

# Spring 2022 UGBA 141 Final Reference Sheet

## 1. Newsvendor

- (a) The order quantity  $Q^*$  satisfies

$$\text{Prob}(D \leq Q^*) = \text{Critical ratio} = \frac{G}{G + L},$$

where  $G$  is gain if stock additional unit and sell it, and  $L$  is loss if stock additional unit and don't sell it.

## 2. Supply Chain

- (a) Let  $Q$  denote the order quantity, and let  $D$  denote the random demand with expectation/mean  $\mu$ .

- Leftover inventory =  $\max\{Q - D, 0\} = Q - \min\{Q, D\}$
- Lost sales =  $\max\{D - Q, 0\} = D - \min\{Q, D\}$
- Sales =  $\min\{Q, D\}$

The following two fundamental equalities hold.

$$\text{Expected lost sales} + \text{Expected sales} = \text{Expected demand } \mu$$

$$\text{Expected sales} + \text{Expected leftover inventory} = \text{Expected order quantity } Q.$$

- (b) Read the “Standard Normal Inventory/Loss Table”

$$\text{Expected leftover inventory} = \text{Demand standard deviation } \sigma \times I(z)$$

where  $z$  is the ratio of  $(Q - \mu)/\sigma$ , and  $I()$  is the standard normal inventory function read from the table.

$$\text{Expected lost sales} = \text{Demand standard deviation } \sigma \times L(z)$$

where  $z$  is the ratio of  $(Q - \mu)/\sigma$ , and  $L()$  is the standard normal inventory function read from the table.

- (c) Expected profit of Newsvendor is

$$G \times \text{Expected sales} - L \times \text{Expected leftover inventory}$$

where gain  $G$  and loss  $L$  need to be interpreted based on contexts by taking into consideration costs, prices, salvage value, and shipping costs whenever needed. Remember that alternatively,  $G$  can be viewed as underage cost and  $L$  can be viewed as overage cost.

- (d) Optimal Buy-back price is equal to

$$\text{Shipping cost} + \text{Price} - \frac{(\text{Price} - \text{Wholesale price}) \times (\text{Price} - \text{Salvage value})}{\text{Price} - \text{Cost}},$$

where ‘Price’ refers to retailing price, and ‘Cost’ refers to production cost.

## 3. Queue

- (a) Coefficients of variation

- Coefficients of variation for the arrival process  $CV_a = \text{Std of interarrival time} / \text{average interarrival time}$
- Coefficients of variation for the processing  $CV_p = \text{Std of processing time} / \text{average processing time}$

- (b) Implied utilization = Demand / Capacity =  $p/(a \times m)$ . Utilization = Flow rate/ Capacity. When Implied utilization < 1, Demand = Flow rate, then utilization = implied utilization.
- (c) Time in queue / Waiting time

$$\text{Time in queue} = \left(\frac{p}{m}\right) \times \left(\frac{\text{Utilization}^{\sqrt{2m+2}-1}}{1-\text{Utilization}}\right) \times \left(\frac{CV_a^2 + CV_p^2}{2}\right)$$

where  $a$  is average interarrival time.  $p$  is the average processing time, and  $m$  is the number of servers.

Time in system = time in queue + processing time ( $p$ )

- (d) Number of customers = Time in system \* flow rate ( $\frac{1}{a}$ )