Change Management

F-cluster HAN Business Management Studies

Witek ten Hove

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Preface

These are the course notes to the Change Management workshops.

1 Introduction

Welcome to F-cluster Change Management.

#	Naam Competentie Beschrijving Competer	entie Beschrijving Niveau 2
1	Probleem herkennen en diagnosticeren	De startende BK-professional is in staat om problem
2	Ontwerpen	De startende BK professional is in staat met een ond
3	Veranderen	De bedrijfskundige professional is in staat om (comp
4	Evalueren	De startende bedrijfskundige professional is in staat
5	Onderzoekend vermogen	De startende professional beargumenteert de keuze v
6	Sociaal communicatieve vaardigheden	De startende BK professional kan zowel in de Nederl
7	Schakelen en verbinden	De startende professional kan waardevolle (internation
8	Professionaliseren	De startende BK professional is in staat via de weg
9	Handelen vanuit waarden	De startende bedrijfskundige professional handelt va
Overkoepeler	nd Bedrijfskundig redeneren	De startende professional is in staat tot onderbouwd

2 Key principles

Kotter's 8 Steps





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Based on the books and articles by John P. Kotter © 2012 Harvard Business School Publishing

	Chart Name	for Dringi	nla I and	Decemintion	of Dringinlo
77 -	Short Name	or Fillici	pre Long	Description	of Principle

2 Diagnosis Step #2
3 Evidence-Based Interventions
4 Change Leadership
5 Clear Compelling Vision

Diagnosis Step #1

Assessing the organization's readiness for change, including history with of Choosing interventions based on diagnosis, expertise, stakeholder input, a Developing leadership skills at all levels to effectively guide and implement Creating a distinct and motivating vision that signals a break from the particular content of the pa

Gathering facts to understand the need for change and pre-existing condit

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#	Short Name	for Principle	Long Description	of Principle

6	Vision Communication	Communicating the vision across the organization in an understandable a
7	Employee Participation	Encouraging active involvement from employees to reduce resistance and
8	Empower and Enable	Empowering employees by providing resources, training, and removing ob
9	Short-Term Wins	Identifying and celebrating early successes to build momentum for the cha
10	Monitor and Adjust	Regularly assessing and adjusting the change process to ensure it is on tra
11	Institutionalize Change	Embedding the change into the organization's culture and practices for la

3 Leadership

4 Summary

In summary, this book has no content whatsoever.