digital Service Provider**



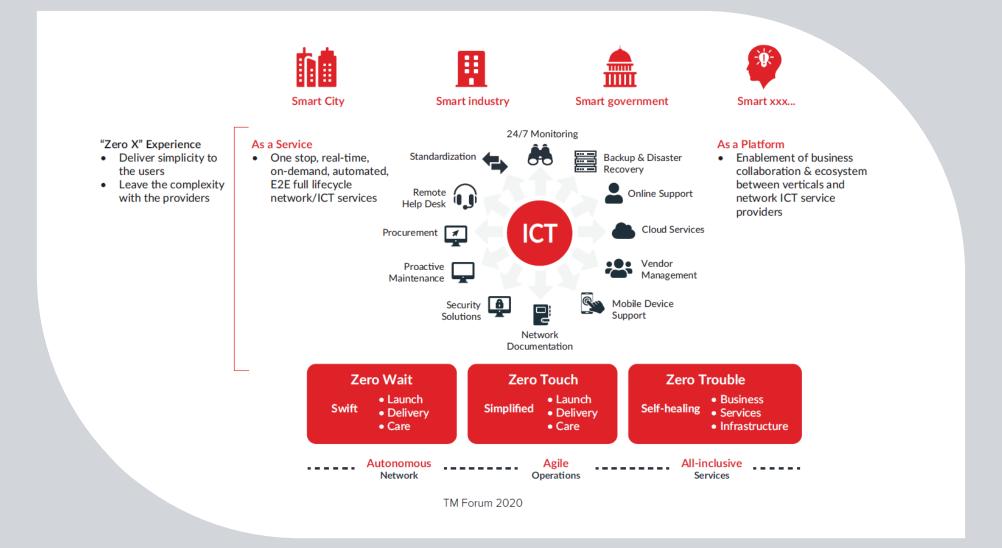
Operations (processes & people)

**BSS** 

OSS

Network (physical)

# The next generation of services require zero wait, zero touch and zero trouble



# Two main reasons of Al interaction in the telco space

#### **Modernizing managements and operations**



- Without network automation the telecom business model is at risk of breaking down. For networks to support the billions of devices that are expected to be connected to the internet within the next decade, they must be self-optimizing and self healing.
- This requires machine learning.

#### Improving customer centricity



- Within the last three to five years, improving customer centricity has become the single biggest strategic priority for telecom operators
- Al is needed to give customers the kinds of digital experiences they are demanding, and it can deliver these capabilities through chatbots and voice assistants

# **Autonomous Operations**

Making zero-touch operations a reality



# AN Technical Architecture

Define a technical architecture and automation levels to enable fully autonomous operations & networks



# **AN Business Architecture**

Define the business requirements and use cases for fully autonomous operations & networks



#### Multi SDO Working Group

Align and coordinate standardization across different SDOs





# Closed Loop Al Automation

Define a reference architecture for Al-driven closed loop anomaly detection and resolution



#### **AlOps**

Redesign and reengineer your operations processes to support AI



# Al & data

Reducing risk and governing AI and data usage at scale



#### Ai Governance

Deploy & govern AI operations at scale and reduce risk



#### **Data Governance**

Create an ethical and secure framework so CSPs can easily share and use large sets of data with partners

# governance

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# Al checklists



## Al checklists



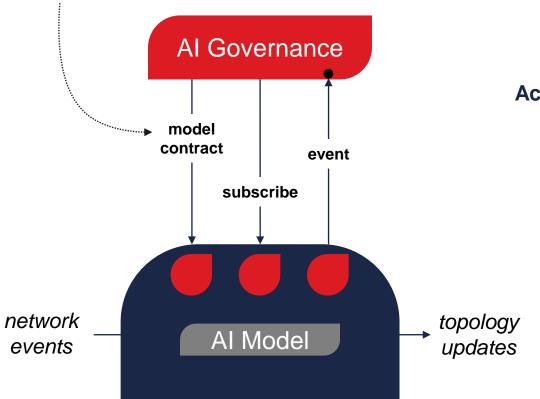


- 1 Chain of custody It's important to establish a chain of custody that will run throughout all stages of the Al lifecycle. At each stage, everyone involved should be able to identify their immediate upstream and downstream stakeholders. Certain roles may still be required at end-of-life in order to handle any subsequent issues and enquiries that arise.
- 2 Ethical assessment This should determine that the proposed application is reasonable, proportionate, safe, and respects relevant legislation.
- 3 Performance targets In many cases it will be possible to determine, upfront, what level of performance is required from the system for it to be useful and cost-effective.
- Digital Safety Testing It should be possible to demonstrate to regulators and other stakeholders that testing has taken place to ensure that the Al system is free from significant flaws such as bias, confounding, susceptibility to adversarial attack and data poisoning.
- Model data sheet The vendor should provide documentation of the key features of the AI system (eg purpose, provenance, performance, safety and limitations). Ideally this should be provide in a consistent format such as the TM Forum's Model Data Sheet.

# Al contract management API component suite

#### **Model Contract**

- · Conditions that must remain satisfied for correct operation
- Expected operational boundaries and thresholds
- Actions to take in the event of a rule being triggered



#### Rule

```
{
  "name": "Topology update rate",

  "description": "Rate of topology updates over past hour",

  "ruleType": "rate",

  "rule": {
        "primitiveType": "threshold",

        "maxValue": "0.05"
},
```

#### **Actions**

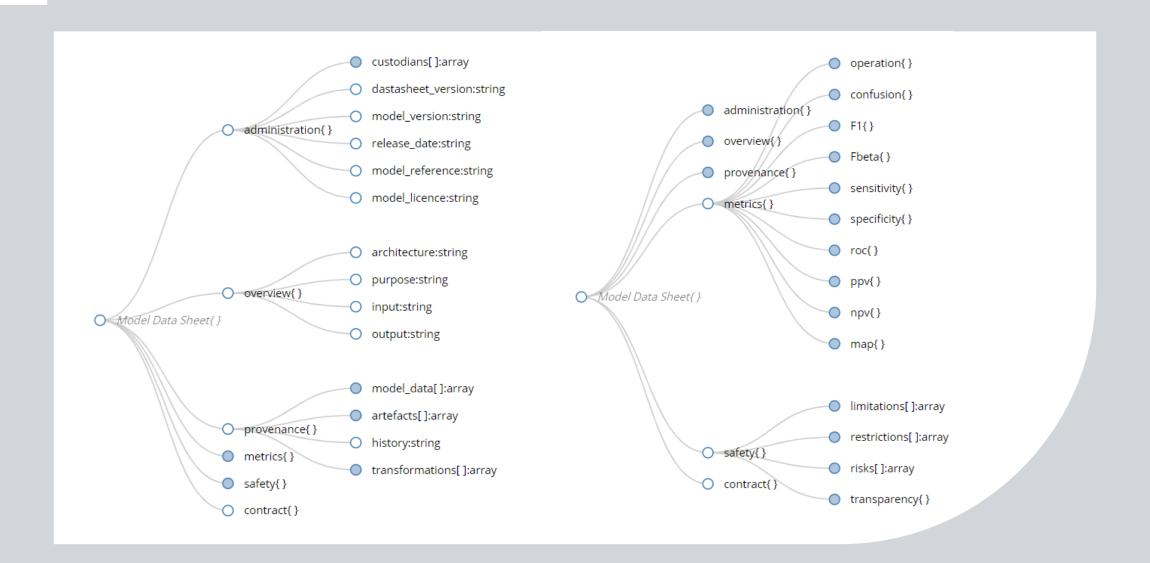
#### Al Model data sheets

Capture pertinent information about AI models in a consistent manner, such that potential consumers of the model can determine whether it suits their purpose and, if so, how to deploy and operate the model safely and effectively.

#### We want to promote...

- Consistent reporting of model 'metadata' to aid in understanding and comparing models.
- Minimum standards of information across such areas as model provenance, metrics, limitations and restrictions.
- Best practice, especially concerning the reporting of model testing and performance.

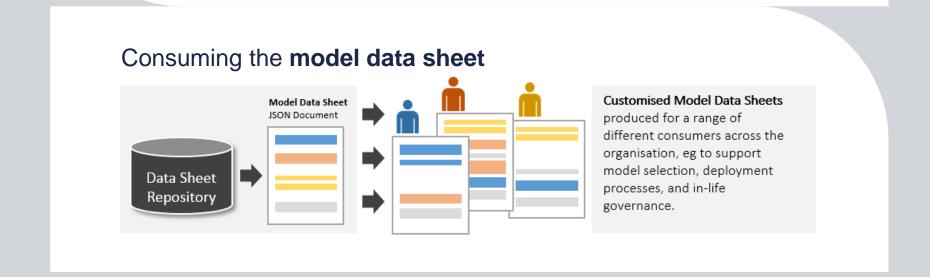
### Al Model data sheets



## Al Model data sheets

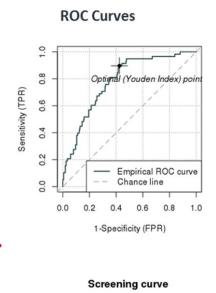
consistent documentation for consumers of Al models

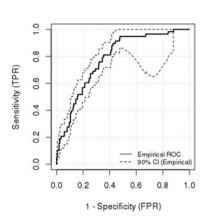
# Populating the model data sheet Business owner Model purpose, risks, ethics Provenance, performance, risk, limitations, model contract Performance, safety Model Data Sheet JSON Document Data Sheet Repository

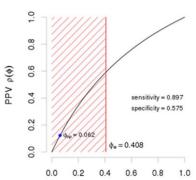


### Machine to human-readable transformation

```
model_metrics: {
                             Example JSON only
model_configuration : {
 family : { "binary_classifier" },
 type : { "logistic regression" },
 target prevalence : { 0.062 }
sensitivity: {
  val: 0.897,
  cutoff: -2.112,
  ci upper: 0.981,
  ci lower: 0.812,
  ci: 0.9,
  ci method : "bootstrap"
roc_curve : {
 sensitivity: { 0.00000000, 0.01724138 0.03448276 , ... },
 specificity: { 1.000000000 1.000000000 1.000000000, ... },
 ci upper : { 0.00000000 0.04535538 0.07389166, ... },
 ci: 0.9,
 ci method : "bootstrap",
 youden_index : {
  fpr: 0.425,
  tpr: 0.897,
  cutoff : -2.112
```







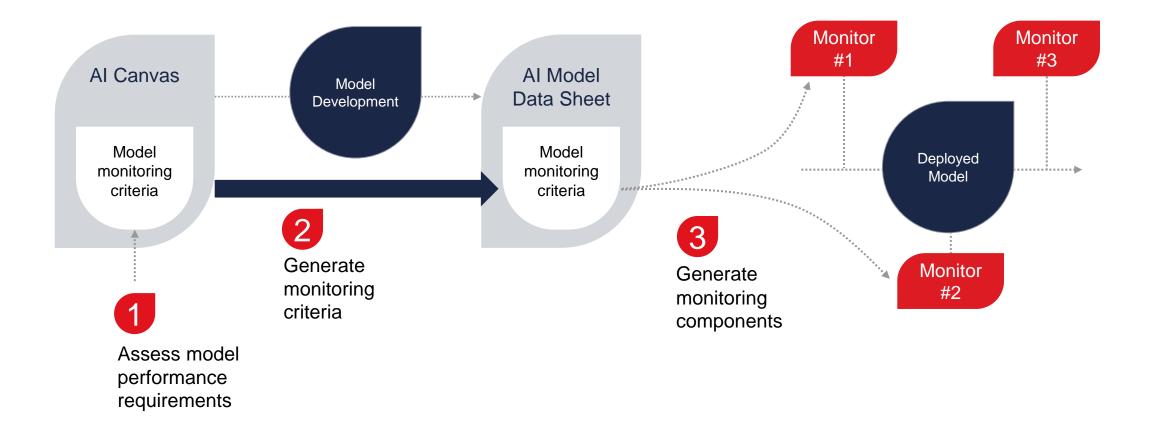
prevalence o



Positive Predictive Value: 0.122 @ 6.2% prevalence

Prevalence Threshold: 40.8%

# **E2E** model management



Developing the AI Canvas to help guide AI implementations and use of TM Forum assets and ensure governance to reduce risk

# Understandin

**Motivation** 

examination of an

**Early-stage** 

Al "problem

worth solving"

 Al a new frontier. When embarking on a new venture it is always good to examine the reason for travel

WHY

- Planning to take the right Route. In advance of starting the journey a CSP should explore the perils of the different routes in advance of setting off with everybody involved
- Early validation Considering the routes and choosing the ones with the least risk and the greatest reward to the business is a key first step.

# **WHAT**

#### Things you need to succeed

- Al Canvas. A practical framework to allow CSP to undergo the early stage examination of any Al Project and the establishment of a set of early stage question to be asked and considered so that effort and resource in this highly competitive field is optimised against the Business Strategy on a use case basis.
- Fit for purpose. The application of certain rules and criteria that need consideration to come to the right decision for each use case.
- Outcomes. Measuring Use Case applicability and achievability against business strategy and enabling quick decision points whilst considering financial impact, productivity gains and compliance risks.
- Collaboration. Provision of a business wide environment to enable none siloed decision making.

# **HOW**

#### **Enable the use of Al Canvas**

- Top-down engagement. Senior leadership must endorse the use and execution.
- A reusable template and methodology that provides an organization the basic components to understand risk (both Business and execution) and opportunity in equal measure.
- Value driven. Generating tangible benefits for the business that ensure further buy-in and enhances the TM Forum concept of Al Chain of Custody (CoC).
- Relevance. Enabling a cross reference to external asset both inside and outside of TM Forum and the C/DSP



# Develop the Al Canvas to help guide Al implementations and use of TM Forum assets and ensure governance to reduce risk

Problem Statement	Diagnosis of faults in customer premises often requires accurate identification of the equipment involved – e.g., which version of master socket is installed, or which model and version of broadband hub is in use. Customers may have to be guided through this process
Business Value	Improving the time to identify equipment will have a direct impact on call center efficiency and reduce customer stress. Correct identification of equipment will allow for faster and more accurate fault diagnosis and repair.
	Average of 1200 fault calls/day involving identification of CPE.
	Average time to manually identify CPE = 2.5 minutes, which add £2 to call handling costs.
Measurable Goals with Direct Linkage to this Use Case	Call handling time, NPS, Time-to-fix, repeat calls.

What is the addressable business problem	How will the AI be deployed to address this?	What are the performance criteria for the model?	What's the minimum performance required (include assumptions)?
Reduce agent time in correctly identifying customer premises equipment during fault diagnosis.	Customer uses smartphone app to image and identify the CPE and information sent electronically to the agent.  Al object classification model identifies the customer premises equipment – e.g., type and variant.	Average sensitivity across all classes of object – i.e., the proportion of customer premises equipment that are correctly identified.	Fixed Assumptions:  Average cost saving of Al-driven CPE identification = £2 per call  Cost penalty of incorrect CPE classification = £5 per call  Average sensitivity for neutral benefit = cost/(cost+saving) = 71%  Modeling uncertainty:  Average cost saving of Al-driven CPE identification = £1.50 to £2.50 (90%CI)  Cost penalty of incorrect CPE classification = £4.60 to £5.40 (90%CI) per call  Average sensitivity for neutral benefit = 72%  Sensitivity range (90%CI): 66.3 to 77.1%

As a	Relative (care) of an elderly person who is showing signs of dementia but is determined to live in their own home and whom I am worried about their safety and security in their house whilst unaccompanied.
I need to	Be able to monitor their safety whist living in their house
So that I can	Feel confident that the person is safe and secure whilst I am remote from the scene
To do this I need	Access to a system which monitors their movement and actions and allows me to be fully confident that they are safe

Model Procurement	Is there is a requirement to maintain strict provenance traceability for the model and training data that might be difficult to meet for models procured from a third party?
Environmental Impact	Is the model's environmental footprint a concern?
Data	Is there some property of the data that will preclude or favor particular model types, e.g., data quality?
Transparency	Does the application make specific demands on explainability or interpretability of the model?
Implementation	Are there limitations imposed by the environment the model will work within, e.g., Al will run on edge devices, or non-GPU infrastructure only?
Safety	Does the application make specific 'safety' demands that will influence model choice, e.g., high resistance to adversarial attack or privacy exposure?
Ethics	Are there ethical concerns that will influence model selection? These might arise from the type of data that is used, or indeed its sourcing – i.e., the desire to maintain an ethical supply chain.
Policy	Any other organizational policy implications on model selection.
Legal / Regulatory	Any other legal or regulatory implications for model selection.

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# AIOIS

#### Al Models: Offline & online

#### **Traditional software**

- Software lifecycle is driven from left to right, from Dev to Ops
- Evolution is planned
- Production environments are static and locked down
- Changes go through a planned change management process
- Baselines of software are usually well known.
- Deterministic
- Easily auditable
- Fragile.

#### Al software

- Online learning, generate a new flow from right to left, from Ops to Dev
- Evolution is both planned autonomous/self-driven
- Production environments become dynamic, constantly changing
- Base lines of software become blurred
- Nondeterministic
- Black boxes
- Even more fragile than traditional software and exposed to bias and corrupted knowledge
- ML training and retaining of AI models are brand new processes in the software lifecycle
- Operations (including data ops) become even more central than today.

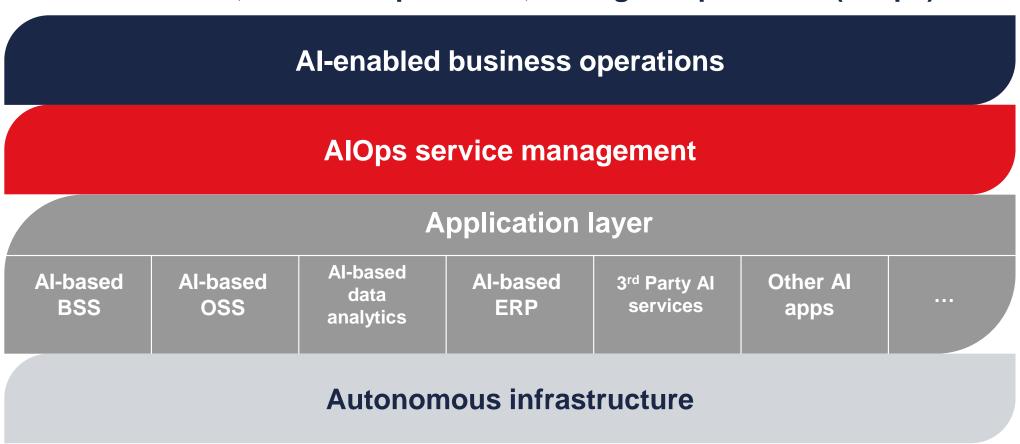
From operations perspective, they are similar to traditional software

New challenge

# **AlOps Operating Model**

Customers/End-users

### Al-enabled, real-time operations, intelligent operations (AlOps)



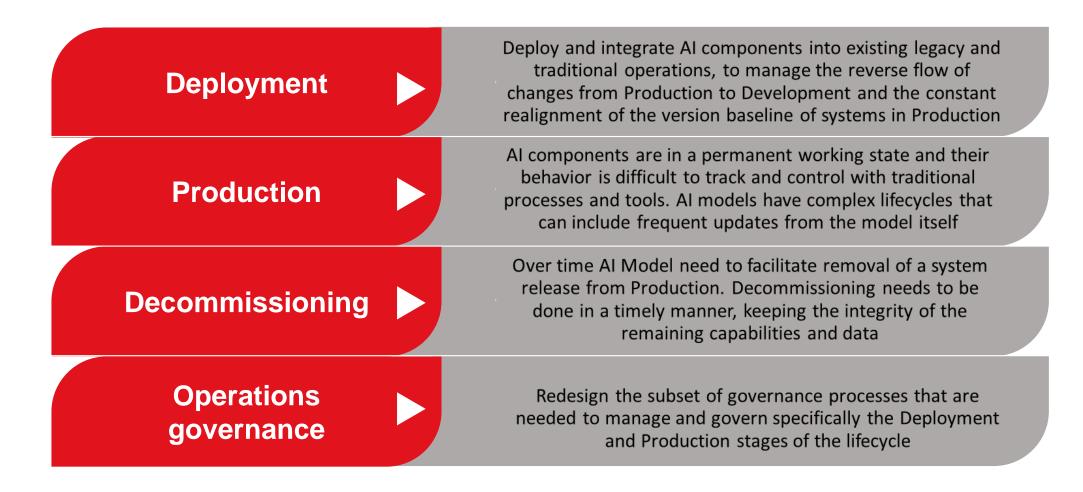
NW & IT infrastructure

Al & traditional

blend of

software

# **Understanding the implications of AlOps**



Showing the challenges of AlOps through the in-scope lifecycle stages

# **Understanding the implications of AlOps**

Click on the process to view the description **\rightarrow** 

#### **Process**

**Configuration management** 

**Change management** 

**Acceptance testing** 

Release management

**Knowledge management** 

**Monitoring & event management** 

**Incident management** 

**Problem management** 

**Service desk management** 

Application maintenance (preventive and perfective maintenance)

**Capacity management** 

**AlDataOps** 

#### **Brief description**

Configuration management ensures that all components (also called configuration items, Cls) of systems and services are uniquely identified, baselined and maintained and that changes to them are controlled across the whole service lifecycle.

# Closed loop anomaly detection & resolution

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# TM Forum is helping solve those challenges by working with our members to...



"Define a reference architecture and related collateral to enable CSP's to transform network operations by using AI driven closed loop automation to detect anomalies, determine resolution and implement the required changes to the network within a continuous highly automated framework"

























ORACLE







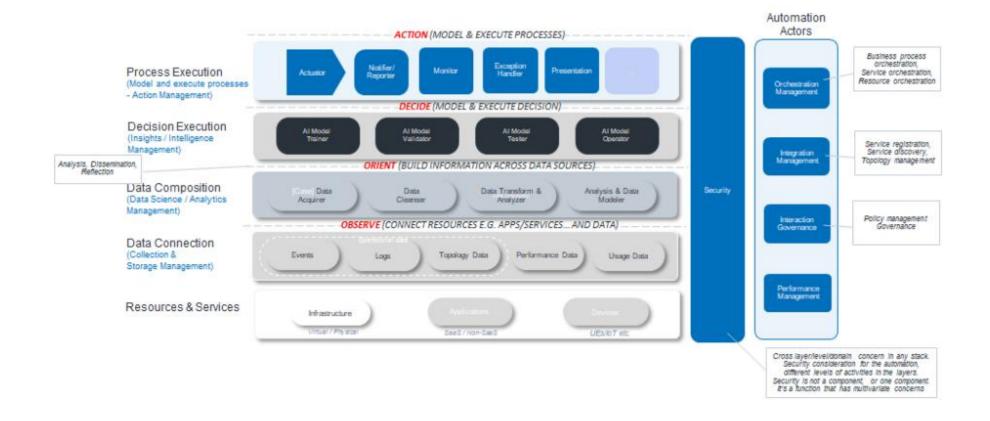




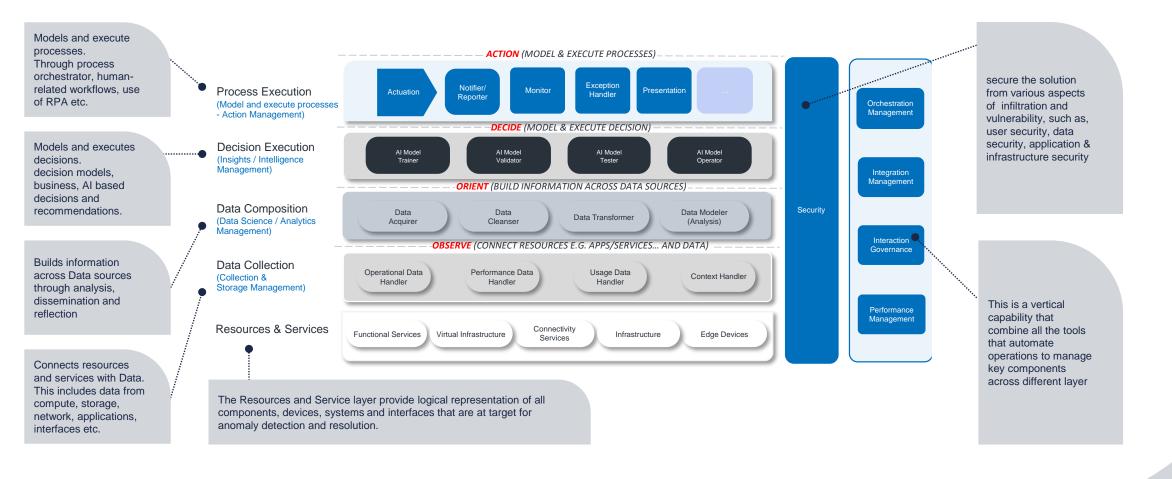




# Logical architecture



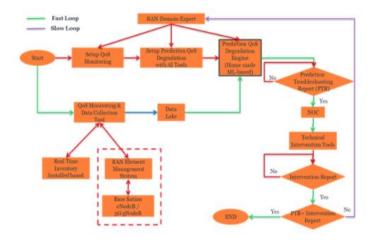
# Closed loop automation logical reference architecture



## Use cases and future work

Use Case ID	Use Case Name	Use Case Area	Key Benefits	Closed-loop Automation KPIs
IM-010	Fault Detection in Radio Access Network	RAN	High QoS     Reduced Opex     Optimal Capacity Utilization	QoS Opex Capacity Utilization
IM-011	Fiber-To-The-Home Fault Diagnosis	FTTx	Enhanced customer satisfaction     Simplified FTTH diagnosis processes     Fast service recovery after a call to the hot line	Degradation of Quality and Alarms collected through E- UTRAN's E-RAB services.
IM-012	Traffic Flow Optimization	Transport	Automatically manage network traffic performance in traffic layer     Reduce NOC engineer workload     Create self-healing network and achieve efficient network optimization	Mean time to Detect (MTTD)  Mean Time to Resolve  Percentage of incidents resolved zero touch Average response time from Al
IM-013	xNF Security Violations Detection and Resolution	xNF Security	Reduced Mean time to Detect incidents     Reduced mean time to resolve incidents	Mean time to Detect (MTTD) Mean Time to Contain Mean Time to Resolve Days to Patch Number of Security incidents
IM-014	System Performance Prediction by Trend	DC Infrastructure	Predictive capacity planning     Intelligent Root Cause Analysis     Deep insights about operational data ( Covariance parameters) & application behavior	Customer experience     Application availability     Application performance
IM-015	Database Tablespace Management	Database Management	Proactive operations     Proactive capacity management     Application uptime and performance     Customer experience and revenue metrics	Application availability     Table space usage %
IM-016	Alert Correlation for Operations	Operations Management	Increased Application availability Increased Application performance Customer experience & revenue metrics Intelligent operations Improving the efficiency of operations Reduction in MTTR	Resolution time of outages Automation index - No of alerts automated/ Total no of alerts No of operational resources Other business metrics like uptime, availability, Customer experience
IM-017	CDN Root Cause Analysis	Content Delivery Network	• TBD	• TBD
IM-018	Charging Service Anomaly Detection	Charging Service	Quicker Resolution of outages     Increased service availability.	Reduced outage time     Reduced manual effort

#### C. Process diagram



#### Some key items captured for future consideration are:

- 1. Mapping to ODA
- 2. Compliance framework the connects the Logical with Physical and Operational architectures.
- 3. Reference Solution
- 4. Development of physical assets, like APIs and Data Models (as extensions to SID)

# **TM** Forum sprint 4 & onward

Project activity plan (wip)

Activity block	Scoped tasks	
Physical and Operational Architecture	<ul> <li>Physical architecture wrapped up the Sprint ending March 31st. Released on 12th April</li> <li>Operational architecture to be finalized in Sprint 4 (Ending July '21)</li> </ul>	
Fast and Slow loops Standardization and Specification template	<ul> <li>Identify and define the Key Closed Loops for full anomaly detection and resolution workflow</li> <li>Develop Specification and Optimization patterns for Fast and Slow Closed loops</li> </ul>	
Expose Services as Open APIs	<ul> <li>Identify APIs</li> <li>Corpus/model training APIs</li> <li>Anomaly Publishing APIs</li> <li>Anomaly-to-Topology mapping APIs</li> <li>Runbook Automation APIs</li> <li>Interfaces to ETSI MANO APIs</li> </ul>	
Al Models References and Training Best Practices	<ul><li>COTS Product models</li><li>Custom model Training techniques</li></ul>	
Mapping to ODA	Mapping CLADRA functional components to the TM Forum Open Digital Architecture framework	

# Data Governance

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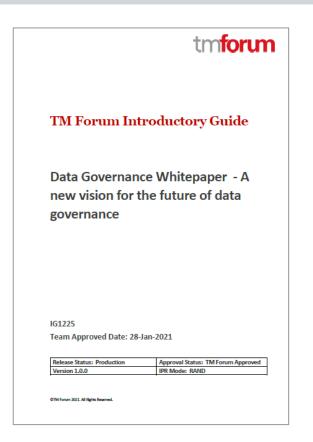
# **Objective**

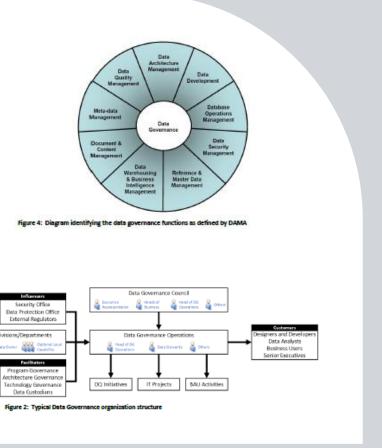
The aim of the TM Forum Data Governance Project is to allow service providers as well as public and private organizations and governments to have an ethical and secure framework which they can conform to, allowing easy sharing and use of large data sets across different sources and origins. The framework will comprise of some core technical components such as APIs and governance models as well as including technologies which rely on heavy data processing and use such as AI, blockchain and advanced data analytics.



# Data governance white paper

Great participation - 30 active project members contributing to the whitepaper, 13 unique CSPs (18 members) and 12 vendors.



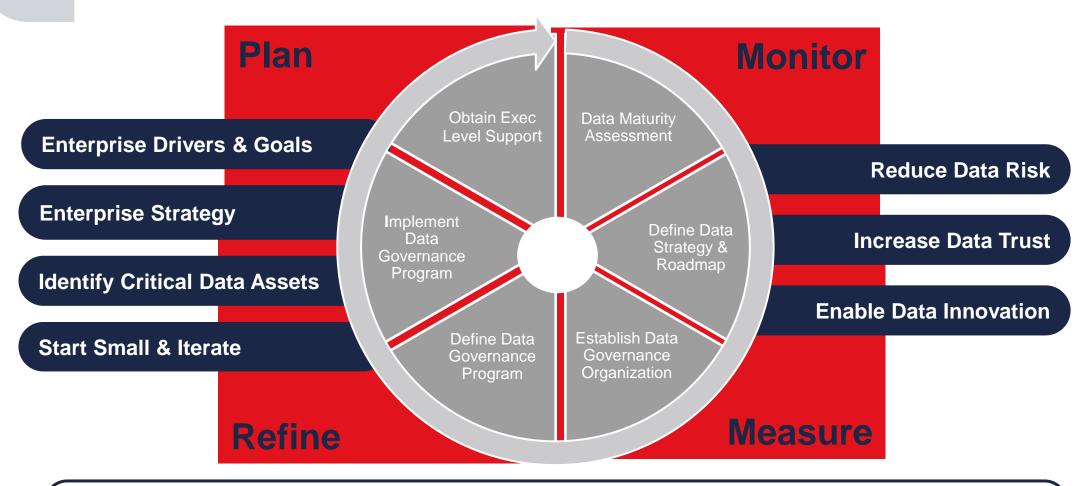


# Data Governance Guidebook - Executive Summary

The Data Governance Guidebook provides guidance to enable organisations, at all levels of data maturity, to take steps to define a data governance program specific to the organisation's business and data strategy

Content created by industry experts	Overwhelmed? We take you step by step	Not just theory, created from practise
Data Governance Program key considerations	Secure C-Level Support	Provides guidance for building the business case for data governance
Data Governance Program benefits	Perform Data Maturity Assessment	Recognizes every organisation has different goals and needs.
Data Governance Program role in becoming a Data- driven organisation	Define Data Strategy and Roadmap	Leverage knowledge of those that have implemented and sustained a data governance program
Data Strategy and Roadmaps	Define Data Governance Organisation	Providing guidance with planning, strategy and roadmaps
Data Governance program definition, organisation, frameworks and step by step implementation guide	Define a Data Governance Program Implement a Data Governance Program Track and Measure a Data Governance Program	The guidebook breaks down the process into easy to follow and flexible steps to fit every organisation's needs

### **Data Governance Guidebook**









### **Data Governance API Suite - Executive Summary**

The Data Governance Suite of APIs provide a standard specification to integrate and automate Data Governance through the definition of machine-readable service and data models.

Metadata and Quality Management API	Metadata and Data Sharing Management	Policy Management and Enforcement Risk Management
Metadata Catalog Management	Understanding Metadata Catalog Sharing and Use     Current and historical usage     Management of entitlement	Policy Management  Management of compliance policies such as records retention, regulatory, privacy, security
Metadata Asset Management  Metadata Catalog Asset Management  Metadata Catalog Asset Relationship  Management  Lineage and Provenance	Understand Data asset data sharing and usage     Current and historical sharing and usage     Ensure compliance to privacy and entitlement	Policy Enforcement
Data Quality Management     Management of quality dimensions, objectives and specifications	Managing and reporting on quantifiable metrics Providing insights supporting strategic decisions proactively managing risk and compliance providing knowledge to drive innovation	Risk Management

Designed to enable the automation of Data Governance Leveraging and extending the current suite of TMForum Open APIs



## **Data Governance API Suite - Connecting the Data Value Stream Network**

Accelerating Cloud migration with programmatic metadata management

#### **Cloud Enablement**

Capturing data lineage as data becomes more distributed





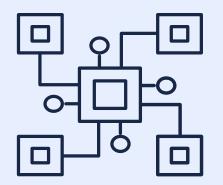
#### Analytics Understanding the data sou

Understanding the data source and providing context for interpreting results



Metadata and Data Quality
Management
Increase data quality & trust

Integrating data governance artifacts



Enabling data information to flow across the data network



Ecosystem Partners
Enabling interoperability across all internal and
external consumers



**Data Classification** 

Programmatically capturing output from Data Profiling tools. Protect identity & Privacy



Programmatic access to Business Glossary

Consistent customer experience



#### lot/Al

Metadata to enable governance of data privacy and compliance, enforcement of data sharing agreements

# Autonomous networks

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## **Opportunities to ICT Industry - "Zero X" experience**

Autonomous networks/ICT services for intelligent society









Smart city

Smart industry

Smart government

Smart xxx...

#### "Zero X" experience

- ✓ Deliver simplicity to the users
- ✓ Leave the complexity with the providers

#### As a service

 ✓ One stop, real-time, on demand, automated, E2E full lifecycle network/ICT services

# Servidendication Servidendication Service Support Fromties Fromties Grante Support Fromties Worder Management Service Support Service Support Fromties Management Service Support Se

#### As a platform

✓ Enablement of business collaboration & ecosystem between verticals and network/ICT service providers

#### **Zero wait**

**Swift** 

Launch

DeliveryCare

**Autonomous** Network

#### **Zero touch**

**Simplified** 

Operating

Development

Maintenance

**Agile** Operations

#### Zero trouble

Selfhealing Business

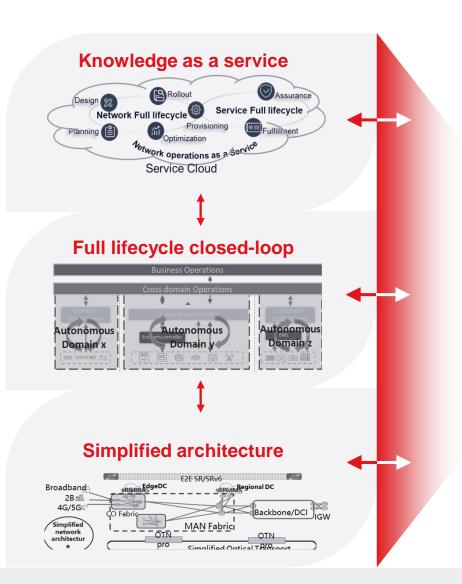
Services

Infrastructure

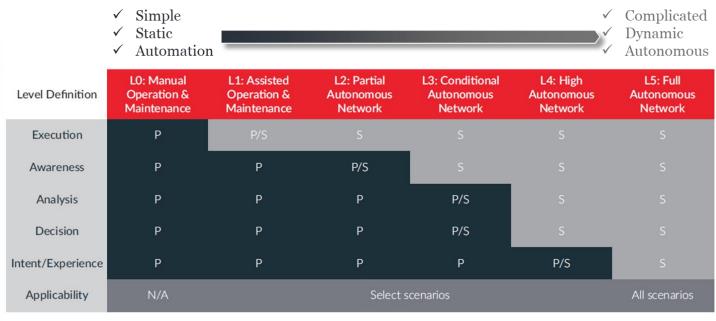
All-inclusive Services

### **Autonomous networks: automation levels**

Data & knowledge driven intelligent, simplified networks



#### Self-configured, self-healing, self-optimized

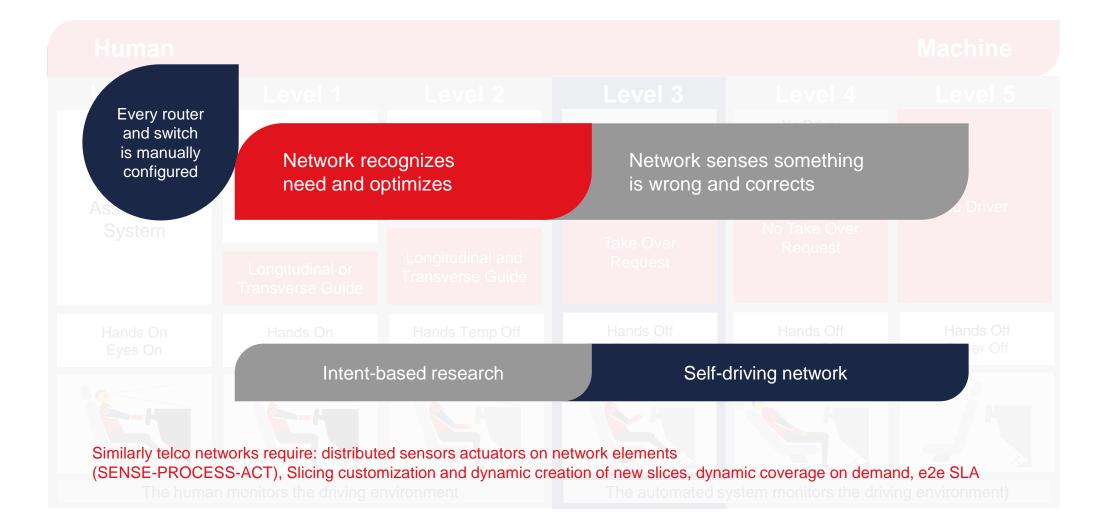


P: Personnel S: Systems

Best user experience, full lifecycle automation, maximum utilization

## Revolution through evolution

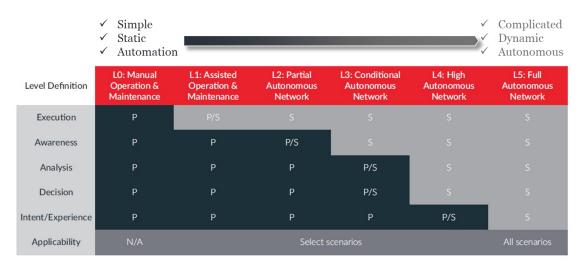
Autonomous cars vs autonomous networks



## Levels of autonomous networks

Automation level definition and levels of functional aspects of technology

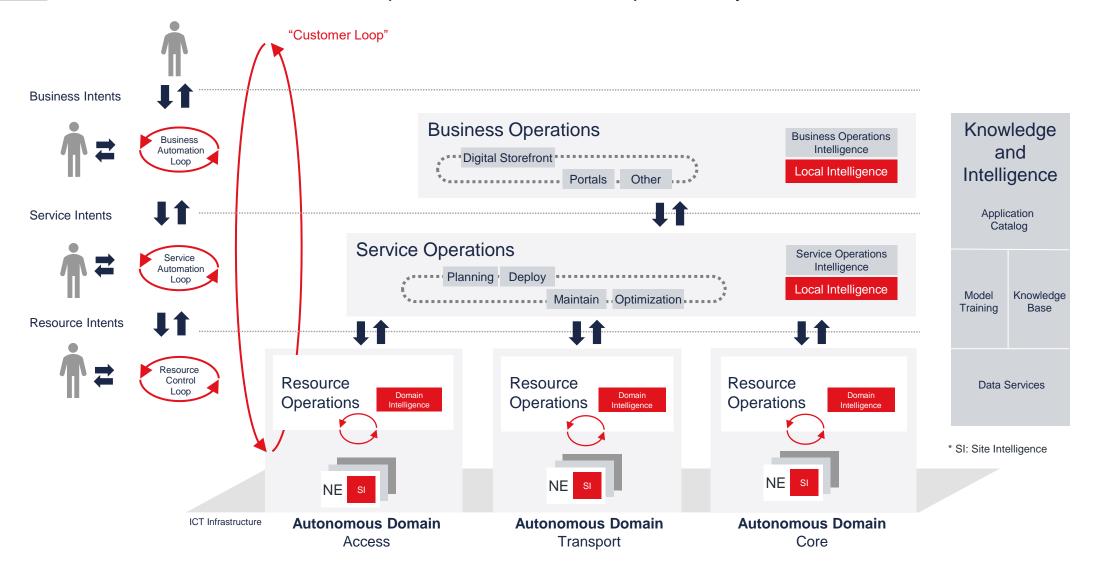
- Level 0 manual management: The system delivers assisted monitoring capabilities, which means all dynamic tasks have to be executed manually.
- Level 1 assisted management: The system executes a certain repetitive sub-task based on pre-configured to increase execution efficiency.
- Level 2 partial autonomous network: The system enables closed-loop O&M for certain units based on an AI model under certain external environments.



P: Personnel S: Systems

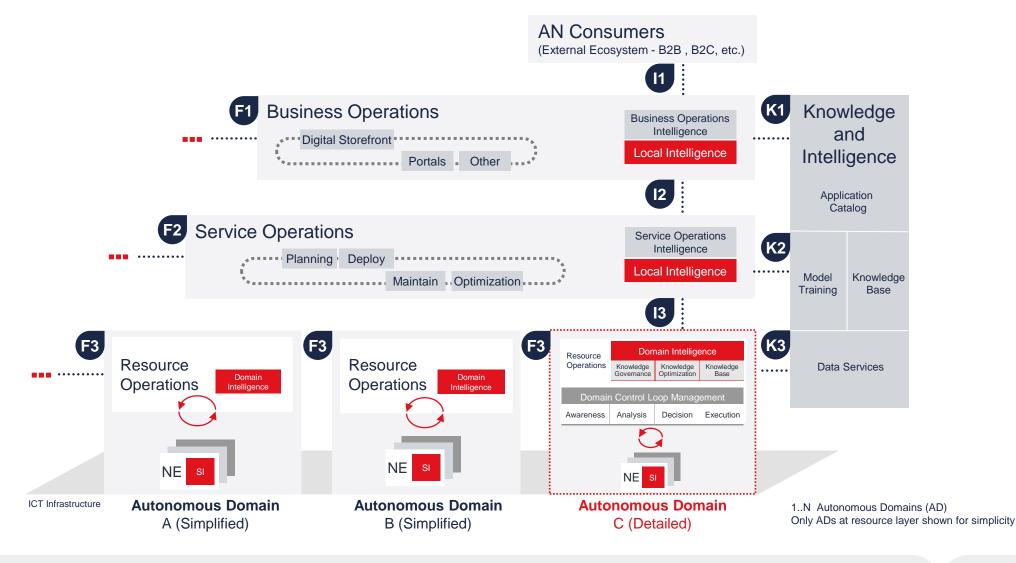
## **AN** Technical Architecture (IG1230)

Business, Service and Resource Operations with Closed Loop Autonomy



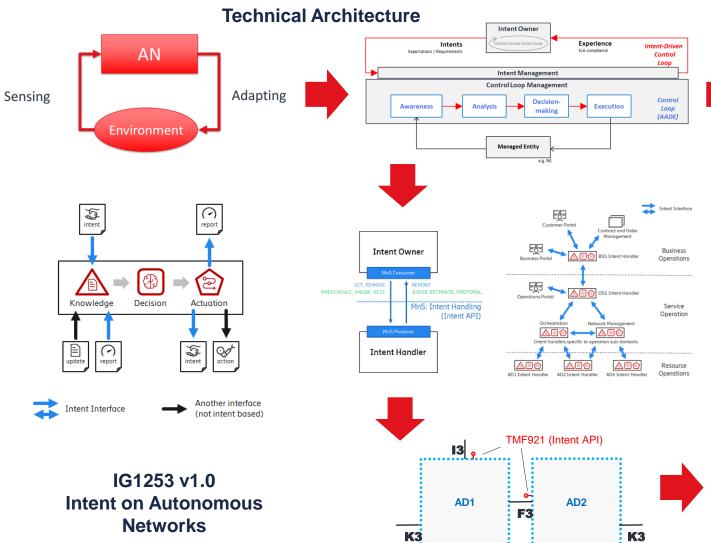
## **AN** Reference Architecture (IG1251)

9 Reference Points



## **How guides bring TA together?**

IG1230 v1.1 Autonomous Networks Technical Architecture

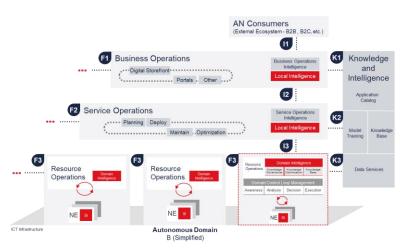


#### IG1252 v1.0 Autonomous Networks Levels Evaluation Methodology

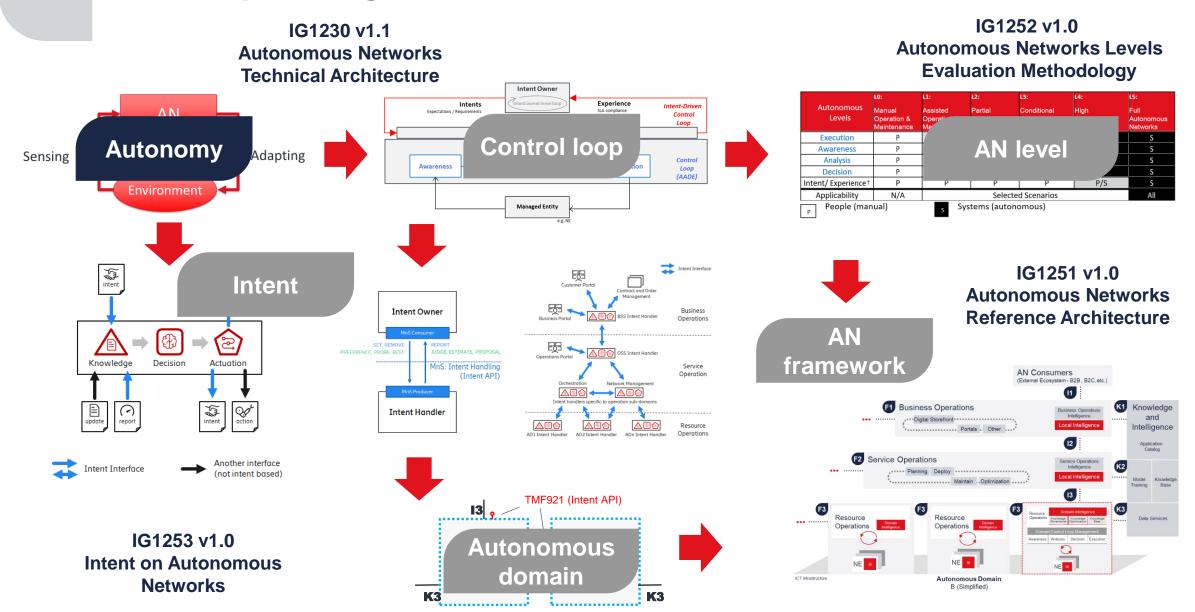
	LO:	L1:	L2:	L3:	L4:	L5:
Autonomous Levels	Manual Operation & Maintenance	Assisted Operation & Maintenance	Partial Autonomous Networks	Conditional Autonomous Networks	High Autonomous Networks	Full Autonomous Networks
Execution	Р	P/S	S	S	S	S
Awareness	Р	P/S	P/S	S	S	S
Analysis	Р	Р	P/S	P/S	S	S
Decision	Р	Р	Р	P/S	S	S
Intent/ Experience†	Р	Р	P	Р	P/S	S
Applicability	N/A		Select	ed Scenarios		All
People (mar	nual)	s Sy	stems (autor	iomous)		



#### IG1251 v1.0 Autonomous Networks Reference Architecture



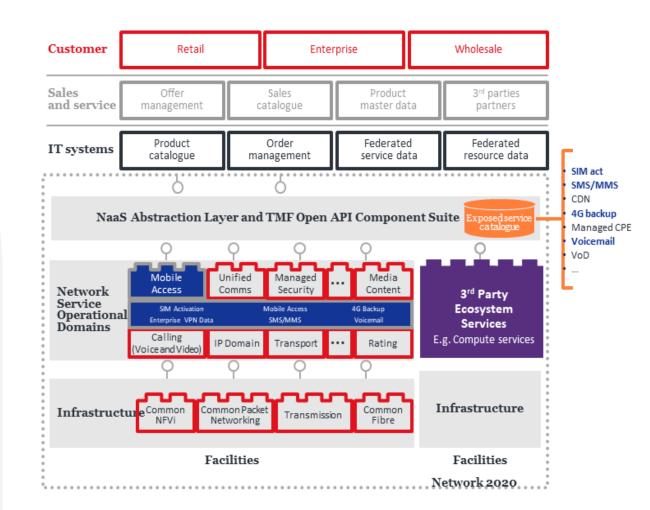
## 6 core concepts - Logical architecture to functional architecture



## **Applying ODA principles to the network**

A set of autonomous domains that represent networks of the future

- "Softwarization" of the network.
- Transforming the network layer through virtualization.
- Telstra have mapped their entire network to a set of operational Domains.
- Each Domain has a Catalog of the services it supports.
- Each Domain exposes a well-defined standard set of services to the order delivery orchestrator so that products and offers can be composed with minimal dependencies on the network resources.
- Telstra will manage the lifecycles of these network services autonomously using the customer's intent, policy, closed control loops, data analytics and machine learning.



## **Autonomous networks**

Autonomous domain	Identify an industry agreed set of autonomous domains that represent the network of the future
Service exposing	Decouple one domain from another and expose a set of domain-based services via Open APIs to upper layer or other domains
Network element definition	Definition of network elements (or functions) within the various autonomous domains. These network elements or functions will expose a set of standard resource services at the domain level instead of at the element or function level
Network element configuration	Network elements can configure themselves and expose their characteristics to other layers or other domains to allow them to be externally controlled
Network element combination	Support the ability to combine a set of network elements to build or deliver a higher-level network service
Network capability model	Model the exposure of a set of network capabilities as a set of platform services to enable higher level business services to utilize network services
Service delivery ability	Develop the ability to deliver a service using a combination of flexible network services and resources that can be automatically orchestrated, configured, monitored and repaired
Business rule specification	Enable the ability to specify a set of rules at the business level that can be automatically monitored and effected across all domains of the architecture

Self-configuring, self-healing, self-optimizing, self-evolving networks

## Customer Experience



## **Digital Experience & Trust**

**Emp**owering service providers to deliver deeply rewarding customer experiences across the new landscape of 5G ecosystems



Develop new and existing capabilities for eTOM

Allowing CSPs to "digital, Al-driven customer experiences"





## Intent – orientated customer experiences

CSPs can understand the driving force behind customers' behavior and move from delivering reactive experiences to pro-active ones. Functional view of the concept, architecture and applicable use





## **5G Experience Metrics**Develop new 5G

experience metrics so that CSPs can confidently measure the quality and experience of new 5G services





## **CEM Gamification Journey Tech Spec**

Identify the technical specification of gamification concepts



## **5G** Enterprise Customer Experience

- **Objective:** Define what "5G" Customer Experience needs to look like for B2B/B2G/B2x2x customers for connectivity by 2025, and what changes and capabilities are required.
- Scope: Define a vision and capability framework for B2x customer experience in 2025, covering:
  - Customer requirements outside-in: based on research from enterprise customers, including:
    - How they will discover/buy/operate connectivity (and other types of digital infrastructure such as cloud, edge, etc.)
    - Expectations for connectivity providers and services including resilience, SLAs, management etc.
  - Identify the requirements of a set of specific use cases, separating requirements into non-negotiables and differentiators, highlighting opportunities for CSPs to differentiate
  - Examine a range of customer sizes e.g. developer, SME and large vertical/multi-national, and GTM scenarios
  - Identify the implications for business and operating model; assess the current level of understanding for
  - Technology expectations: key technology implications and changes needed to satisfy these requirements and is the change occurring fast enough?

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- 2. Once logged-in, click on Labs / Member projects
- 3. Scroll down the 'xxx' project and click on 'JOIN THE PROJECT' accept the IPR Policy and submit the IPR form.
- 4. Once approved, either automatically or by your IP Manager (depending on your organization's policy) you will see that the text on the Member projects page button will change from 'REQUEST SENT' to 'VIEW PROJECT' and you will be able to access the project space in Confluence by clicking on the button, or by going to: <a href="https://projects.tmforum.org/">https://projects.tmforum.org/</a>

Application for Customer experience management

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#### **IPR Policy**

I understand that I am asking to join this RAND project and my participation is governed by the Forum's IPR Policy.

#### Need help?

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