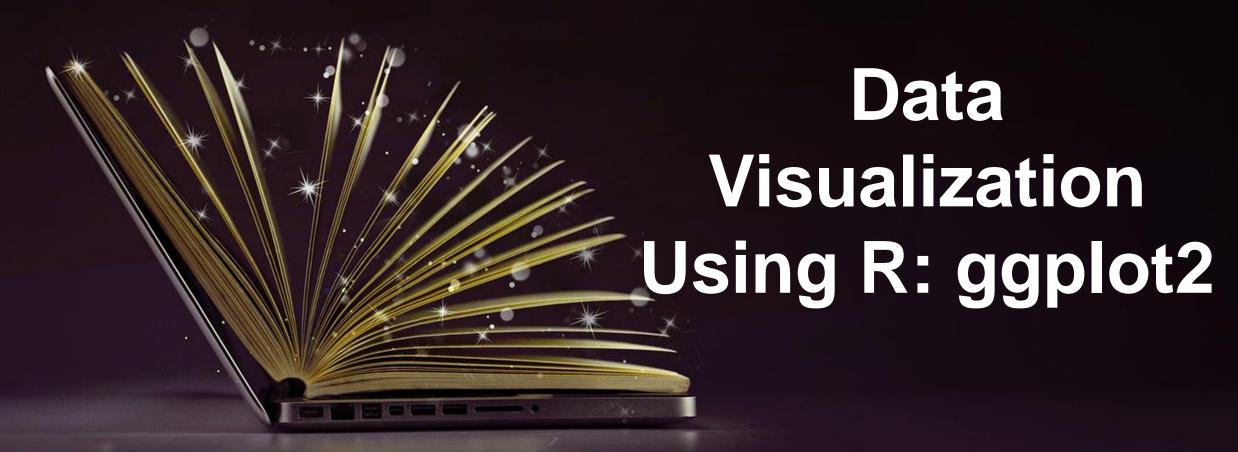
Business Analytics in Practice



Hakeem-Ur-Rehman, PhD IQTM-PU

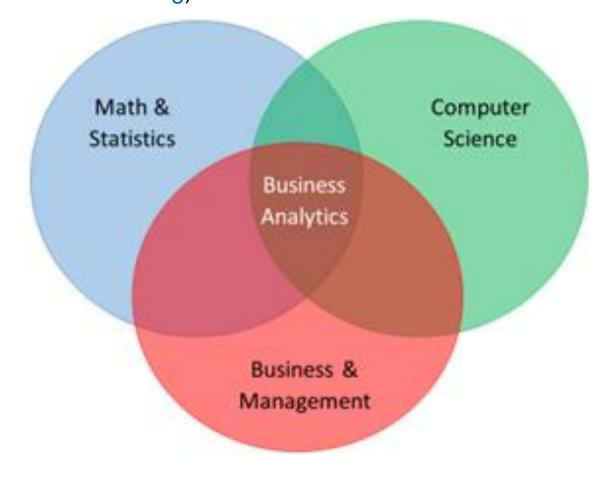
Outlines

- What is Business Analytics?
- Types of Business Analytics
- Business Analytics in Practice
 - HR Analytics
 - Marketing Analytics
 - Supply Chain Analytics
- Data Visualization Using R
 - R: Graphics Packages
 - Descriptive Analysis of Qualitative Data
 - Descriptive Analysis of Quantitative Data
 - Data Visualization for Different Data Stories
 - Data Visualization to Show Deviations, Correlations, Rankings, Distributions, Magnitudes
- Correlation & Regression Analysis Using R (YouTube Links)
- Parametric Testing of Hypothesis (YouTube Link)
- Business Analytics Using Python (YouTube Links)

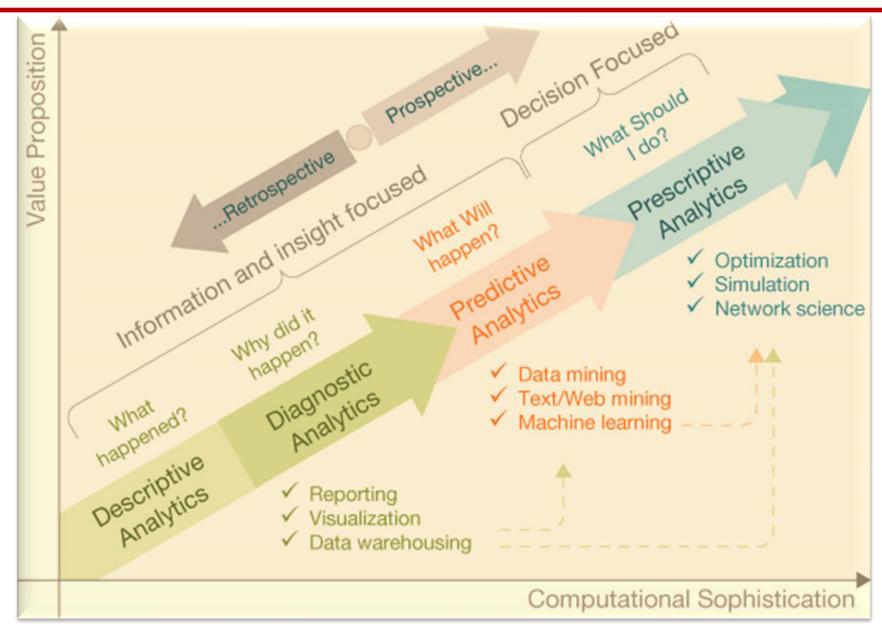
What is Business analytics?

■ Business analytics is the scientific process of transforming data into insight for making better decisions (fact-based management to drive decision making)

A Visual Perspective of Business Analytics



Types of Business Analytics



Business Analytics in Practice: HR Analytics

Google refers to its HR Analytics function as "people analytics."

Google has analyzed substantial data on their own employees

- to determine the characteristics of great leaders,
- o to assess factors that contribute to productivity, and
- to evaluate potential new hires

Google also uses predictive analytics to continually update their forecast of future employee turnover and retention

HR Data: https://www.aihr.com/blog/hr-data-sources/

Data Science / Machine Learning Data: https://www.kaggle.com/

Business Analytics in Practice: Marketing Analytics

Customer segmentation and a better understanding of consumer behavior through analytics leads to the

better use of

- advertising budgets,
- more effective pricing strategies,
- improved forecasting of demand,
- improved product-line management, and
- increased customer satisfaction and loyalty

Marketing analytics tells you how your marketing programs are really performing by using important business metrics, such as ROI, marketing attribution and overall marketing effectiveness.

Business Analytics in Practice: Supply Chain Analytics

| SCOR Domain | Source | Make | Deliver | Return |
|--------------------------------------|--|---|---|---|
| Activities | Order and receive materials and products | Schedule and manufacture, repair, remanufacture, or recycle materials and products | Receive, schedule, pick, pack, and ship orders | Request, approve, and determine disposal of products and assets |
| Strategic (time frame: years) | Strategic sourcingSupply chain mapping | Location of plantsProduct line mix at plants | Location of distribution centersFleet planning | • Location of return centers |
| Tactical (time frame: months) | Tactical sourcingSupply chain contracts | Product line rationalizationSales and operations planning | Transportation and distribution planning Inventory policies at locations | Reverse distribution plan |
| Operational (time frame: days) | Materials requirement planning and inventory replenishment orders | Workforce scheduling Manufacturing, order tracking, and scheduling | Vehicle routing (for deliveries) | Vehicle routing (for returns collection) |
| Plan | Demand forecasting (long term, mid term, and short term) | | | |

| Analytics Techniques | Source | Make | Deliver | Return | |
|-------------------------|--|--|---|--------|--|
| Descriptive | Supply chain mapping | Supply chain visualization | | | |
| Predictive | Time series methods (e.g., moving average, exponential smoothing, autoregressive models) Linear, non-linear, and logistic regression Data-mining techniques (e.g., cluster analysis, market basket analysis) | | | | |
| Prescriptive | Analytic hierarchy process Game theory (e.g., auction design, contract design) | Mixed-integer linear programming (MILP) Non-linear programming | Network fi algorithms MILP Stochastic dynamic | 5 | |

Souza, G. C. (2014). Supply chain analytics. Business Horizons, 57(5), 595-605.

Business Analytics in Practice

Map-Reduce

To perform tasks such The Process of Using In domains such as... techniques such as... as... Measure Sales Force Effectiveness **Forecasting** Descriptive Management **Statistics Time Series** Science **Supply Chain** Campaign & Promotion Analysis Causal Sampling Relationships Mean **Linear Programming** Mode Sensitivity Analysis **Data Mining** Median **Integer Programming** Customer segmentation & Profiling Cluster Analysis Standard Deviation **Goal Programming** Human Range & Variance Association Analysis **Nonlinear Programming** Marketing/Sales **Multiple Regression** Stem & Leaf Diagram Resource Transportation Logistic Regression Logistics Histogram Demand forecasting Interquartile Range **Decision Tree Methods Optimization Heuristics Neural Networks** Simulation Modeling Quartiles **Frequency Distributions** Text Mining Warehouse planning **Descriptive Prescriptive Predictive Analytics** Inventory Management **Analytics Analytics Analytics** Healthcare Retail **Logistics Optimization Databases & Data Warehousing** Analysis of clinical trails **Relational Database Modeling** Structured Query Languages Report Generation and Data Visualization Fraud Detection **Dimensional Modeling Extract-Transform-Load** Finance Manufacturing **Data Warehousing Schemas** Online Analytical Processing Many more **Nonstructured Query Languages Distributed File Systems**

Data Visualization Using R

Data Visualization: Best practices for Business Users



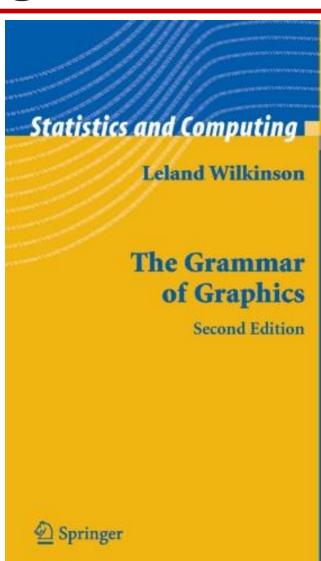
Data Visualization Techniques for Better Data Story Telling

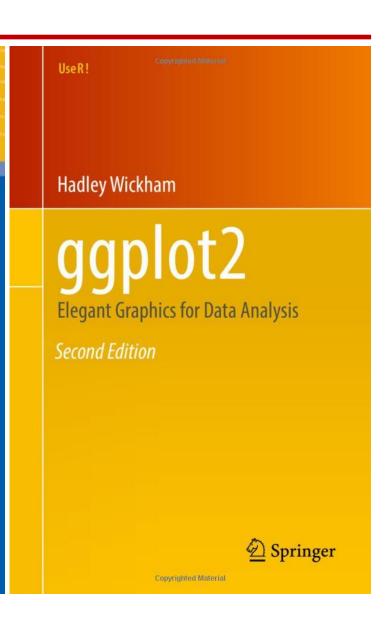
R: Graphics Packages

tidyverse

ggplot2

- 1. ggplot2
- 2. ggvis
- 3. ggforce
- 4. Lattice
- 5. Plotly
- 6. patchwork
- 7. quantmod
- 8. RGL
- 9. Colourpicker
- 10.Esquisse





R Package: ggplot2

ggplot Syntax:

- Based on Grammar of Graphics book by Leland Wilkinson hence 'gg'
- Data → must be stored as an R data frame
 - o ggplot(data = df)
- Aesthetic mapping ("aes" → x-axis, y-axis, fill("inside color"), color ("outside"), line type, size, shape "of points")
 - o ggplot(data = df, aes(x=categorical.var, fill=group.var)) + geom_bar()
- Geometric Object → "geom " + Plot Type → "A plot must have at least one geom; there is no upper limit"
 - o ggplot(data = df) + geom_bar()

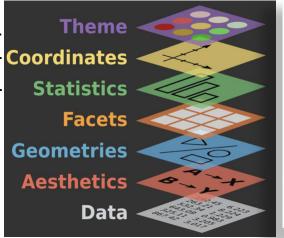
All non-data ink.
The space on which the data will be plotted.

Coordinates

Representations of our data to aid understanding.

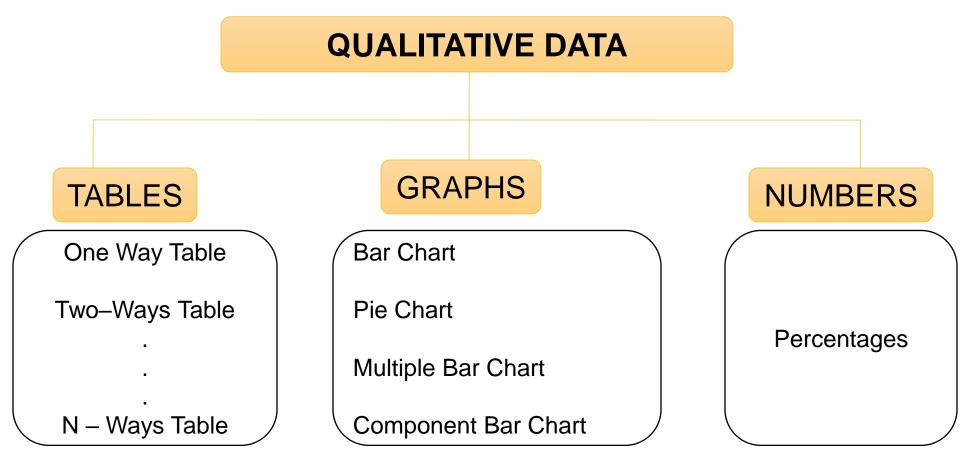
Plotting small multiples.

Facets



| Data | {variables of interest} | | | | |
|-------------|-------------------------|----------------|----------------|----------------|-------------------------|
| Aesthetics | x-axis y-axis | colour fill | size labels | alpha shape | line width line type |
| Geometries | point | line | histogram | bar | boxplot |
| Facets | columns | rows | | | |
| Statistics | binning | smoothing | descriptive | inferential | |
| Coordinates | cartesian | fixed | polar | limits | |
| Themes | non-data ink | | | | |

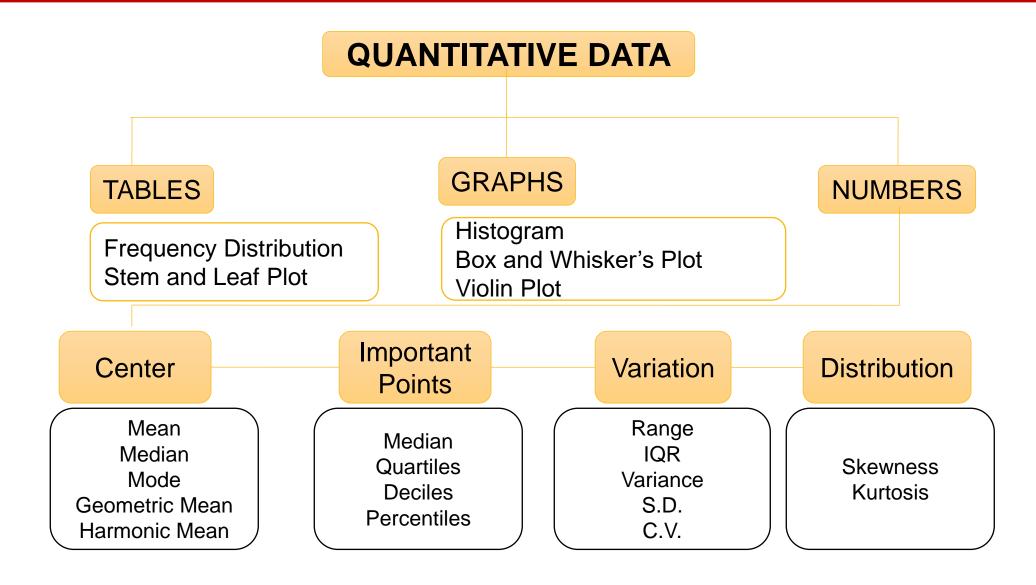
Descriptive Analysis of Qualitative Data



Line Plot:

- Line graphs are used to track changes over short and long periods of time.
- When smaller changes exist, line graphs are better to use than bar graphs.
- Line graphs can also be used to compare changes over the same period of time for more than one group.

Descriptive Analysis of Quantitative Data

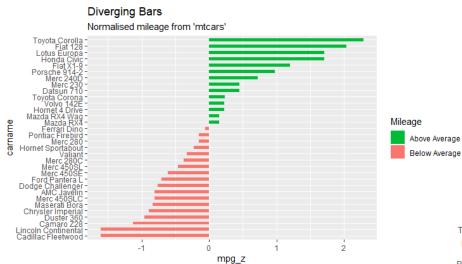


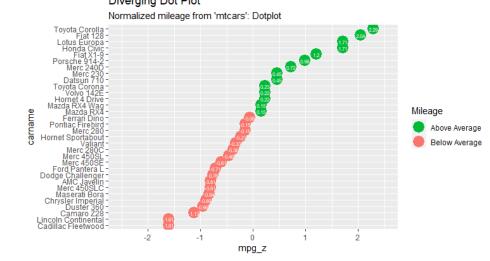
Data Visualization for Different Data Stories

Data Visualization to Show Deviations

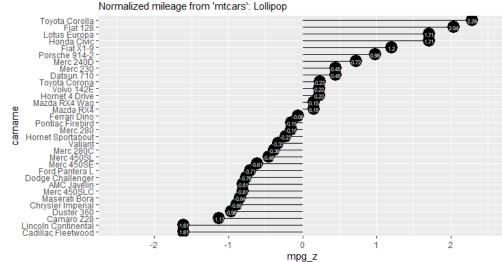
Variations, be it positive or negative, are compared with a reference point, which is usually zero. However, reference points can also be a target or a long-term average.

- Diverging Bar Chart
- Diverging Dot Plot
- Diverging Lollipop Chart





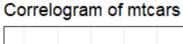


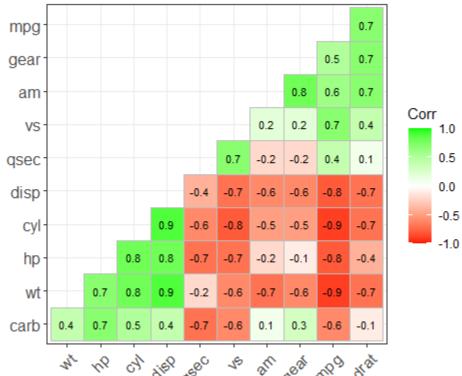


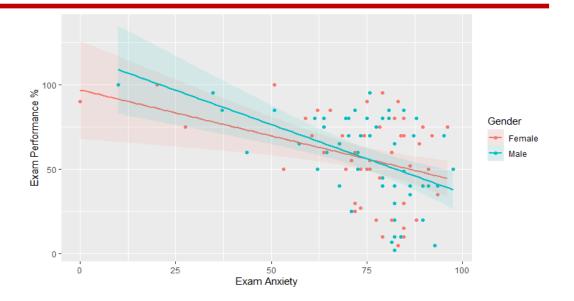
Data Visualization for Different Data Stories

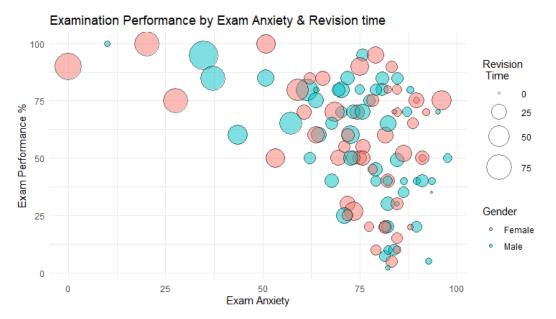
Data Visualization to Show Correlations

- To show the relationship between two or more variables.
 - Scatter Plot
 - **Bubble Plot**
 - Correlogram









Exam Anxiety Data

Data File: Exam Anxiety.dat

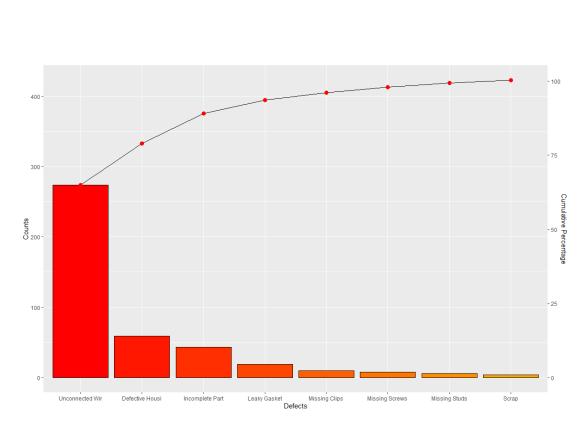
- Code: a number indicating from which participant the scores came.
- Revise: the total hours spent revising.
- Exam: mark on the exam as a percentage.
- Anxiety: the score on the Exam Anxiety Questionnaire (EAQ).
- Gender: whether the participant was male or female (stored as strings of text).

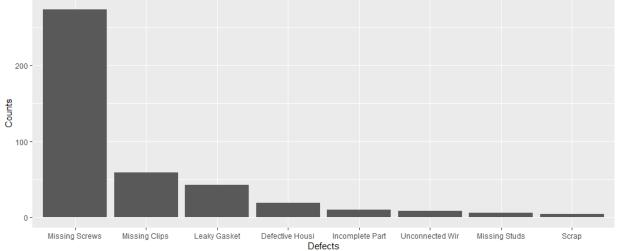
| | Α | В | С | D | Е |
|------------------|------|--------|------|---------|--------|
| 1 | Code | Revise | Exam | Anxiety | Gender |
| 2 | 1 | 4 | 40 | 86.298 | Male |
| 3 | 2 | 11 | 65 | 88.716 | Female |
| 4 | 3 | 27 | 80 | 70.178 | Male |
| 5 | 4 | 53 | 80 | 61.312 | Male |
| 6 | 5 | 4 | 40 | 89.522 | Male |
| 7 | 6 | 22 | 70 | 60.506 | Female |
| 8 | 7 | 16 | 20 | 81.462 | Female |
| 9 | 8 | 21 | 55 | 75.82 | Female |
| 10 | 9 | 25 | 50 | 69.372 | Female |
| 11 | 10 | 18 | 40 | 82.268 | Female |
| 12 | 11 | 18 | 45 | 79.044 | Male |
| 13 | 12 | 16 | 85 | 80.656 | Male |
| 14 | 13 | 13 | 70 | 70.178 | Male |
| 15 | 14 | 18 | 50 | 75.014 | Female |
| 16 | 15 | 98 | 95 | 34.714 | Male |
| 17 | 16 | 1 | 70 | 95.164 | Male |
| Exam Anxiety (+) | | | | | |

Data Visualization for Different Data Stories

Data Visualization to Show Rankings

- Ordered lists or rankings are useful to quickly identify top or bottom performers.
 - Ordered Bar
 - Pareto Chart

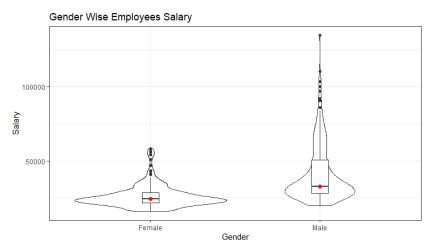


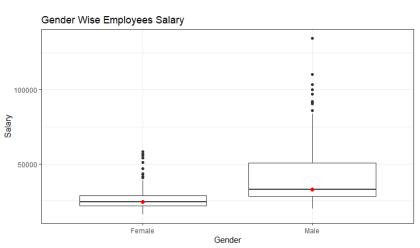


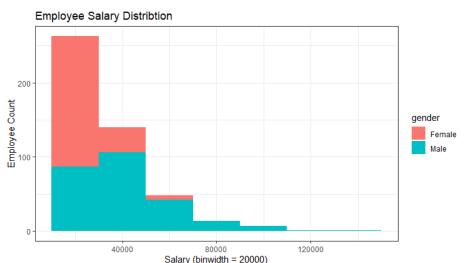
Data Visualization for Different Data Stories...

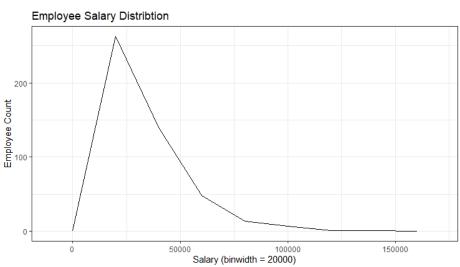
Data Visualization to Show Distributions

- Histogram
- Box plot
- Violin Plot
- Frequency Polygons







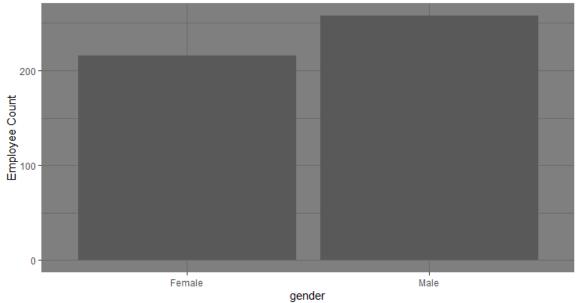


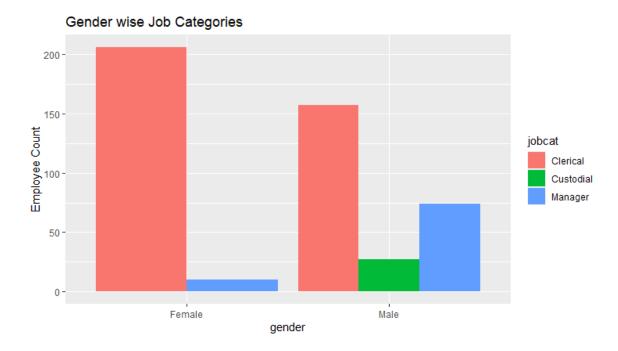
Data Visualization for Different Data Stories...

Data Visualization to Show Huge Magnitudes

- Set of charts to show size comparisons in data.
- o These charts are good to show counted numbers rather than a value such as changing rate or percentage.
 - Simple Bar Chart
 - Multiple Bar Chart

Gender Wise Employee





Correlation & Regression Analysis Using R

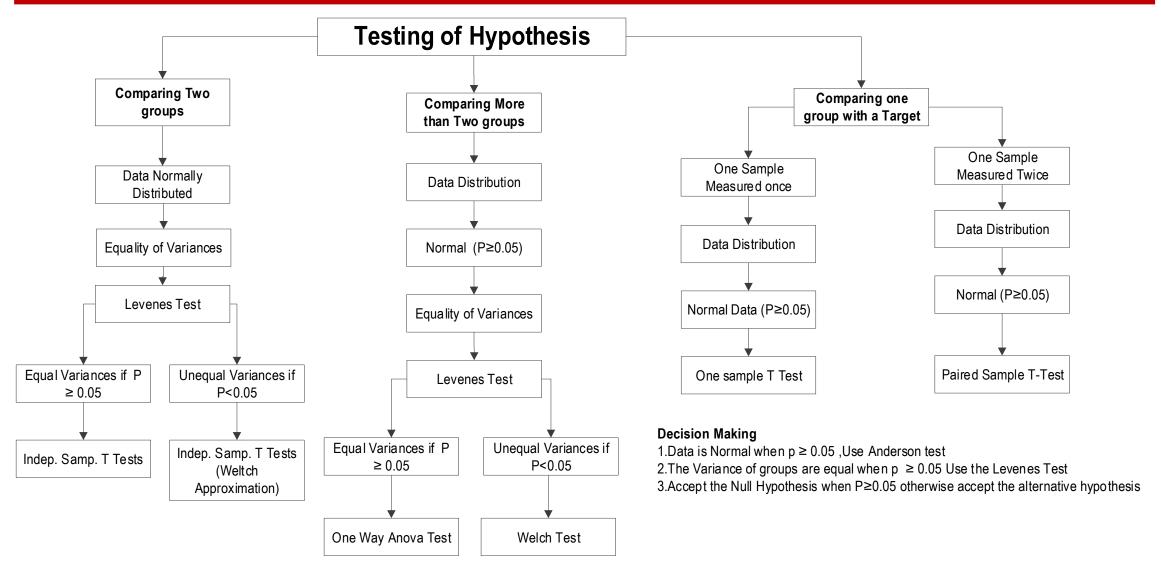
Correlation Analysis (Part-1 to 3)

- https://www.youtube.com/watch?v=ZLikejwTtIA
- https://www.youtube.com/watch?v=aEL-bUsOOSk
- https://www.youtube.com/watch?v=qmpWjtrQGdk&t=161s

Regression Analysis

- Simple Regression Analysis
 - https://www.youtube.com/watch?v=RH5NyPAdwuA&t=2619s
- Multiple Regression Analysis
 - o https://www.youtube.com/watch?v=FAKS3vbve0Y
- Multiple Regression Analysis Robust Regression: Bootstrapping Using R
 - https://www.youtube.com/watch?v=iCofhLpZc9o&t=171s
- Regression Analysis with Dummy Variables Using R
 - https://www.youtube.com/watch?v=mlp3o8AhOHM&t=2s

Parametric Testing of Hypothesis



https://www.youtube.com/watch?v=cle6mvlgn0Q

Business Analytics Using Python

Data Manipulation & Analysis Using Python

https://www.youtube.com/watch?v=FYvwgsKZkXo

Predictive Analytics

- Time Series Forecasting Using Python
 - o https://www.youtube.com/watch?v=xSn9aEtPIDs

Perspective analytics – Operations Research / Optimization

- Linear & Integer Programming Using Python (Playlist)
 - o https://www.youtube.com/watch?v=NNmRQEgupuo&list=PLW39o_Nls7NwOmVjYprSySpeHjexDHt3i

