PPT | amazon 丛林法则

2017-04-28 文泰来 九章算法

Outline



- · 在Amazon工作,是一种什么样的体验?
- · 什么是Amazon的Leadership Principles?
- 我 (正在Amazon上班 / 将要面试Amazon), 知道这些Leadership Principles对我有什么帮助?
- · 我不在Amazon上班,知道这些Leadership Principles对我有什么帮助?
- 如何利用Amazon的Leadership Principles来回答Behavior Questions?
- Q && A

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在Amazon工作,是一种什么样的体验?



在亚马逊 (Amazon) 公司工作是怎样一個体验?

• 在Facebook 工作是集件一條條格?

- ◆ 在 Droptors 工作是意样一番体验?
- 在容数(Googe)工作是念核一条体验?
- 収益基 Girkedn) 工作是条件一番体限1
- 在学業公司 (Appel Cupetro 总部工作是总统一要体验*)
- Oncall
- 工作强度大
- 员工福利少
- 扁平化评级, 升职难
- Leadership Principles



- https://www.amazon.jobs/principles
- https://www.amazon.jobs/zh/principles

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中英对照版



Customer Obsession	顺客至尚	
Ownership	主人慈精神	
Invent and Simplify	舒斯简化	
Are Right, A Lot	决策正确	
Learn and Be Curious	好骨求知	
Hire and Develop the Best	进贸商能	
Insist on the Highest Standards	最高标准	
Think Big	近见卓识	
Bias for Action	報尚行动	
Frugality	勒俭节约	
Earn Trust	高符信任	
Dive Deep	9/根间底	
Have Backbone; Disagree and Commit	敢于 碑宫,服从大局	
Deliver Result	达成业绩	



Case I: 我在Amazon工作

- · Annual Performance Review
- Promotion
- · Daily work

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Leadership Principles对我有什么帮助?



Case II: 我准备面试Amazon Case III: 我不在Amazon工作

· Behavior question



回答Behavior Question 小技巧:

STAR原则

- S : Situation

- T : Task

- A: Action

- R : Result

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如何利用Leadership Principles来回答Behavior Question?



- Situation/Task
- When did it happen?
- Where did it occur?
- Why is it important?



- Action
- What did you own?
- How did you do it?
- Who else was involved?

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如何利用Leadership Principles来回答Behavior Question?



- Result
- How did you measure success?
- What result did you achieve?
- A. Cost saving
- B. Quantity
- C. Percentage change
- D. Time wise
- E. Quality improvement
- F. Impact on customer



- Tell me about a hard problem you encountered in your project.
- Dive Deep
- · Learn and Be Curious
- · Insist on the Highest Standards
- Think big

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如何利用Leadership Principles来回答Behavior Question?



- Tell me about an example when you were able to deliver an important project under a tight deadline.
- · Bias for Action
- · Invent and Simplify
- Deliver Result

如何利用Leadership Principles来回答Behavior Question?



- Have you experienced a case when you are working on some task within your team, and got a request from other team, what would you do?
- Ownership
- · Customer Obsession

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如何利用Leadership Principles来回答Behavior Question?



- Tell me a time when you received tough or critical piece of feedback and how you deal with it.
- Earn Trust



- Tell me about a time when you didn't have enough resources to complete a task, and managed to achieve with some other creative way.
- Frugality

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如何利用Leadership Principles来回答Behavior Question?



- Tell me a time when you came up with an idea and convinced your team to take this idea.
- Have Backbone; Disagree and Commit

如何利用Leadership Principles来回答Behavior Question?



- Tell me about a time when you have a low-performance member in your team. How did you deal with him/her?
- · Hire and Develop the Best

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如何利用Leadership Principles来回答Behavior Question?



- Tell me about a decision where you don't have enough data to support, and you have to make the decision by your judgement and instincts.
- · Are Right, A Lot



Thank you!

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- Tell me about a time when you didn't have enough resources to complete a task, and managed to achieve with some other creative way.
- Frugality

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XX 老师



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