

# Designing Surprise Bags for Surplus Foods

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Joint work with  
Fan Zhou (UMich→CUHK-SZ), Andrea Li (Industry/TGTG), Joline Uichanco (UMich)

February 2025

# Food Waste Problem

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Source: rednote

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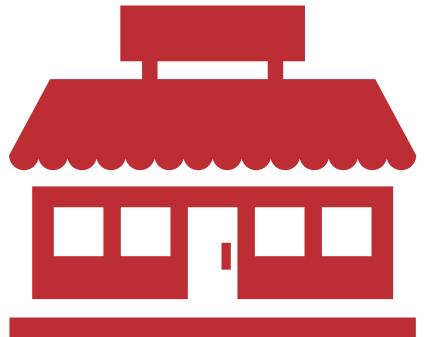
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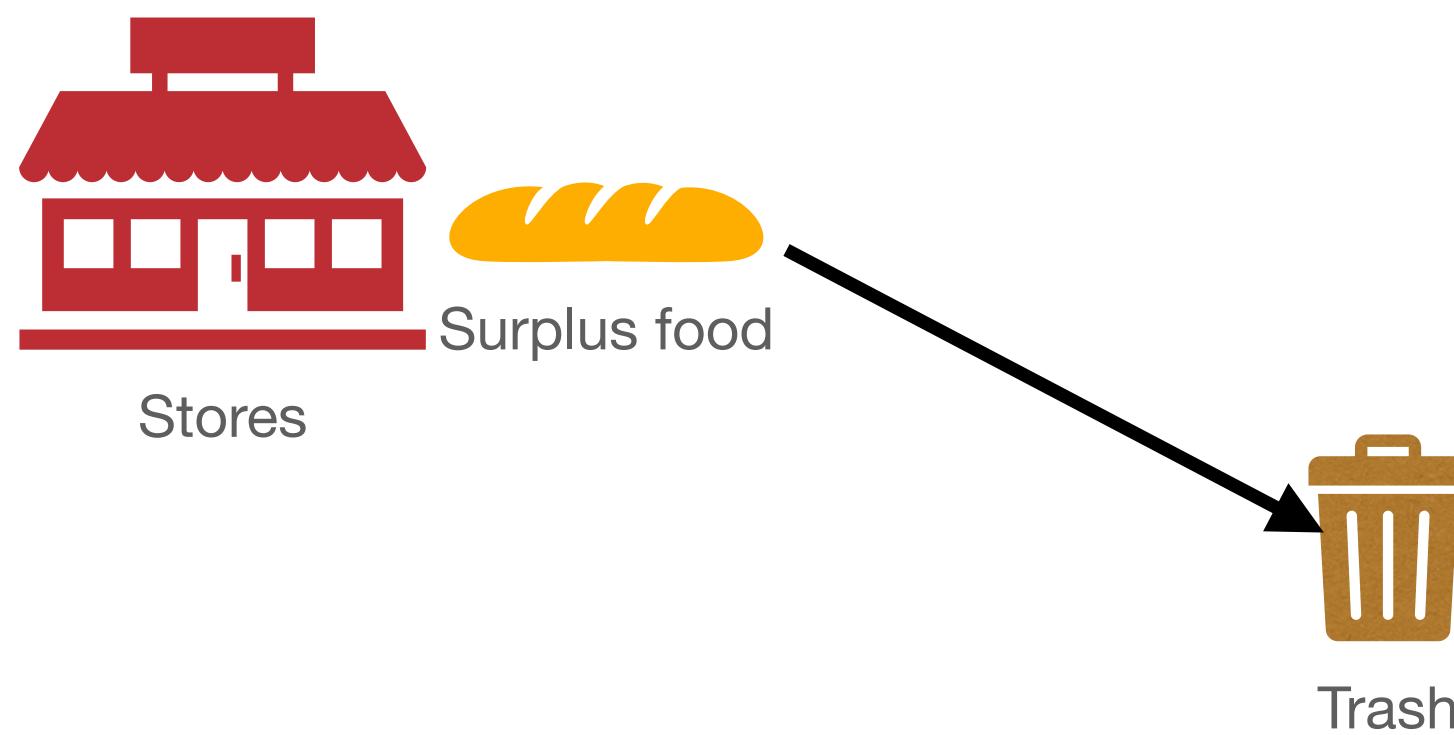
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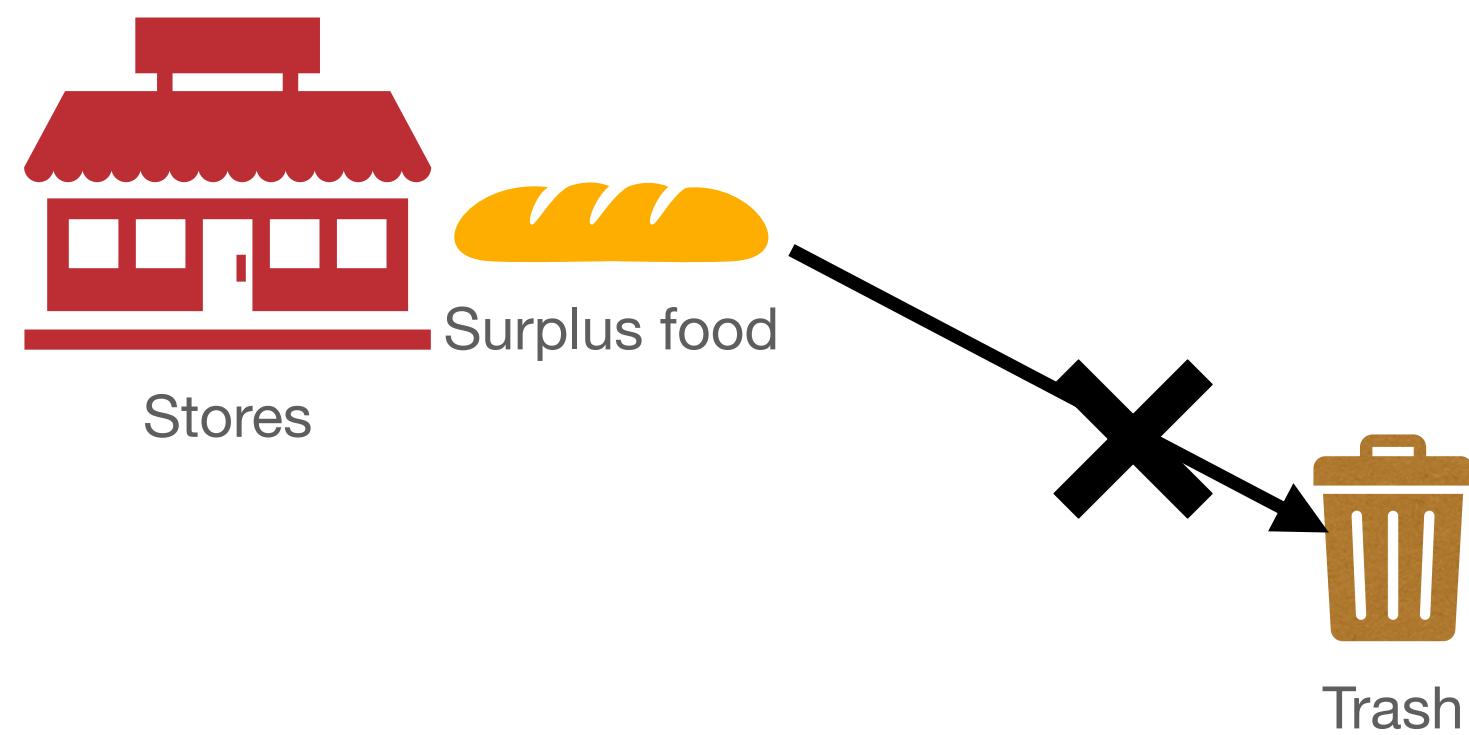
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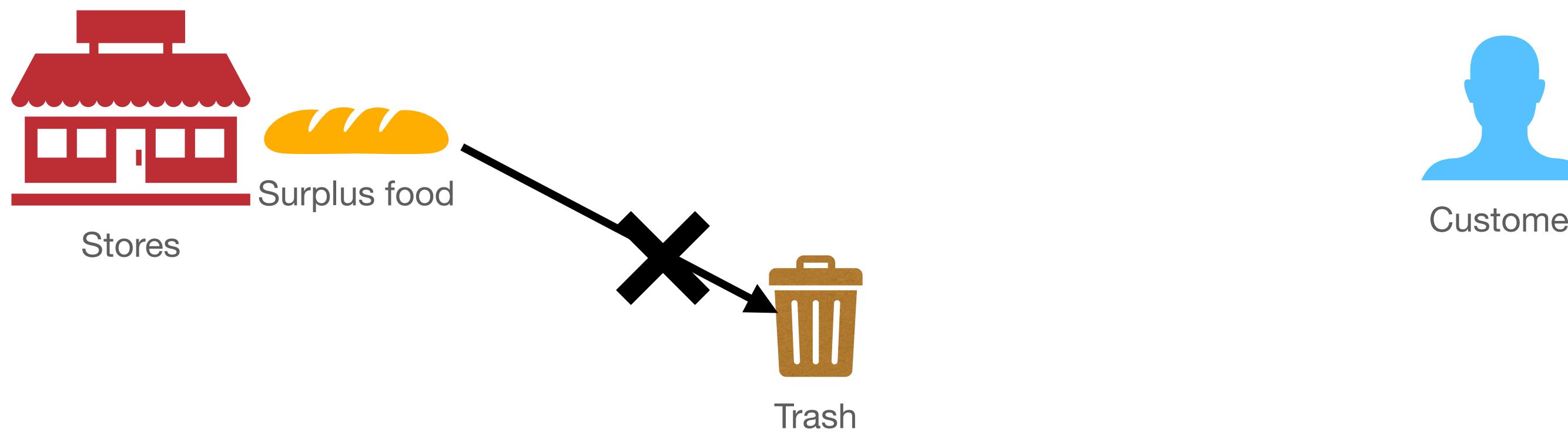
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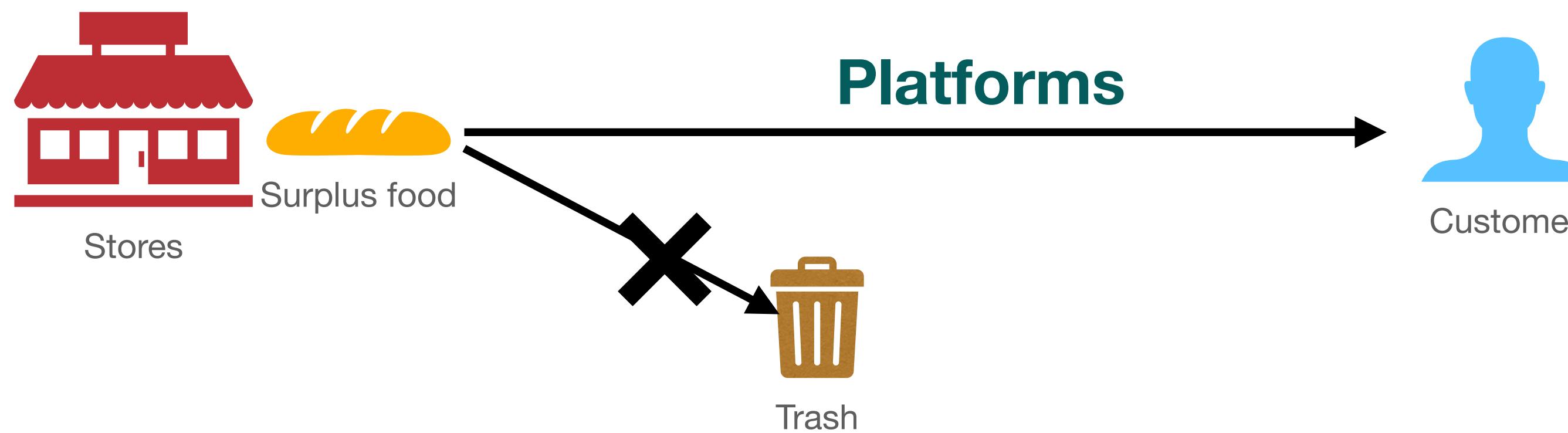
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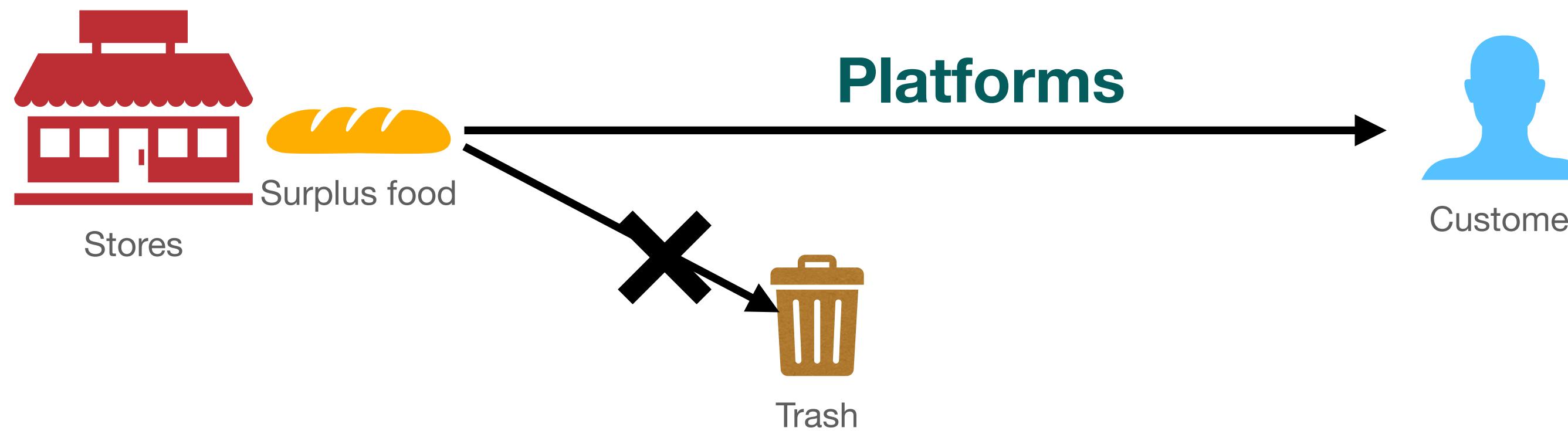
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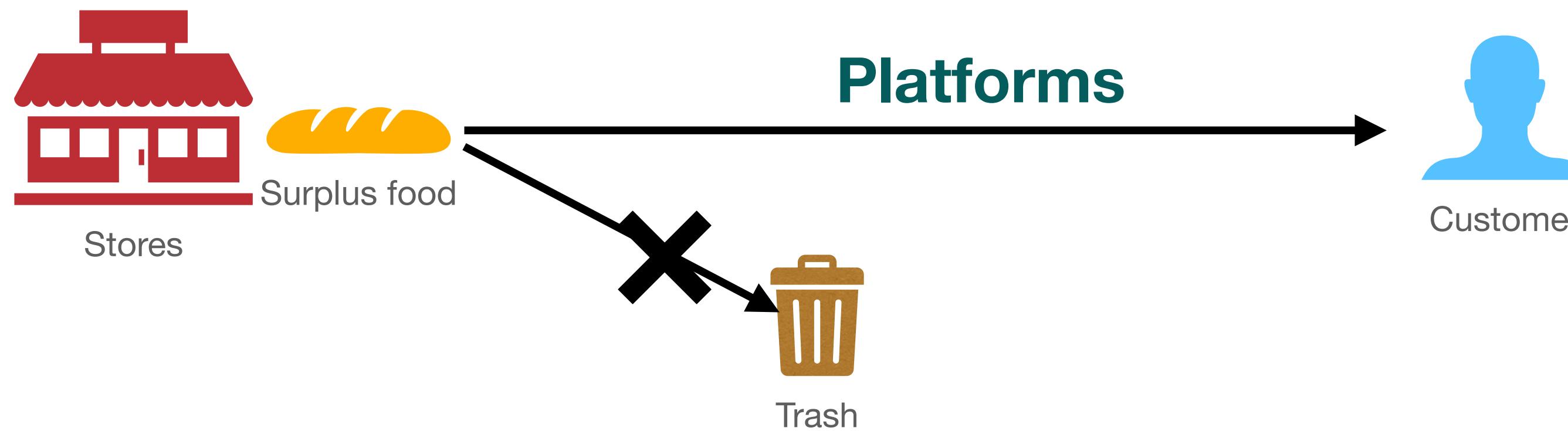
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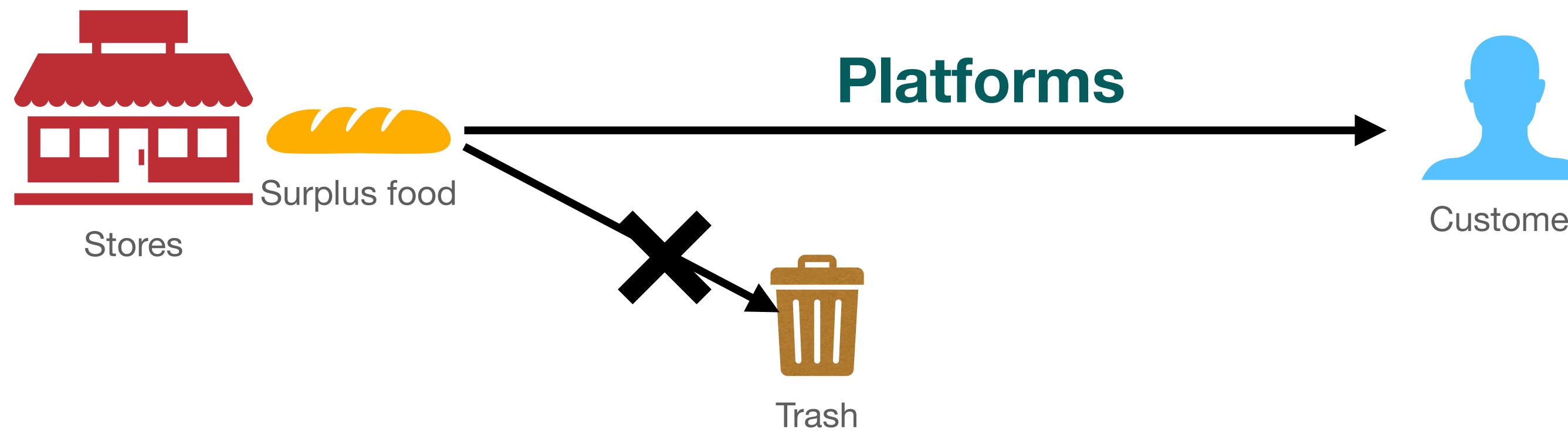
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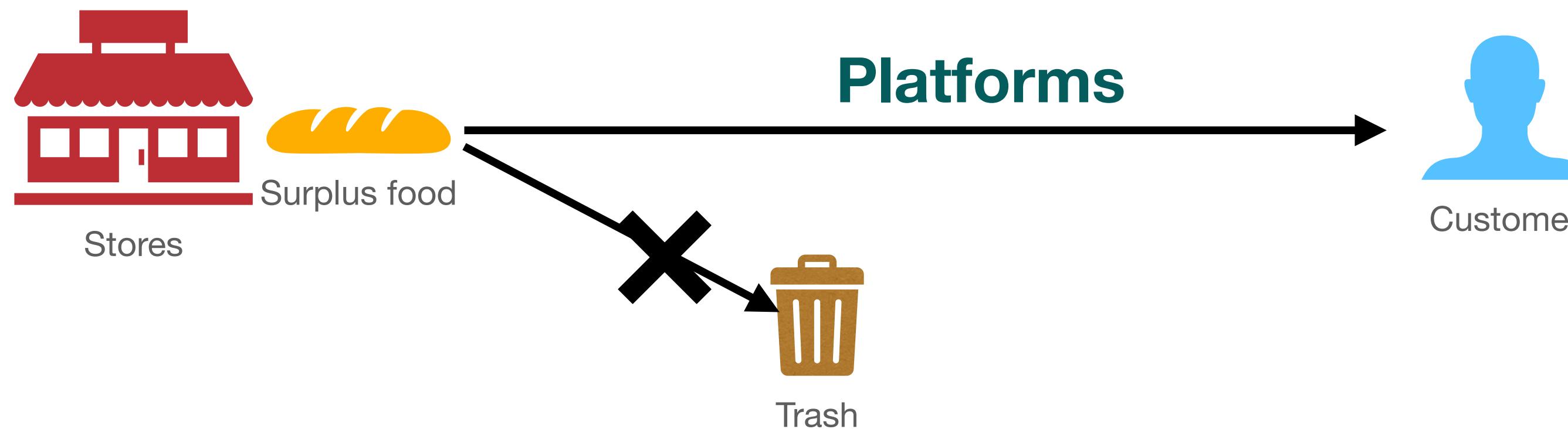
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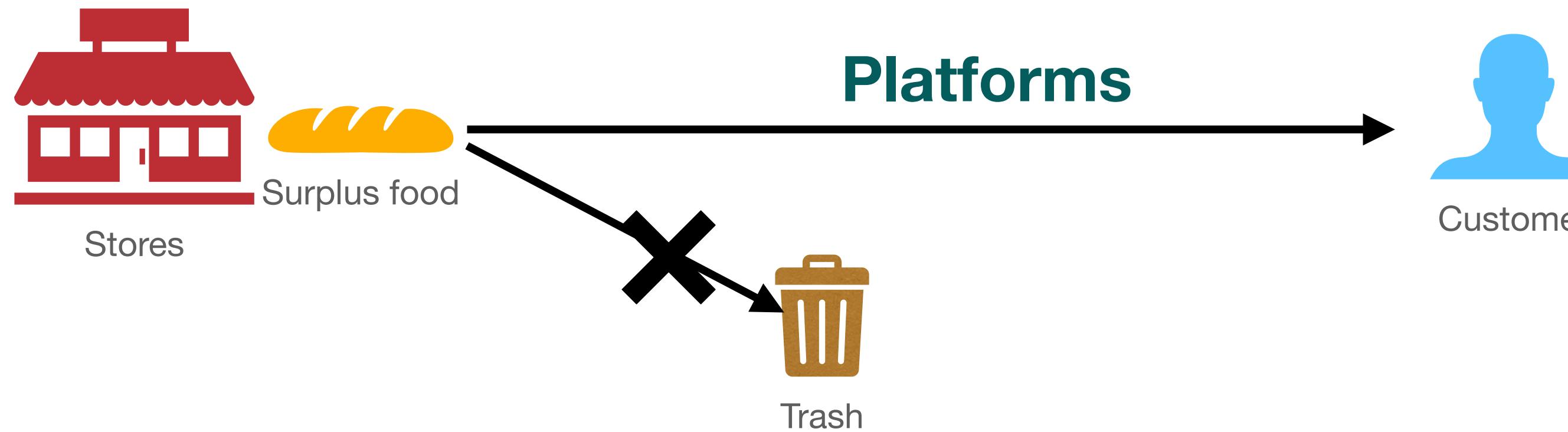
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Retrieve food costs and  
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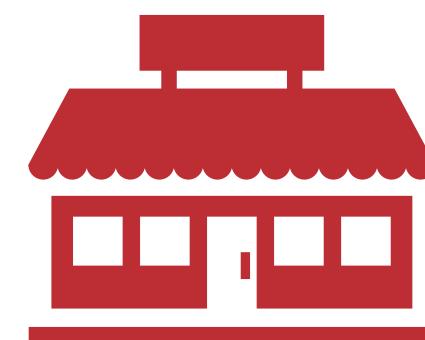
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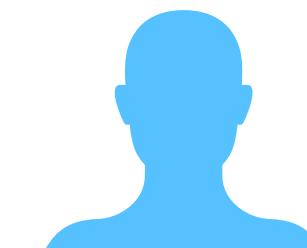


Partner Stores



Retrieve food costs and  
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Customer



Enjoy discounted food

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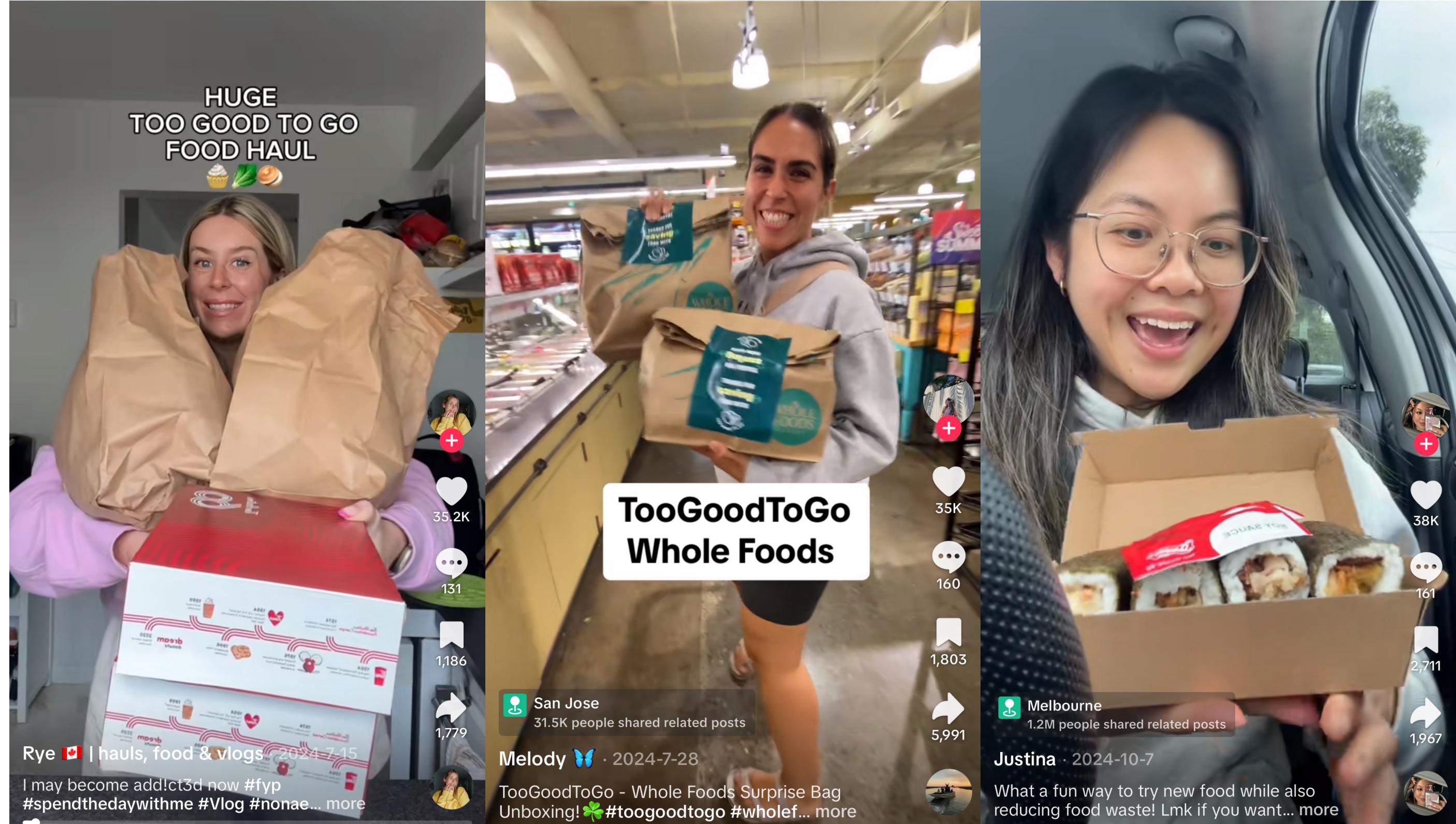
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# Surprise Bags

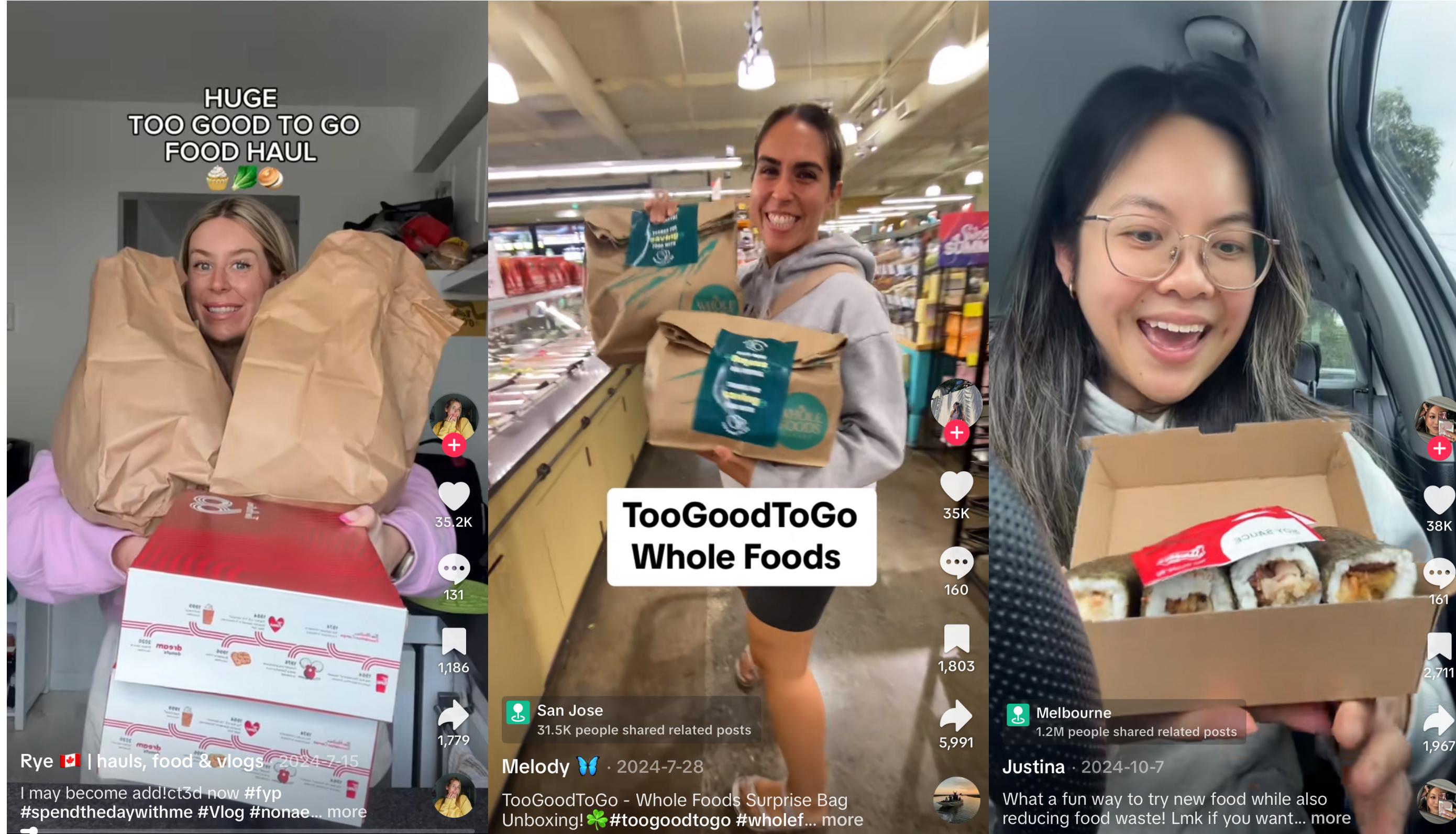
## Viral social media influence



Source: Tiktok

# Surprise Bags

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## Too Good To Go

“

Users purchase Surprise Bags filled with a mix of surplus food items.

We know that food waste varies on a day-to-day basis, so this is our way of making sure retailers have the flexibility to sell genuine surplus - whatever that ends up being.

Surprise Bags are sold at a reduced price of the contents' original retail value, typically priced at approximately 25 to 50% of the original retail value.

”

# Workflow

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# Workflow

The image shows a screenshot of a mobile application interface for Tim Hortons. At the top, there is a header with the Tim Hortons logo and the text "Tim Hortons - 246 Bloor Street West". Below the header, there is a section titled "What you could get" which contains a description of the product: "Your Surprise Bag will contain an assortment of surplus baked goods such as Donuts, Timbits, Cookies, Muffins, Bagels, and/or other baked goods." There is also a "Bread & pastries" category button. Further down, there is a section titled "Ingredients & allergens" with a "View details" button. At the bottom of the screen, there is a large green "Reserve" button.

3 left

**Tim Hortons - 246 Bloor Street West**

Baked Goods \$15.00  
4.5 (80) **\$4.99**

Pick up: 10:00 PM - 10:45 PM **Today**

246 Bloor St W, Toronto, ON M5S 1V4, Canada [More information about the store](#)

**What you could get**

Your Surprise Bag will contain an assortment of surplus baked goods such as Donuts, Timbits, Cookies, Muffins, Bagels, and/or other baked goods.

**Bread & pastries**

**Ingredients & allergens** >

**WHAT OTHER PEOPLE ARE SAYING**

**4.5 / 5.0**

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Ingredients & allergens

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# Workflow

The screenshot shows a listing for a 'Surprise Bag' from Tim Hortons at 246 Bloor Street West. The bag contains baked goods and costs \$4.99. It has a rating of 4.5 stars from 80 reviews. The listing includes a 'Reserve' button at the bottom.

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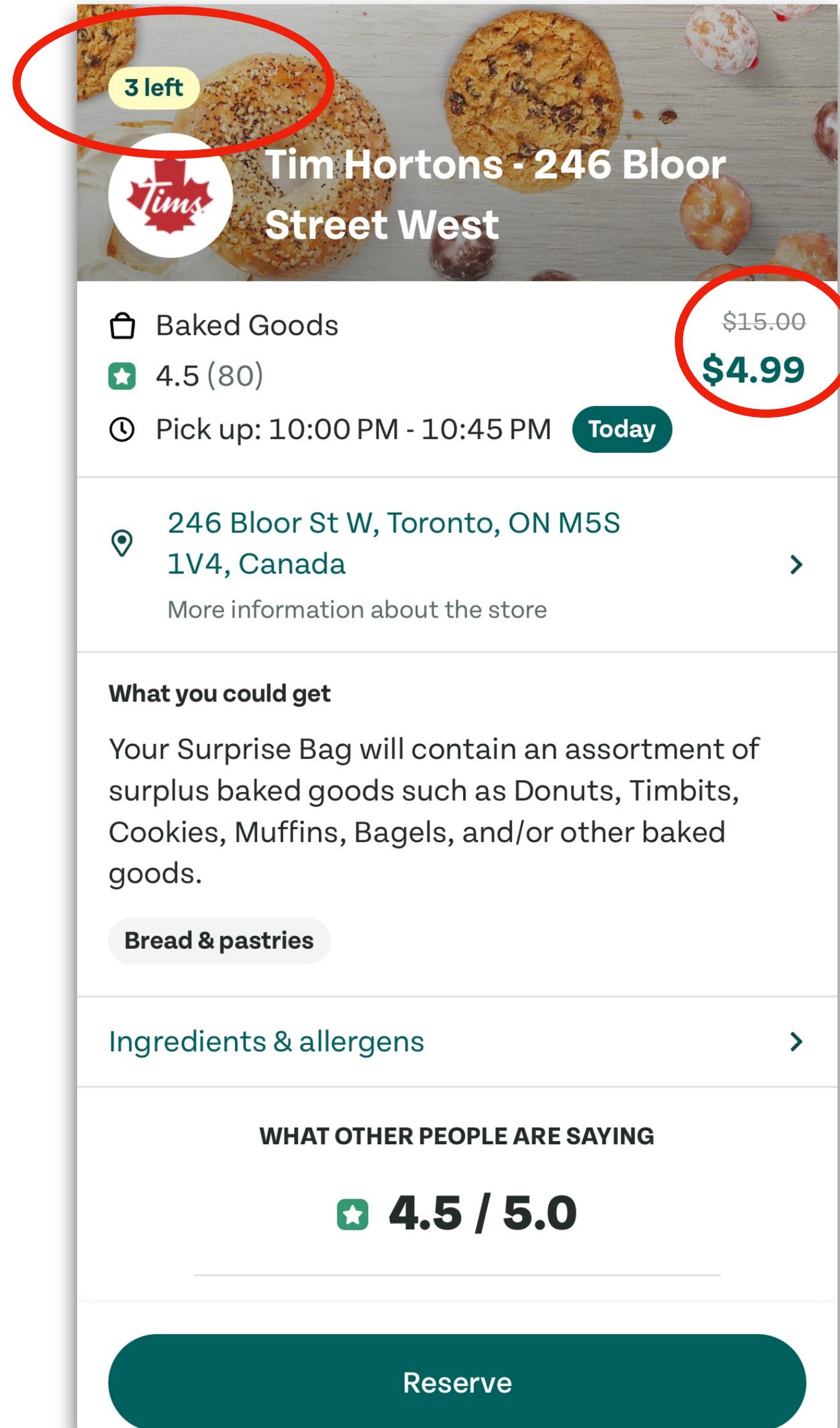
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**Reserve**

Participating businesses list surprise bags of surplus foods

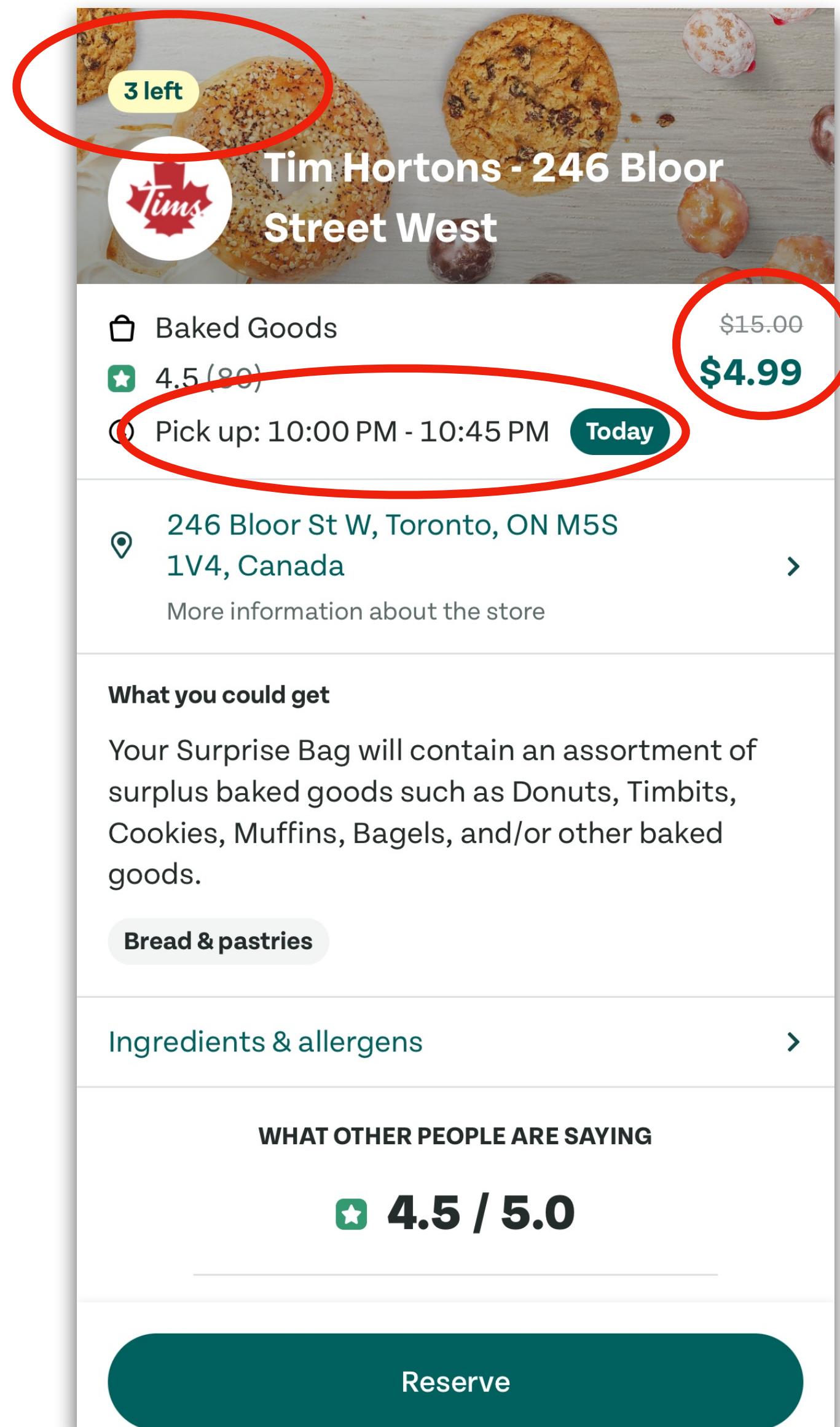
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Participating businesses list surprise bags of surplus foods

Customers reserve bags at highly discounted price

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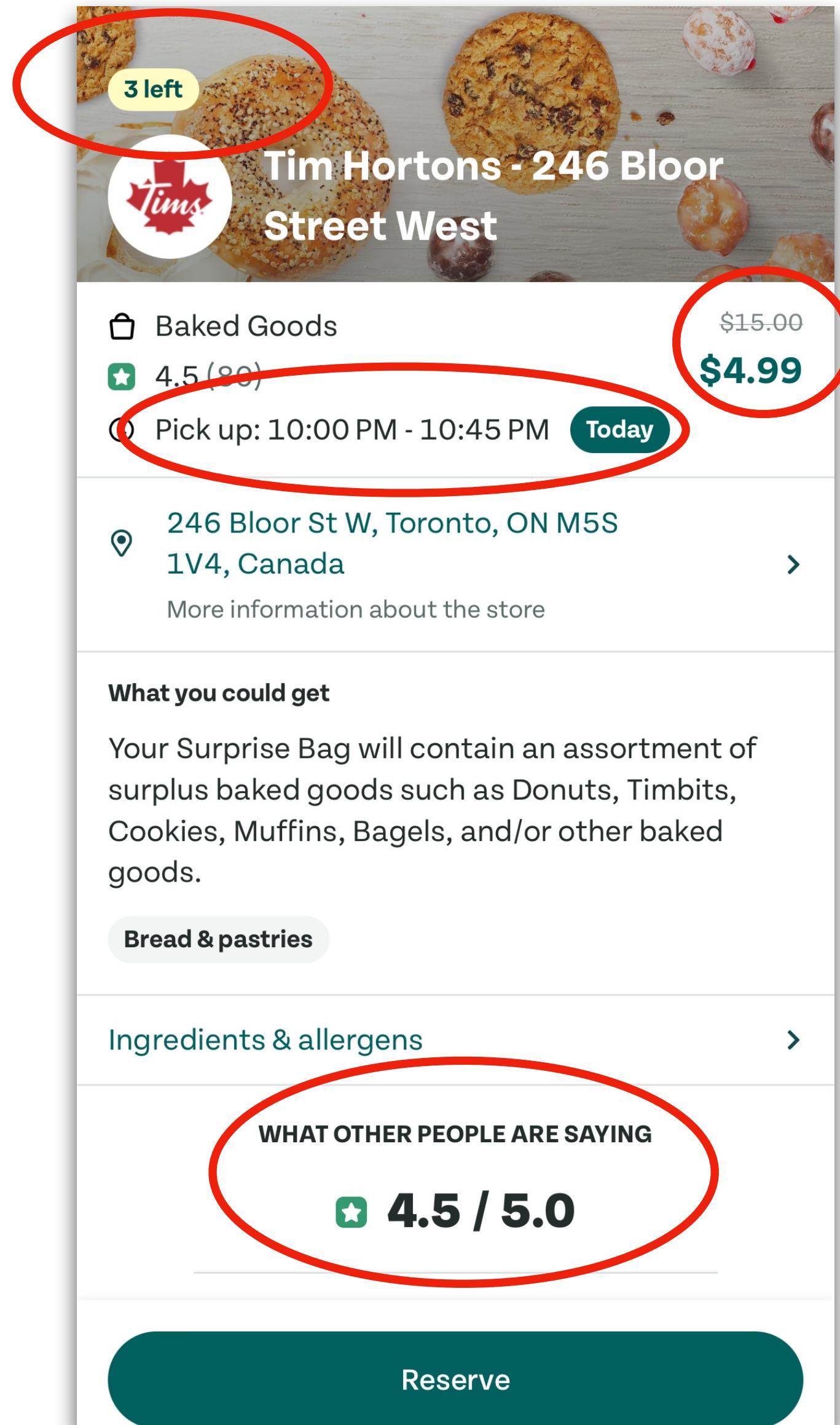


Participating businesses list surprise bags of surplus foods

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Customers self pick up during designated time slots

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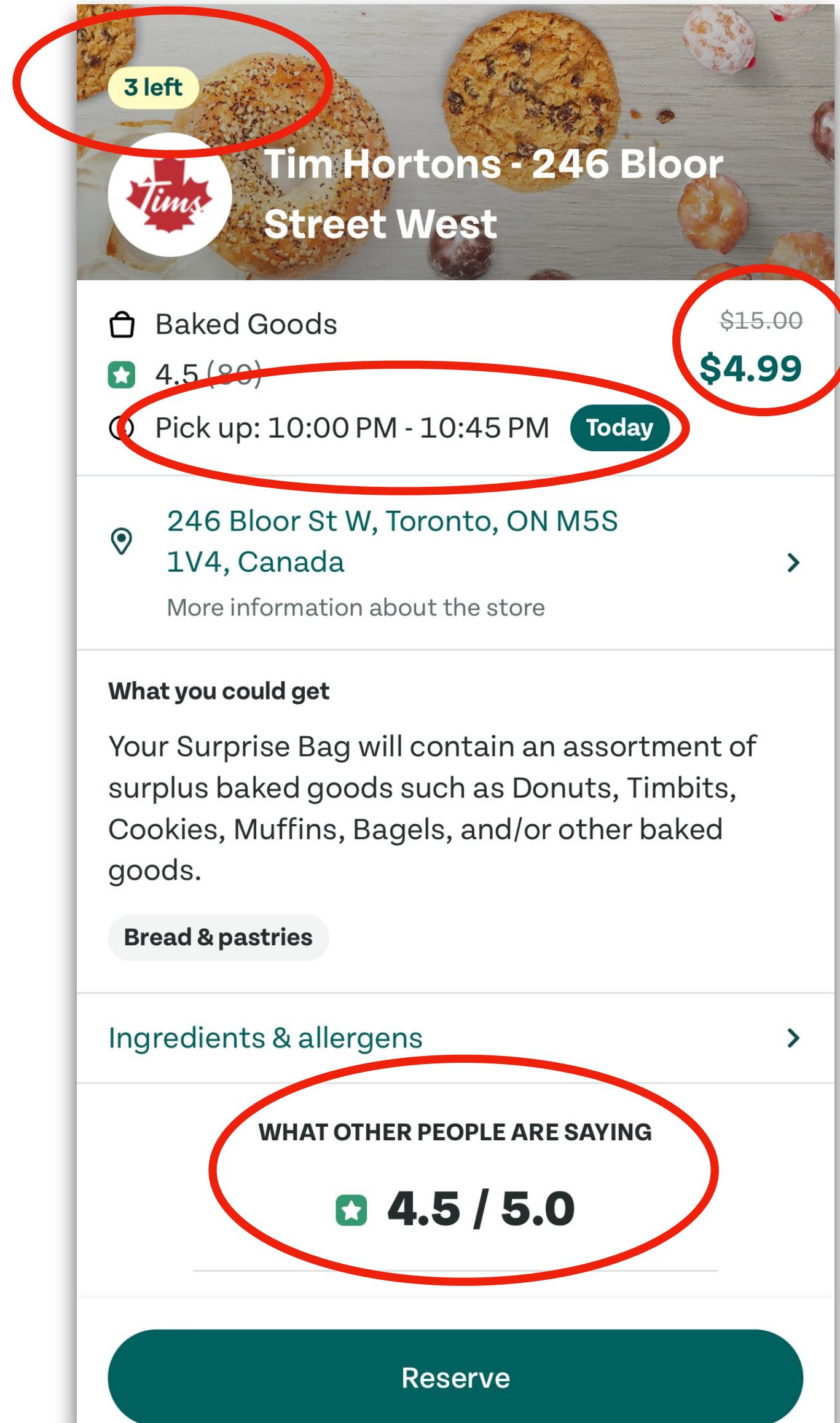
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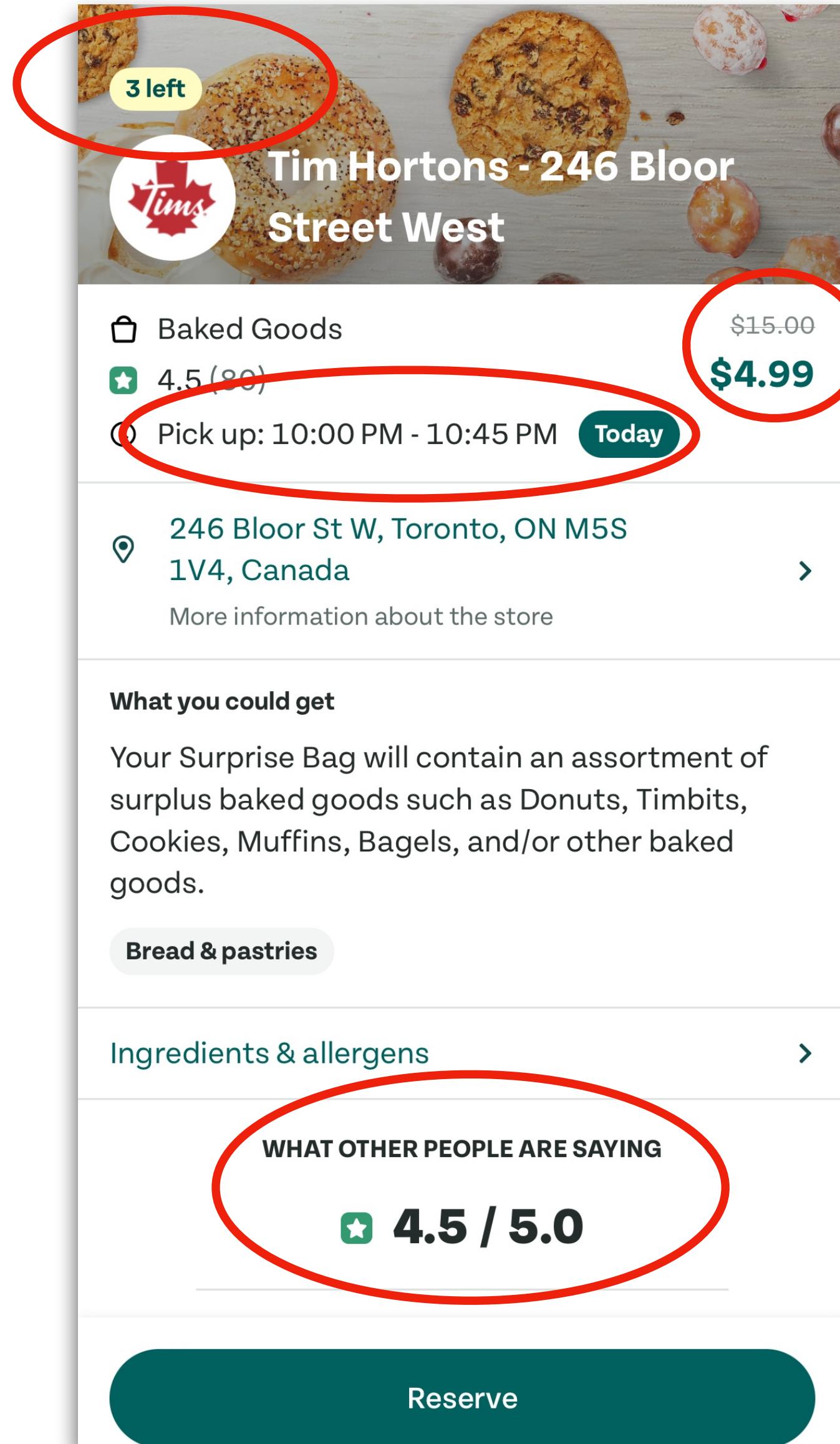
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## Key Features of the Platform

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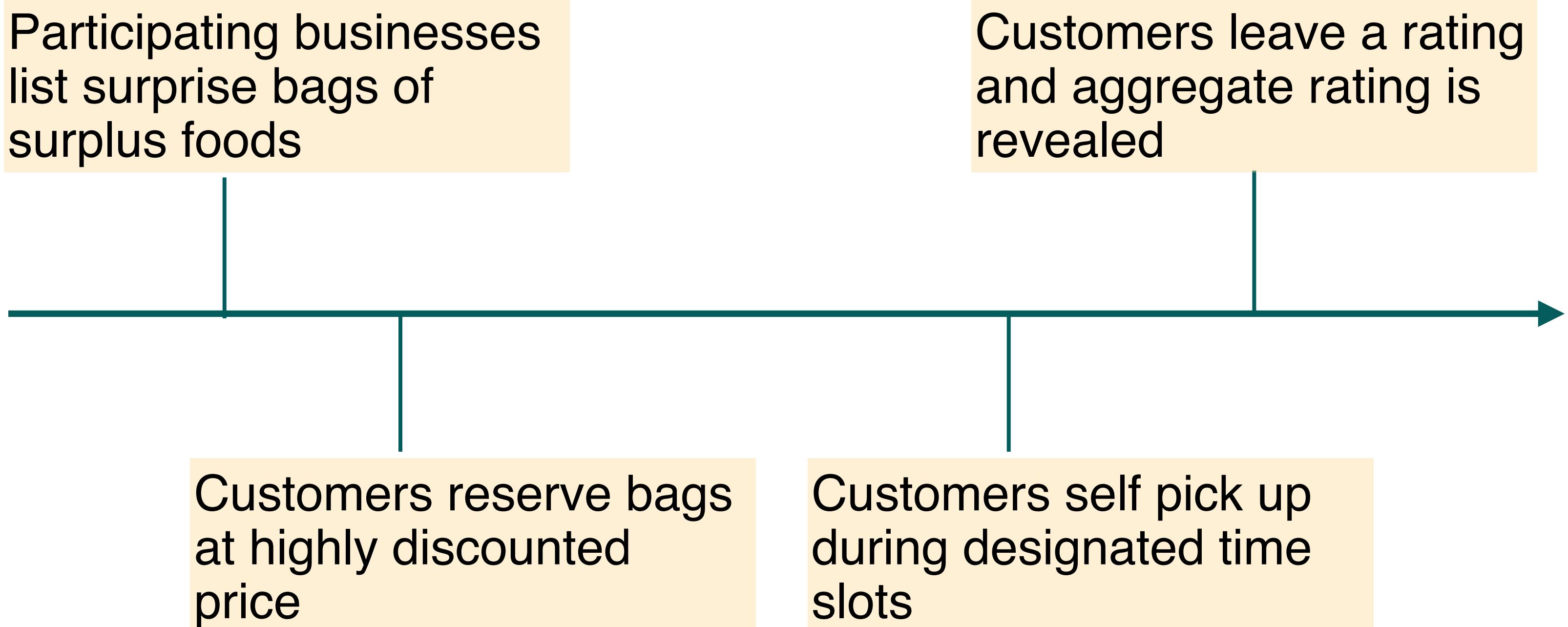
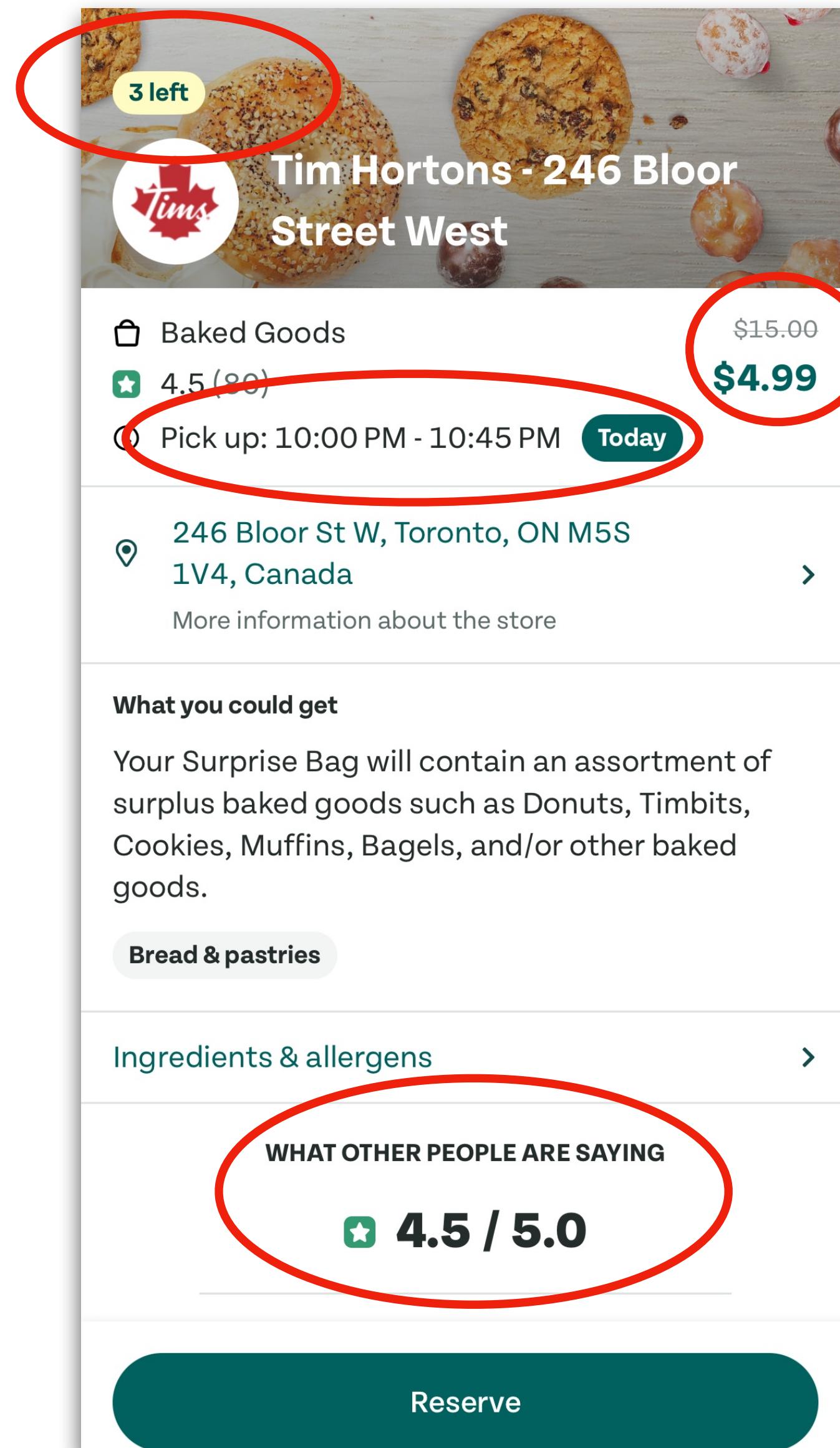
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## Key Features of the Platform

- **Customer Self-Pickup:** Customers pick up surprise bags directly from stores, minimizing logistics for the retailer

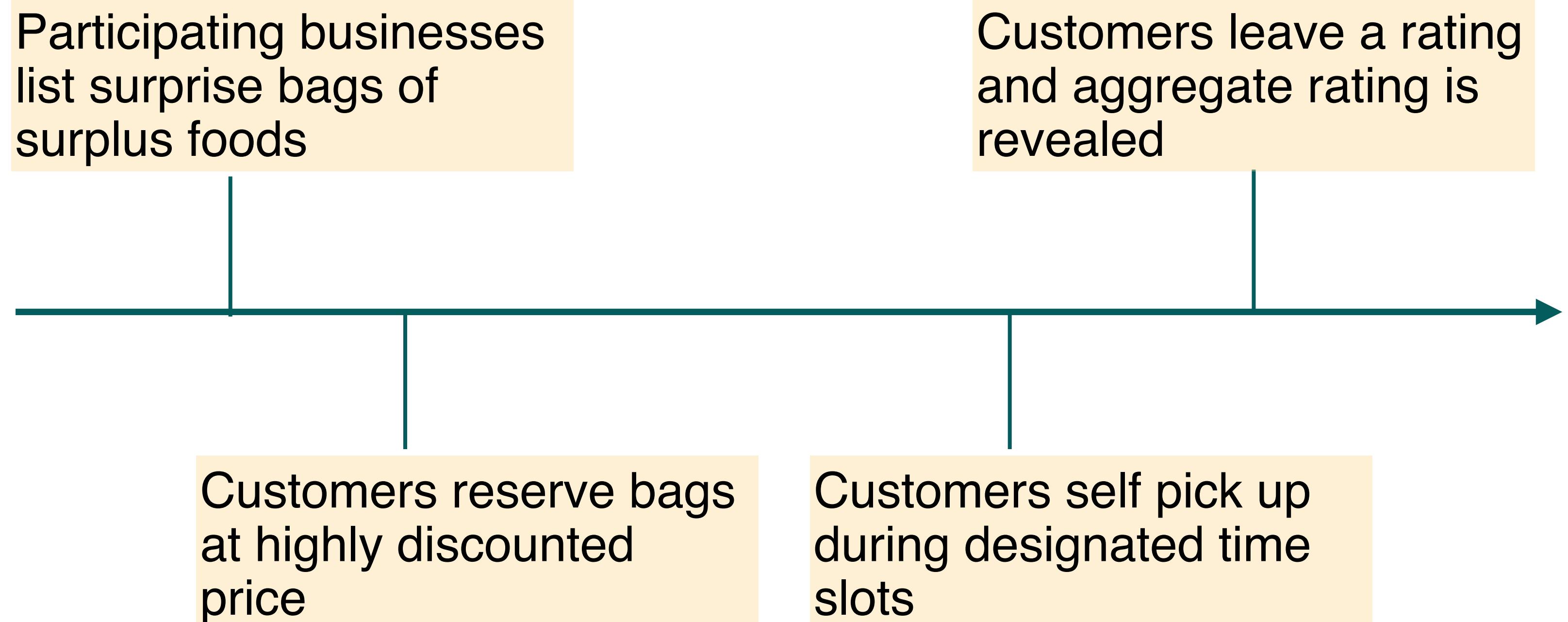
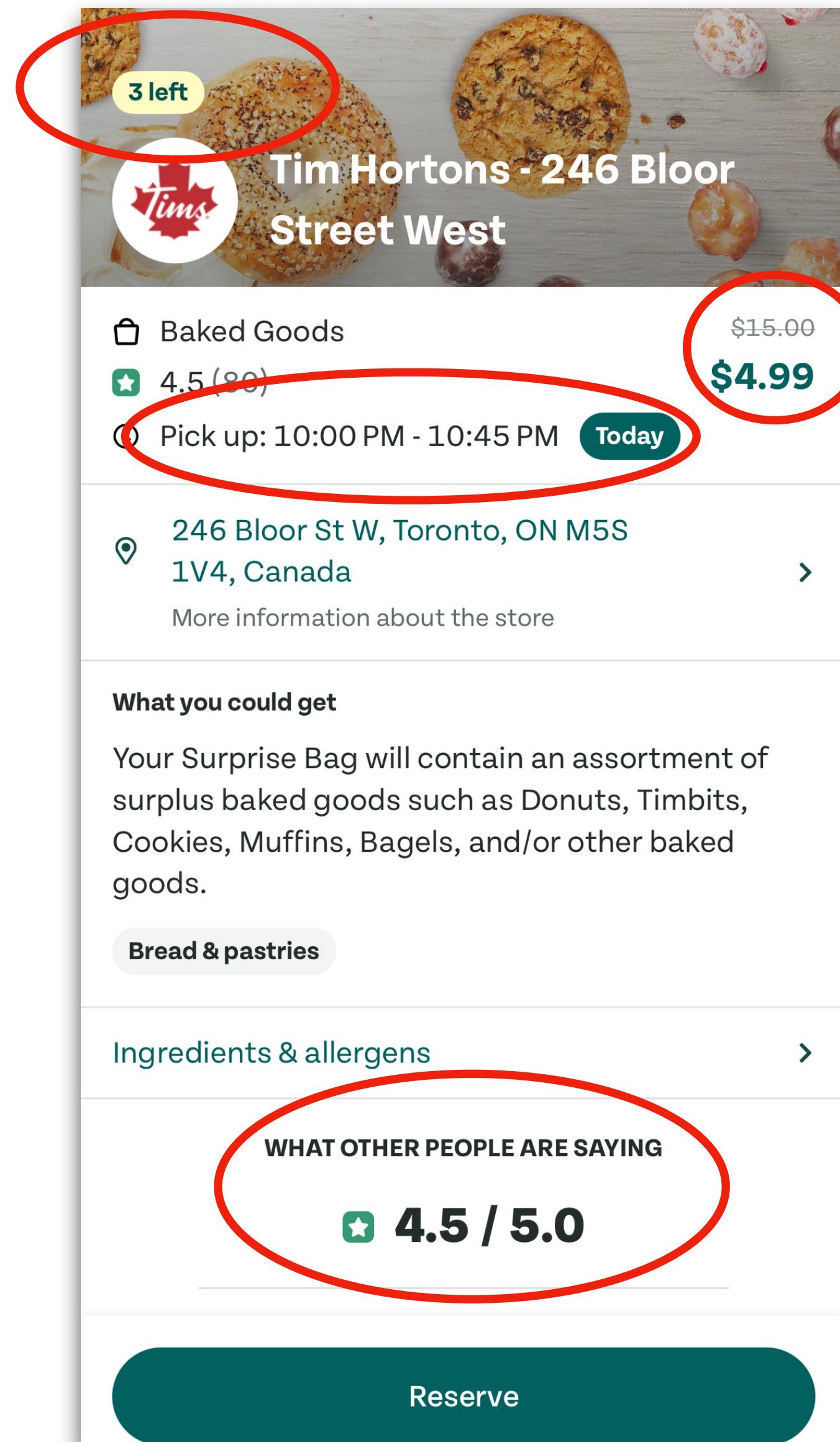
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- **Information Design:** A single rating system is used to maintain the surprise element for customers
- **Commission-Based Fee:** The platform charges a commission for each bag sold

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- **Allocate content across surprise bags**
  - The common approach is to evenly distribute surplus items across all bags, ensuring a similar monetary value. However, this may not always maximize consumer satisfaction



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*From Store View to Platform view*

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## Revenue from Surprise Bags

Provides stores with salvage value for unsold surplus, essential for the long-term viability of the TGTG platform.

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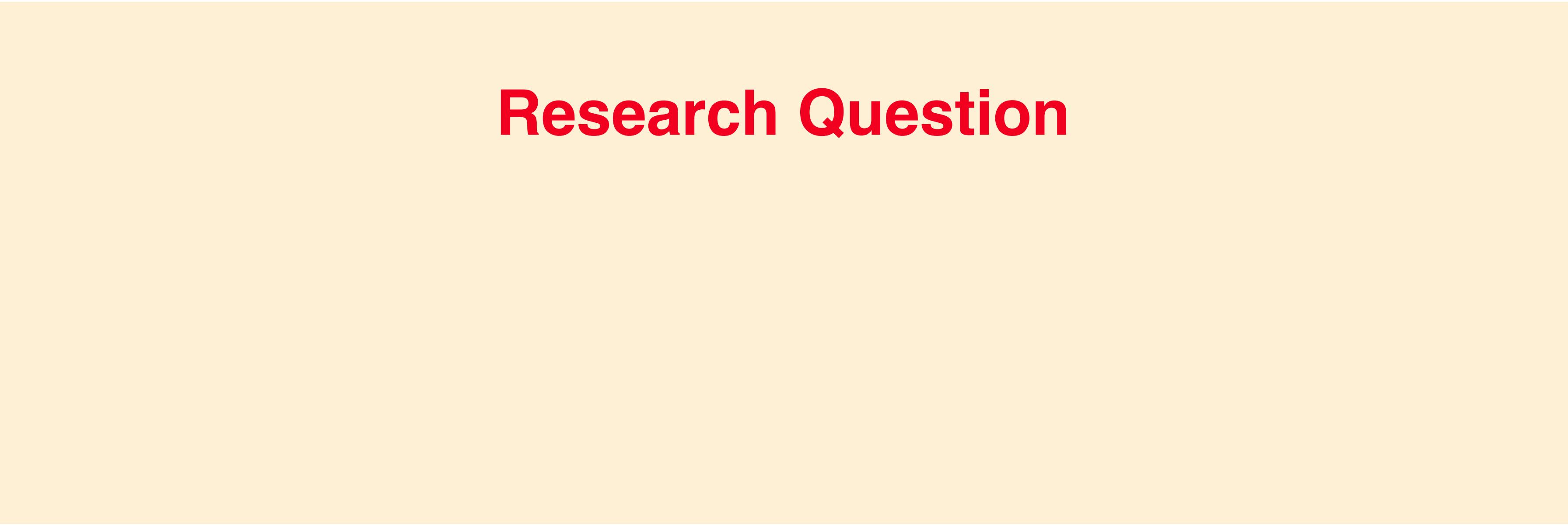
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## Our Research Contribution

Supports the development of these systems by exploring optimal bag design strategies that ensure long-term profitability and satisfaction

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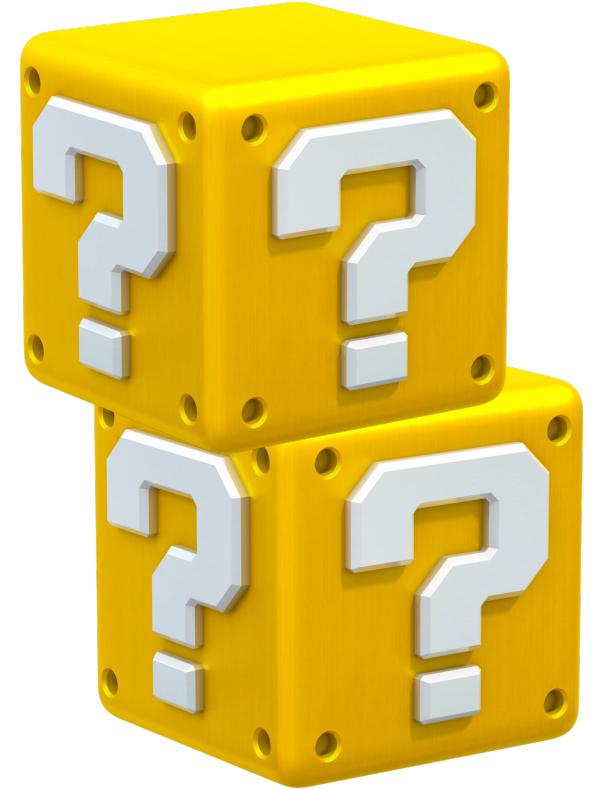
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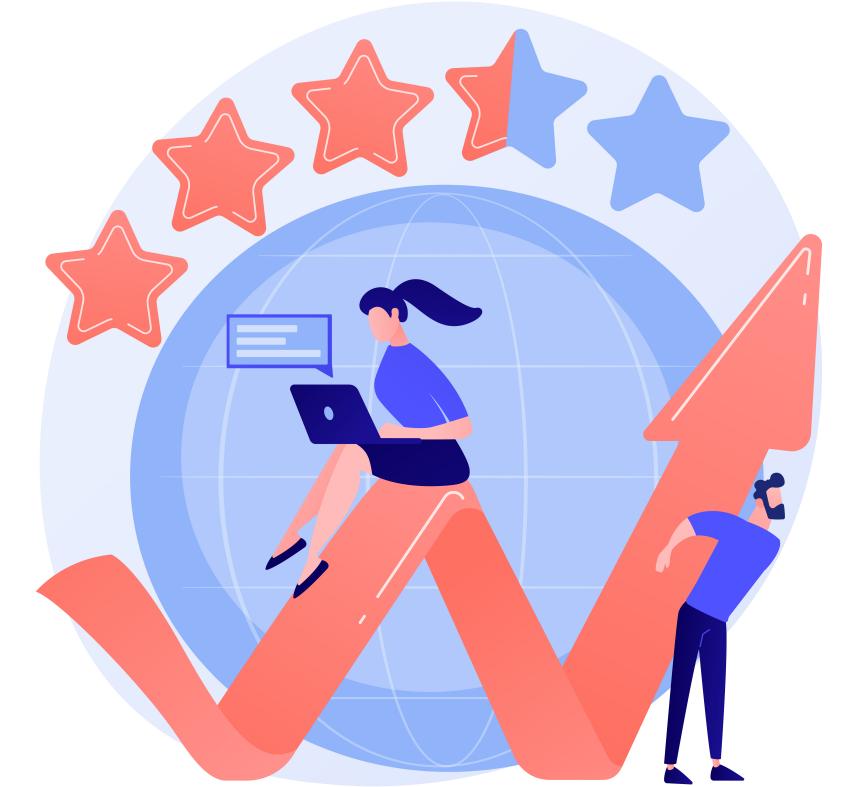
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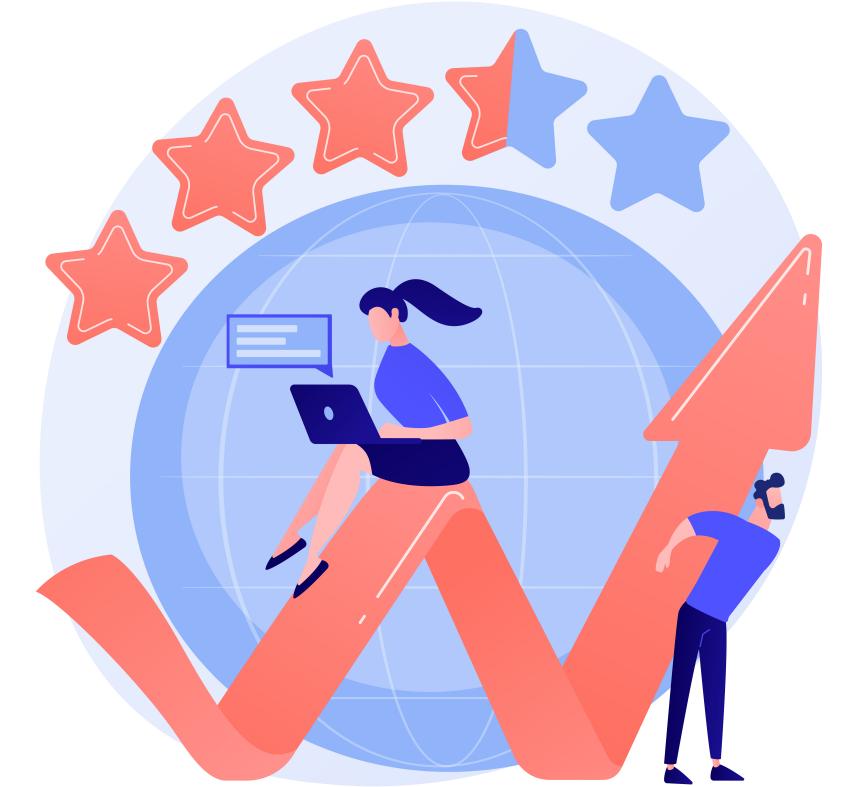
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- **Positioning of our work**
  - Our paper is one of the first to examine opaque selling to reduce food waste, and the first to explore the optimal dynamic design of probabilistic goods in this context.



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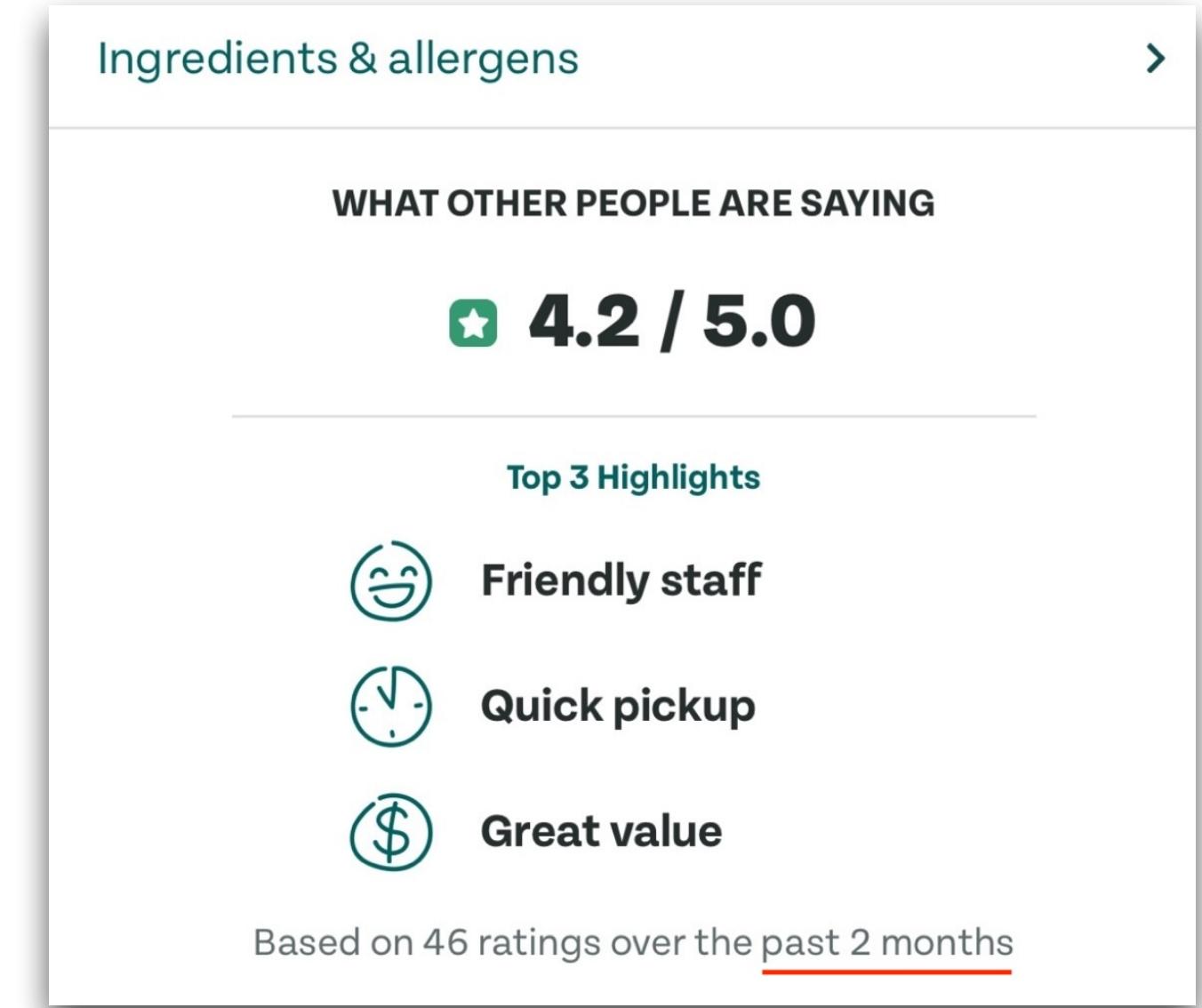
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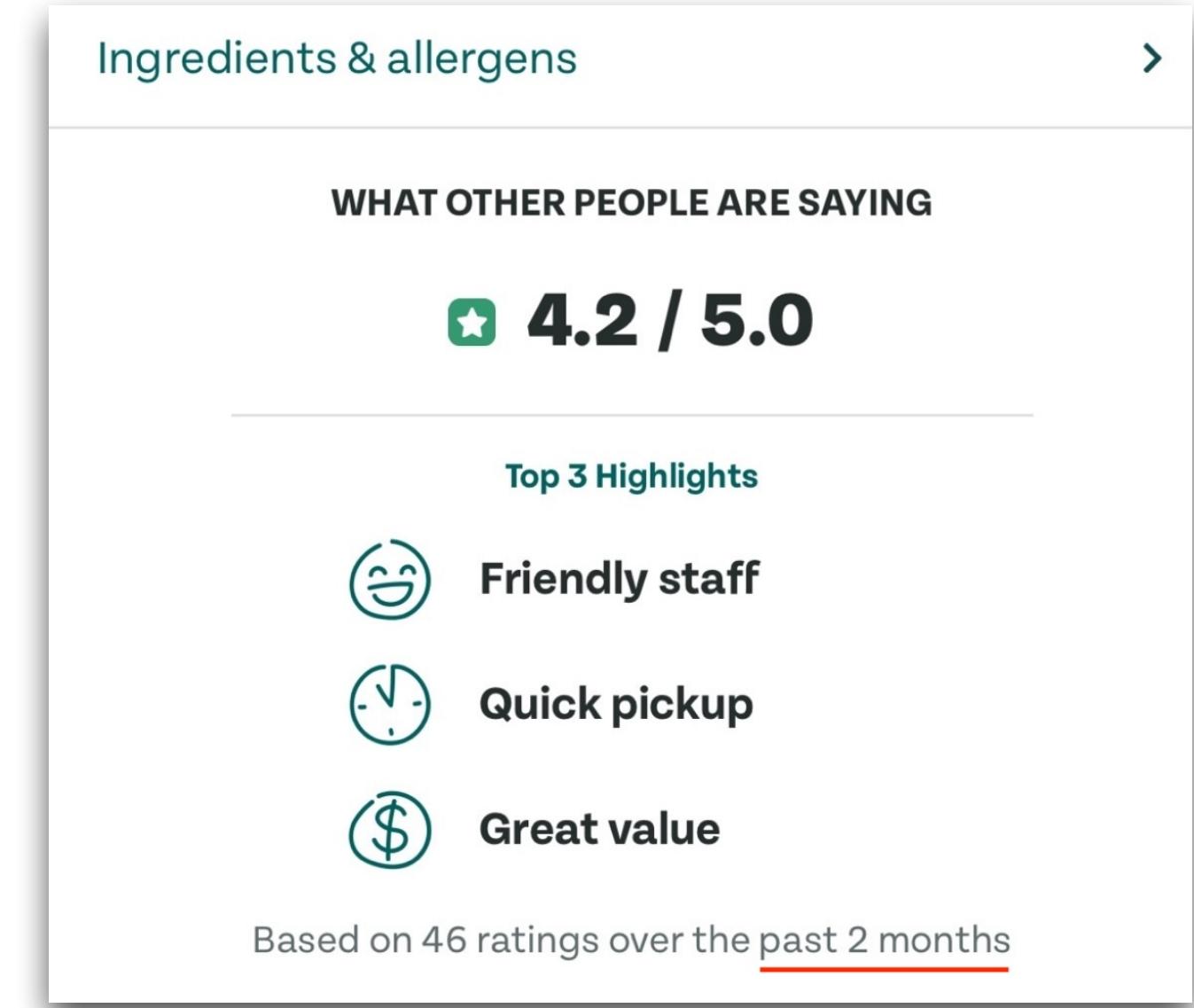
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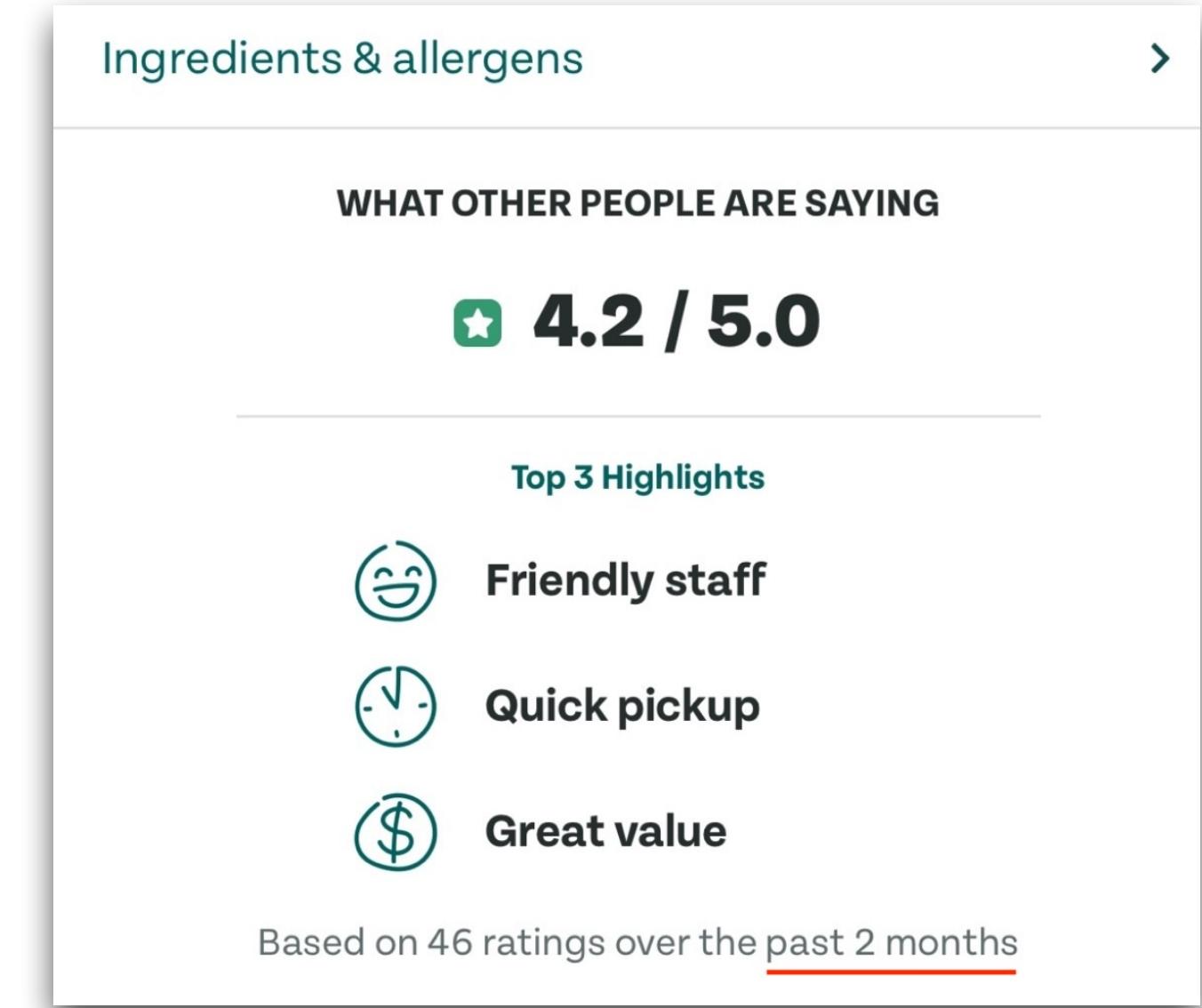


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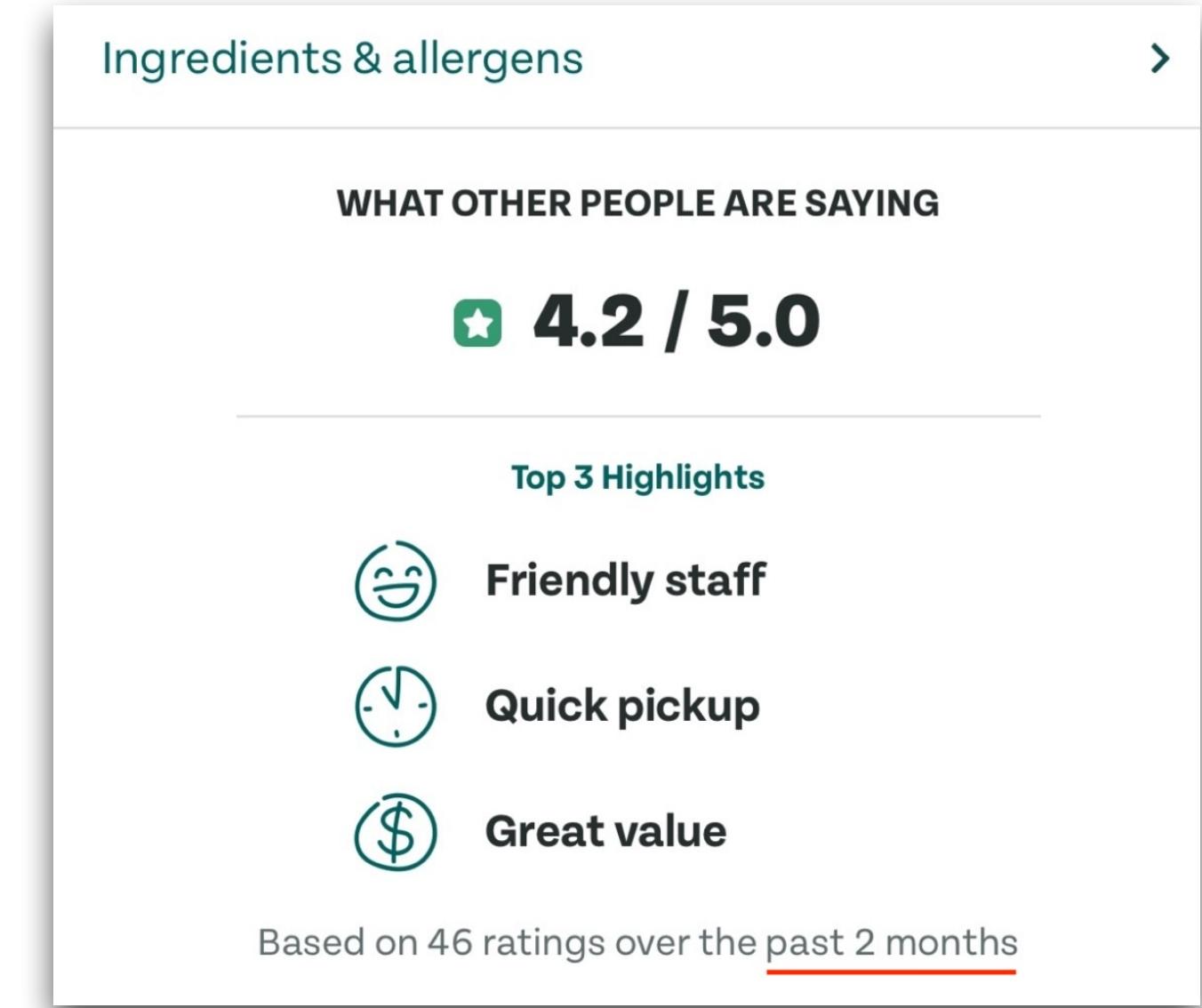


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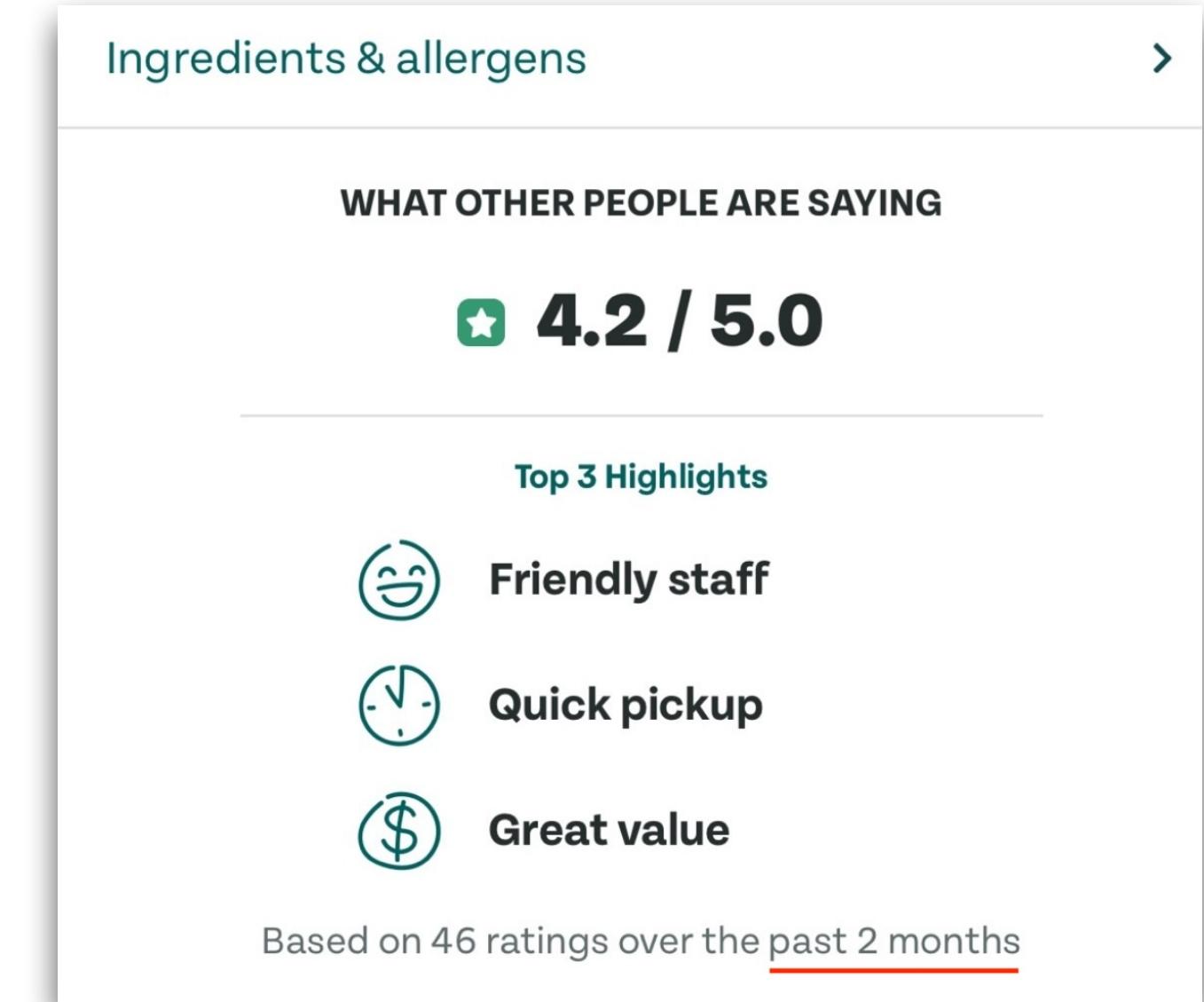
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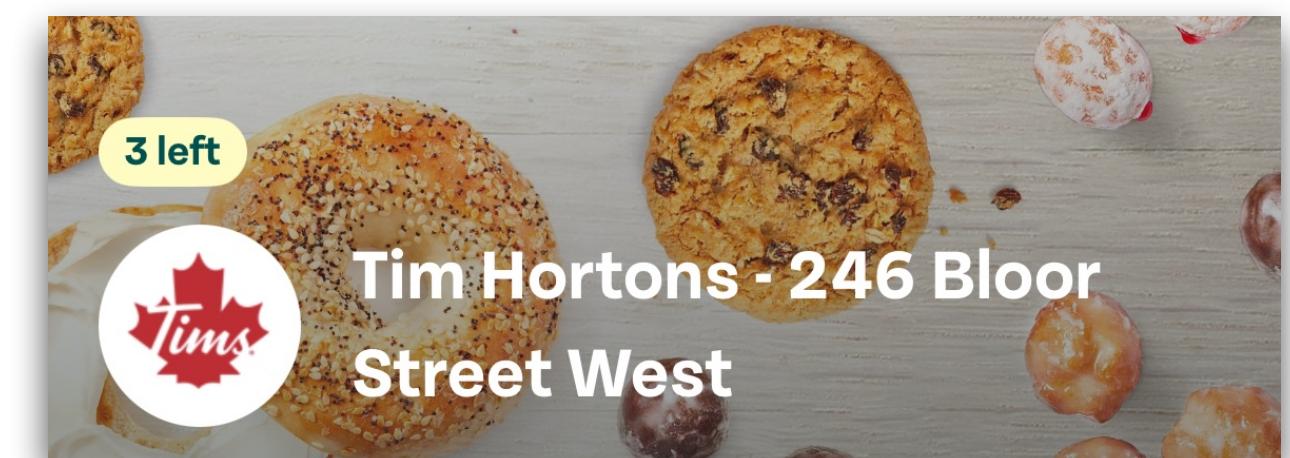
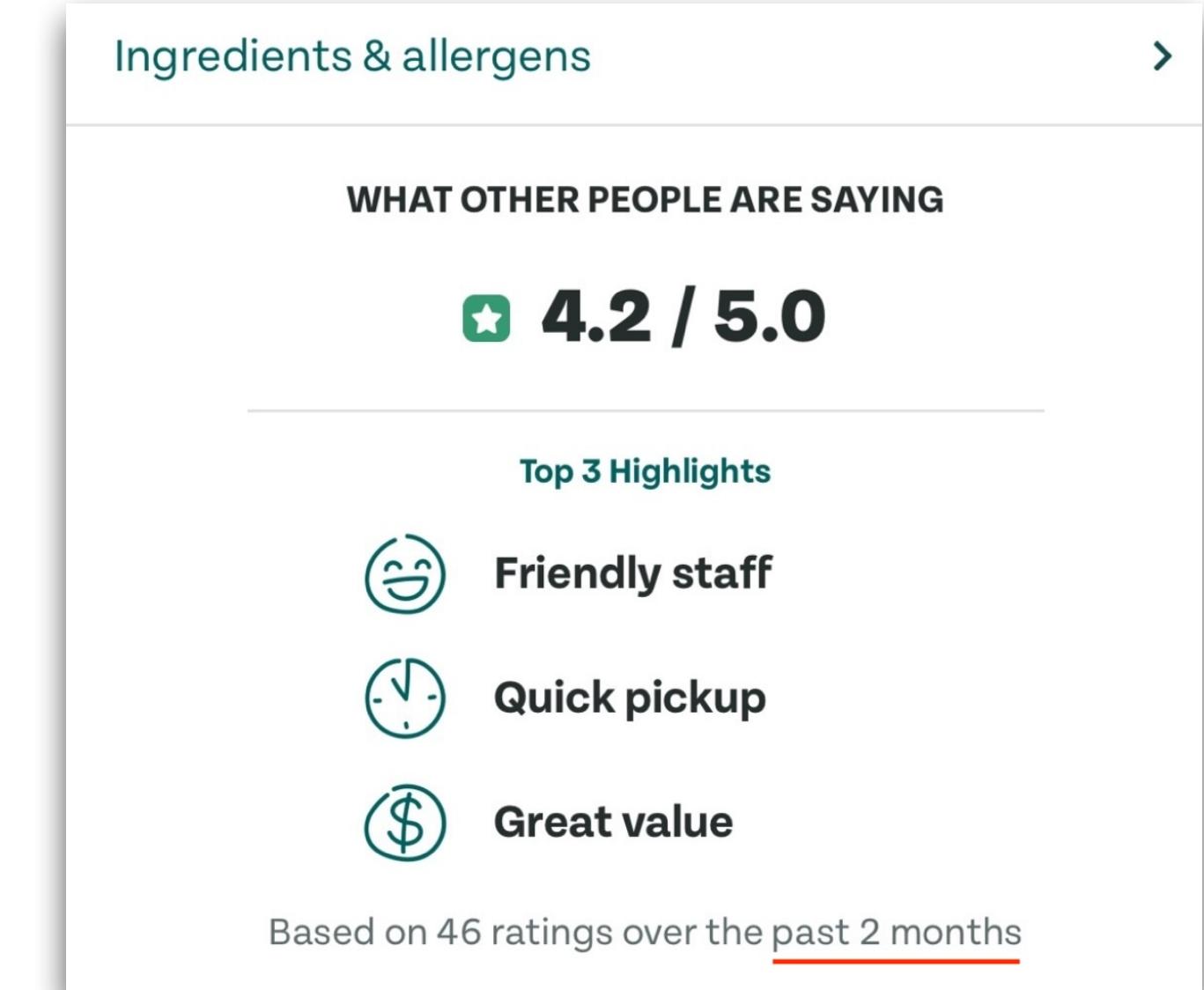
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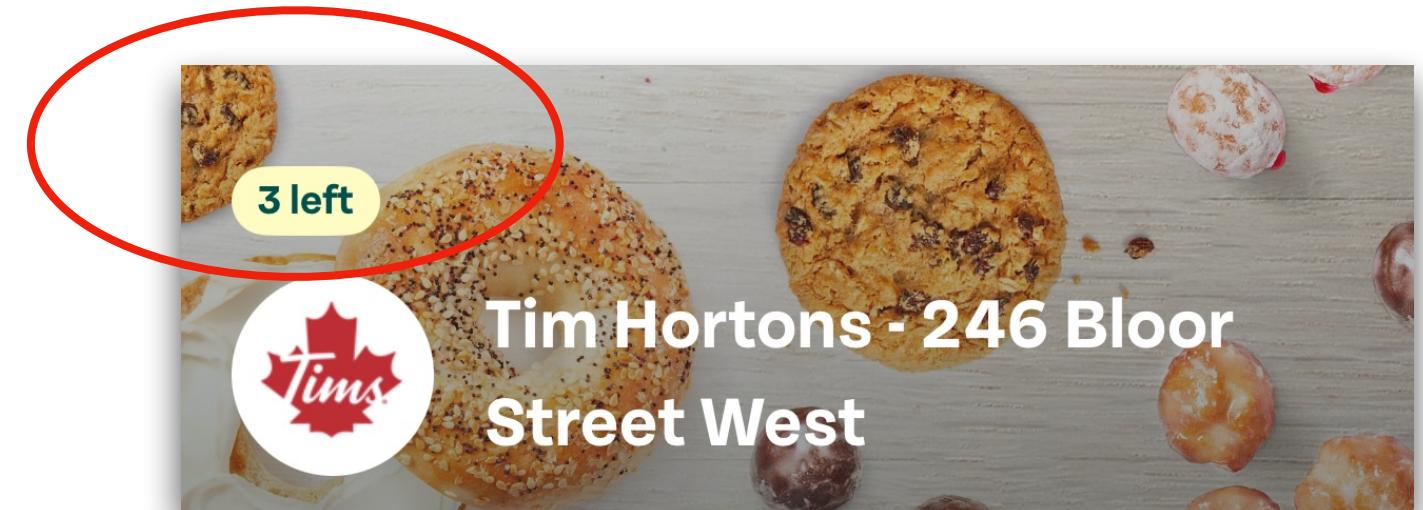
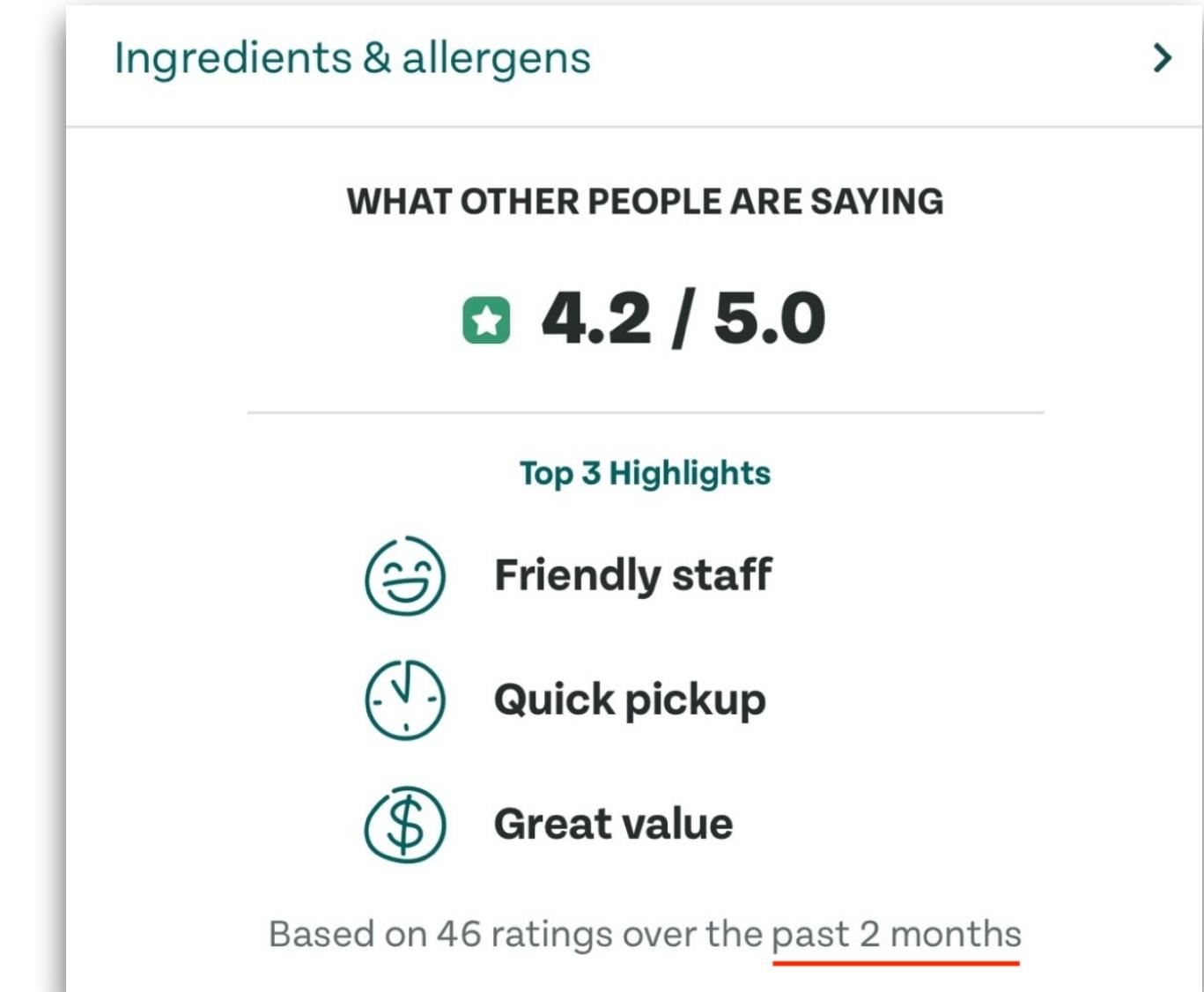
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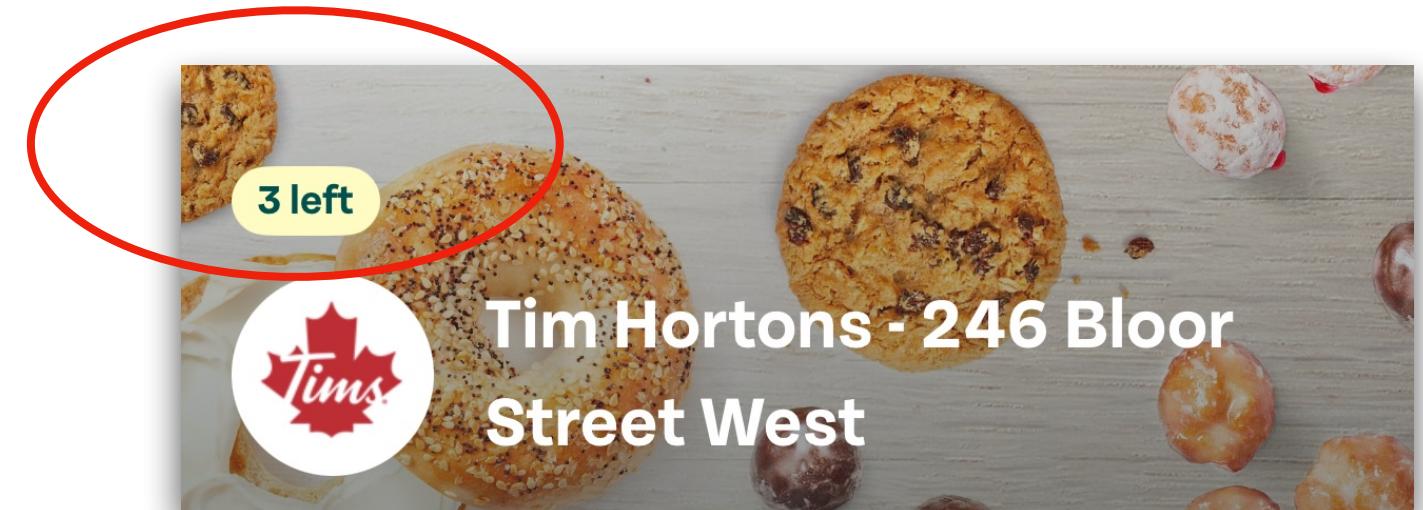
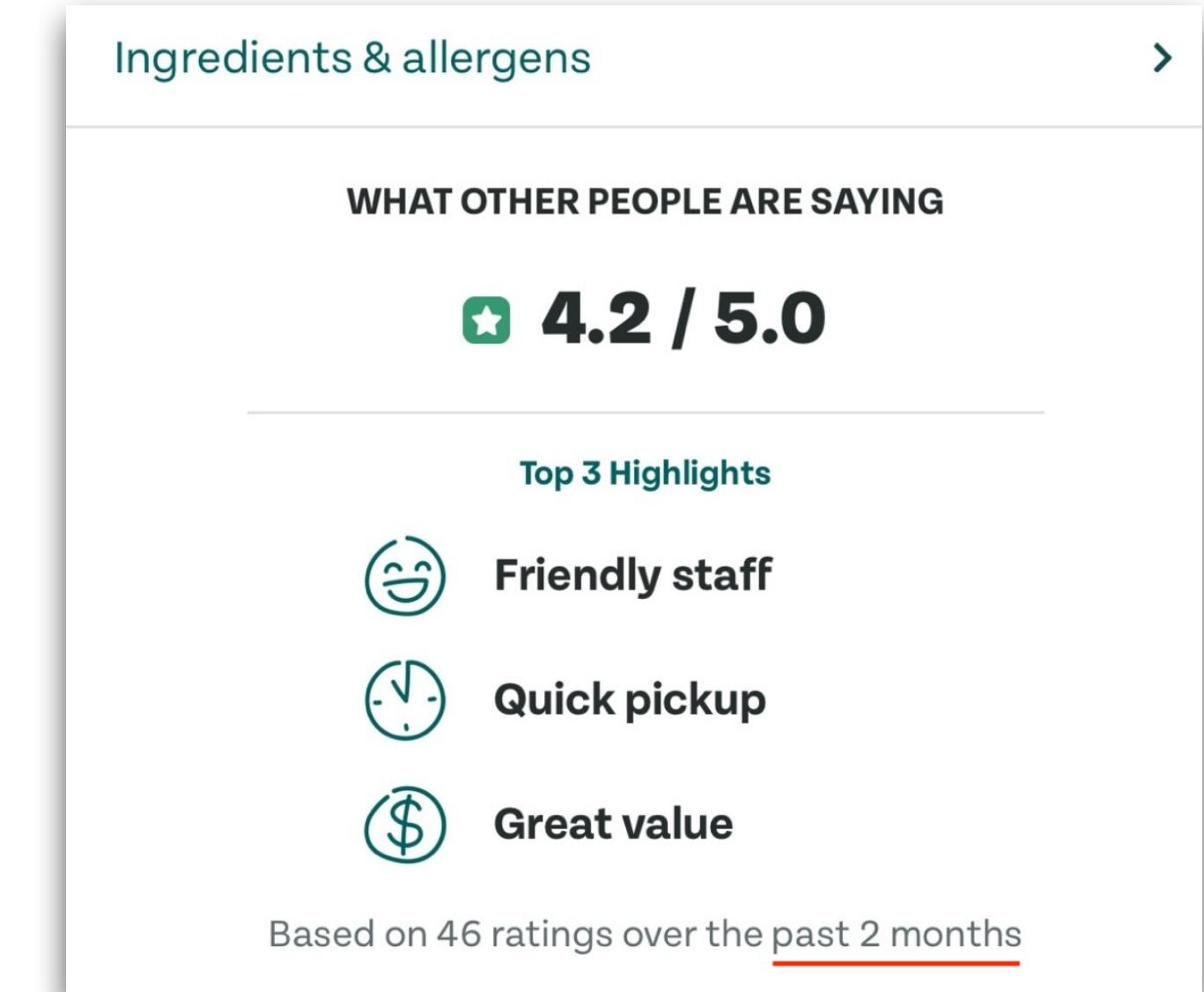
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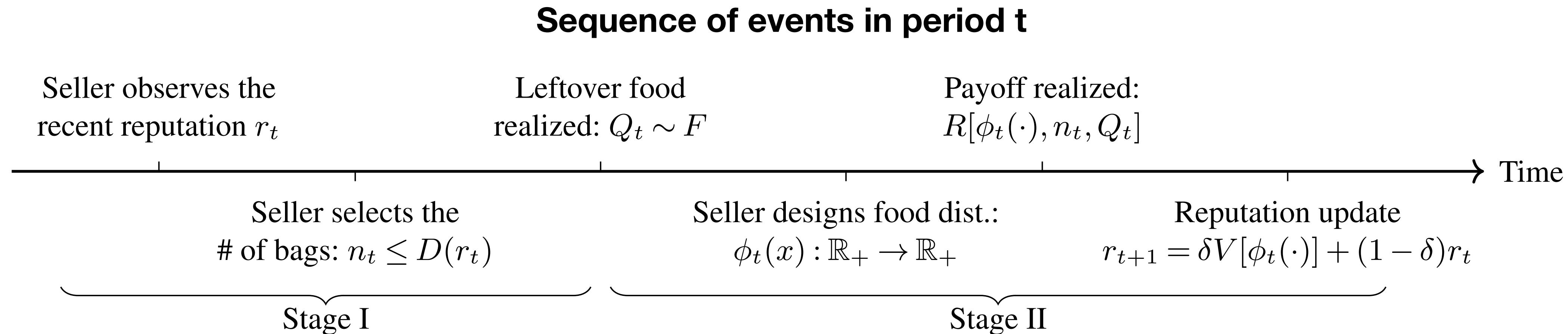
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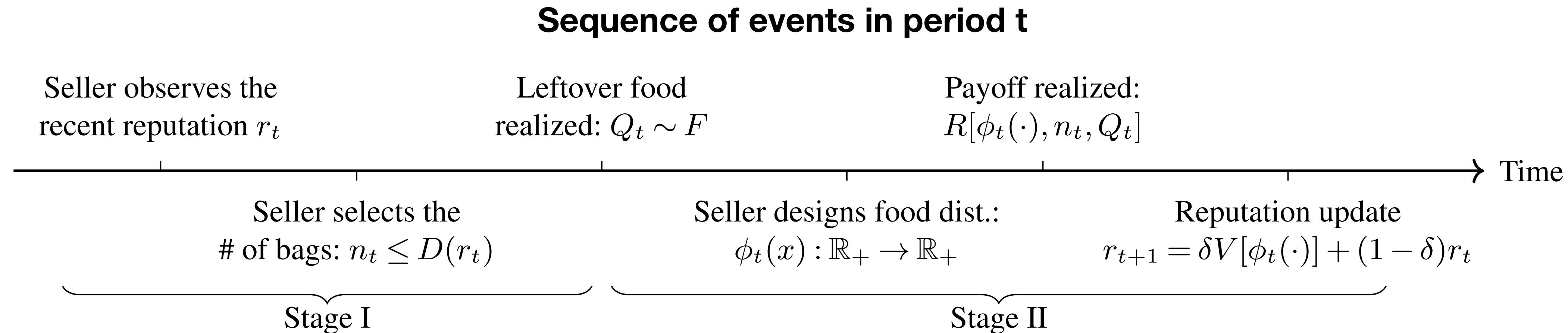
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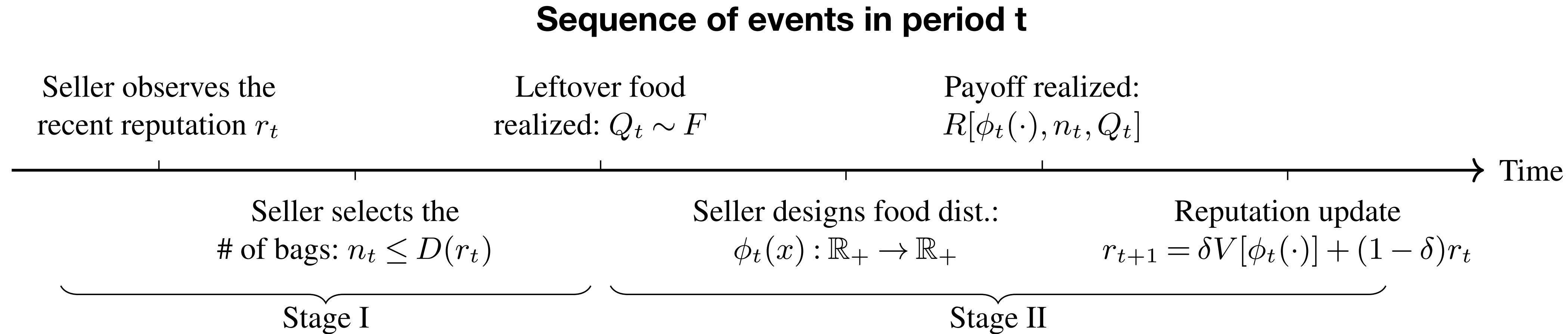


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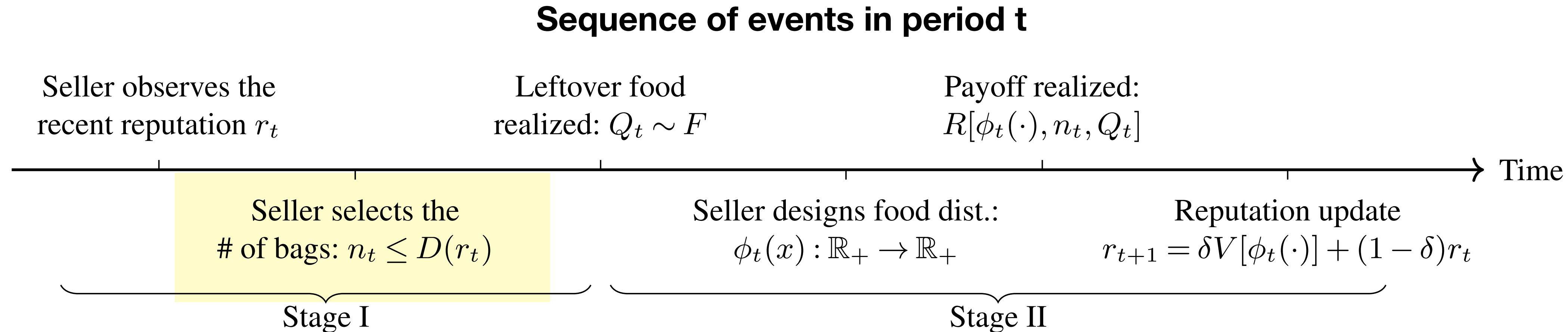
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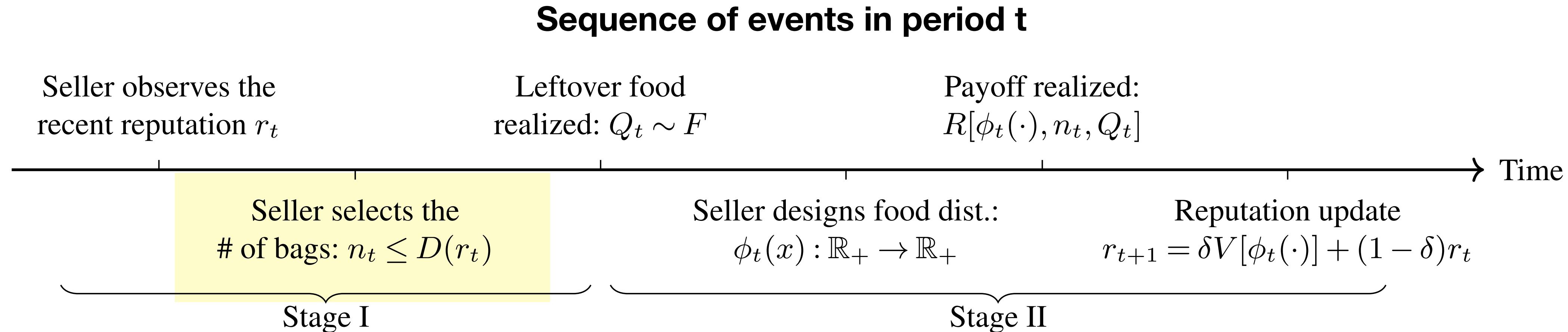
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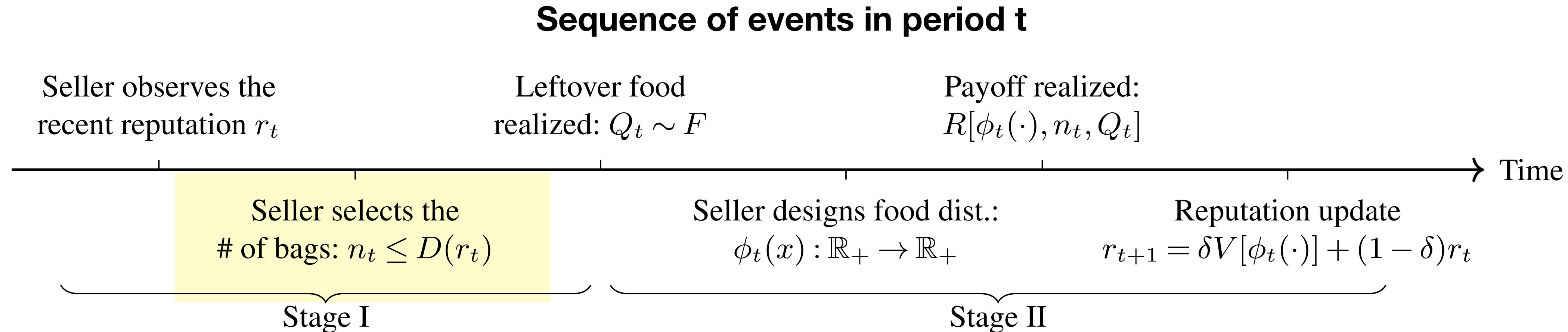
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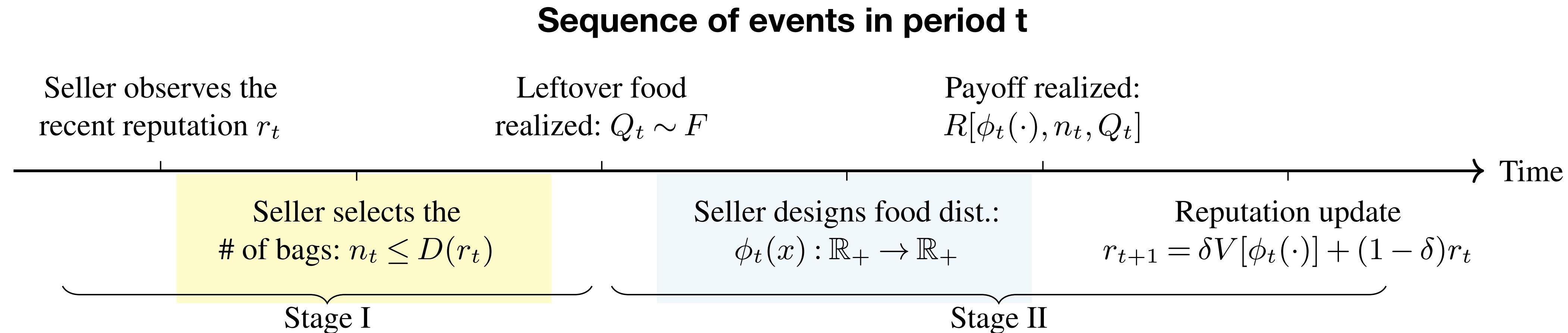
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(Cumulative payoffs)

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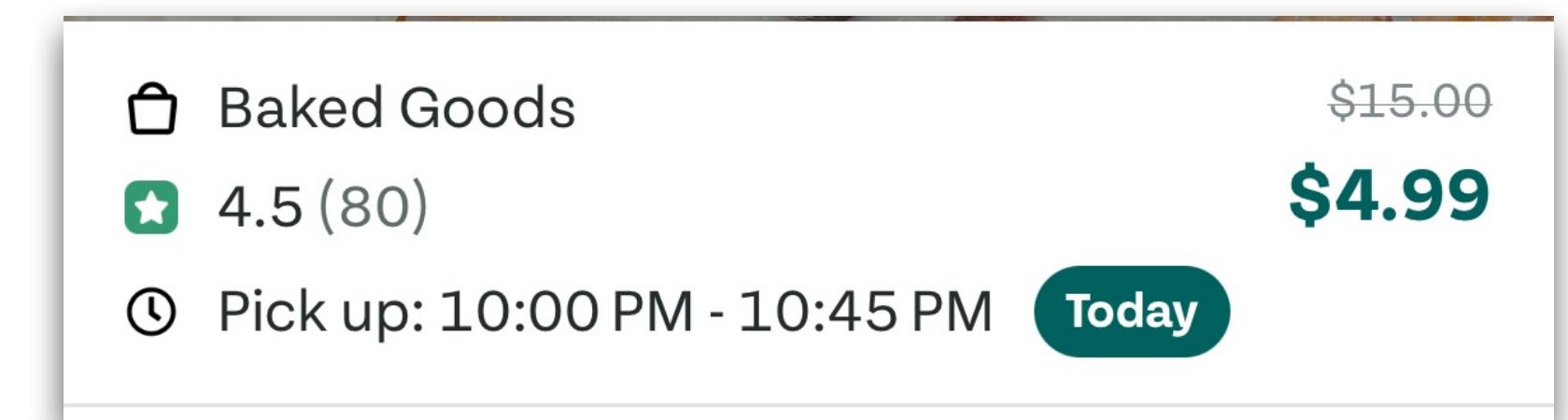
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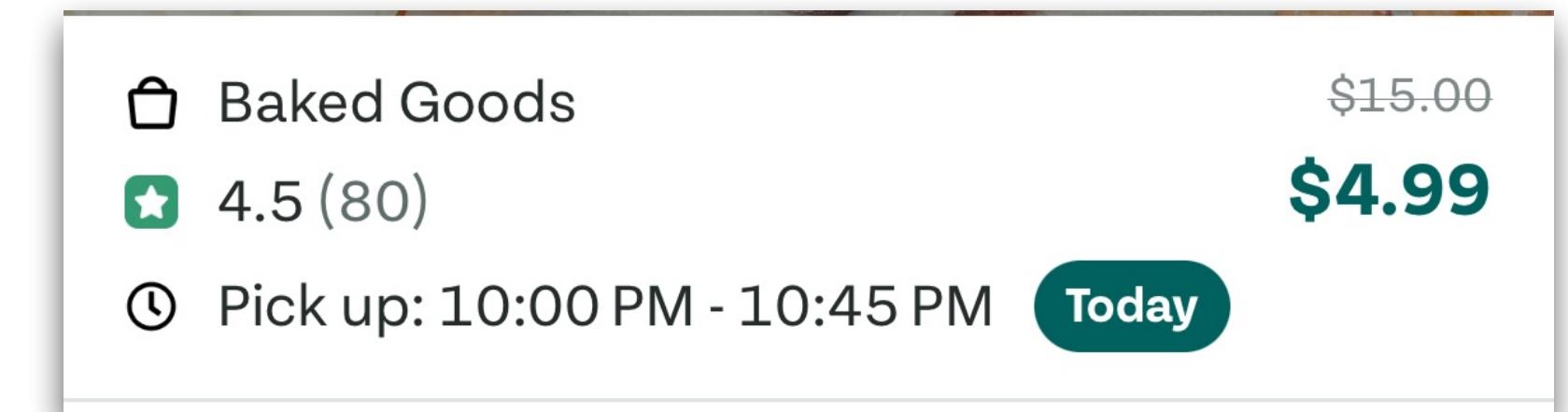


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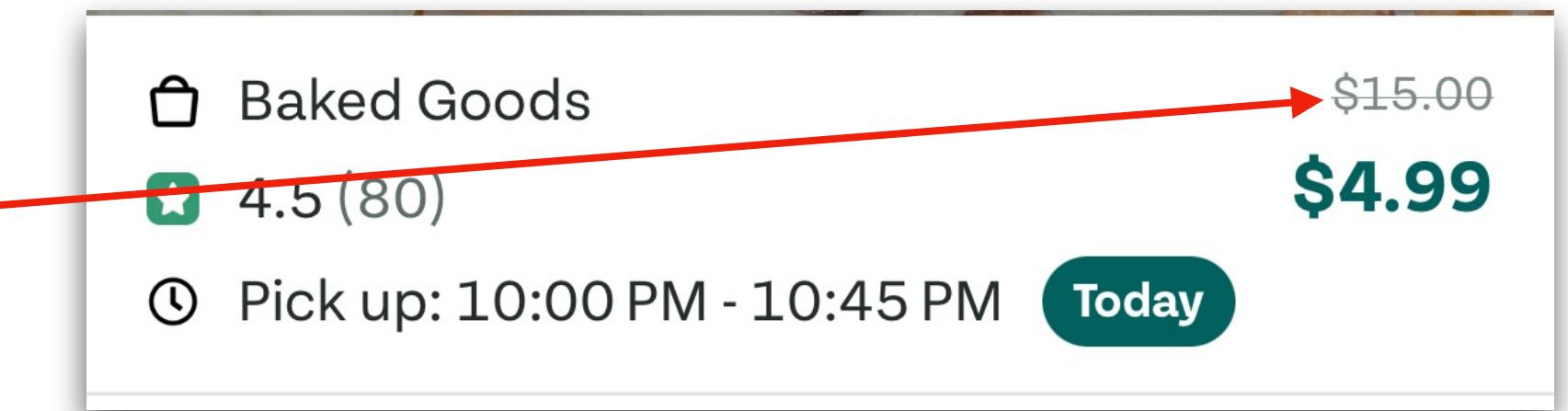


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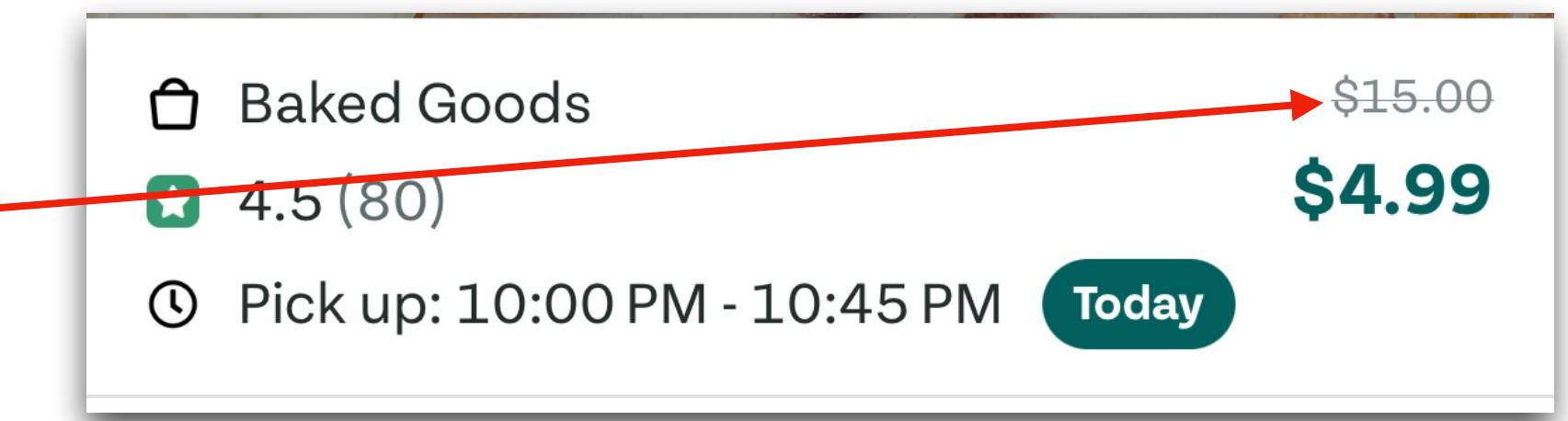


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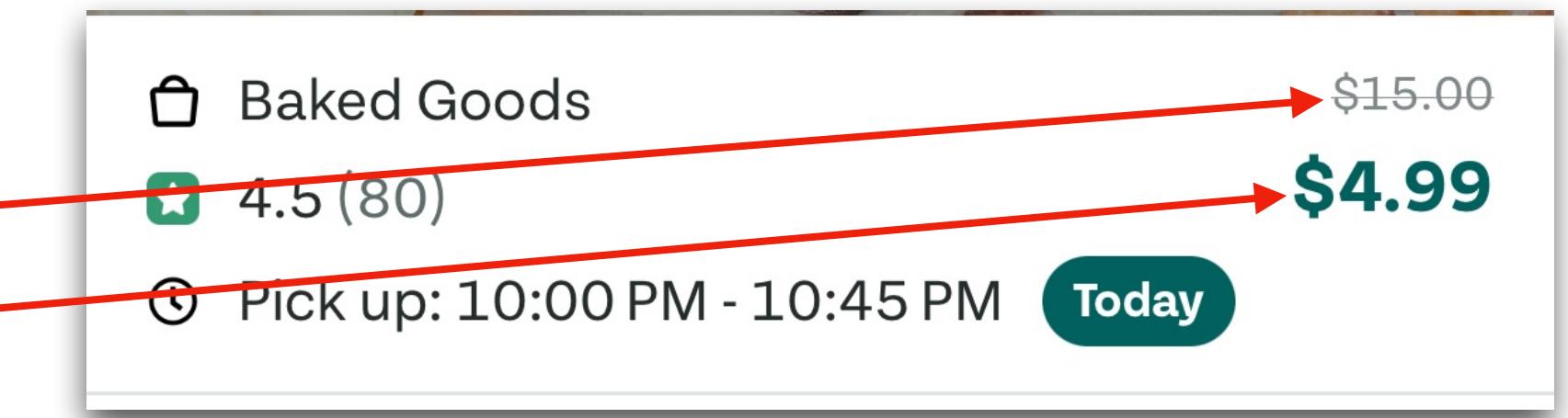


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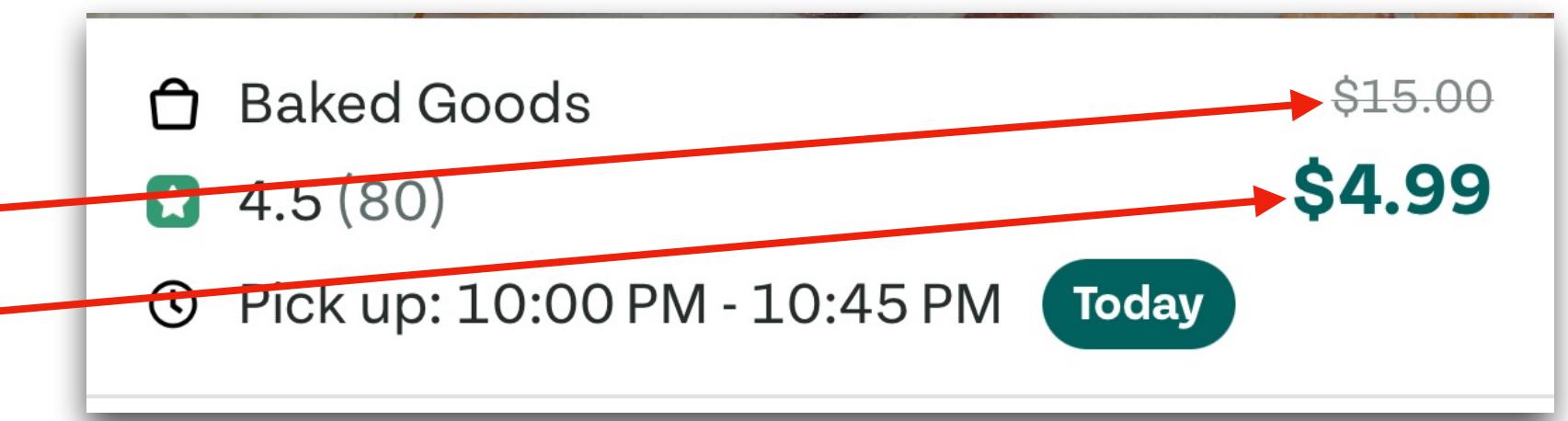


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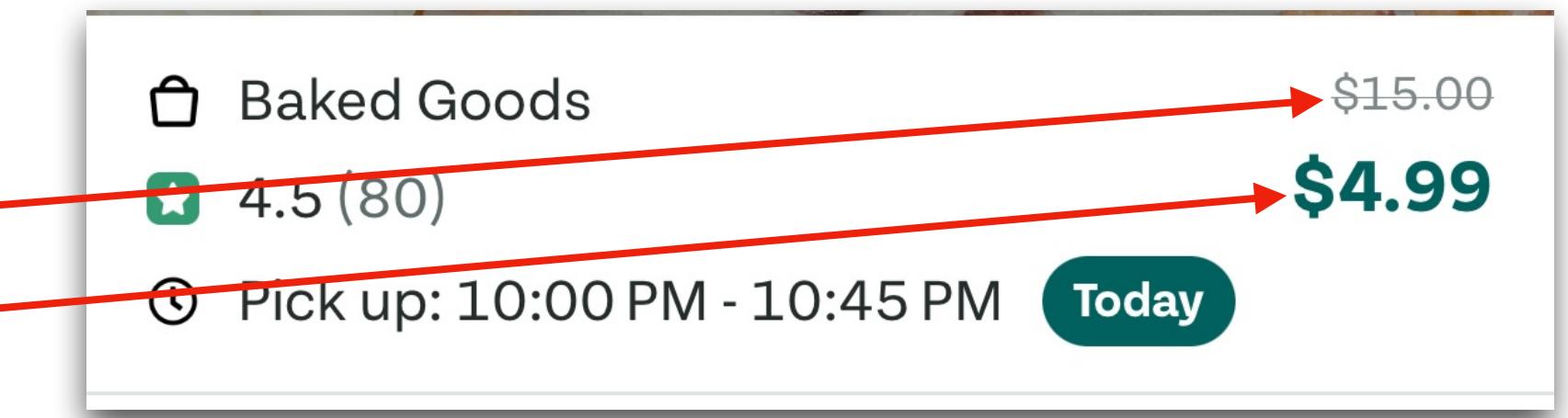
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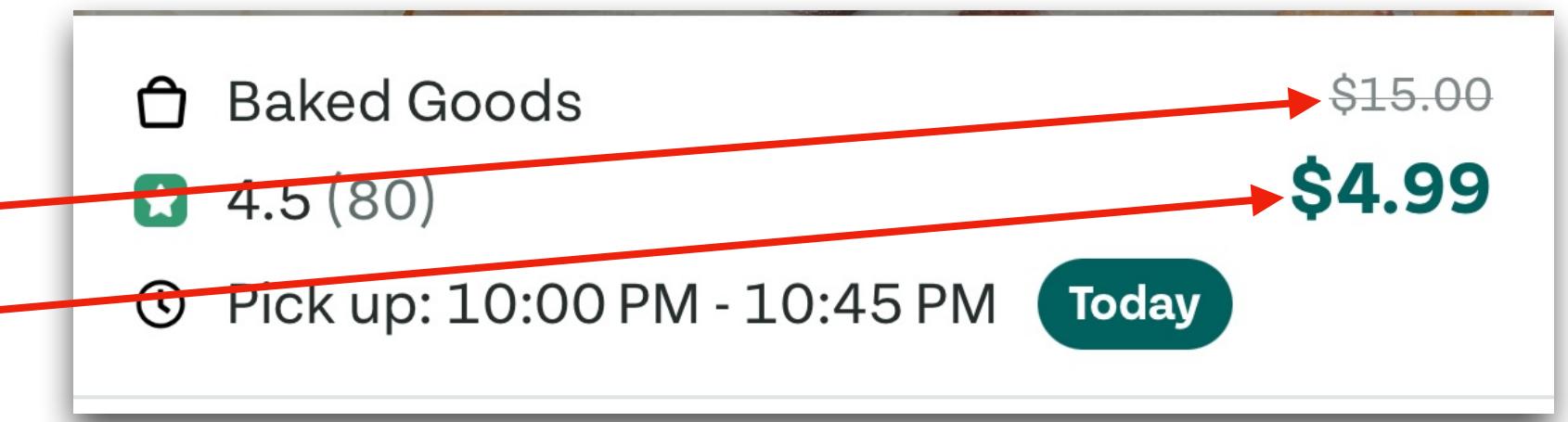
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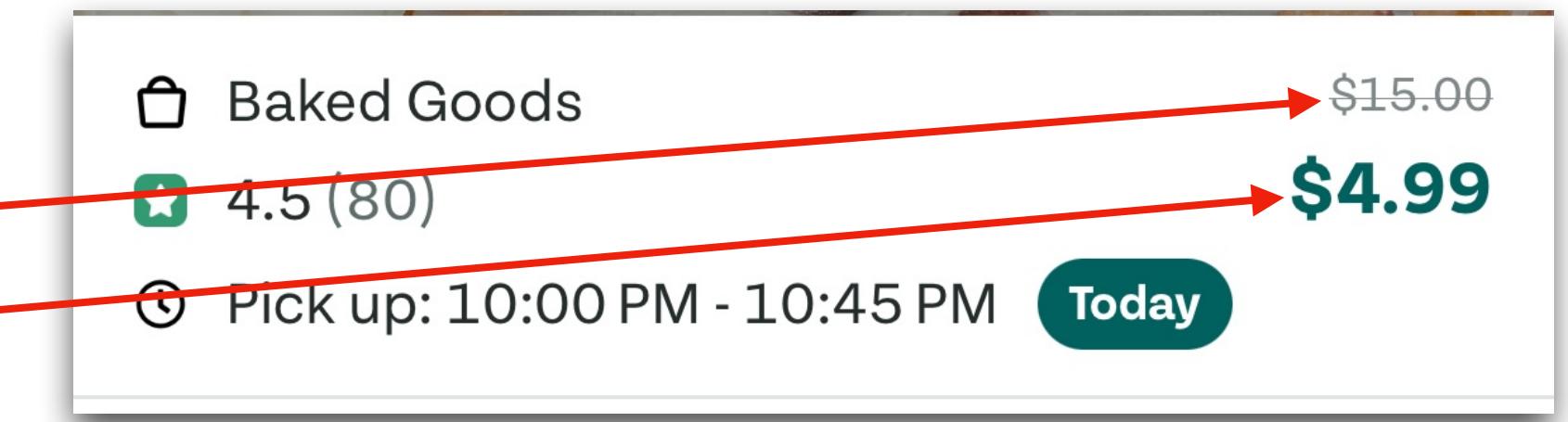
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# Distribution with Non-Concave Utility Function

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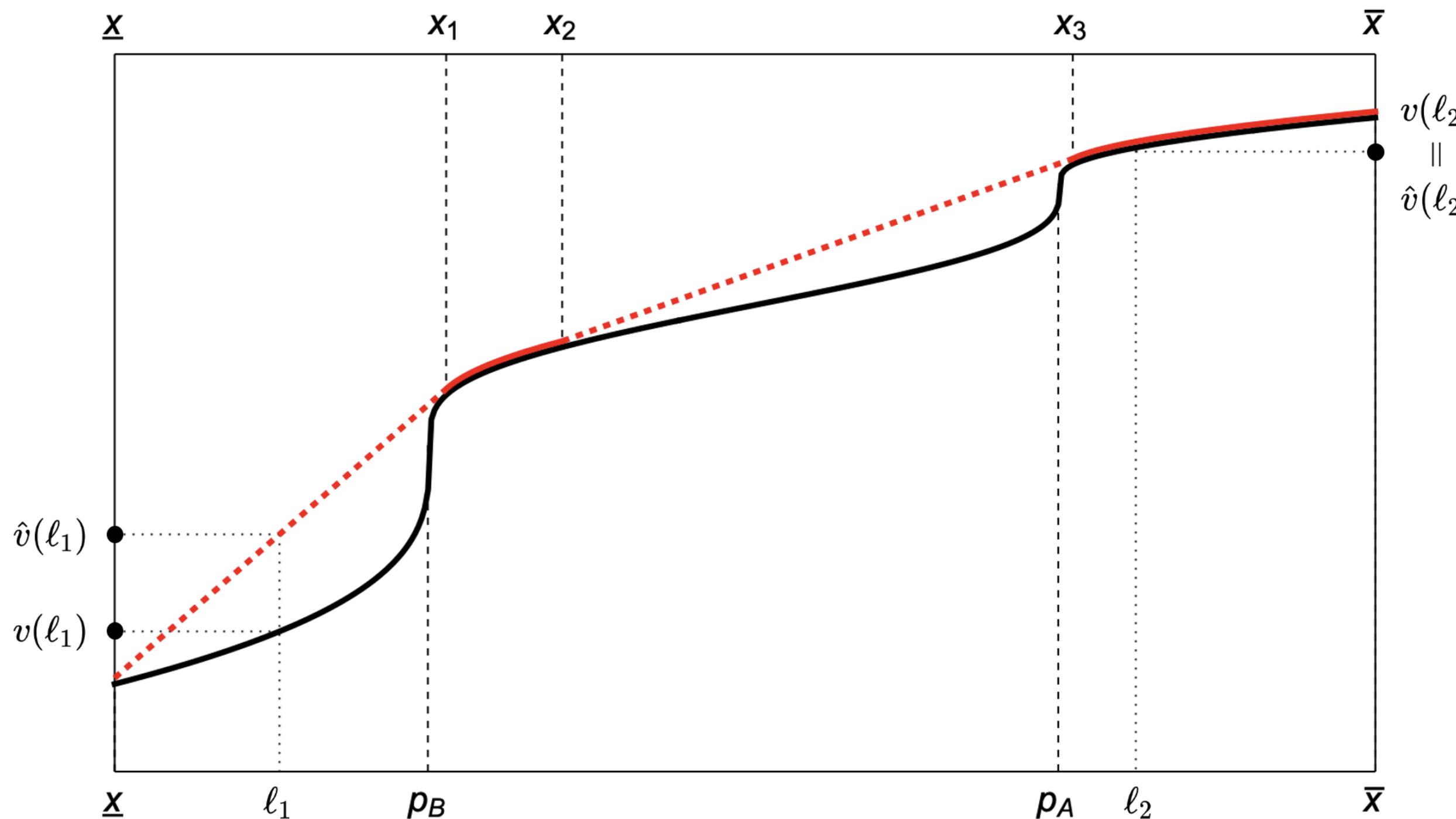
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**Consumer utility function  $v(x)$  and its upper concave envelope  $\hat{v}(x)$**

— :  $v(x)$ ; — :  $\hat{v}(x)$  where  $\hat{v}(x) = v(x)$ ; - - - :  $\hat{v}(x)$  where  $\hat{v}(x) \neq v(x)$ .



Note.  $\hat{v}(x) = v(x)$  for  $x \in \{\underline{x}\} \cup [x_1, x_2] \cup [x_3, \bar{x}]$ , and  $\hat{v}(x) > v(x)$  for  $x \in (\underline{x}, x_1) \cup (x_2, x_3)$ . Note that  $x_1 > p_B$  and  $x_3 > p_A$ .

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**Proposition** Under the 1-LA policy (i.e., myopic policy), the optimal bag number is  $\tilde{n}^{(1)}(r) = D(r)$  and the optimal bag value is  $\tilde{\ell}^{(1)}(r, Q) = \min\{\bar{x}, Q/D(r)\}$ .

# Performance Bound of Lookahead Approximation

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**Proposition** The revenue gap between the optimal policy and the  $K$ -LA policy is bounded by  $J^*(r) - \tilde{J}^{(K)}(r) \leq \frac{\beta^K p \kappa \delta \zeta}{(1 - (1 - \delta)\beta)(1 - \beta^K)}.$

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- **Remark:** the performance bound is tighter when:
  - Time discount factor  $\beta$  is small
  - Weight on new consumers' utility in reputation updating  $\delta$  is small
  - Number of lookahead periods  $K$  is more
  - Maximal sensitivity of demand in response to reputation  $\zeta$  is low
  - Maximal sensitivity of consumers' utility to food value  $\kappa$  is small

# Deterministic Fluid Approximation

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- Deterministic fluid approximation policy  $\pi_D$
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**Proposition**  $n^{MD}(r)$  increases in  $r$  and  $\ell^{MD}(r)$  decreases in  $r$ . Specifically, if  $p \geq c$ , then  $n^{MD}(r) = D(r)$ .

Otherwise, if  $p < c$ , we have  $n^{MD}(r) = D(r) - [\ell^{MD}(r)D(r) - \bar{Q}]^+$ , where  $\ell^{MD}(r)$  is the solution to  $\max_{\ell \in [0,1]} p\bar{Q} + (1 - \ell)\bar{n}p + \beta J^{MD} [\delta\hat{v}(\ell) + (1 - \delta)r]$ .

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- When  $p \geq c$ 
  - The store maximizes short-term profits by distributing the maximum number of bags, adjusting the average bag value based on leftovers
- When  $p < c$ 
  - The store reduces the number of bags to optimize costs, using the available leftover food more efficiently

# Performance Bound of Relaxed Policy

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**Proposition** It holds that  $J^{\pi_D} \leq J^*(r) \leq J^M(r) \leq J^{MD}(r)$ , and

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- **Remark:** the performance bound is tighter when
  - Smaller time discount factor  $\beta$
  - Lower supplementary costs  $c$
  - Smaller standard deviation  $\sigma$
  - Aligning  $\bar{Q}$  with  $xD(r)$

# Steady State Analysis

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**Proposition** Under the optimal policy with deterministic leftover, the steady-state bag value converges to  $\ell^*$ , corresponding to the store's steady-state reputation  $r^* = \hat{v}(\ell^*)$  and bag number  $n^* = D(r^*) = D[\hat{v}(\ell^*)]$ . The steady-state bag value is the unique solution to

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- **Implication:** Stores do not need to maintain a *perfect* rating
- Each store reaches a different long-term reputation level, with key influencing factors:
  - Cost structure
  - Consumer preferences
  - Demand dynamics
  - Reputation update mechanism

# Numerical Experiments

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- Experiment setup

- We assume a simple logistic utility function with one reference point, given by

$$v(x) = \frac{1}{1 + e^{-10(x-0.5)}}.$$

- Its upper concave envelope can be expressed as

$$\hat{v}(x) = \begin{cases} 1.25x & \text{if } x \in [0, 0.676]; \\ \frac{1}{1 + e^{-10(x-0.5)}} & \text{if } x \in (0.676, 1]. \end{cases}$$

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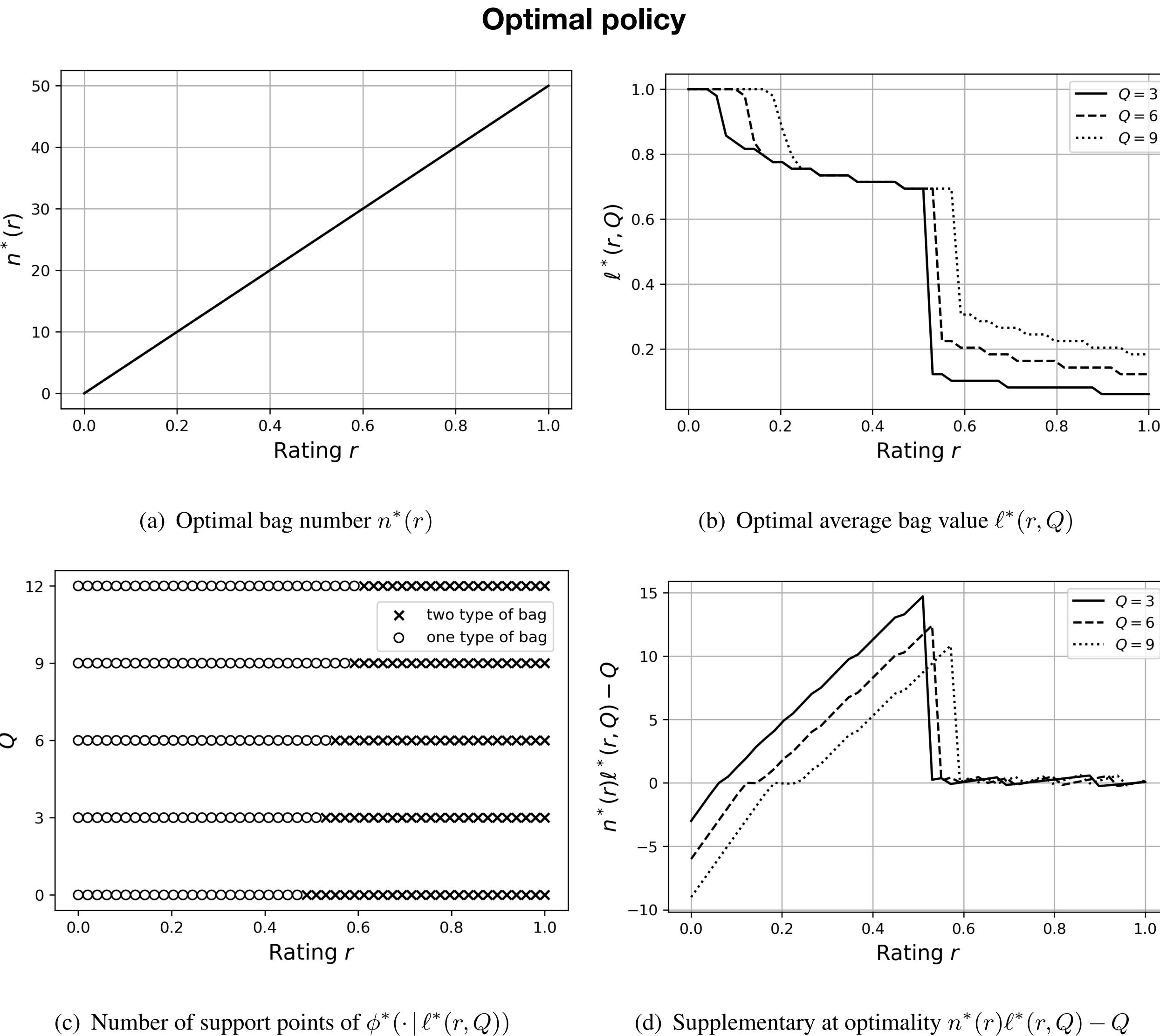
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# Policy Comparison: Revenue

- We compare four policies: i) the optimal policy  $\pi^*$ , ii) the 2-LA policy  $\pi^{(2)}$ , iii) the deterministic approximation policy  $\pi_D$ , and iv) the naive policy  $\pi_N$ .

Average revenues under different policies

Parameters $(c, \delta), Q \sim F$	Optimal	2-LA	DFA	Naive
$(5, 0.3), Q \sim U[0, 12]$	$844.12 \pm 13.91$	$841.82 \pm 14.39$	$793.92 \pm 10.44$	$787.78 \pm 25.27$
$(5, 0.6), Q \sim U[0, 12]$	$931.70 \pm 14.03$	$921.89 \pm 14.07$	$870.41 \pm 9.04$	$867.68 \pm 27.23$
$(10, 0.3), Q \sim U[0, 12]$	$827.59 \pm 21.78$	$826.44 \pm 21.89$	$796.61 \pm 23.44$	$794.27 \pm 32.37$
$(10, 0.6), Q \sim U[0, 12]$	$910.14 \pm 18.10$	$900.15 \pm 18.10$	$858.10 \pm 19.05$	$880.94 \pm 25.72$
$(5, 0.3), Q \sim U[3, 9]$	$850.48 \pm 10.77$	$849.39 \pm 11.20$	$829.41 \pm 7.32$	$849.96 \pm 11.43$
$(5, 0.6), Q \sim U[3, 9]$	$921.94 \pm 7.18$	$891.93 \pm 7.20$	$916.91 \pm 5.87$	$890.39 \pm 7.64$
$(10, 0.3), Q \sim U[3, 9]$	$856.73 \pm 8.80$	$855.63 \pm 8.76$	$801.22 \pm 10.99$	$859.46 \pm 8.78$
$(10, 0.6), Q \sim U[3, 9]$	$936.56 \pm 9.60$	$926.56 \pm 9.60$	$889.64 \pm 13.54$	$909.09 \pm 9.61$

Note:  $\pm$  indicates the half-width of the 95% confidence interval for the estimated means of each metric.

# Policy Comparison: Waste

- We compare four policies: i) the optimal policy  $\pi^*$ , ii) the 2-LA policy  $\pi^{(2)}$ , iii) the deterministic approximation policy  $\pi_D$ , and iv) the naive policy  $\pi_N$ .

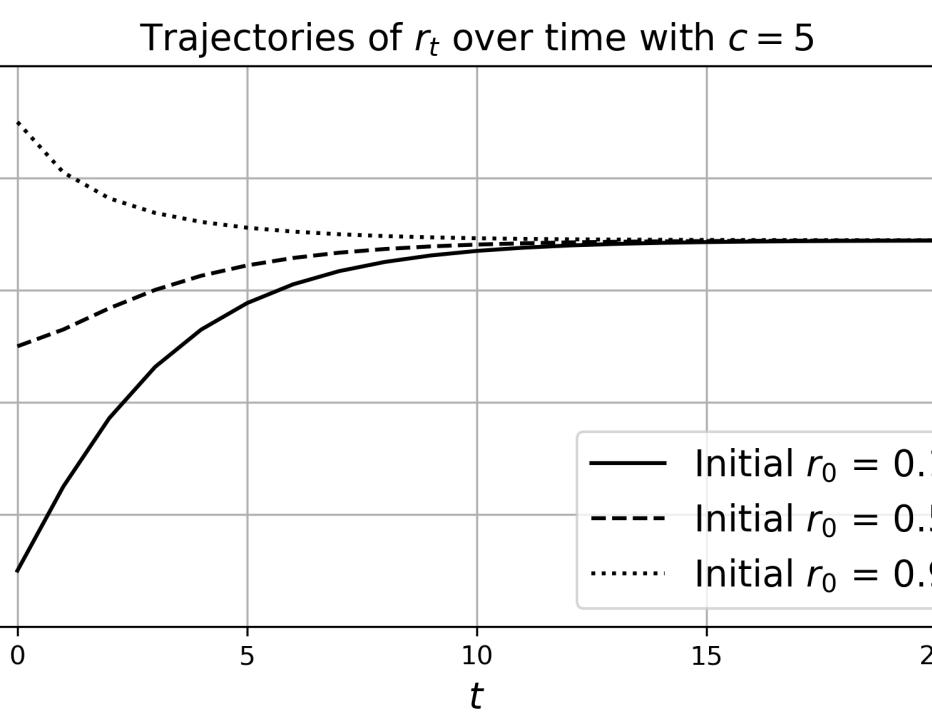
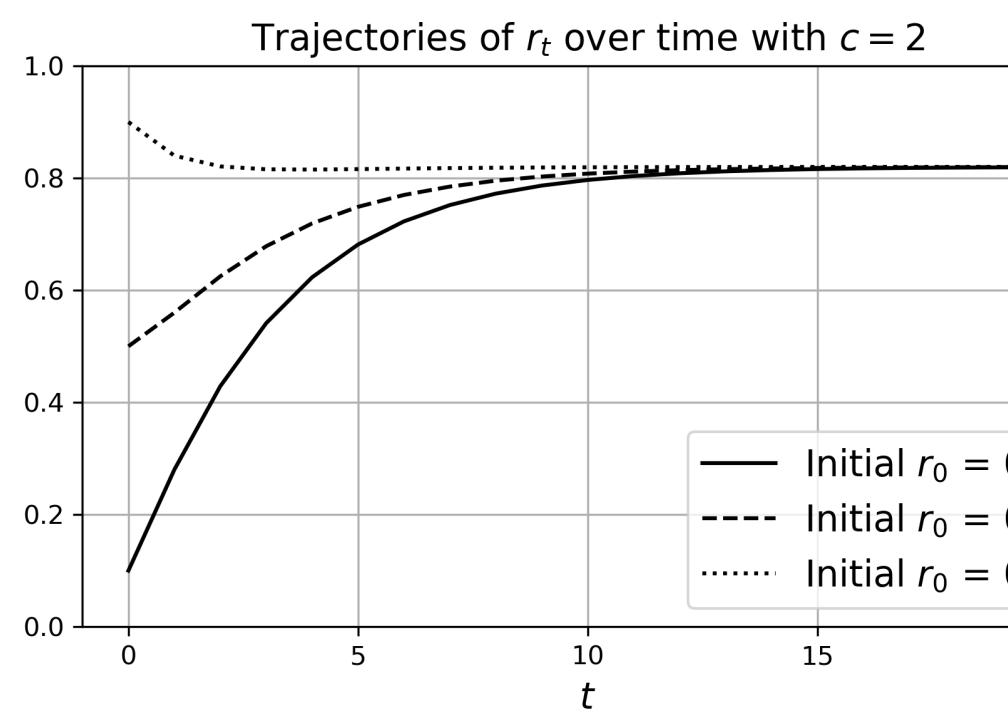
**Average in-store waste under different policies**

Parameters $(c, \delta), Q \sim F$	Optimal	2-LA	DFA	Naive
$(5, 0.3), Q \sim U[0, 12]$	$6.44 \pm 2.07$	$6.59 \pm 2.08$	$22.82 \pm 2.72$	$8.15 \pm 1.66$
$(5, 0.6), Q \sim U[0, 12]$	$5.17 \pm 2.14$	$5.19 \pm 2.14$	$22.12 \pm 2.27$	$8.20 \pm 1.66$
$(10, 0.3), Q \sim U[0, 12]$	$7.86 \pm 2.03$	$8.09 \pm 2.01$	$24.36 \pm 3.20$	$9.06 \pm 1.60$
$(10, 0.6), Q \sim U[0, 12]$	$6.83 \pm 1.76$	$6.83 \pm 1.76$	$22.74 \pm 3.23$	$8.56 \pm 1.26$
$(5, 0.3), Q \sim U[3, 9]$	$6.78 \pm 1.19$	$6.94 \pm 1.19$	$14.75 \pm 1.74$	$6.77 \pm 1.19$
$(5, 0.6), Q \sim U[3, 9]$	$6.65 \pm 1.17$	$6.65 \pm 1.17$	$13.99 \pm 1.26$	$6.62 \pm 1.17$
$(10, 0.3), Q \sim U[3, 9]$	$7.13 \pm 0.90$	$7.60 \pm 0.93$	$15.94 \pm 1.54$	$6.77 \pm 0.90$
$(10, 0.6), Q \sim U[3, 9]$	$6.26 \pm 1.30$	$6.26 \pm 1.30$	$15.85 \pm 1.41$	$5.87 \pm 1.33$

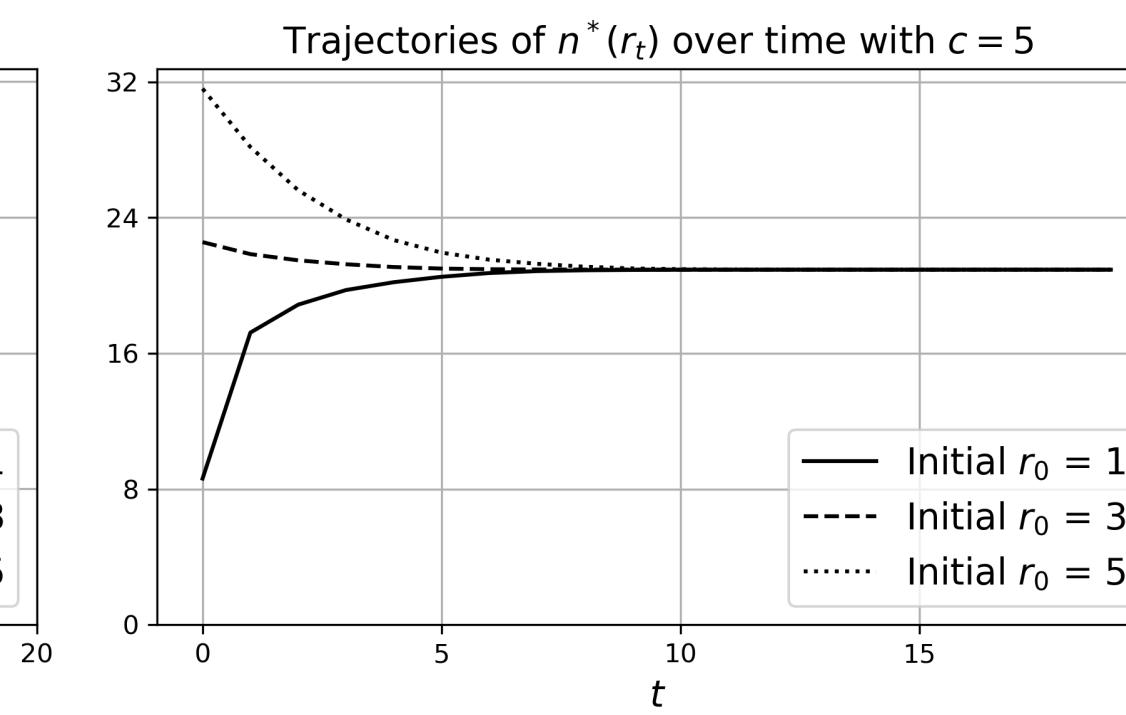
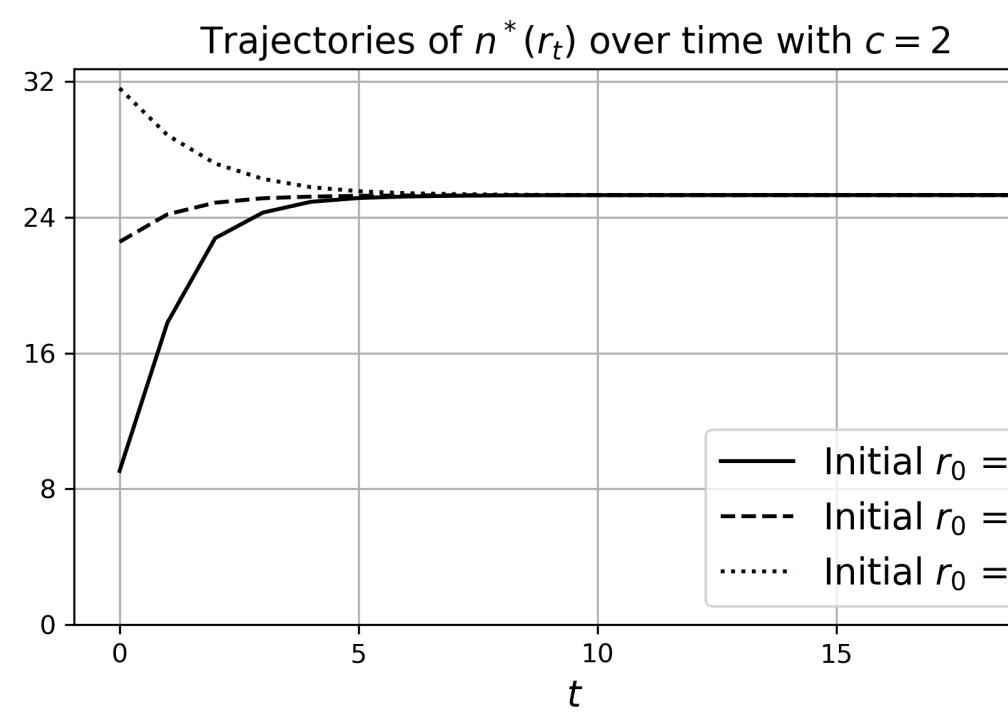
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# Numerical Experiments: System Convergence

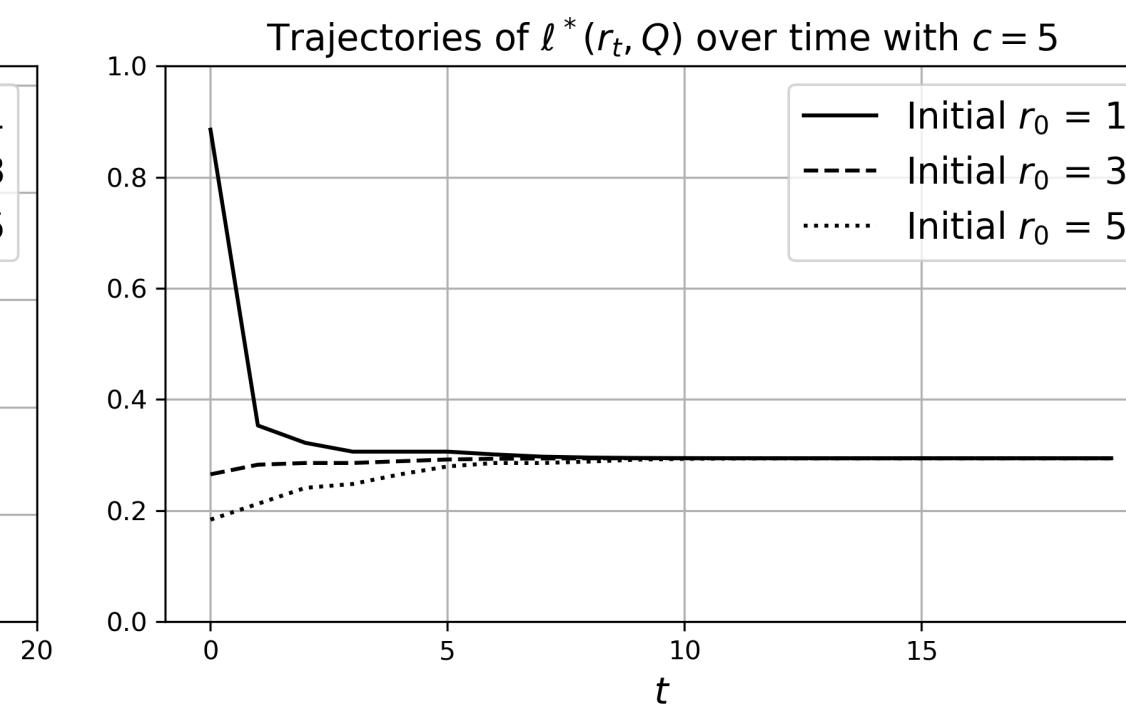
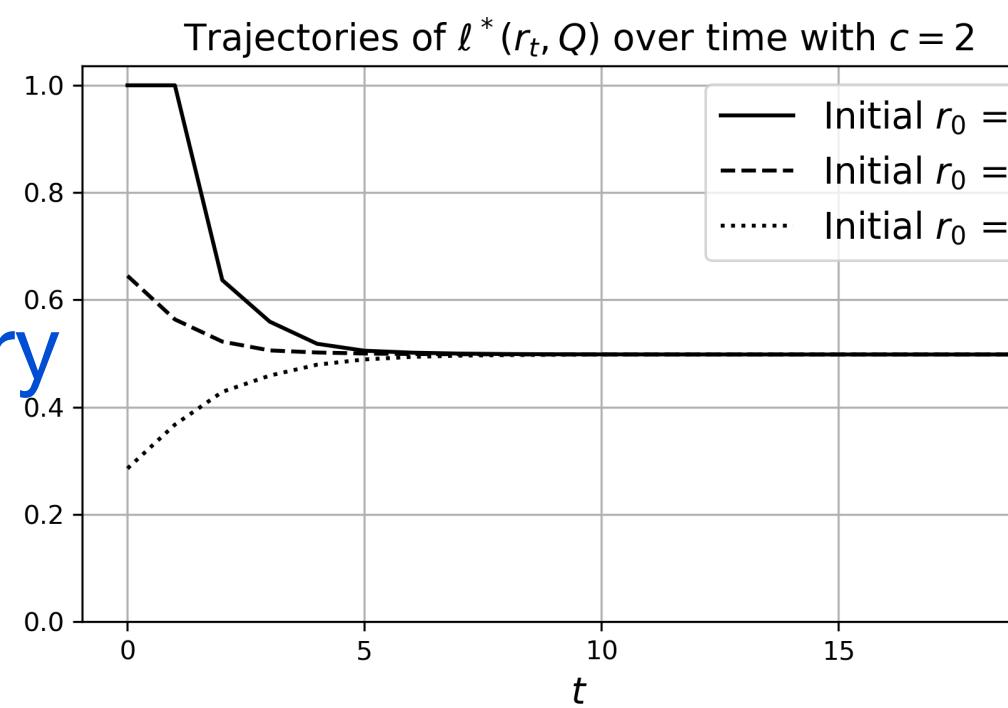
Reputation trajectory



Bag number trajectory



Average bag value trajectory



Left: Low  $c/p$  ratio

Right: High  $c/p$  ratio

# Summary

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## Future Directions

- End-to-end management/ Information disclosure / Pricing effects /...



# Thank you for your attention!

Questions and comments are appreciated!  
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