

# The Impact of Package Design Changes on Sales

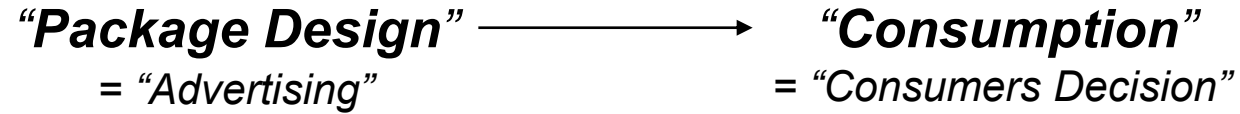
Name: Youngjun Kim



- *We can find product package every where.*



## Package Design



## Why Important

- **Biggest medium** of communication (Behaeghel, 1991; Peters, 1994).
- Significant in customer's **decision making**.
- **Differentiate** the product from competitors.
- Reinforces a **brand and product positioning**.

## Previous Literature

- Previous literature focused on individual elements in package design, mainly through experiments.
- Most research lack a holistic view in package design.

## *Package Design*

- **Single elements were examined.**
- **Position** (Barbosa et al, 2012), **Color** (Huang, L., & Lu, J., 2015), **Health Claims** (Andre, Chandon, & Haws, 2019; Quentin, Chandon, & Haws, 2019), **Nutrition Label** (Lim et al, 2020), **Nutrition Information** (Creyer, & Burton, 2003) **Health Warnings** (McNeill, A. et al, 2017) **Package Size** (Yan, Sengupta & Wyer Jr, 2014), **Character** (Hebden, King, Kelly, Chapman, & Innes-Hughes, 2011; Chacon, Letona, & Barnoya, 2013) **Ingredient Pictures** (Thomas & Capelli, 2018)
- **Holistic Package** (Orth, U. R., & Malkewitz, K., 2008) :
  - Data made with 9 professional designers.
  - Images were taken in a professional photo studio.

## Features

- **Size** of elements is essential to draw **attention** from consumers (Pieters & Wedel, 2004).
  - **Larger product pictures** created **more favorable attitudes** toward advertised brands (Percy & Rossiter, 1983).
- **Location** of the package elements affects **consumer perception** (Deng & Kahn, 2009).
  - The location of product image influences flavor perception and healthy eating decisions (Togawa, Park, Ishii, & Deng, 2019).
  - Consumers prefer more powerful brands with logos higher on packages (Sundar & Noseworthy, 2014).
- **Text-Image Congruence** helps the impression formation process and increases attention (Van Rompay, De Vries, & Van Venrooij, 2010; Powell, Boomgaarden, De Swert, & de Vreese, 2015; Houts, Doak, Doak, & Loscalzo, 2006).
- **Colors** of the package deliver the information about product's sensory properties such as taste and abstract brand attributes (Garber Jr, Hyatt, & Starr Jr, 2000; Spence & Velasco, 2018).



| Category | Elements   | Features  | Literature   |
|----------|--|---|--|
| Text     | <ul style="list-style-type: none"> <li>▪ Product Name</li> <li>▪ Brand</li> <li>▪ Size Mention</li> <li>▪ Claims (Health / Taste)</li> <li>▪ Other Texts</li> <li>▪ Flavor</li> </ul>    | <ul style="list-style-type: none"> <li>▪ Texts</li> <li>▪ Size</li> <li>▪ Location</li> </ul>         | <p>Sundar, A., &amp; Noseworthy, T. J. (2014), Klink, R. R. (2003). Laforet, S. (2011)</p> <hr/> <p>Krishna, A., Cian, L., &amp; Aydinoglu, N. Z. (2017).</p> <hr/> <p>Andre, Chandon, and Haws (2019), Chandon, P., &amp; Wansink, B. (2012). Elder, R. S., &amp; Krishna, A. (2010), Cian, L., Krishna, A., &amp; Schwarz, N. (2015)</p> <hr/> <p>Garber Jr, L. L., Hyatt, E. M., &amp; Starr Jr, R. G. (2000).</p>  |
| Image    | <ul style="list-style-type: none"> <li>▪ Colors</li> <li>▪ Logo</li> <li>▪ Product Picture</li> <li>▪ Character</li> <li>▪ Ingredient Picture</li> <li>▪ Certification Labels</li> </ul> | <ul style="list-style-type: none"> <li>▪ RGB &amp; HSL</li> <li>▪ Size</li> <li>▪ Location</li> </ul> | <p>Spence, C., &amp; Velasco, C. (2018), Garber, L. L., Burke, R. R., &amp; Jones, J. M. (2000). , Gorn, G. J., Chattopadhyay, A., Yi, T., &amp; Dahl, D. W. (1997), Mead, J. A., &amp; Richerson, R. (2018)</p> <hr/> <p>Klink, R. R. (2003). Sundar, A; Noseworthy, TJ (2014), Barbosa, A. A. L., de Moura, J. A., &amp; de Medeiros, D. D. (2021). Underwood, R. L., &amp; Klein, N. M. (2002),</p> <hr/> <p>Deng, X., &amp; Kahn, B. E. (2009)., Barbosa, A. A. L., de Moura, J. A., &amp; de Medeiros, D. D. (2021), Togawa, T., Park, J., Ishii, H., &amp; Deng, X. (2019)., Underwood, R. L., &amp; Klein, N. M. (2002)</p> <hr/> <p>Hebden, L., King, L., Kelly, B., Chapman, K., &amp; Innes-Hughes, C. (2011), Chacon, V., Letona, P., &amp; Barnoya, J. (2013)</p> <hr/> <p>Thomas, F., &amp; Capelli, S. (2018), Capelli, S., &amp; Thomas, F. (2021)</p> <hr/> <p>Piqueras-Fiszman, B., &amp; Spence, C. (2015), Lim et al (2020), Ikonen, I., Sotgiu, F., Aydinli, A., &amp; Verlegh, P. W. (2020), Buttriss, J. L. (2018)</p> |

| Number | Topic   | Current Status  |
|--------|---|---|
| #1.    | A Systematic analysis of products' front package design elements using machine learning   | <ul style="list-style-type: none"><li>▪ A small number of package design data.</li><li>▪ <b>Data Augmentation</b> for better model performance.</li></ul> |
| #2.    | Optimize promotion messages by selecting the right words and colors.<br>- The Interaction between Health Claims and Size Claims | <ul style="list-style-type: none"><li>▪ Found some interesting patterns.</li><li>▪ Reviewing papers for <b>surveys</b>.</li></ul>                         |
| #3.    | The Impact of Package Design Changes on Sales   | <ul style="list-style-type: none"><li>▪ <b>Preprocessing</b></li><li>▪ Acquiring Images for Analysis.</li></ul>   |

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## Topic #3.

- Data : Sales Data from Franchised Mart (110 stores) (in 000 KRW)
- Category : Beer
- Dates : 2021.01.01 ~ 2022.04.30 (Monthly)
- 196 different kinds of beers have sales data every month.
- Can : 138, Bottle : 32, ...





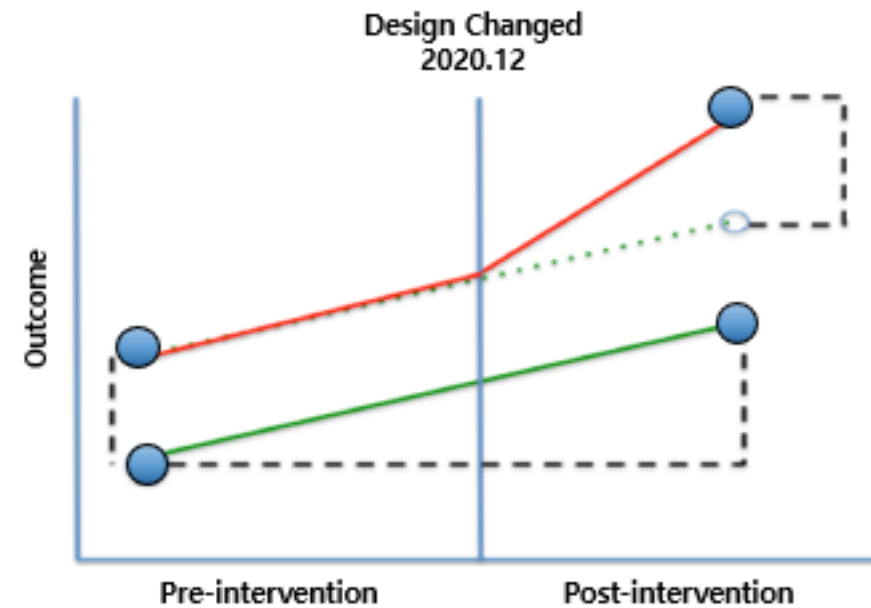
## ***Package Design Elements***

- Product Name
- Logo
- Character
- Image
- Health Claim
- Texts
- Product Picture

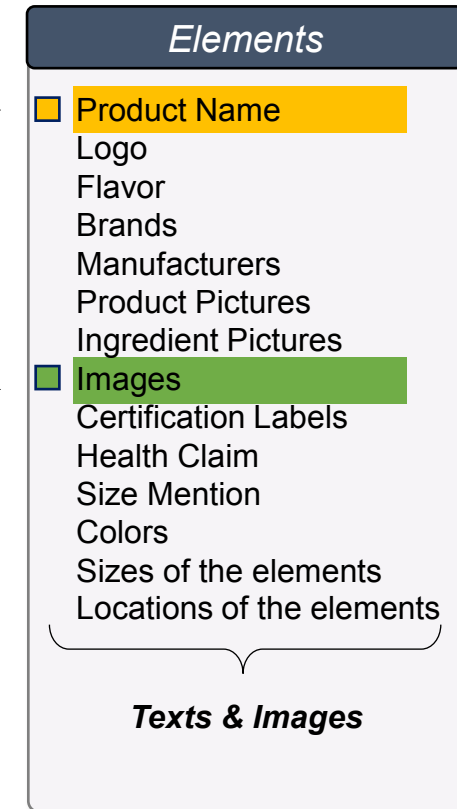


## ***Feature Extraction***

- Size
- Location
- Color
  - Major Color
  - Color Contrast



## Package Elements



## Color Extraction



RGB



24.8%

23.9%

23.9%

19.7%

7.6%



[navy, teal, white, teal, gray]



RGB



32.0%

28.3%

15.2%

12.6%

11.9%



[teal, navy, white, gray, aqua]

### Perimetric Complexity

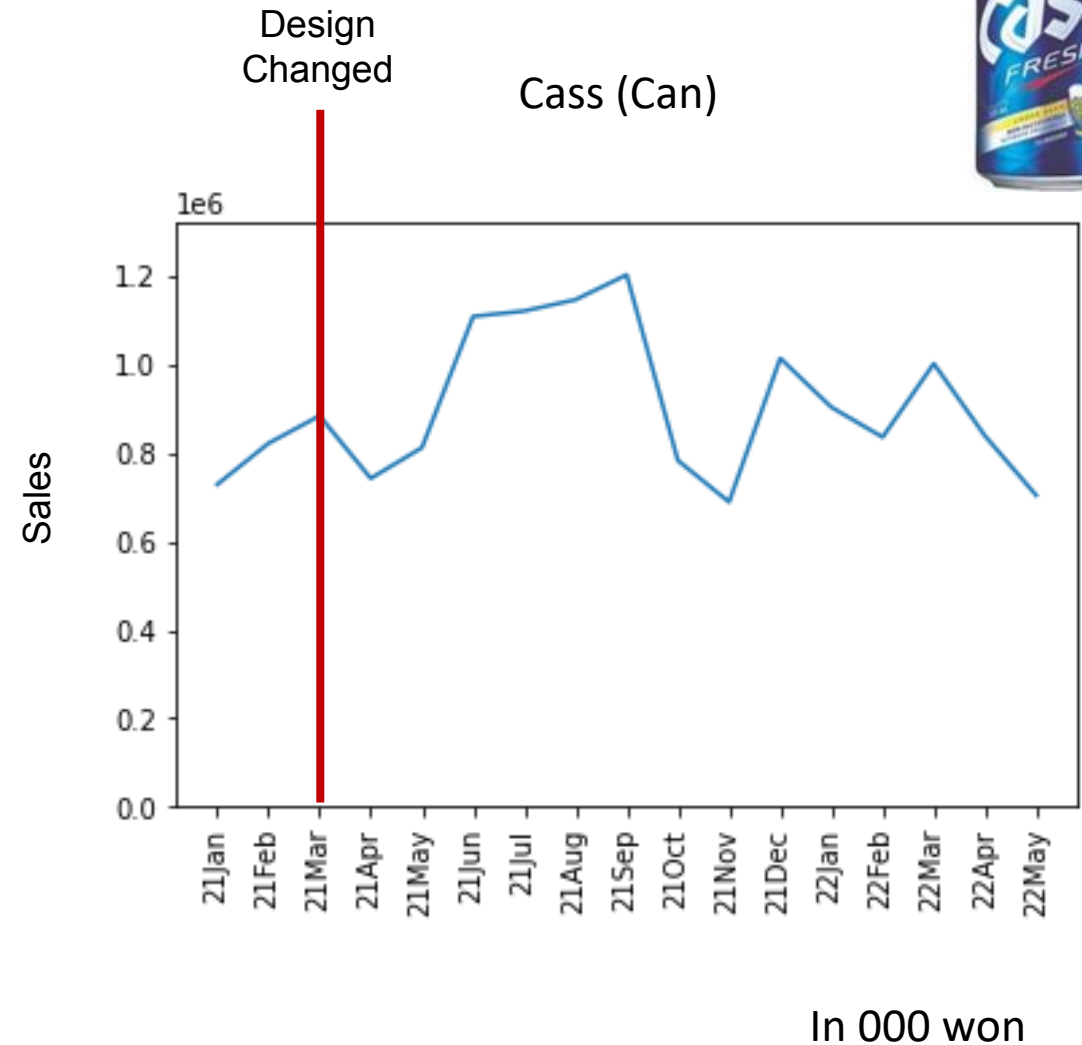


Perimetric Complexity  
**60.37**



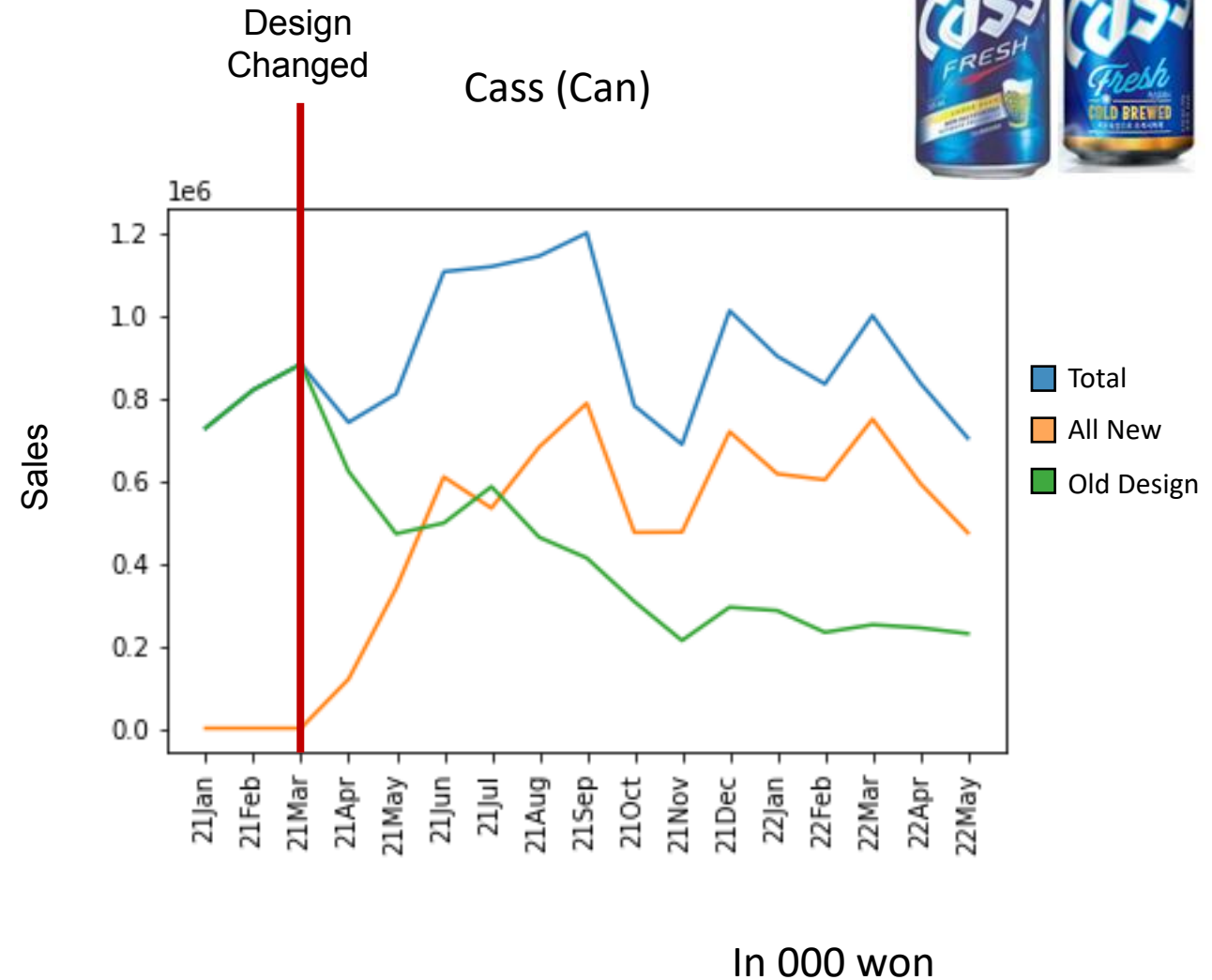
Perimetric Complexity  
**52.31**

# Topic #3.

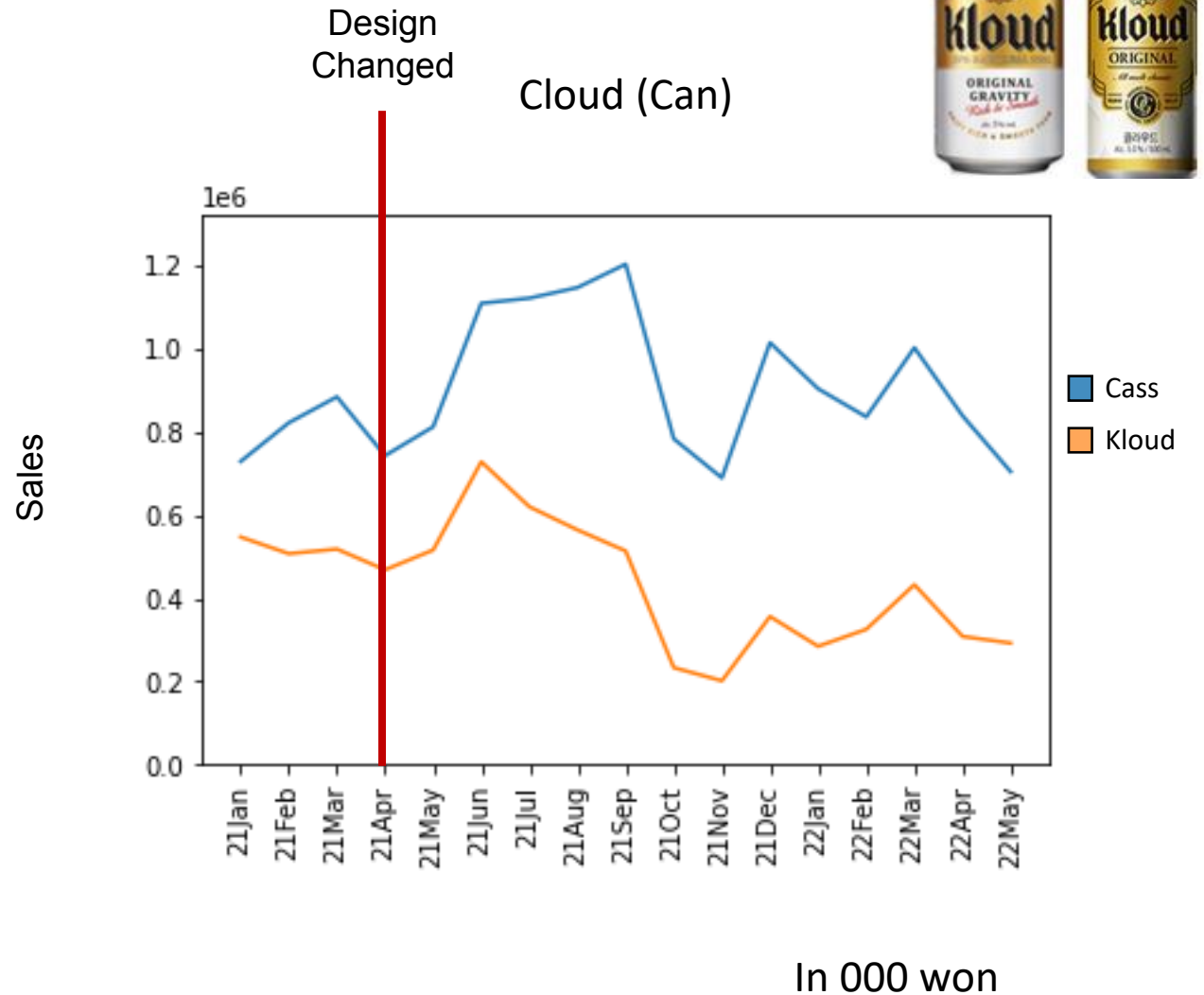
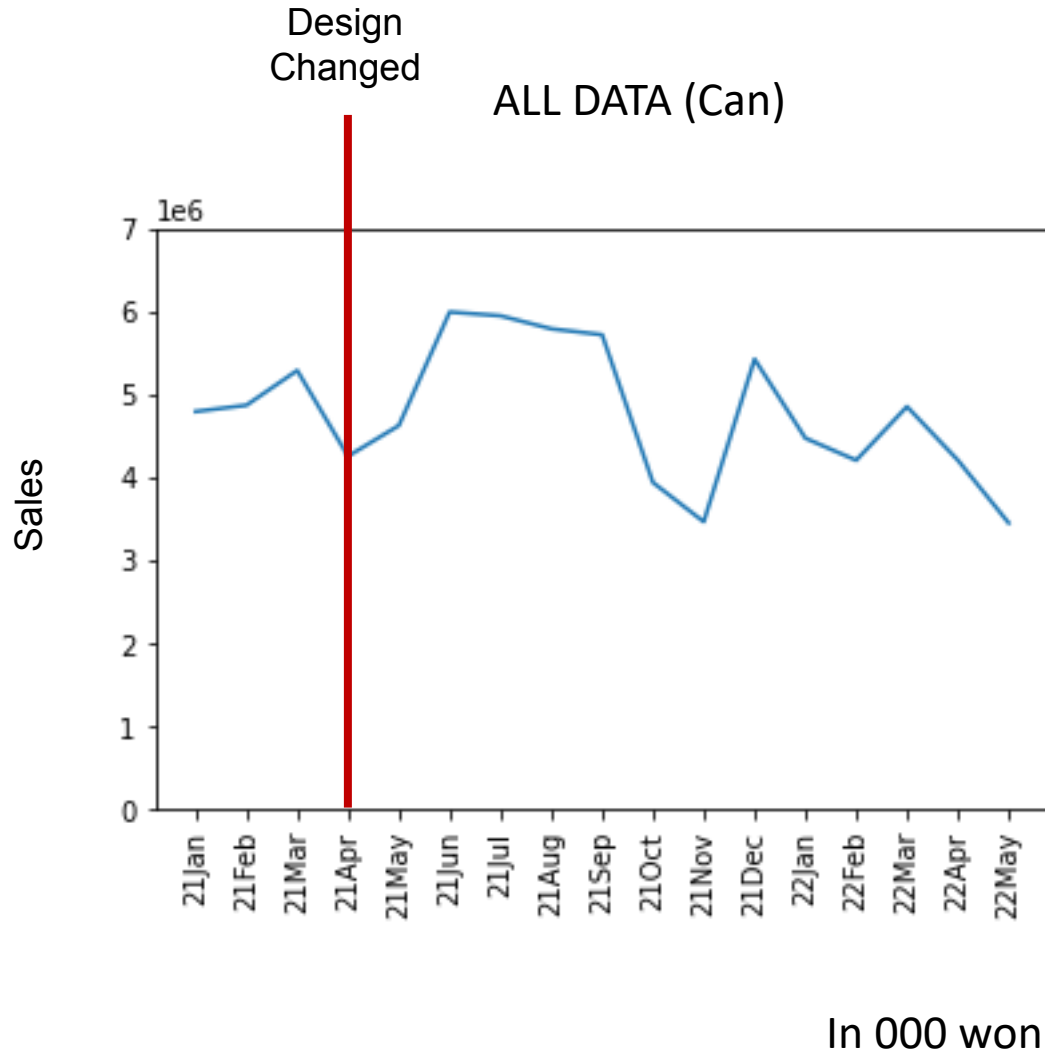




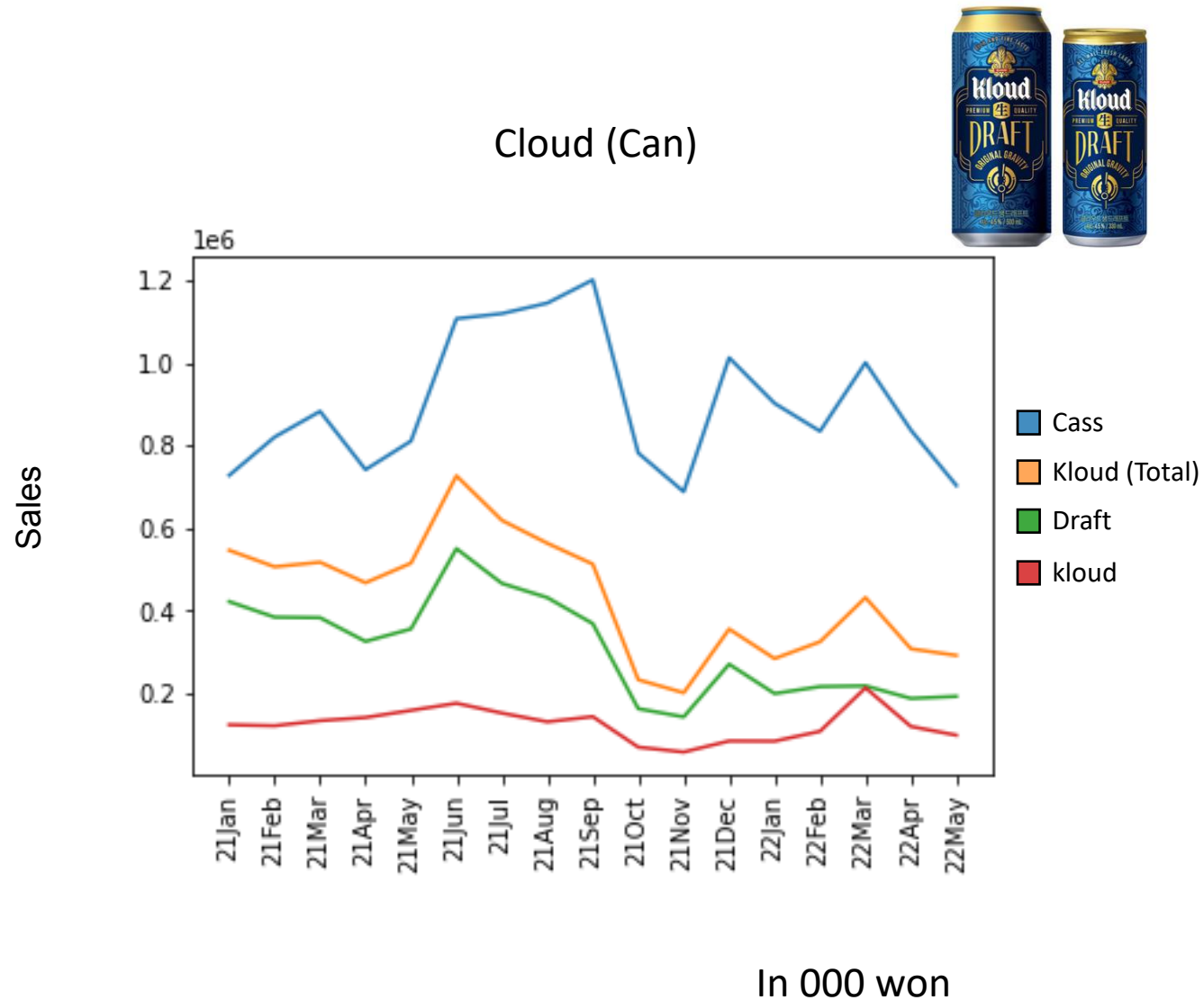
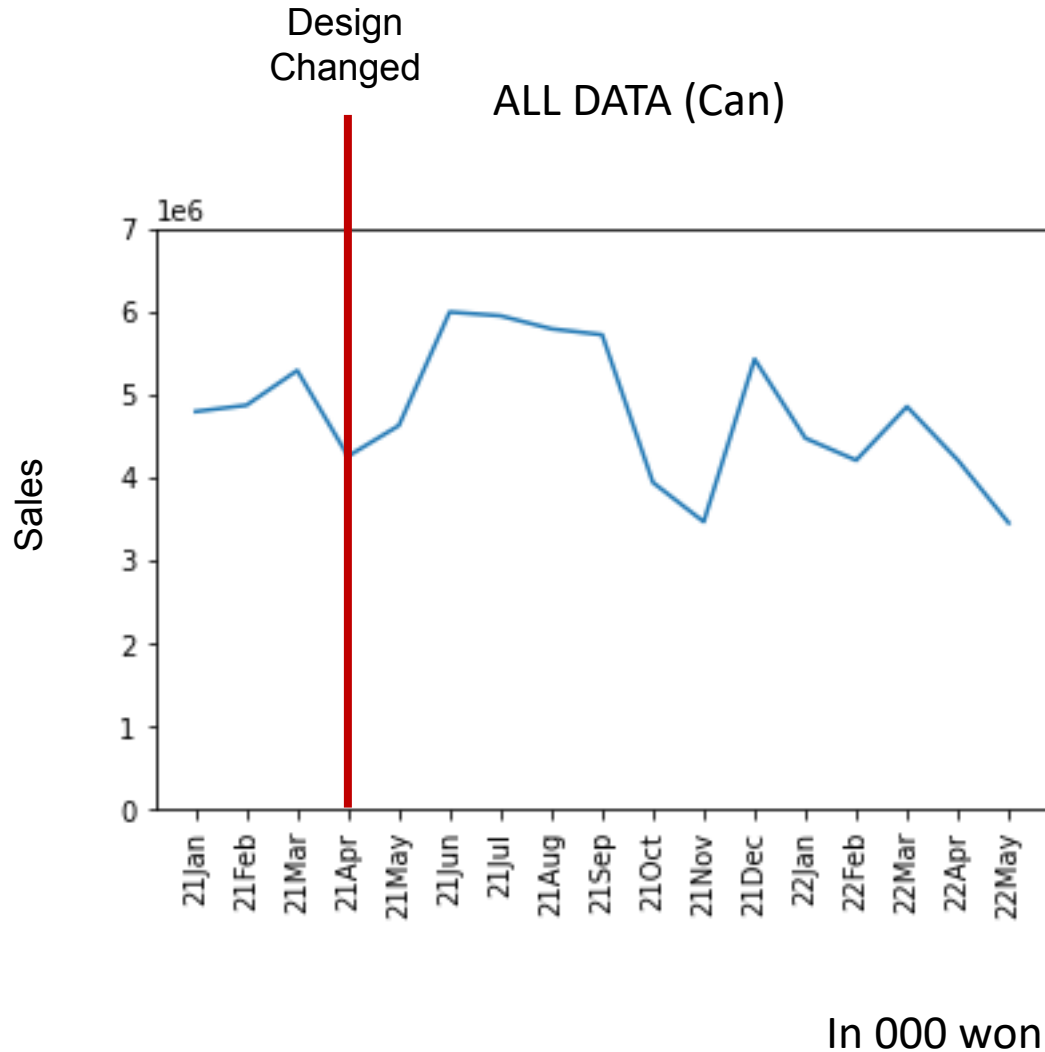
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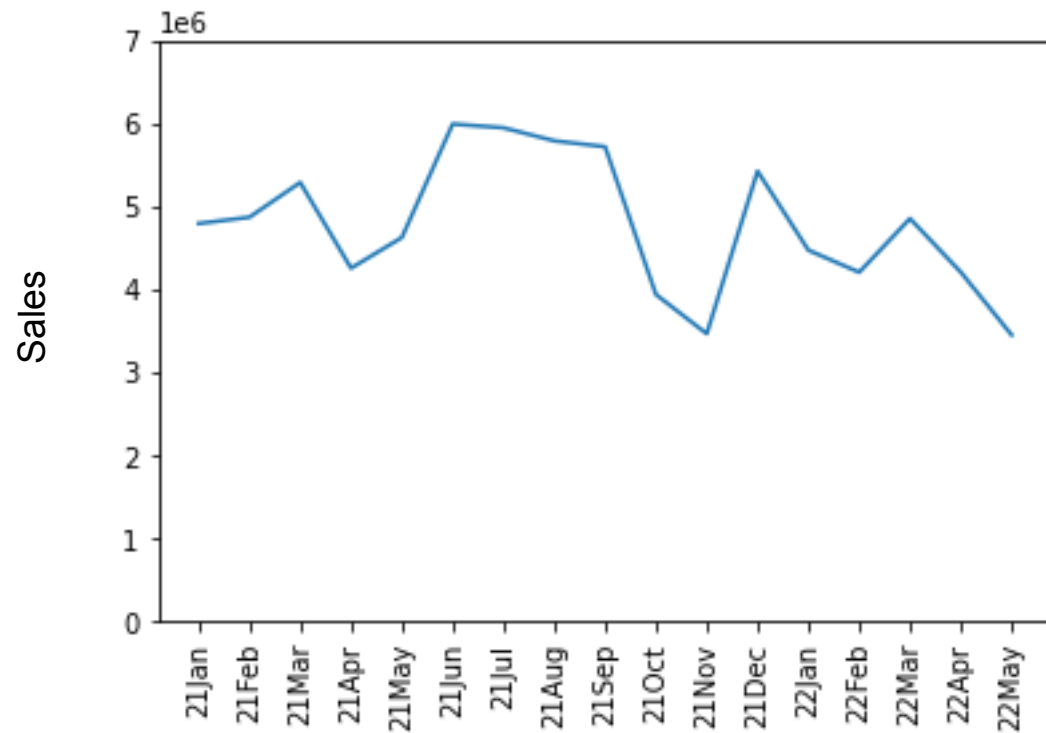
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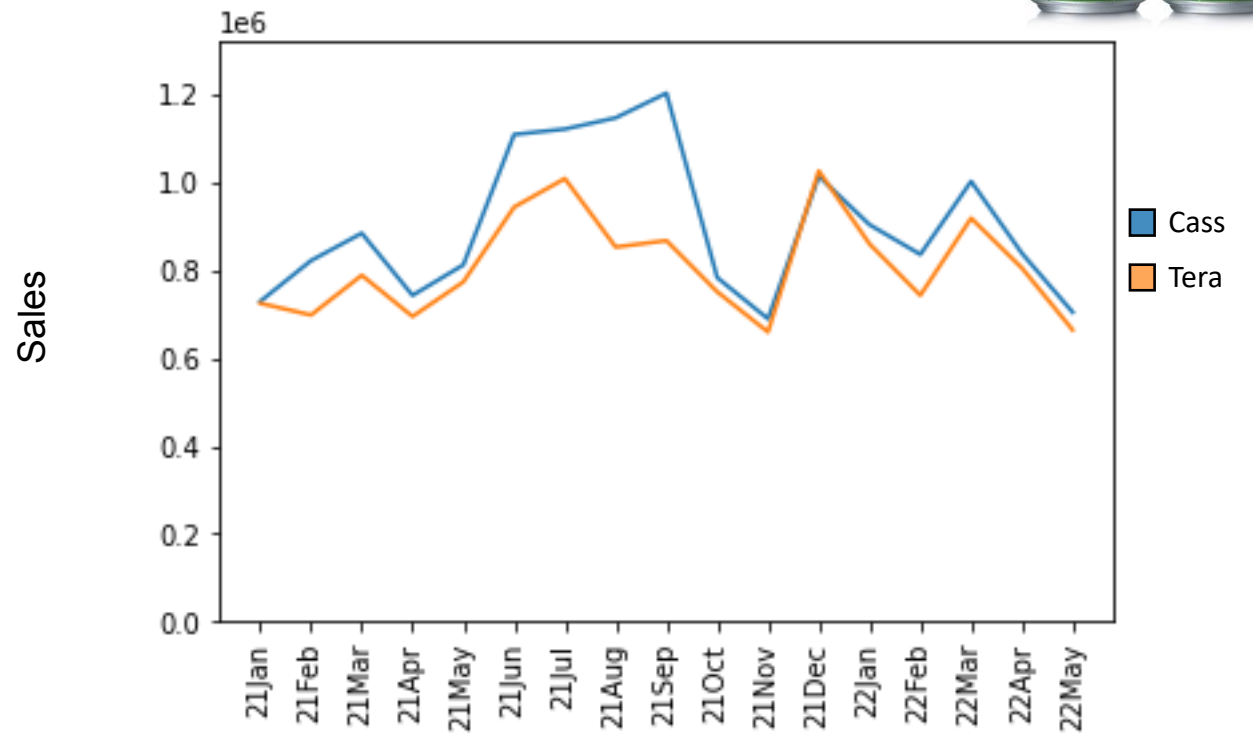


ALL DATA (Can)



In 000 won

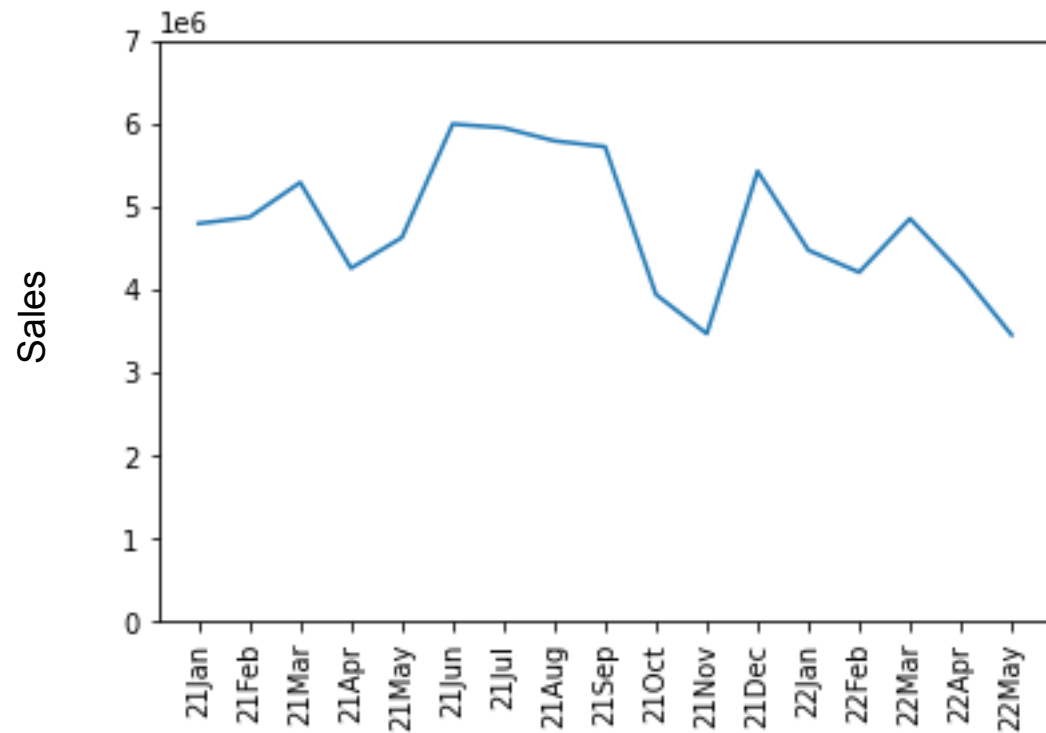
Tera (Can)



In 000 won

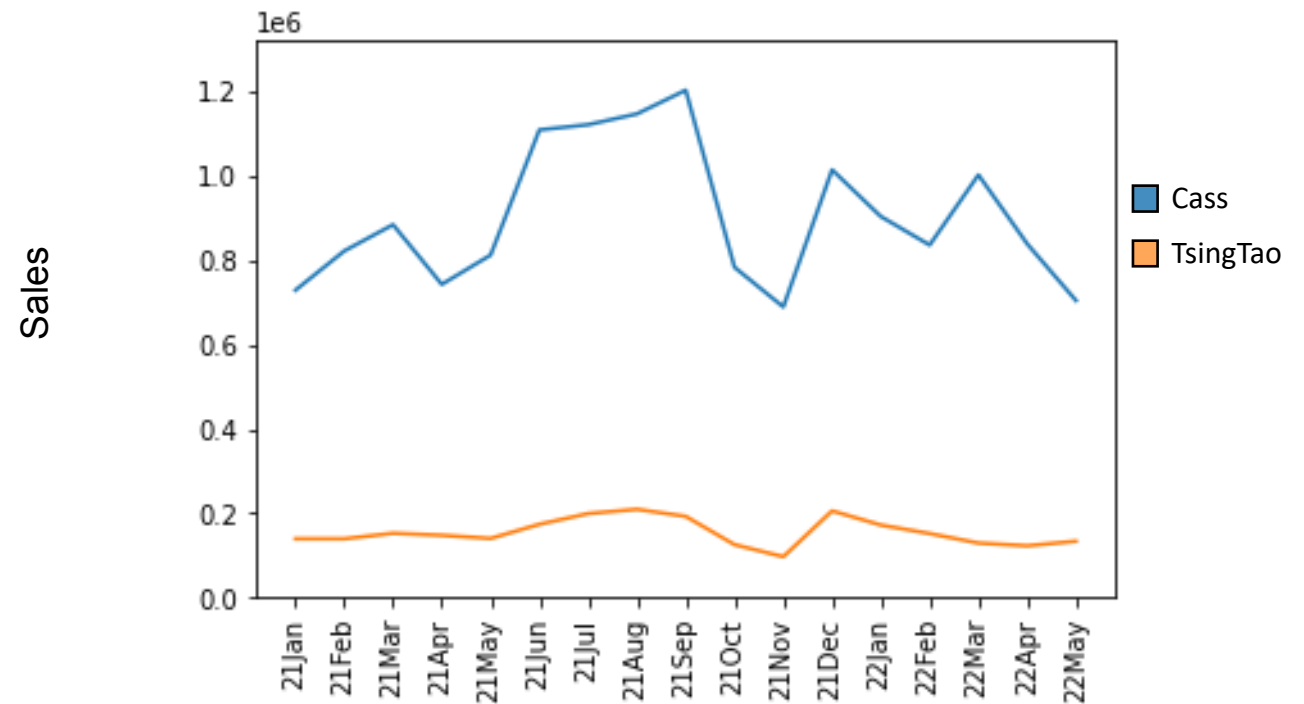
## Topic #3.

ALL DATA (Can)



In 000 won

TsingTao (Can)



In 000 won

## *Implication*

### ▪ ***Theoretical Implication***

- There is very **few research** examining package design elements holistically, and even these research are based on **human judgement** and lack **systematic analysis** of the elements.
- Using image analysis tools, we analyze how different package elements can affect the sales.

### ▪ ***Managerial Implication***

- Provide insight on how different kinds of package elements affect positively/negatively.
- Suggest how managers should utilize the package elements.

### ▪ ***Limitation***

- Product Category (beer)
- Only 16 months
- Few numbers of design changed products in the data.

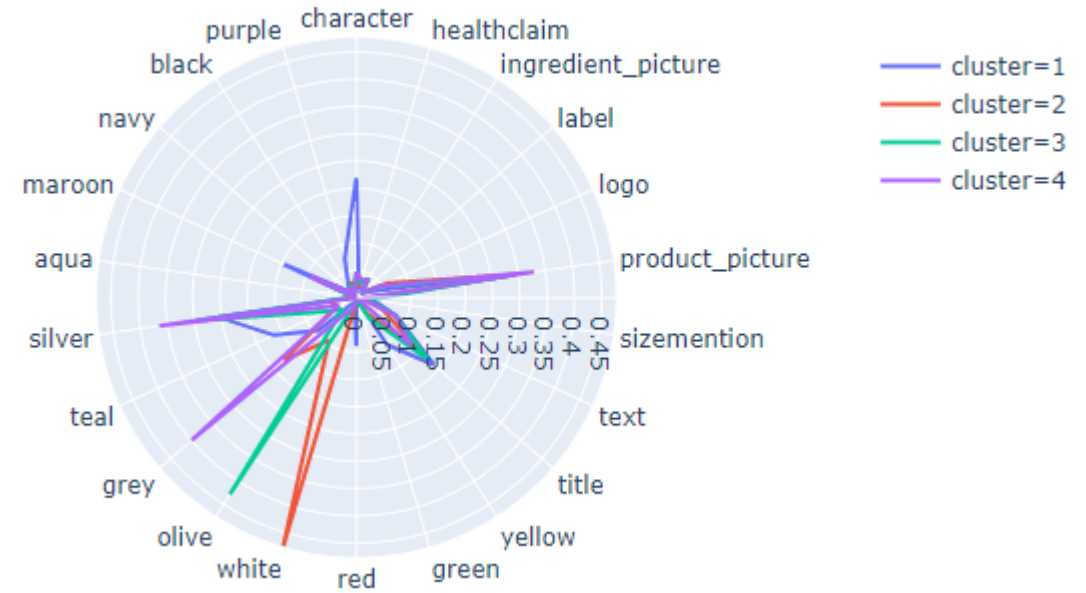
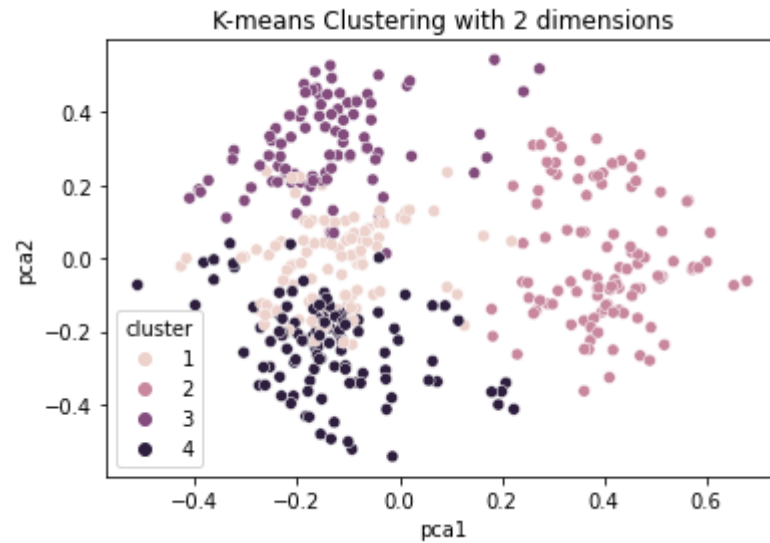


Thank You!



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## K-means Clustering



# Topic #1. Summary of Results

## Cluster 1 (N=105)

“Kids Appeal”



### Characteristics

#### Brands:

Cheerios, Cap'n Crunch, Lucky Charms, Funko, Oreo o's, Froot Loops, Monsters, Pebbles, Cocoa Puffs ...

#### Colors:

Maroon, Navy, Purple, Red, Teal, Yellow

#### Major Features:

Character, Size Mention, Texts, Product Name

## Cluster 2 (N=107)

“Healthy”



### Characteristics

#### Brands:

Kashi, Special k, Cascadian Farm Organic, Cinnamon Toast Crunch, Great Value, Nature's Path, Life Cereal ...

#### Colors:

White

#### Major Features:

Certification Labels, Logo

## Cluster 3 (N=91)

“Classics”



### Characteristics

#### Brands:

Reese's Puffs, Chex, Nature's Path, Cheerios, Frosted Mini-Wheats, Honey Bunches Of Oats, EnviroKidz...

#### Colors:

Aqua, Black, Green, Olive

#### Major Features:

Ingredient Picture

## Cluster 4 (N=115)

“Niche”



### Characteristics

#### Brands:

Nature's Path, Barbara's, Cheerios, Ezekiel, Great Value, Chex, Special k, BariatricPal, Arrowhead Mills ...

#### Colors:

Grey, Silver

#### Major Features:

Health Claim, Product Picture

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## Health Claim

### What is Health Claim?

- A statement on a food or drink product, or in its advertising, that says that it is good for health.

- **Types:** **Not Adding Negatives** : 'artificial flavor', 'additive', 'ingredients'

**Removing Negatives** : 'trans fat', 'salt', 'gluten'

**Not Removing Positives** : 'organic', 'all natural', 'pure'

**Adding Positives** : 'fiber', 'antioxidants', 'omega'

(André, Q., Chandon, P., & Haws, K, 2019)

### Why is it important?

"In 2016, the global health and wellness food market was valued at 707.12 billion U.S. dollars and is projected to increase to 811.82 billion U.S. dollars by 2021."

(Health and wellness food market value worldwide 2016-2021 by Nils-Gerrit Wunsch)

## Size Claim

- A statement related to Increasing size

- Examples : 'Family Size', 'Value Size', '20% More', ...

Health Claim  
Adding Positives: Protein

Size Claim

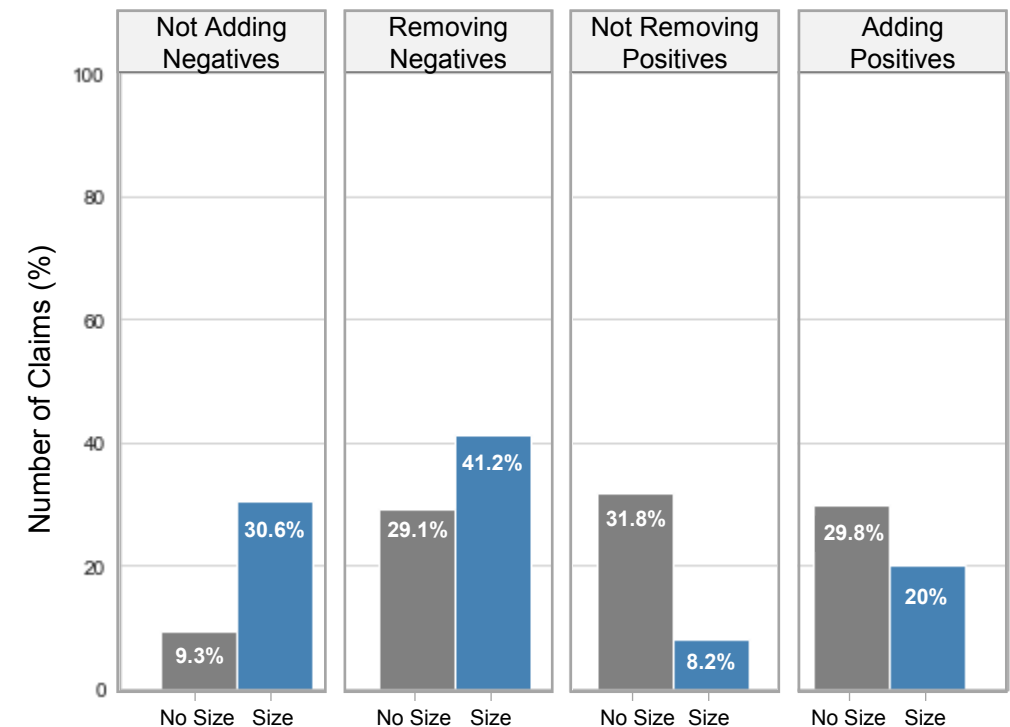


## From our Data:

- It was confirmed that the proportion with and without size claim varies by Health Claim type.

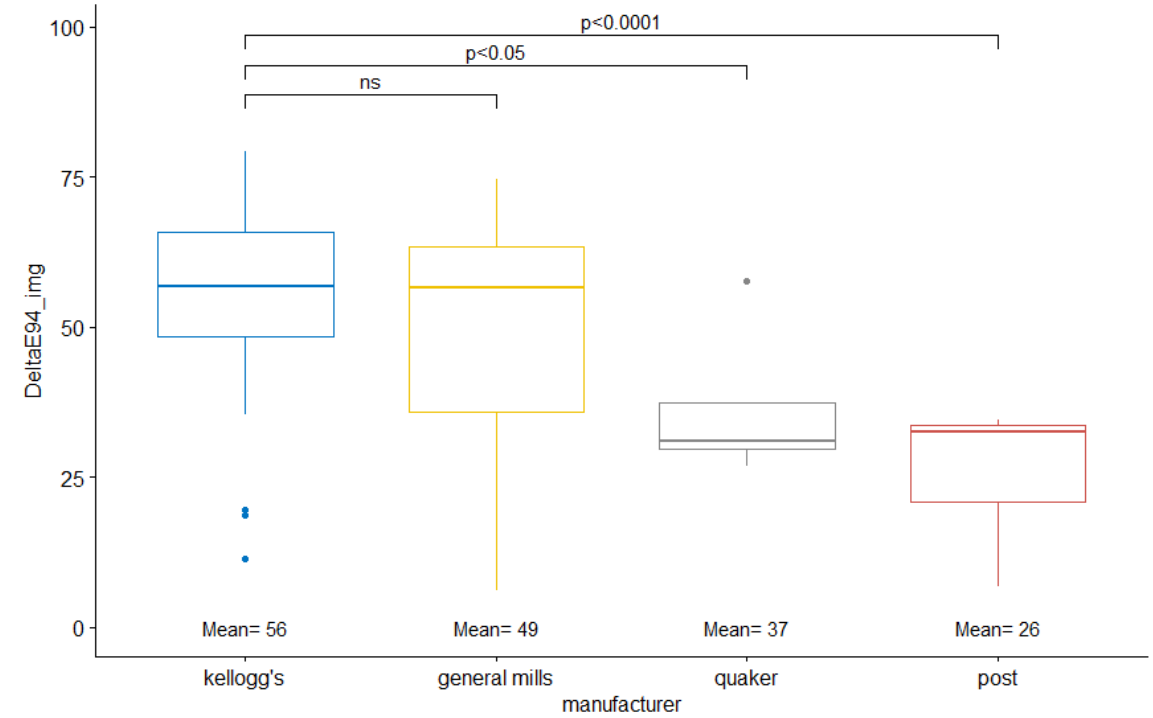
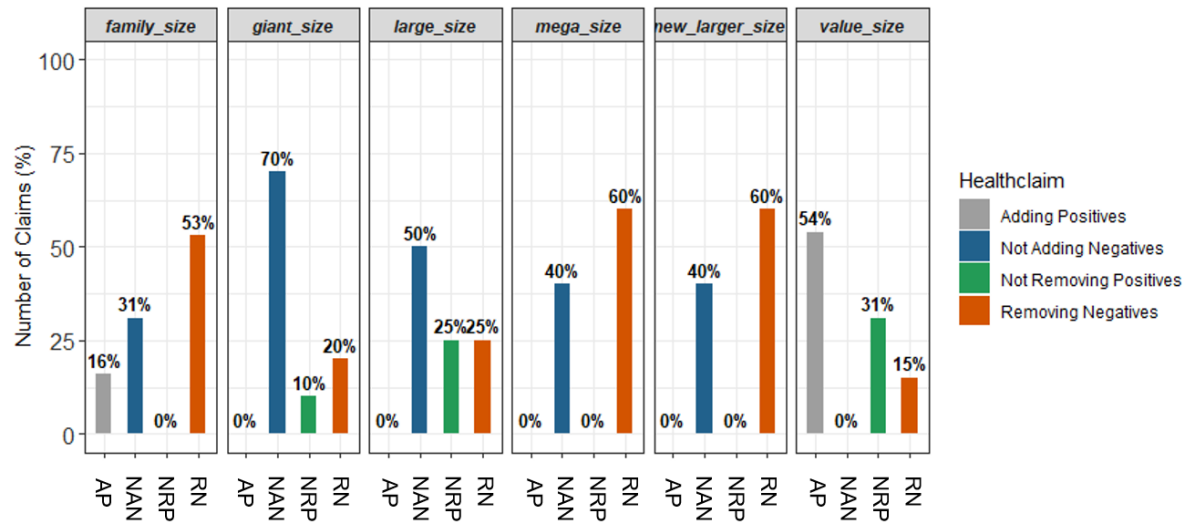
→ Research Objective :

Examining the interaction between Health Claim and Size Claim as the main effect.





## Topic #2.



## Color Extraction K-means Clustering



RGB



[white', 'purple', 'grey']

Proportion: [0.408, 0.356, 0.236]



RGB



['maroon', 'grey', 'silver']

Proportion: [0.568, 0.230, 0.203]



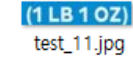
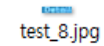
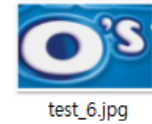
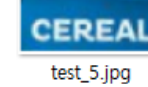
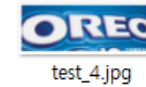
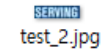
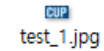
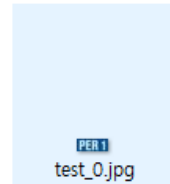
RGB



['white', 'maroon', 'olive']

Proportion: [0.446, 0.294, 0.261]

## Text Detection



## Text Recognition



|                         |                        |                       |                        |
|-------------------------|------------------------|-----------------------|------------------------|
| Prediction: ESSENTIALS  | Prediction: Drink      | Prediction: Wles      | Prediction: 0          |
| Prediction: Nutritional | Prediction: ssonested  | Prediction: Crochlast | Prediction: Frgel      |
| Prediction: START       | Prediction: ESSENTIALS | Prediction: 160       | Prediction: 21         |
| Prediction: PROTEIN     | Prediction: CALORIES   | Prediction: Enines    | Prediction: MLERING    |
| Prediction: Milk        | Prediction: SUGARS     | Prediction: Rich      | Prediction: VITAMINS   |
| Prediction: LIGHT       | Prediction: 55         | Prediction: 13g       | Prediction: 8          |
| Prediction: 3g          | Prediction: Coimaticum | Prediction: Hodng     | Prediction: Breckast   |
| Prediction: A2LI        | Prediction: FLAVOR     | Prediction: FLAVORS   | Prediction: Oo         |
| Prediction: Pues        | Prediction: ml         | Prediction: OTHER     | Prediction: 131        |
| Prediction: NATURAL     | Prediction: BOTTLES    | Prediction: 0         | Prediction: NO         |
| Prediction: FREE        | Prediction: NATURAL    | Prediction: GBFLOZ    | Prediction: INETISOT   |
| Prediction: IcolORS     | Prediction: Chocolate  | Prediction: OLUTEN    | Prediction: ARTIFICIAL |
| Prediction: WITH        |                        |                       |                        |