



VVSOR

Letter from the president

On Thursday 21 March, we will host our next Annual Meeting. After a couple of years that were troubled by Covid-19, this meeting will be fully in-person again. For the first time in many years, the VVSOR's annual meeting will have both plenary keynote speakers as parallel sessions. Using this structure, we commit to the main objective of the meeting - organising an opportunity for all statisticians in The Netherlands and beyond to meet and mingle, whilst at the same time acknowledging that statistics is a broad field and attendees have different research interests.

The day is organised at the same venue as the previous couple of years, 'In de Driehoek' in Utrecht. Besides two keynote speakers and three parallel sessions, we will also have the usual ingredients: the general assembly (ALV), and the ceremonies for the Willem van Zwet and Jan Hemelrijk Awards. We close the day with drinks, followed by a dinner at restaurant 'De Winkel van Sinkel'. During this dinner, the Young Statisticians will once again hold their famous pub quiz.

The annual meeting committee has succeeded in setting up a varied programme, with a diverse range

of speakers. There are speakers from various fields in statistics and operations research; ranging from PhD-students to full professors, with affiliations at various academic institutions and industry. Kitty Berkhout-Van Kessel is the first keynote speaker. She will explain how FrieslandCampina employs AI to improve demand planning. The second keynote speaker is TUE's Ton de Kok, who will talk about supply chain networks with hidden hierarchies. In three parallel sessions, six speakers talk about topics such as machine learning and data visualisation.

I'm very much looking forward to the day, and I hope you feel the same. Registration, via vvsor.nl, for the day costs 65 euro, which includes lunch and drinks. The conference dinner needs to be registered for separately (55 euro). Note that the dinner venue capacity is limited, so be sure to register as soon as possible. Thanks to generous sponsorship from LUXs, student members can sign up for the meeting and the dinner for a reduced price. I hope to see many of you in Utrecht in March!

Casper Albers
President VVSOR

Statistics & Operations Research for seeing the invisible



Annual Meeting of the Netherlands Society for Statistics and Operations Research (VVSOR)

Thursday March 21, 2024

9:45 – 17:40

In de Driehoek

Willemsplantsoen 1 C, 3511 LA Utrecht

How can statistics and operations research help in seeing the invisible? Eight speakers will discuss how their research contributes to seeing the invisible, all of them with a different perspective on the topic and coming from an other field of study.

- Kitty Berkhout-van Kessel, MSc (FrieslandCampina)
- Prof. dr. Ton de Kok (TUE/ CWI)

Just like last year, this year's Annual Meeting will be at In de Driehoek in Utrecht. We will have a general assembly for members (hybrid; also in Zoom), followed by the actual event with two keynote speakers, three parallel sessions and two award presentations. The AM 2024 will be in English.

Attending the general meeting online is free of charge. Attending the meeting at In de Driehoek (including drinks and lunch) costs 65 euro. Reduced price for students: 30 euro. Additional registration is required for dinner and pubquiz at De Winkel van Sinkel

Please register on the vvsor-website

<https://www.vvsor.nl/articles/vvsor-annual-meeting-2024>.

DATE

Thursday, March 21, 2024

VENUE

In de Driehoek, Willemsplantsoen 1C, 3511 LA Utrecht

REGISTRATION

Registration for the conference is mandatory at <https://www.vvsor.nl/articles/vvsor-annual-meeting-2024>. Detailed information can be found on our website.

LANGUAGE

The talks at the annual meeting will be in English.

ALGEMENE LEDENVERGADERING (ALV)

The Annual General Meeting of members (ALV) takes place on March 21, 10:30 – 11:15. The relevant documents will be e-mailed two weeks before the meeting.

SNACKS AND DRINKS

Lunch and drinks during the breaks will be provided.

DINNER WITH PUBQUIZ

Dinner at De Winkel van Sinkel, Utrecht. The pubquiz will be organized by the Young Statisticians.

ORGANIZING COMMITTEE

The annual meeting is organized by a special committee in cooperation with the board of the VVSOR. For questions, contact the organizers by email at annualmeeting@vvsor.nl.

**PLEASE REGISTER BEFORE
MARCH 16**

- 10:00 - 10:30 **Registration + coffee & tea**
- 10:30 - 11:15 **ALV, General Assembly (members only)**
- 11:15 - 11:30 **Break with coffee & tea**
- 11:30 - 11:40 **Prof. dr. Casper Albers | Welcome & Opening of the AM 2024**
- 11:40 - 12:30 **Demand planning taken over by AI system, how to handle this new colleague**
Kitty Berkhout-van Kessel, MSc
FrieslandCampina
- 12:30 - 13:15 **Lunch at the 'In de Driehoek'**
- 13:15 - 13:40 **Parallel session 1**
- 13:40 - 13:45 **Short break**
- 13:45 - 14:10 **Parallel session 2**
- 14:10 - 14:15 **Short break**
- 14:15 - 14:40 **Parallel session 3**
- 14:40 - 14:55 **Break with coffee & tea**
- 14:55 - 15:40 **Ceremony of the Willem R. van Zwet Award and the Jan Hemelrijk Award**
Prize winners will be presented by the juries, followed by a short presentation by the laureates
- 15:40 - 16:30 **Supply Chains: networks with hidden hierarchies**
Prof. dr. Ton de Kok
Eindhoven University of Technology/
Research institute for mathematics and computer science in the Netherlands (CWI)
- 16:30 - 16:45 **Wrap up & Finish**
- 16:45 - 17:30 **Drinks at "In de Driehoek"**
- 18:00 - 21:00 **Dinner + Pubquiz at De Winkel van Sinkel (extra registration required, walk-in from 17.30)**

Keynote speaker 1

11:40 - 12:30

Demand planning taken over by AI system, how to handle this new colleague

Kitty Berkhout-van Kessel, MSc
FrieslandCampina

Presentation about a recent implementation project using commercial software from OMP for demand planning and (statistical) forecasting. The demand planners were used to make manual forecasts and are in the new process competing with the statistical generated forecast but at the same time need to trust the statistical forecast and demand sensing. In her presentation she would like share her experiences with the “invisible part” of this transition: how using a statistical engine for forecasting change impacts the role of demand planners for the sales and supply planning teams, but also as local demand planner compared to the central team. The presentation will not be about how the statistics is used directly but about the change impact of implementing mathematical solutions for end users (without mathematical background).forecast and demand sensing. In her presentation she would like share her experiences with the “invisible part” of this transition: how using a statistical engine for forecasting change impacts the role of demand planners for the sales and supply planning teams, but also as local demand planner compared to the central team. The presentation will not be about how the statistics is used directly but about the change impact of implementing mathematical solutions for end users (without mathematical background).

Kitty Berkhout-van Kessel, MSc <https://www.linkedin.com/in/kittyvankessel/>

Keynote speaker 2

15:40 - 16:30

Supply Chains: networks with hidden hierarchies

Prof. dr. Ton de Kok
*TU Eindhoven, School of Industrial Engineering /
Research institute for mathematics and computer
science in the Netherlands (CWI)*

The COVID-19 pandemic brought many supply chains to a standstill. From one day to the other companies did not know if they could ship their products to their markets and if their suppliers could ship components needed for processing. Supply Chain disruptions draw the attention of many researchers. In 2005 we reported on the success of operational Collaborative Planning at Philips Semiconductors with their customers and customers' customers. The functionality of the decision support tool created for this collaborative planning enabled to deal with supply chain disruptions due to innovations in this high-tech high-volume supply chain, yielding sudden obsolescence of existing IC's or sudden demand upsurges for new IC's.

The so-called Synchronized Base Stock (SBS) policy underlying the tool enabling immediate analysis of disruption consequences is based on hidden hierarchical structures in the seemingly unstructured networks that constitute real-life supply chains. These hierarchical structures are divergent so-called decision node structures that are derived from the incidence relationships between items and the lead times of items. These structures are the basis for synchronization of order release decisions and allocation of scarce materials. Order release decisions derived from the divergent decision node structures are aggregated into feasible order releases in the original supply chain.

The decision node structures enable the derivation of close-to-optimal SBS policies that so far outperform alternative policies proposed in literature. Case studies over a twenty-year period show the empirical validity of performance analysis under SBS policies. Thus, SBS policies hold a promise for dealing with future supply chain disruptions.

Prof. dr. Ton de Kok has been a full professor at the School of Industrial Engineering of TU Eindhoven from 1992. He has published numerous papers on various subjects such as queueing theory, inventory theory, vehicle routing, and production planning. His main interest is stochastic processes as these emerge in real-life production and service systems, and supply chains. From 2020 he is director of CWI. E-mail: Ton.de.kok@cwi.nl

Parallel session 1

13:15 - 13:40

The Abuse of Statistical Inference in Machine Learning: What is the Inference about?

Dr. Stéphanie M. van den Berg
UT

In the machine learning literature, new methods are devised and tested all the time. To prove their worth, newly proposed methods are compared with the current state of the art using a statistical test, usually along the following lines: a given data set is trained using the new method using various subsets of the data, after which predictions on hold-out data are used to measure performance. For example, with k-fold cross-validation, one obtains k Root Mean Square Errors (RMSEs) for the new method, and k RMSEs for the state-of-the-art method. A statistical test is then used to determine whether the performance based on the new method is significantly better than the performance based on the state-of-the-art, that is, whether the average RMSE is lower for the new method. Instead of k-fold cross-validation, other kinds of taking subsamples are also often applied, such as taking random subsamples, with or without replacement, but the overall logic is the same, usually applying some sort of t-test. There are a couple of well-known problems with this t-test approach in cross-validation. However, we argue that the exercise of using a statistical test in and of itself is not valid, at least not as it is usually done, because it is not at all clear what population the test refers to.

Dr. Stéphanie M. van den Berg has a PhD in psychology with extensive experience in data analytics and heads the CODE department at the University of Twente and leads the Behavioural Data Science Incubator at the faculty of BMS. She is also chair of the Statistics Education section of the VVSOR.

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Maryam Amir Haeri has an MSc in Computer Engineering and a PhD in Artificial Intelligence. Is currently an assistant professor at the department of CODE, University of Twente, where she teaches data science to social science students. Her research is on developing machine learning methods for challenging data sets in the health domain.

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Parallel session 1

13:15 - 13:40

Using mathematical optimization for nutrition allocation and emergency supply pre-positioning

Ronald van der Velden, MSc
GUROBI Optimization

The Invisible – The ones that you don't normally see as well-predicted demand in your daily supply chain puzzle. The ones that don't respond to your well-optimized marketing campaigns. The ones that don't take our well-organized public transport. Still these people – millions of them – may benefit from mathematical optimization. Learn about two use cases from major NGOs that made them "visible" and saved lives by reducing lead times for essential food delivery and pre-allocating disaster relief material based on historical data.

Ronald van der Velden, MSc Technical accountmanager at GUROBI Optimization. vandervelden@gurobi.com. www.gurobi.com

Parallel session 2

13:45 - 14:10

The impact of finite-sample bias in multiple-recapture estimation and a new method to correct for it

Daan Zult, MSc
Statistics Netherlands

If part of a population is hidden but two or more samples are available that each cover parts of this population, multiple-recapture estimation can be applied to estimate the total size of this population. At Statistics Netherlands, such a partly observed population may, for example, be the number of people residing in the Netherlands or the number of homeless people in the Netherlands. However, it is known that multiple-recapture estimates suffer from finite-sample bias, which can be substantial in case of a small sample or a small (sub-)population size. This problem was recognised by Chapman (1951), who derived an estimator that is corrected for bias. Unfortunately, his estimator can only be applied in case of two samples, while in practice often more than two samples are needed to obtain accurate estimates. Therefore, we developed a generalized Chapman-estimator, which is new and can be used with any number of samples. We show in a Monte Carlo experiment that this new estimator shows hardly any bias and performs much better than competing bias-reduced estimators. Finally, a real data example on homelessness in the Netherlands shows that it can make a substantial difference in practice.

Daan Zult, MSc works at Statistics Netherlands, Methodology Department, in collaboration with Peter van der Heijden from Utrecht University and Bart Bakker from VU University Amsterdam. email: db.zult@cbs.nl. Further details on the method are available in the paper that is available here: <https://arxiv.org/abs/2311.01297>.

Parallel session 2

13:45 - 14:10

AI and the Future of Work in Analytics

Dr. Inez Maria Zwetsloot
Department of Business Analytics, University of Amsterdam

Generative AI applications such as ChatGPT, GitHub Copilot, Bard, Midjourney, and others have created worldwide buzz and excitement due to their ease of use, broad utility, and perceived capabilities. This talk will introduce two projects both first attempts to understand the impact of ChatGPT on analytics.

In the first part, I will introduce ChatSQC, an innovative chatbot system that combines the power of OpenAI's Large Language Models (LLM) with a specific knowledge base in Statistical Quality Control (SQC). Our research focuses on enhancing LLMs using specific SQC references, shedding light on how data preprocessing parameters and LLM selection impact the quality of generated responses.

In the second part, I will share ongoing work focused on defining quality metrics to evaluate Generative AI's analytics capabilities. Currently, Generative AI systems are evaluated mainly in designing and training the LLM models that generate output in various forms depending on the user's request. The models are not, however, universally evaluated based on the quality of the output in terms of the output's fitness for use by the user. We therefore define user oriented quality metrics and evaluate, from a user perspective, the LLMs generated output in a variety of analytics tasks.

Dr. Inez Maria Zwetsloot is an assistant professor in the Department of Business Analytics, University of Amsterdam. Her research interests include statistical process monitoring, network analysis, outlier detection, data science and statistical engineering. She received the Feigenbaum Medal (2022) from ASQ and the young statistician award from ENBIS (2021). She is a member of the board of ISEA, the International Statistical Engineering Association.

Parallel session 3

14:15 - 14:40

Data visualization for incomplete datasets in R

Hanne Oberman, MSc
Utrecht University

In many data analysis efforts, missing data are conveniently ignored. With default settings such as 'list-wise deletion' in analysis software, analysts need not even bother with the ubiquitous problem of incomplete data. I argue that this is wasteful: not only can missing data bias analysis results if not addressed well, but moreover, missing data can provide valuable insights into the phenomena of interest.

The visualization of incomplete data can uncover associations and intricacies between variables that may otherwise go overlooked. Which, in turn, can be leveraged in amending the missingness by means of imputation. The R package *ggmice* aids data analysts in exploring the missing parts of their data. In this presentation, I will showcase the use and usefulness of a data visualization workflow for incomplete datasets in R.

Hanne Oberman, MSc is a PhD candidate at Utrecht University, working on computational evaluation and data visualization in the Missing Data research group. She has developed the R package *ggmice* which facilitates data analysts in the exploration, evaluation, and imputation of incomplete data.

Parallel session 3

14:15 - 14:40

Appointment Scheduling with Updates

Dr. Alex Kuiper
Amsterdam Business School, University of Amsterdam

Traditionally, appointment schedules have been determined by minimizing a specific cost function consisting of clients' waiting times, server idling, and overtime. This intra-day problem is nearly always studied in a static sense because no further updates are given once a schedule is announced. However, technological advancements have opened up the possibility of communicating with upcoming clients during the day. Using such channels allows for updating appointment schedules on the fly. Yet, while the potential savings are clear, overly trying to control the session by sending many updates may be unrealistic in practice and cause client confusion and frustration. Therefore, two main research questions are studied to make interventions effective: how many updates and at what times updates should ideally be sent. For this purpose, the classical static appointment schedule is extended to a dynamic setting.

Under stochastic service times and no-shows, various practical considerations are incorporated in a dynamic scheduling framework with sending updates, including a grace period in which no updates are allowed to account for clients already underway. We find that the new schedules start more condensed to combat idle time and that already, with one or several updates, extreme waiting scenarios are largely averted. By rescheduling, the scheduler takes over control of a running session, and we find that updates should be equally spread to be most effective. The experiments further indicate that the costs are decreasing and convex in the number of rescheduling moments.

Dr. Alex Kuiper is an Associate Professor in the Department of Business Analytics at the Amsterdam Business School of the University of Amsterdam and a senior consultant at the Institute for Business and Industrial Statistics of the University of Amsterdam, the Netherlands. In 2013, he received a double MSc in Stochastics & Financial Mathematics and Econometrics from the University of Amsterdam. He completed his Ph.D. in Operations Research at the same university in 2016. His current research includes various topics, such as operations improvement, logistics, and healthcare optimization. Joint work with Roshan Mahes MSc.