MS Project Professional 2021

Tutorial #2 - Demo

CS 587 – Software Project Management Dr. Atef Bader Illinois Institute of Technology

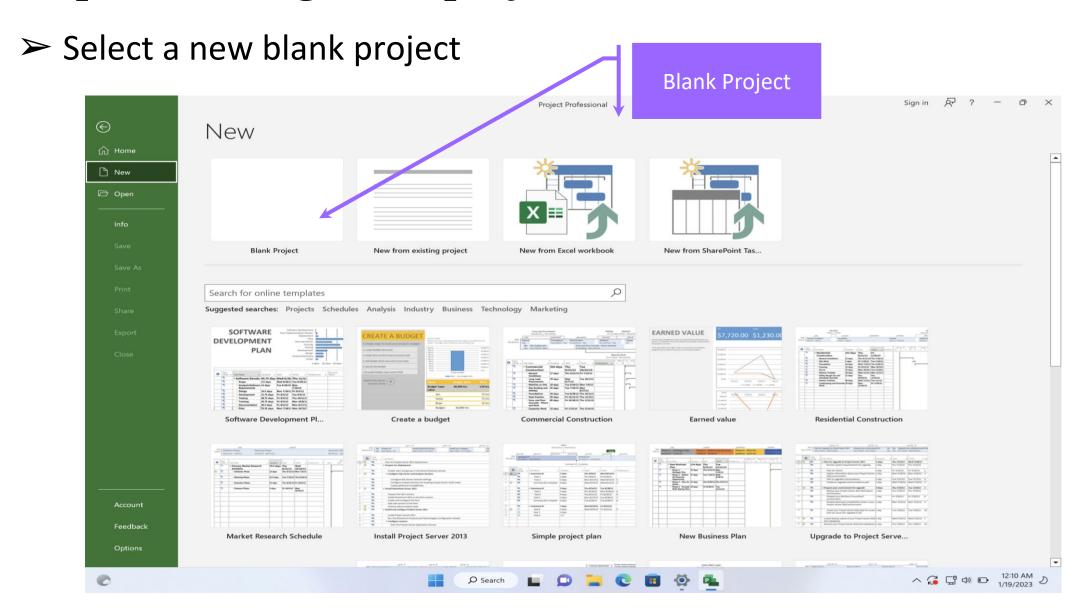


Develop the Following Development Project

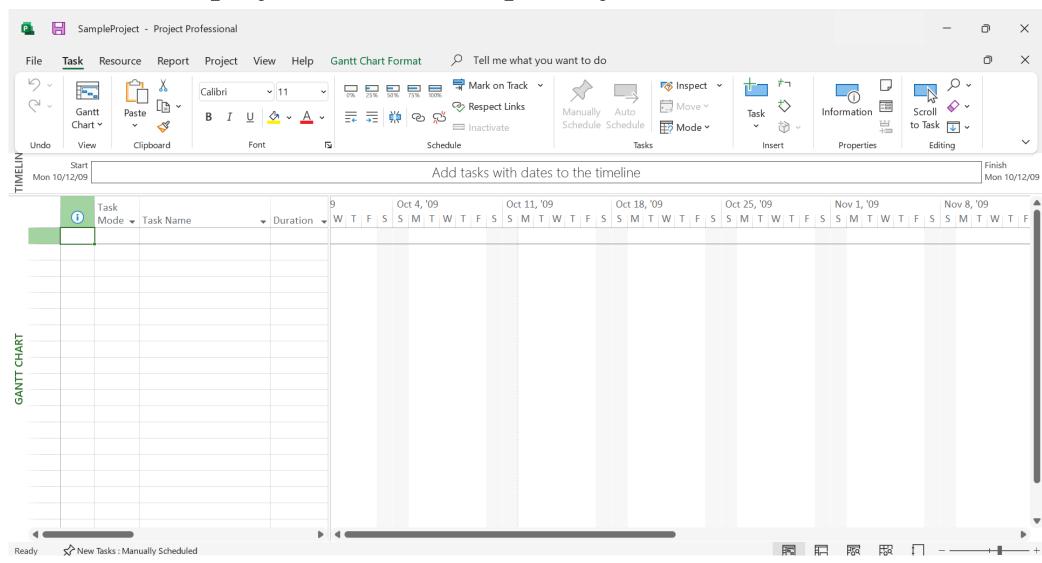
Activity	Predecessor	Human Resources	Duration
1. Requirement definition and analysis		Requirement EngineerTeam LeaderProject Manager	3 Days
2. Requirement Review	1	Business AnalystTeam LeaderProject Manager	1 Day
3. Analysis	2	•Designer •Team Leader	6 Days
4. Analysis Review	3	Team LeaderProject ManagerDesigner	1 Day
5. Design	4	•Designer •Team Leader	4 Days
6. Design Review	5	Team LeaderProject ManagerDesigner	1 Day
7. Programming	6	•Programmer	4 Days
8. Code Review	7	ProgrammerTeam LeaderTesterRequirement Engineer	3 Days
9. Testing	8	•Testers •Requirement Engineer	6 Days
10. Installation	9	ProgrammerTeam LeaderProgram Manager	2 Days

STEPS TO CREATE A NEW **PROJECT** Examine the critical path Assign Resources Add resources Enter the task information Create a Project

Step 1: Creating a new project



➤ Create a new project called "SampleProject"



Step 2: Entering the Task Information

> Write the name of each task in the spreadsheet using the column "Task Name".

➤ Write the duration in days of each task in the spreadsheet using the column "Duration".

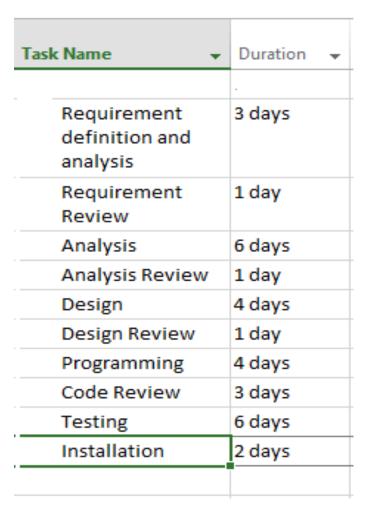
➤ Write the predecessors of each task in the spreadsheet using the column "*Predecessors*" (If you can't see the column, try to expand the vertical bar that divides the spreadsheet to the Gantt Chart).

➤ Entering Task Name, Duration and Predecessors

Fri	Sta i 1/21/2								Add tasks with			
	, , , , ,											
		T 1										
	(i)	Task Mode -	Task Name	▼ Duration ▼	Start	Finish		Predecessors -	Resource Names			
1		*	Sample Project		Fri 1/21/22	Fri 2/11/22						
2		<u></u>	△ Requirements	1.33 days	Fri 1/21/22	Mon 1/24/22						
3		<u></u>	Requirements Definition	1 day	Fri 1/21/22	Fri 1/21/22			Requirement Engineer,Project Manager Team Leader			
4		<u> </u>	Requirements Review	0.33 days	Mon 1/24/22	Mon 1/24/22	:	3	Business Analyst,Project Manager, Team Leader			
5		<u></u>	△ Analysis	3.5 days	Mon 1/24/22	Thu 1/27/22						
6		<u></u>	Detailed Analysis	3 days	Mon 1/24/22	Thu 1/27/22		4	Designer,Team Leader			
7		<u></u>	Analysis Review	0.5 days	Thu 1/27/22	Thu 1/27/22		6	Designer,Project Manager			
8		<u> </u>	△ Design	2.5 days	Thu 1/27/22	Tue 2/1/22						
9		<u></u>	Detailed Design	2 days	Thu 1/27/22	Mon 1/31/22	U	7	Designer,Team Leader			
10		<u></u>	Design Review	0.5 days	Mon 1/31/22	Tue 2/1/22		9	Designer,Project Manager			
11		<u></u>		5.5 days	Tue 2/1/22	Tue 2/8/22						
12		<u></u>	Programming	4 days	Tue 2/1/22	Mon 2/7/22		10	Programmer			
13		<u> </u>	Code Review	1.5 days	Mon 2/7/22	Tue 2/8/22		12	Requirement Engineer, Project Manager			
14		<u></u>	△ Testing	14.33 days	Fri 1/21/22	Thu 2/10/22						
15		<u> </u>	Test Plan	3 days	Fri 1/21/22	Tue 1/25/22			Tester			
16		<u> </u>	Testing	1.5 days	Tue 2/8/22	Thu 2/10/22		13	Tester,Requirement Engineer			
17		<u></u>	Installation	1 day	Thu 2/10/22	Fri 2/11/22		16	Project Manager,Team Leader			

Step 3: Organize Tasks into Phases

Before



After

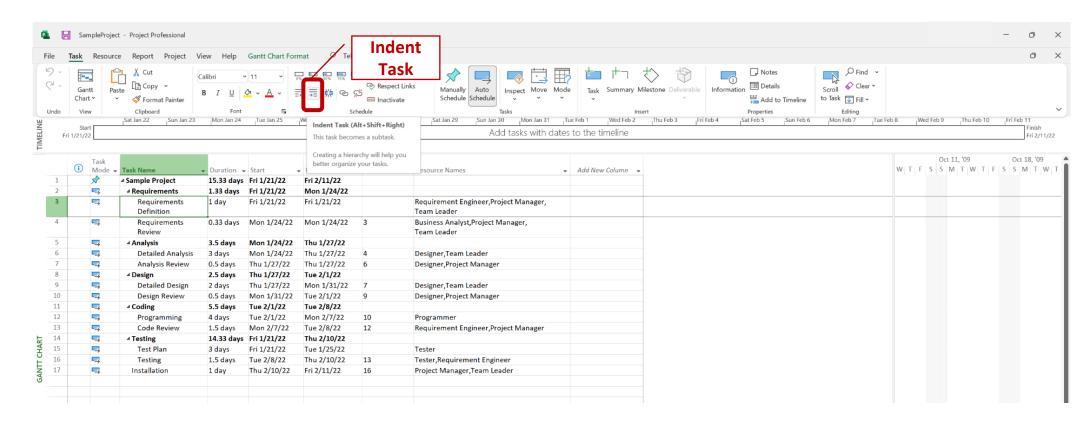
Task Name	Duration 🔻
■ SampleProject	31 days
Requirements	4 days
Requirement definition and analysis	3 days
Requirement Review	1 day
Analysis	7 days
Analysis	6 days
Analysis Review	1 day
■ Design	5 days
Design	4 days
Design Review	1 day
■ Coding	7 days
Programming	4 days
Code Review	3 days
Testing	6 days
Installation	2 days

Step 3: Organize Tasks into Phases

➤ Group the tasks by the Phase according to the table of tasks shown before, and add a group that encloses the phases named "SampleProject", and this will represent the plan as a whole.

- ➤ You may do this by:
 - Adding a new task "SampleProject"
 - Highlight the task you want to indent
 - Click the indent icon.
- ➤ Insert a new task at the beginning that will group everything. Here we insert "Requirements Phase" first.

➤ Highlight the tasks that are going to be added as sub tasks and click "*Indent*" icon.



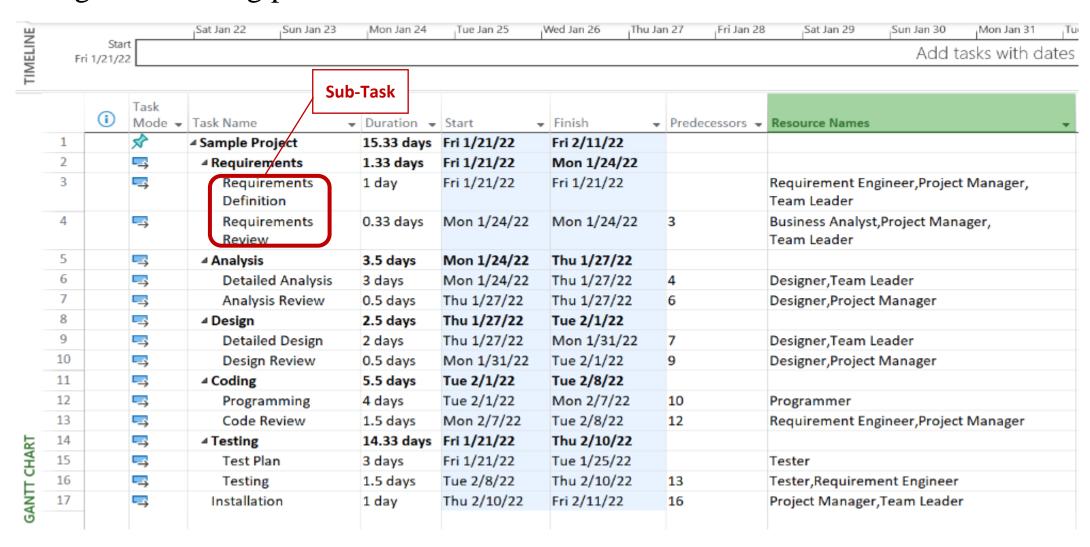
➤ Now repeat these steps to create the Subgroup that will represent the Analysis, Design and Coding phases.

및		Sat Jan 22	Sun Jan 23	Mon Jan 24	Tue Jan 25	Wed Jan 26	Thu Jan 27	Fri Jan 28	Sat Jan 29	Sun Jan 30	Mon Jan 31	Tu
1ELIN	Start Fri 1/21/22									Add ta	sks with da	ites
≧												

	i	Task Mode ▼		Summary Task	Start •	Finish •	Predecessors 🕶	Resource Names
1		×		15.33 days	Fri 1/21/22	Fri 2/11/22		
2		\longrightarrow	■ Requirements	1.33 days	Fri 1/21/22	Mon 1/24/22		
3		<u> </u>	Requirements Definition	1 day	Fri 1/21/22	Fri 1/21/22		Requirement Engineer,Project Manager, Team Leader
4		<u></u>	Requirements Review	0.33 days	Mon 1/24/22	Mon 1/24/22	3	Business Analyst,Project Manager, Team Leader
5		<u> </u>	Analysis	3.5 days	Mon 1/24/22	Thu 1/27/22		
6		<u> </u>	Detailed Analysis	3 days	Mon 1/24/22	Thu 1/27/22	4	Designer,Team Leader
7		<u> </u>	Analysis Review	0.5 days	Thu 1/27/22	Thu 1/27/22	6	Designer, Project Manager
8		<u> </u>	⊿ Design	2.5 days	Thu 1/27/22	Tue 2/1/22		
9		<u> </u>	Detailed Design	2 days	Thu 1/27/22	Mon 1/31/22	7	Designer,Team Leader
10		<u> </u>	Design Review	0.5 days	Mon 1/31/22	Tue 2/1/22	9	Designer,Project Manager
11		<u> </u>	△ Coding	5.5 days	Tue 2/1/22	Tue 2/8/22		
12		<u> </u>	Programming	4 days	Tue 2/1/22	Mon 2/7/22	10	Programmer
13		<u> </u>	Code Review	1.5 days	Mon 2/7/22	Tue 2/8/22	12	Requirement Engineer, Project Manager
14		<u> </u>	⊿ Testing	14.33 days	Fri 1/21/22	Thu 2/10/22		
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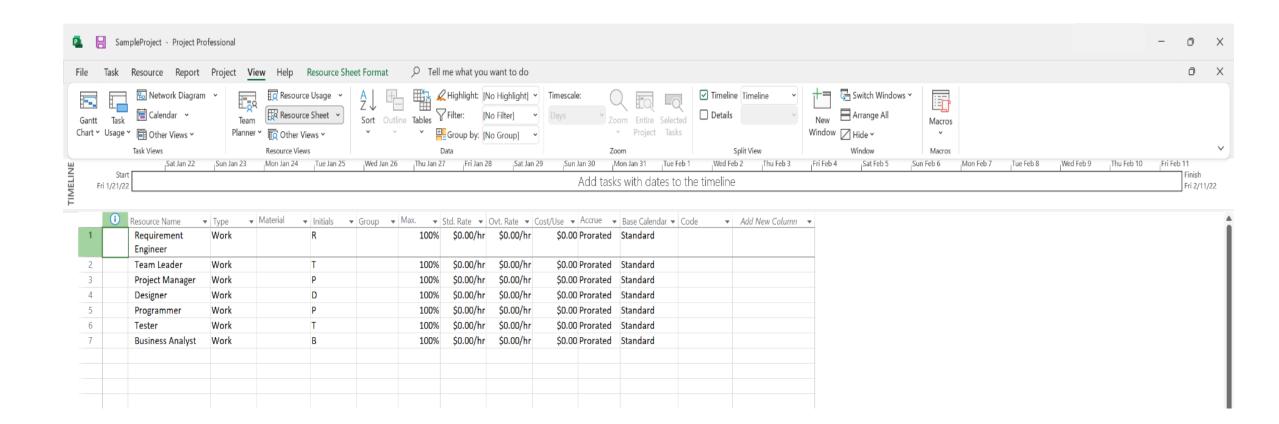
GANTT CHART

 Now repeat these steps to create the Subgroup that will represent the Analysis, Design and Coding phases.



Step 4: Add Resources

- ➤ Go to the view "Resource Sheet".
- Add the necessary resources to the "Resources Sheet", we are going to use only the Name, Initials and Standard rate in \$/hr The resources are going to be taken from the table showed at the beginning of the example, more specifically from the column "Human Resource".
- ➤ Now, with the Resources already registered in the project file, go back to the View "Gantt Chart".



Adding Multiple Resources of Same Type

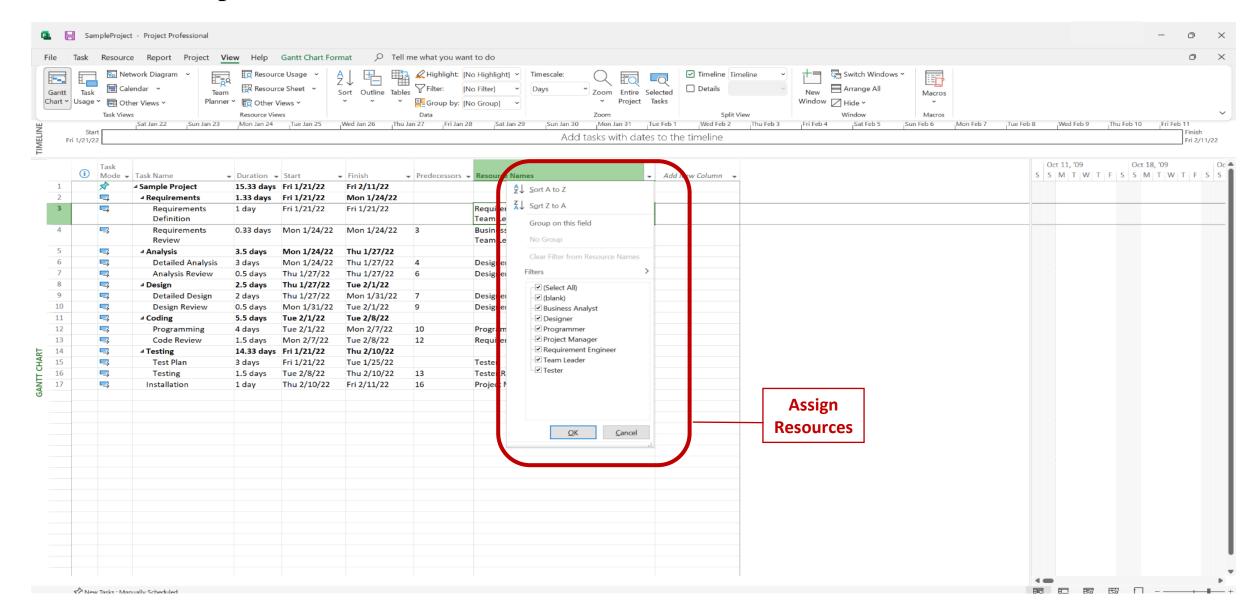
- ➤Go to the view "Resource Sheet".
- ➤ Add the resources, differentiating them by numbering it.
- ➤ You can change the initials to reflect different resources of same type.
- ➤ In our example, we add two more testers as follows:

Resource Name	Type	Material		Initials	*	Group	_	Max. ▼	Std. Rate ▼	Ovt. Rate ▼	Cost/Use ▼	Accrue
Requirement	Work			R				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Engineer												
Team Leader	Work			T				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Project Manager	Work			P				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Designer	Work			D				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Programmer	Work			P				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Tester	Work			T				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Business Analyst	Work			В				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Tester1	Work			T1				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate
Tester2	Work		- (T2				100%	\$0.00/hr	\$0.00/hr	\$0.00	Prorate

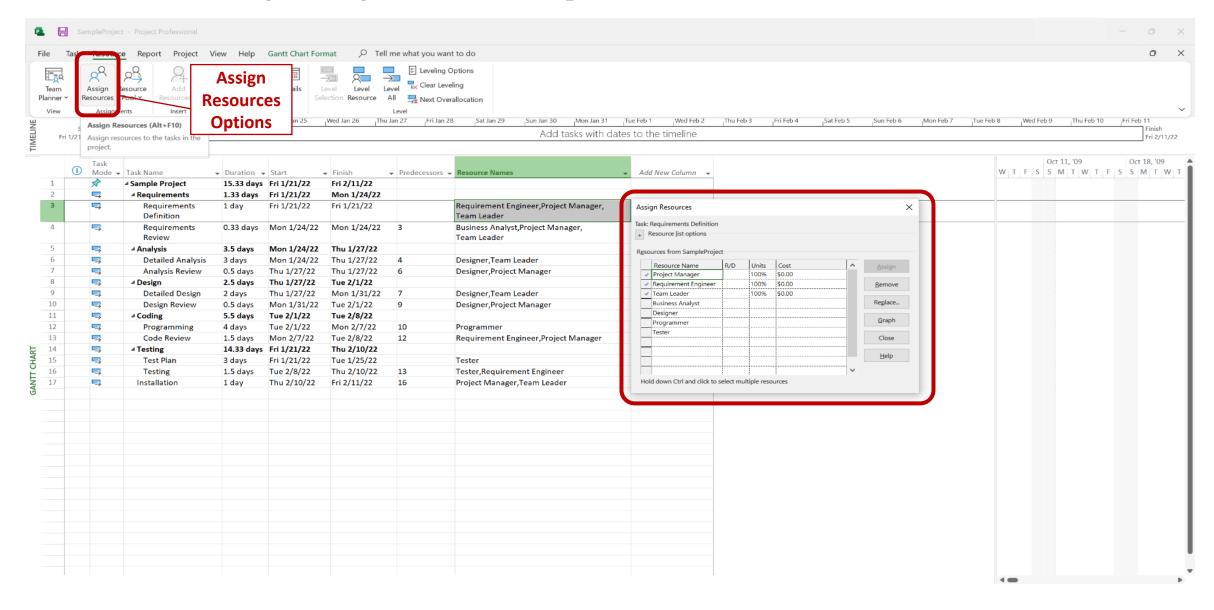
Step 5: Assign Resources

- ➤Go to "Resource" tab.
- ➤ Then click "Assign resources" icon. A "Assign Resources" window appears.
- ➤ Click the resource to be assigned in the window, and then click the task in the spreadsheet behind.
- ➤ Then click the button "assign".
- ➤ Repeat step 3 till all resources are assigned to the tasks.

Method 1: Drop down list.

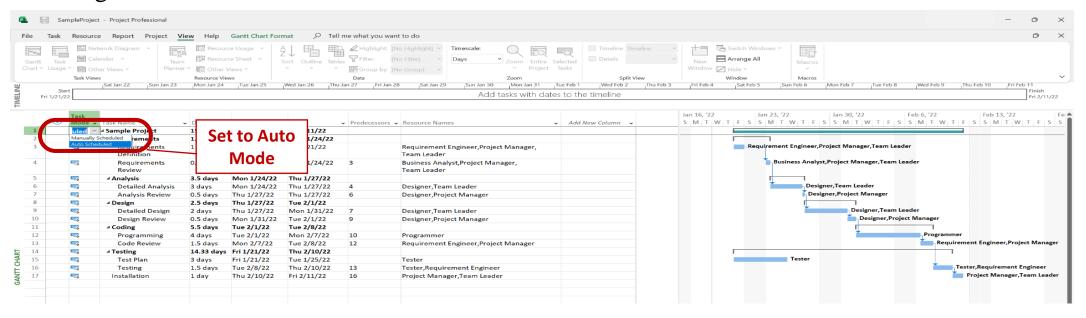


Method 2: Choosing "Assign Resources" option.



Detailed steps for assigning multiple resources

- 1. If you have assigned multiple resources to the task, first remove all the resources that you have assigned for the task. If you have not assigned resources yet, please move to Step 2 below.
- 2. Change the mode of the task to "Auto Scheduled" as shown below in screenshot.



3. Assign the resources that you want to the task. Once you assign resources, you will see a yellow

Detailed steps for assigning multiple resources

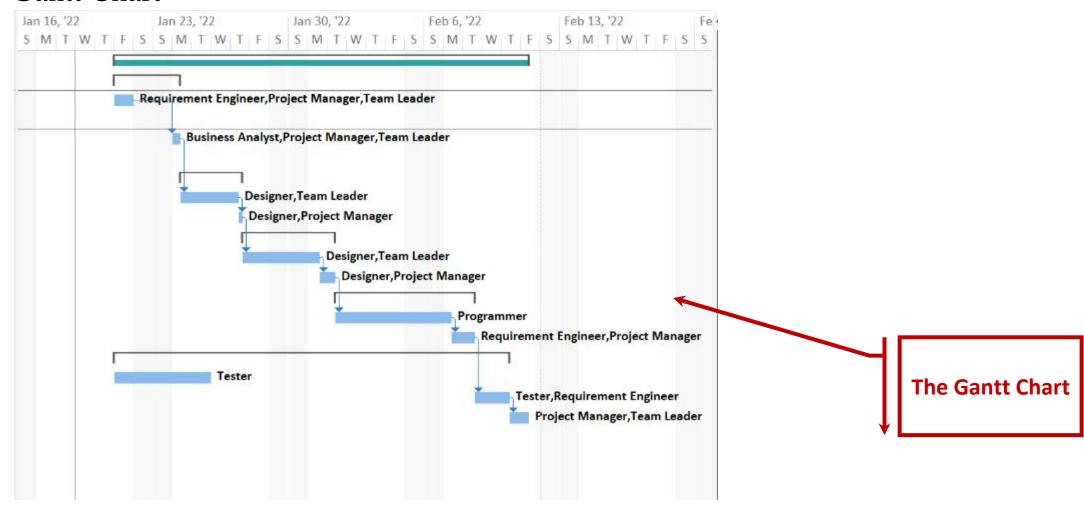
- 4. Click on the yellow warning sign and you will see three options. Select the option "Reduce duration but keep the amount of work" to handle this warning.
- 5. Note: If you fail to click on one of the options, the duration will still not change. In that case, repeat again from Step 1.



Step 6: Examine the critical Path

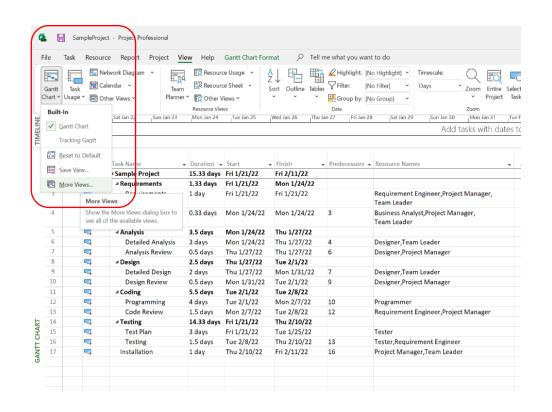
- For the example, we are going to use the Detailed Gantt Chart to view the Critical Path, because this option also shows the **Slack Time** of the activities that don't belong to the critical path, therefore first we must select the option "More Views".
- ➤ Then we must select the Detail Gantt to obtain the view desired.
- ➤ The View should look like this (If the Gantt Chart doesn't appear check that you are in the right date on the Gantt Chart).

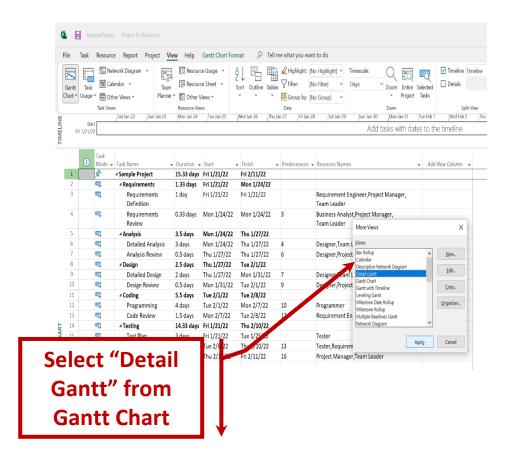
➤ Gantt Chart



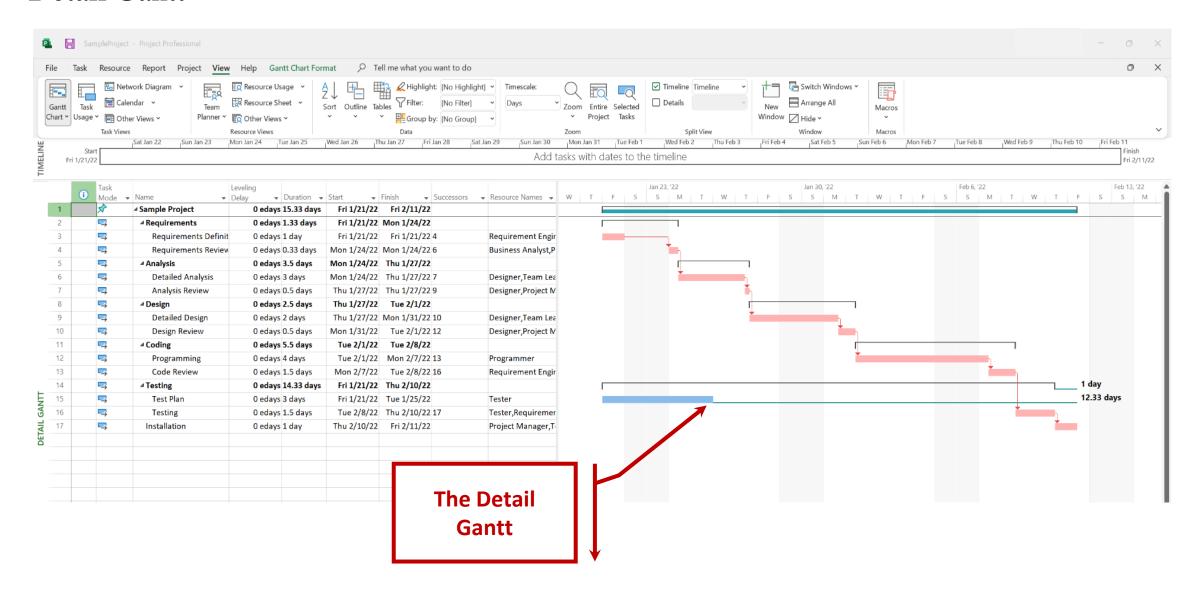
Viewing The Critical Path

• To see the critical path, click on Gantt Chart, and select "More Views" to open up a pop-up. Here choose "Detail Gantt".



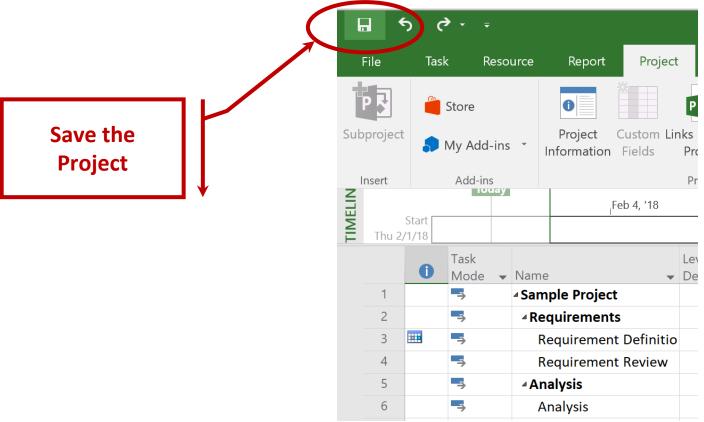


➤ Detail Gantt



Step 7: Save the Project

For this example, we are saving the file at the end, but it is recommended that you save the file frequently while you are working to avoid losing data as a result of problems such as a Power Failure for instance.



NOTE:

Microsoft Project Schedules

• Microsoft Project schedules each task according to the formula:

Effort = Amount of work/Productivity Rate

Duration = Effort/No. of resources

- Duration is the actual amount of time that passes before the task is done.
- Amount of work is the total work required to be done.
- Resource effort is the amount of effort of all the resources that are assigned to the task.
- Effort of each resource is measured by productivity rate.
- Productivity rate is the total amount of output in a given time period.

Example

- 1. Let Work = 3000 SLOC
- 2. Effort will be calculated as:

```
Work/Productivity Rate = 3000
100 SLOC/day
= 30 days/1 Head Count
```

3. Duration will be calculated as:

```
Effort/# Head Count = 30 days/1 HC
duration will be 30 days for 1 HC
or, for 2 Head Counts it will be
= 30 days/2 HC
= 15 days.
```