

Congrats on becoming an engineer!

Let's start off strong 💪



I'm Alex

- My goal: **Grow you past the junior level at light speed** 🏃
- Previously a Tech Lead at Course Hero, Meta, and Robinhood
- Prior to Taro, making \$750k/year as a top TL leading 15+ engineers
- Coached dozens of engineers to ⚡ senior promotions at top companies



Junior 🧐

Meta
E3

\$192,702

Alex's Mentorship 🌿

1 year promotion

10+ Engineers

Mid-Level 😊

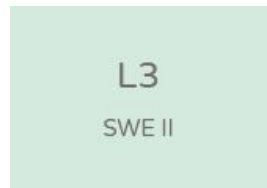
Meta
E4

\$306,684

*A few mentees got promoted in just 6 months!

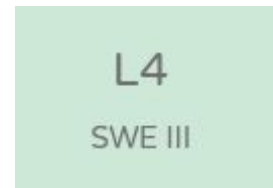
What's Junior?

- You start off here (usually)
 - 0 - 4 YOY, small band
- Usually a 4-year Computer Science degree is required
 - Might need to do an apprenticeship without
- Junior jobs can be competitive for those with actual 0 YOY



What's Mid-Level?

- Most engineers take 2-4 *years* to get this promotion
- The median software engineer is in this band
 - Very wide: 2 - 10 YOE
- 2+ YOE to get the interviews
- Is often a terminal level
 - Google L4
 - Amazon SDE 2





Junior

Mid-Level






Every engineer *eventually* figures out junior -> mid-level.

The real question is...

How fast? 🏃 🤔

This course will get you there **fast** 🚀

Objectives

-  Truly understand the **difference** between a junior engineer and a mid-level engineer
-  Learn to **code** like a mid-level engineer
-  Know what it means to be truly **independent**
-  Have the right **mindset** to act as a mid-level
-  Define a clear **roadmap** to mid-level

The Difference Between Junior & Mid-Level



L3

SWE II

Life just happens to them.
Very reactive and not in
control. Get tasks, do tasks

L4

SWE III

Takes control and owns their
destiny on execution. Acts
more proactively

L3

SWE II

Able to get tasks in on-time but not much else. Needs hand-holding. People worry about their ability to deliver

L4

SWE III

Proven executor. Gets tasks in on time with high quality. Minimal hand-holding, people don't worry about them

L3

SWE II

Works on low to medium complexity tasks that are **1 month or less**

L4

SWE III

Works on medium to large complexity tasks (project slices) spanning **1-3 months**

L3

SWE II

Not an expert on anything

L4

SWE III

Respected expert of their
codebase. People happily
come to them with questions,
trusting the answers

L3

SWE II



1 engineer
(themselves)

L4

SWE III



1 - 3 engineers

It's On You



YOU
ARE THE CREATOR OF YOUR OWN DESTINY.

Which Junior Engineer Gets More Credit?



- Has a **great** product manager
- Gets great projects that add massive user value and **hit goals**
- Delivers on-time and with high code quality

- Has a **mediocre** product manager
- Gets projects that usually miss and **don't contribute to goals**
- Delivers on-time and with high code quality

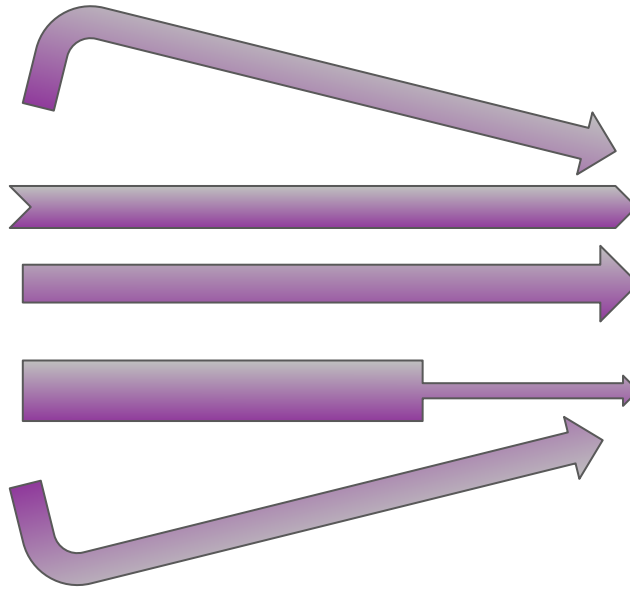
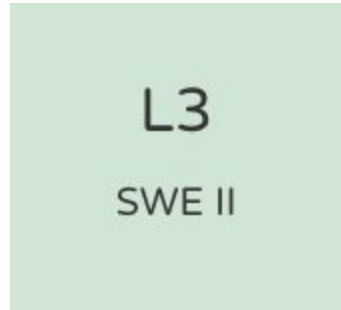
*They get the **same** amount of credit!*

L3/L4 are generally not held responsible for impact. 🙏

It's All About *Execution*

- 1 You don't need to find a team with the “best scope”
- 2 You don't need to work on the “best projects”
- 3 Sharpen individuals skills + synergy with the team





Structuring Your Growth

***HOW DOES WORK...
WORK?***

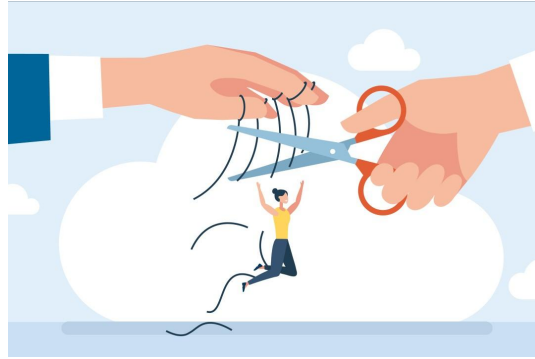


The 3 Areas Of Growth For L3 -> L4

The Code 🧑💻



Independence 💪



Collaboration 🤝



The Code



Definition: Every
interaction you have
with code (50% - 70%
of L3 -> L4)

WRITE

GOOD

CODE



Independence 💪

Definition: Your ability to figure things out on your own (i.e. without hand-holding)



Collaboration 🤝

Definition:

Harmonizing with
the broader team
and adding value to
others





Pictured: A junior engineer growing to a mid-level engineer (totally real and 100% accurate)

This Is A Checklist

- You *cannot* grow past junior while missing several of the items in this course
 - Revisit the course and see if you're meeting the L4 bar in each lesson
- L3 -> L4 is pure foundation
 - Table-stakes to be a solid engineer



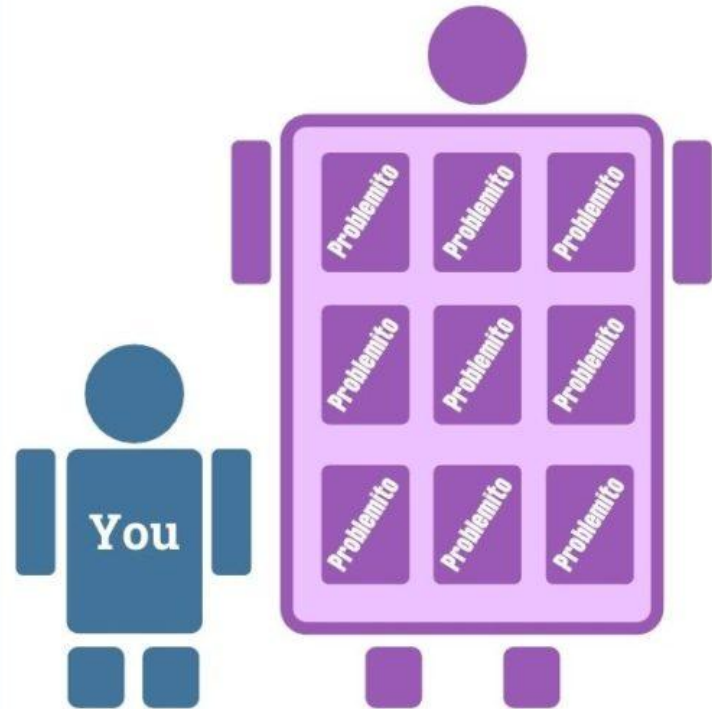
The Code

Decomposition

What it Feels Like:



What's Really Going On:



Break It Down

- Any scary problem can be broken down into smaller sub-problems
- >1 week = Decompose
- Very important for junior engineers as most problems are scary
- Critical for *both* code velocity and quality



Decomposition: Junior vs. Mid-Level

L3

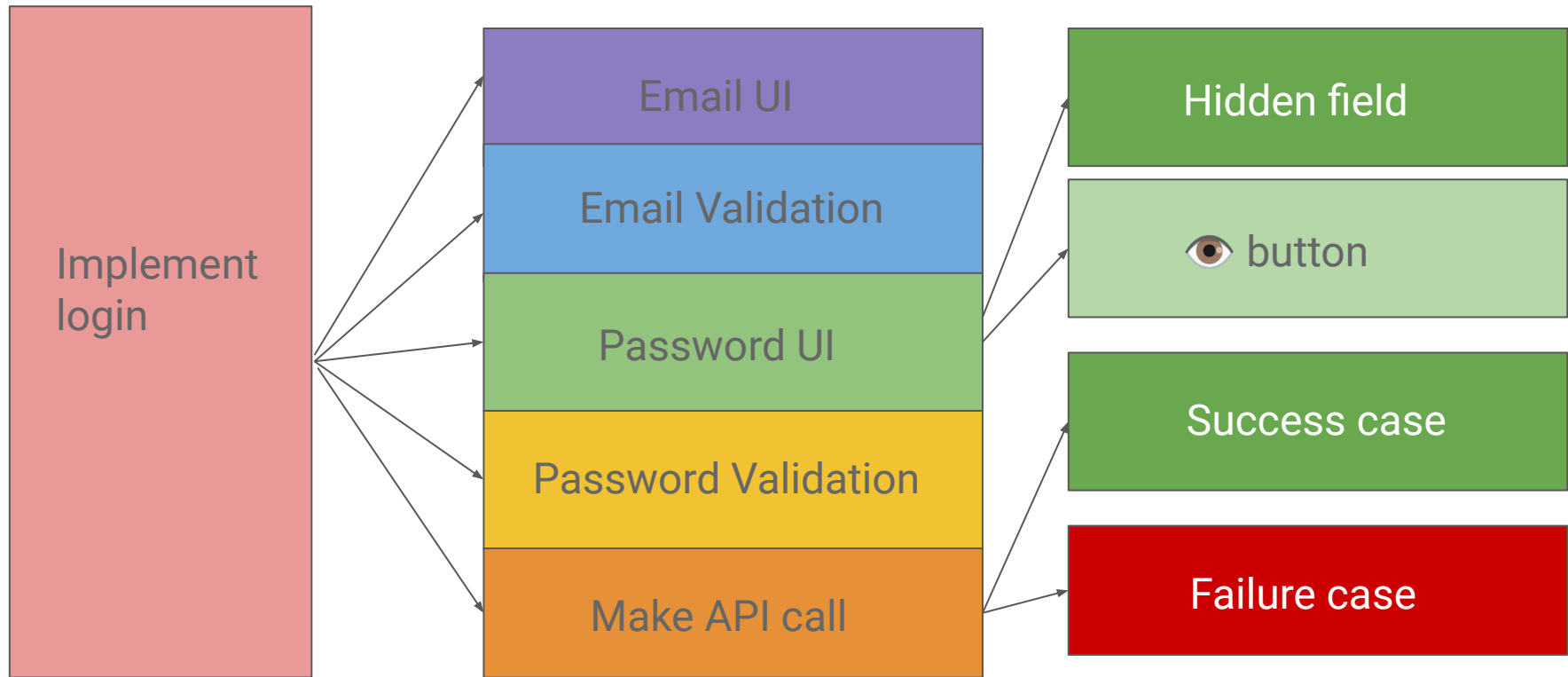
SWE II

- No decomposition of the problem, runs headfirst into the code
- Submits giant PRs
- Coding lone wolf

L4

SWE III

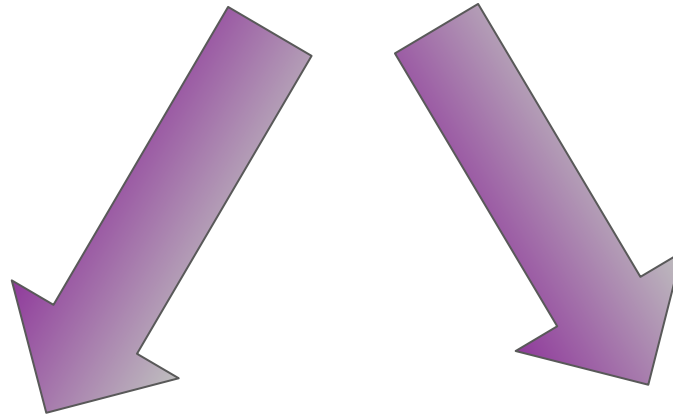
- Decomposes the task into sub-problems, creates a plan
- Submits focused PRs
- Gets buy-in when necessary



Code Quality



Code Quality



Clean Pull Requests

Technical Decision
Making

Clean Pull Requests (PRs): Junior vs. Mid-Level

L3

SWE II

- Pull requests aren't clean at all (just a raw vessel for code)
- They only care about the code itself
- Hard to review

L4

SWE III

- Pull requests are tidy and organized
- Realizes the “dressing” around the code matters greatly
- Joy to review

Clean Pull Requests 🧠

- 1 *Follows “One Diff, One Thesis”*
- 2 Descriptive “Plain English” Title
- 3 Detailed context section
- 4 *Thorough test plan*
- 5 PR self-comments
- 6 Proper commit names



Sneak Peek: What A Clean PR Looks Like 🙈

Feature/youtube-full-screen #19

 Closed prnvptl wants to merge 4 commits into `Gear61:master` from `prnvptl:feature/youtube-full-screen` 

 Conversation **1**  Commits **4**  Checks **0**  Files changed **5**



prnvptl commented on Feb 18, 2022 • edited by Gear61 ▾



Closes [#18](#)

Enables Youtube video full screen with a clean UX

- User will be able to go to full screen and back
- Video will NOT reset or go out of sync with this interaction
- No need to go outside of the app for the lesson at all :^)
- Uses Kotlin and cleans up the watch content fragment
- Uses out of the box WebView with a custom chrome client

After trying many solutions, I managed to stitch this one together which uses a custom chrome web client and overrides `onShowCustomView` and `onHideCustomView` which in turn, implements hiding and showing a full-screen video. Refactored some code in the `WatchContentFragment`.

Submit clean pull requests (your teammates will love you for it).

Technical Decision Making: Junior vs. Mid-Level

L3

SWE II

- Often chooses a suboptimal approach
- Code is messy
- Product performance isn't sharp
- The code merely works

L4

SWE III

- Often chooses the optimal approach
- Code is polished
- Sharp performance
- The code not only works, but it works well

L3
SWE II



"Here's my pull request."

"Uhh, you'll need to rewrite half of this. The code is extremely hard to read and fragile."



Teammate

L4
SWE III




"Here's my technical plan to accomplish this meaty ticket. I attached as much pseudo-code as I could."

"This looks great! Just make sure to handle the case where the user doesn't have internet access too."



Teammate

The *communication* around your technical decisions also matters. 

How To Make Better Technical Decisions 🤔

- 1 Decompose your tasks
- 2 Communicate your plan proactively
- 3 Learn from your mistakes (retrospect)
- 4 See how other pull requests are rejected
- 5 Listen to system design meetings
- 6 Think through edge cases

**BAD APPROACH
REACTIVE**



**BAD APPROACH
PROACTIVE
DISCUSSION**



**GOOD APPROACH
PROACTIVE
DISCUSSION**



**GREAT APPROACH
DOESN'T NEED
DISCUSSION**

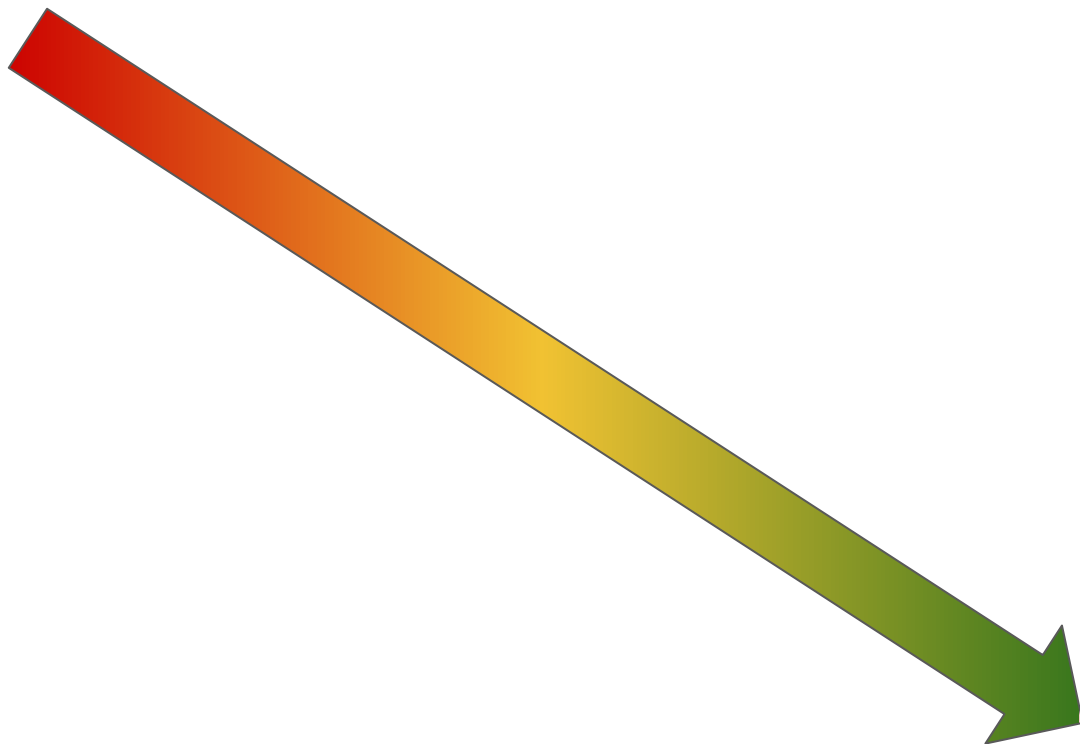


Technical Decision Making Progression (Task Level) 🪜

L3 -> Strong L3 -> L4 -> Strong L4

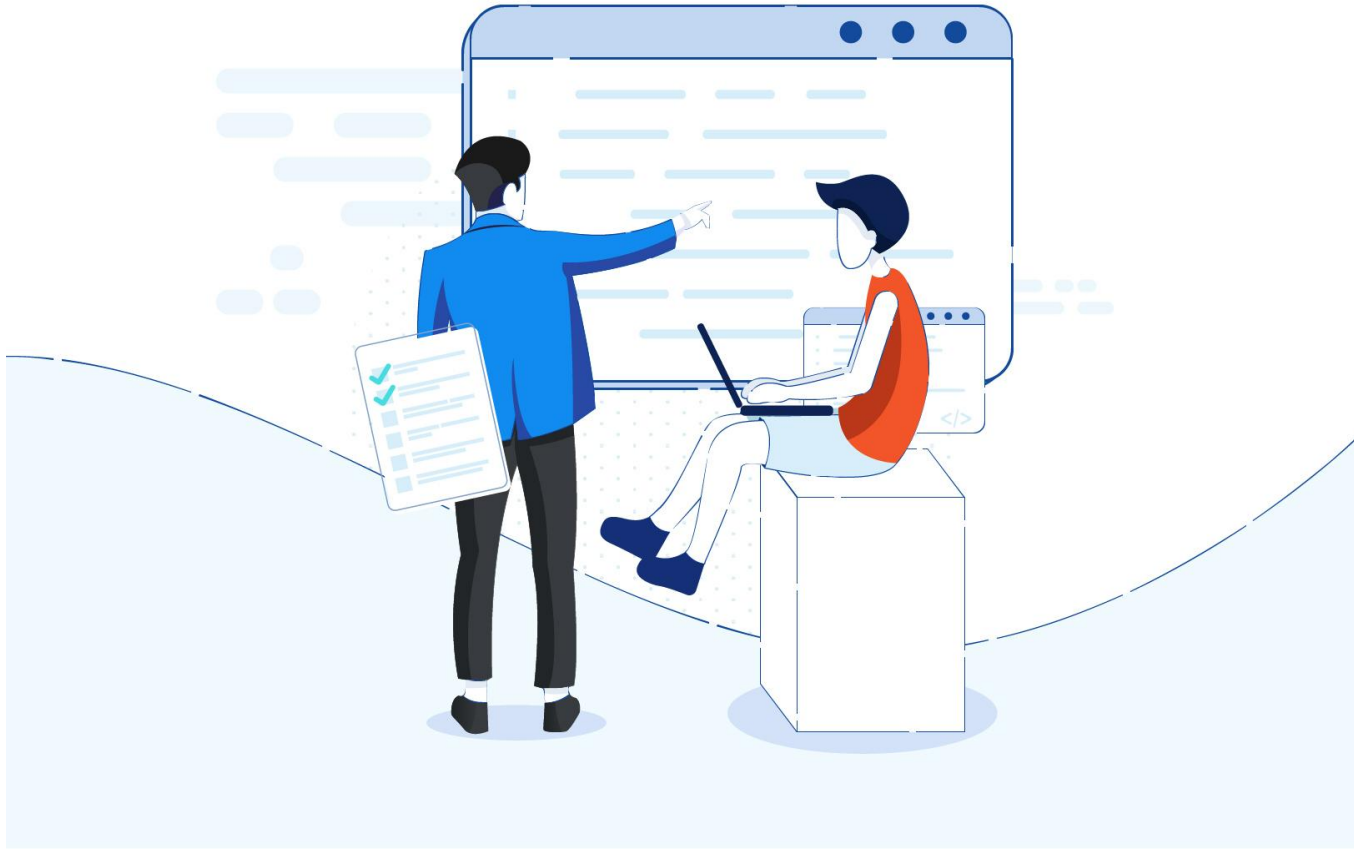
of
revisions
on PRs

Your Seniority



Become an expert craftsperson.

Code Review



L3

SWE II

125 commits
landed

60 commits
reviewed

Mid-level engineers use their
expertise to level up other's code



L4

SWE III

150 commits
landed

175 commits
reviewed






*"The indentation of
this method is off."*

L3

SWE II



*"We could move this code
out of the ViewController
and into a helper class,
which we connect back
via a delegate."*

L4

SWE III

Debugging



Debugging: Junior vs. Mid-Level

L3

SWE II

- Can barely fix bugs
- Bugs need to be within code they've worked on before
- Tackling low complexity issues

L4

SWE III

- Fixes bugs regularly, especially in their area
- Can adapt to adjacent codebases
- Tackling medium/high complexity issues

What Makes A Bug Complex? 🐛

- 1 Performance related, not feature related
- 2 Not 100% repro
- 3 No repro steps
- 4 Outside of your codebase
- 5 Cross-domain

Become A Go To Person

Be an Expert
in your Field



L3
SWE II

*"I work on this
codebase."*



L4

SWE III

"This codebase is my baby, and I will give my all taking care of it."



Tips For Becoming A Go-To Person

- 1 Deliver on-time and with clear communication
- 2 Deliver with high quality (smooth PRs, few bugs)
- 3 Hold down the fort (fix bugs, put out 🔥s)
- 4 Answer questions in your area (be a kind steward)
- 5 Participate in system design meetings

THE GO-TO PERSON



WITH
JORDAN CUTLER



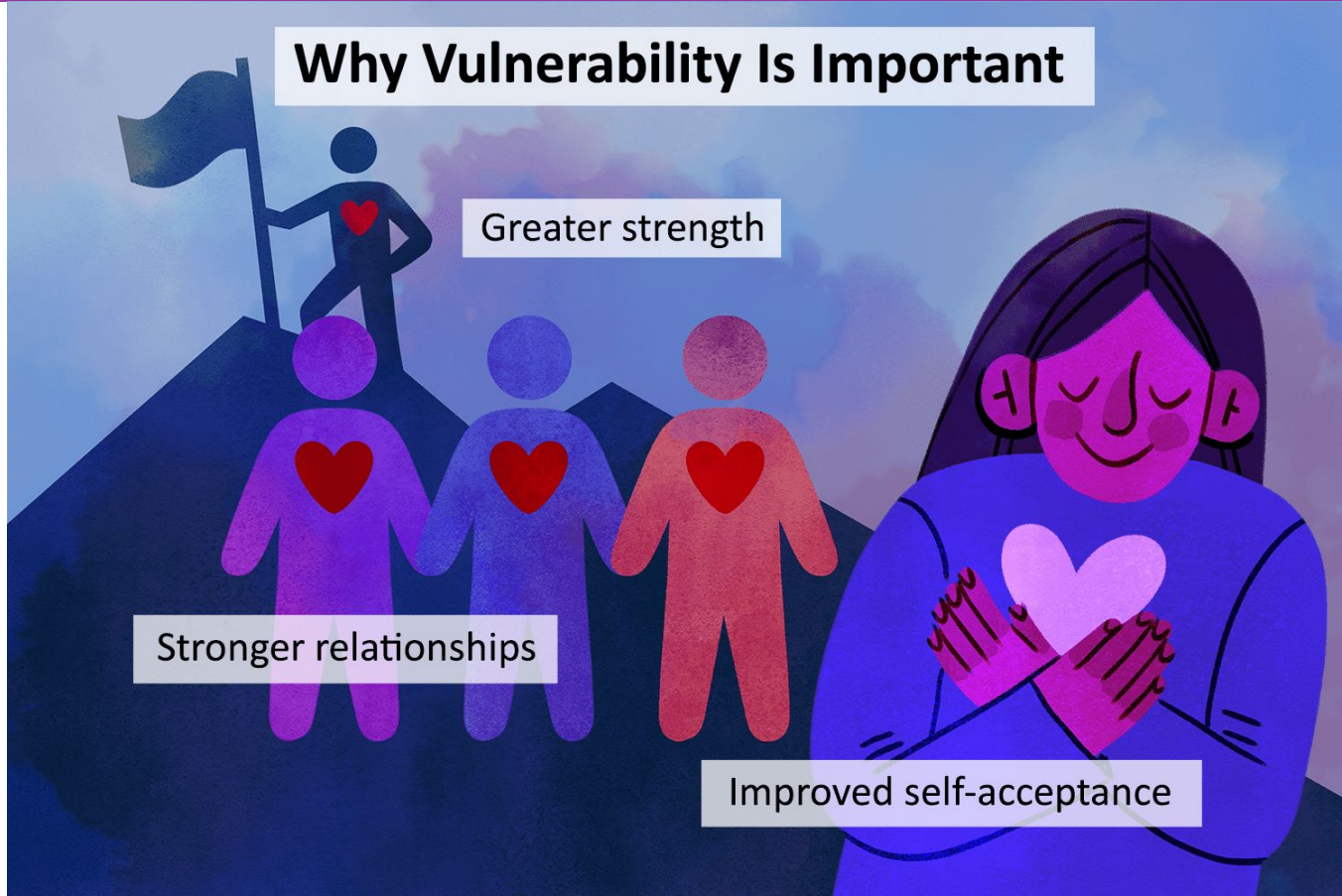
**Become The Go-To Expert As A
Software Engineer**

Dive deeper into becoming a go-to person with our course! 📖

Think like an owner.

Independence

Be Vulnerable



True Strength

- True strength is being open with your weaknesses instead of hiding them
- Awareness and acceptance are the first steps
- *You become independent by being very dependent for a short period of time*



Independence Mindset: Junior vs. Mid-Level

L3

SWE II

- Doesn't ask for nearly enough help
- Believes that needing support is a sign of weakness

L4

SWE III

- Asks for help when they need it
- Realizes that connecting the dots is what it means to be a software engineer



Don't kick the can down
the road when it comes
to your weaknesses



Embrace them and share
them. You can't become
a good engineer on your
own 🙌🙌

Ask Good Questions



Asking Questions: Junior vs. Mid-Level

L3

SWE II

- Questions are low-quality, placing a lot of burden on helpers
- Questions are purely looking for help
- Language is very raw and basic

L4

SWE III

- Questions are high-quality, absorbing burden themselves
- Questions demonstrate expertise
- Language is advanced and elegant

L3

SWE II

"I am trying to load an image in my Android app, and it shows up blank. Why?"

"Where is the image coming from?"

"Are you using a library?"

*"Did you declare the **INTERNET** permission?"*



L4

SWE III

"I am trying to load an image from this URL using Picasso: tinyurl.com/9xu67

My app has the INTERNET permission, and my emulator can connect to wifi. My ImageView has the proper bounds.

I already tried X, Y, and Z from StackOverflow.

<Links to additional resources with more context>

"I've seen this before! Your image URL is a redirect, so just add this Picasso extension module."



ASK GREAT QUESTIONS

THAT GET

GREAT ANSWERS QUICKLY



ALEX CHIOU



Ask Great Questions That Get Great Answers Quickly

Become a master
question asker with
our course! 📚

(2nd most important
piece after code
quality)

Disambiguation



Disambiguation: Junior vs. Mid-Level

L3

SWE II

- Needs tasks to be +90% defined
- Might not realize a task isn't fully defined
- Often needs to ask an EM/TL/PM to clarify

L4

SWE III

- Can figure things out as long as the task is +50% defined
- Can have mature conversations with stakeholders to clarify

L3

SWE II

“The designs don’t account for the case where the user doesn’t have internet access. What should we show here?”



Designer

L4

SWE III

“The designs seem to be missing the loading state, empty state, and error state. Based on other app screens, I think we should do something like ABC. What do you think?”



Designer

Collaboration

Be A Feedback Sponge



FEEDBACK
Is a Gift

Especially
WHEN IT HURTS



Fresh Junior
Engineer

*"I went to a Top 25 CS school
and have 500+ completed
LeetCode problems. I know
my stuff!"*



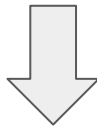
Teammate

*"Oh you sweet
summer child...
You'll find out how
clueless you are
someday..."*

Intern from Princeton
joins my team at
Instagram



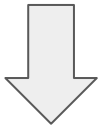
Clearly pretty smart,
starts writing code
quickly



Gets feedback that
their PRs are
large/messy



Doesn't really
incorporate the
feedback (???)



Doesn't get a return
offer 👎

STORY
TIME!

Handling Feedback: Junior vs. Mid-Level

L3

SWE II

- Often defensive with feedback
- Drops feedback (intentional + unintentional)
- Doesn't ask for feedback

L4

SWE III

- Gracefully accepts feedback
- Incorporates feedback efficiently
- Proactively probes for feedback

Feedback is a gift.

1 on 1 Meetings



During The Meeting



"What do you want to talk about today?"

"Oh, uh... So I've been working on this task, and here's the progress I've made..."



Manager

Before The Meeting

L4
SWE III

"Excited to talk to you tomorrow! I put some great topics for us to talk about in our meeting notes, ordered by priority."

"Awesome! Let's make great use of the time."



Manager

1 on 1 Meetings: Junior vs. Mid-Level

L3

SWE II

- Goes into the meeting with no plan, often doesn't take notes
- Is the *passenger*, not the driver
- Tactical discussion

L4

SWE III

- Sets the agenda, approaches every 1 on 1 with a clear goal
- Is the *driver*, not the passenger
- Discusses deeper topics

Participating In Bigger Meetings





L3
SWE II



L4

SWE III

Tips For Speaking Up In Meetings

- 1 *Don't feel pressured to say something super insightful*
- 2 Do “homework” prior to the meeting (read through agenda/links)
- 3 Raise your hand (if you're afraid of interrupting)
- 4 Reinforce something someone else said
- 5 Ask questions

L3

SWE II

*<A bunch of stuff you
sort of understand>*



Teammate

**TO BE
CONTINUED...** ➡

*"Let me say this back
to you (and please
correct me if I'm
wrong): We can't use
this external library as
it's filled with security
flaws?"*

Case 1: You're Right ✓

L3
SWE II

"That's correct! Great summary."



Teammate

- You look smart
- Clarification is great for alignment
- You show that you're paying attention

Case 2: You're Wrong ❌

L3
SWE II

- You learned something 💡
- Clarification is great for alignment
- You show that you're paying attention

"Almost. We vetted the library and couldn't find any vulnerabilities, but the company behind it has a history of breaches."

"Ah, got it. Thanks for clarifying!"



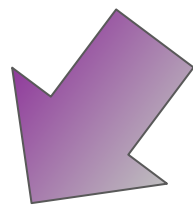
Teammate

Show Your Work



THE PAYOFFS AND HOW-TO'S OF WORKING OUT LOUD

Showing Your Work



During Execution

After Execution

Showing Your Work: Junior vs. Mid-Level

L3

SWE II

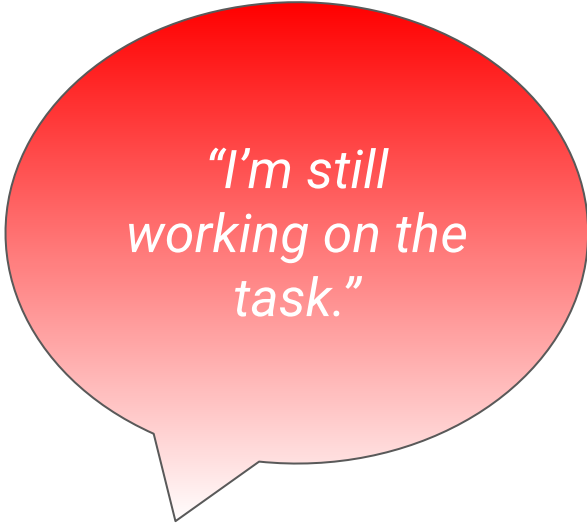
- Gets tasks, doesn't surface for air until the due date
- After the code is landed, they're done

L4

SWE III

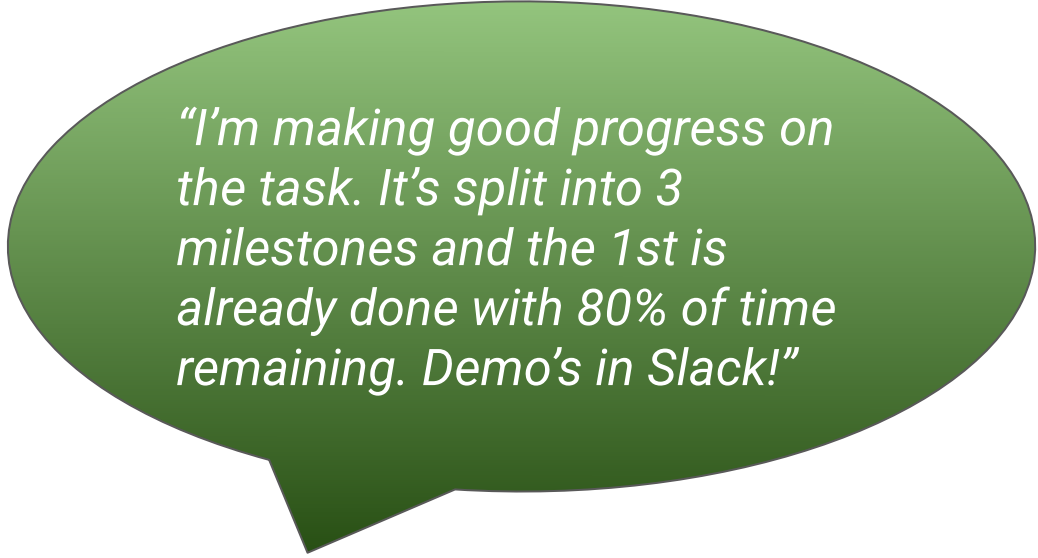
- Gets tasks and shares clear, regular updates
- Anchors against milestones
- After the code is landed, they announce it (often with a slick demo)

Progress Updates: Junior vs. Mid-Level



"I'm still working on the task."

L3
SWE II



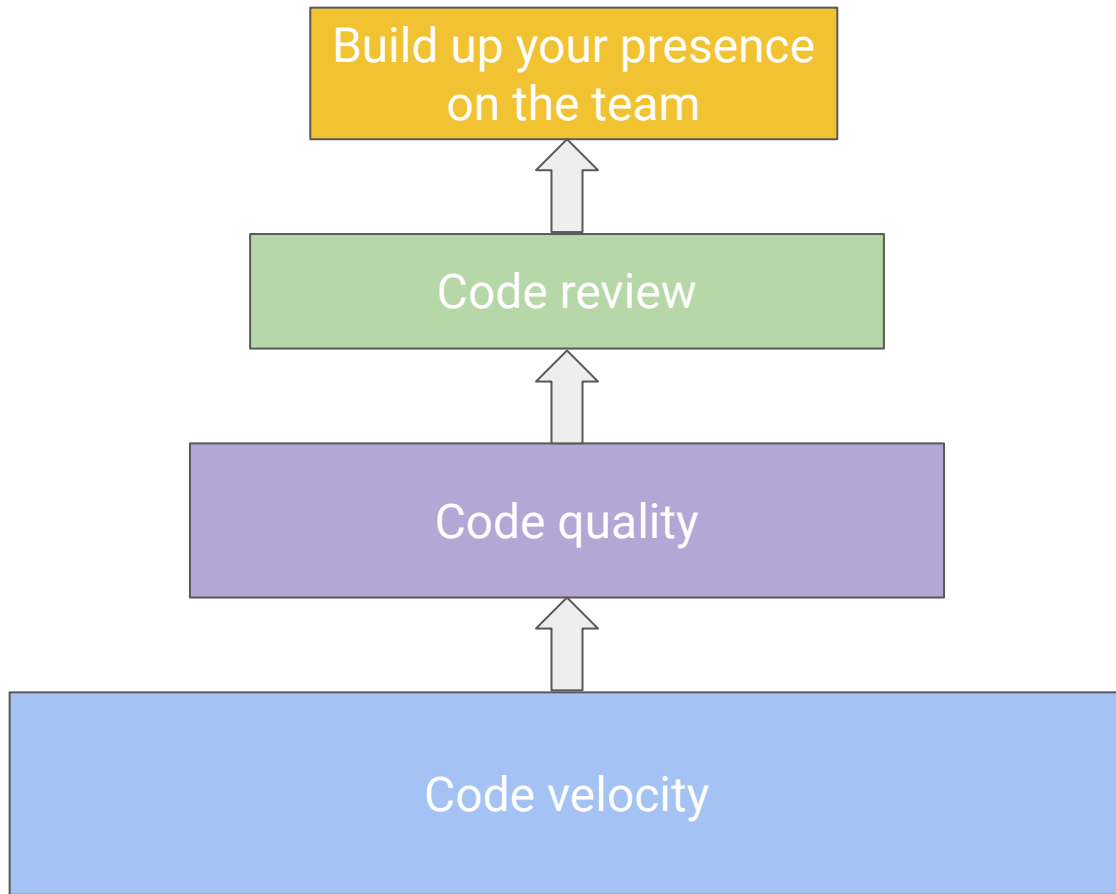
"I'm making good progress on the task. It's split into 3 milestones and the 1st is already done with 80% of time remaining. Demo's in Slack!"

L4
SWE III

Conclusion

High-Level Roadmap





This is NOT a strict ordering.

These phases will naturally blend into each other if you're doing things properly.

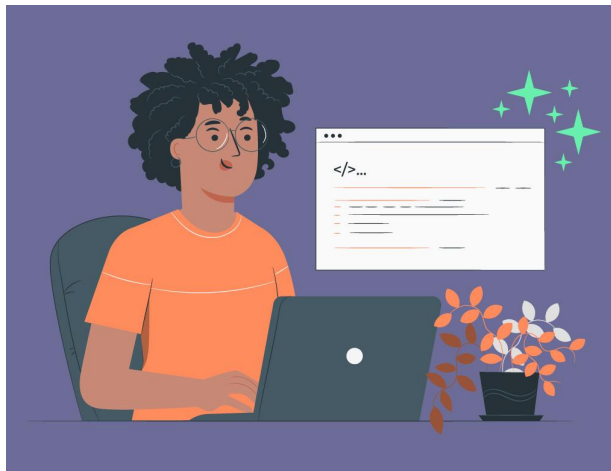
Code Velocity 🏃

- **#1 priority for any engineer is to get stuff done at time**
- Move as fast as possible
- Only tackle low-hanging fruit for code quality:
 - Decompose tasks
 - Clean pull requests
- Don't spend 2+ hours trying to find optimal approach



Code Quality 🌟

- Time to get to this phase:
3-6 months
- By now, you will have gotten tons of feedback (mainly in code review)
- Now it makes sense spending 1-2 hours planning out your approach
 - Share it proactively



Code Review 🔍

- Time to get to this phase:
4-12 months
- By now, you should be decent at writing good code
 - ...so help others do the same!
- Target pull requests from more junior engineers
- Learn from other rejections



Build Up Your Presence On The Team 🤝

- Time to get to this phase:
9-18 months
- Several components:
 - Speaking up in meetings
 - Answering questions
 - Strengthening 1:1 relationships
- Switch from absorbing value to providing value



Done Is Better Than Perfect

**DONE IS BETTER
THAN PERFECT**



**BECAUSE PERFECT
NEVER GETS DONE**

You Will Do *Many* Dumb Things As A Junior Engineer 🤔

- 🍝 Write messy code
- 💥 Break production
- 😞 Ask low-quality, confusing questions
- 👎 Say something completely wrong in a meeting
- ❌ Make a bad suggestion in code review

Do Dumb Thing -> Learn Why It's Dumb -> Repeat

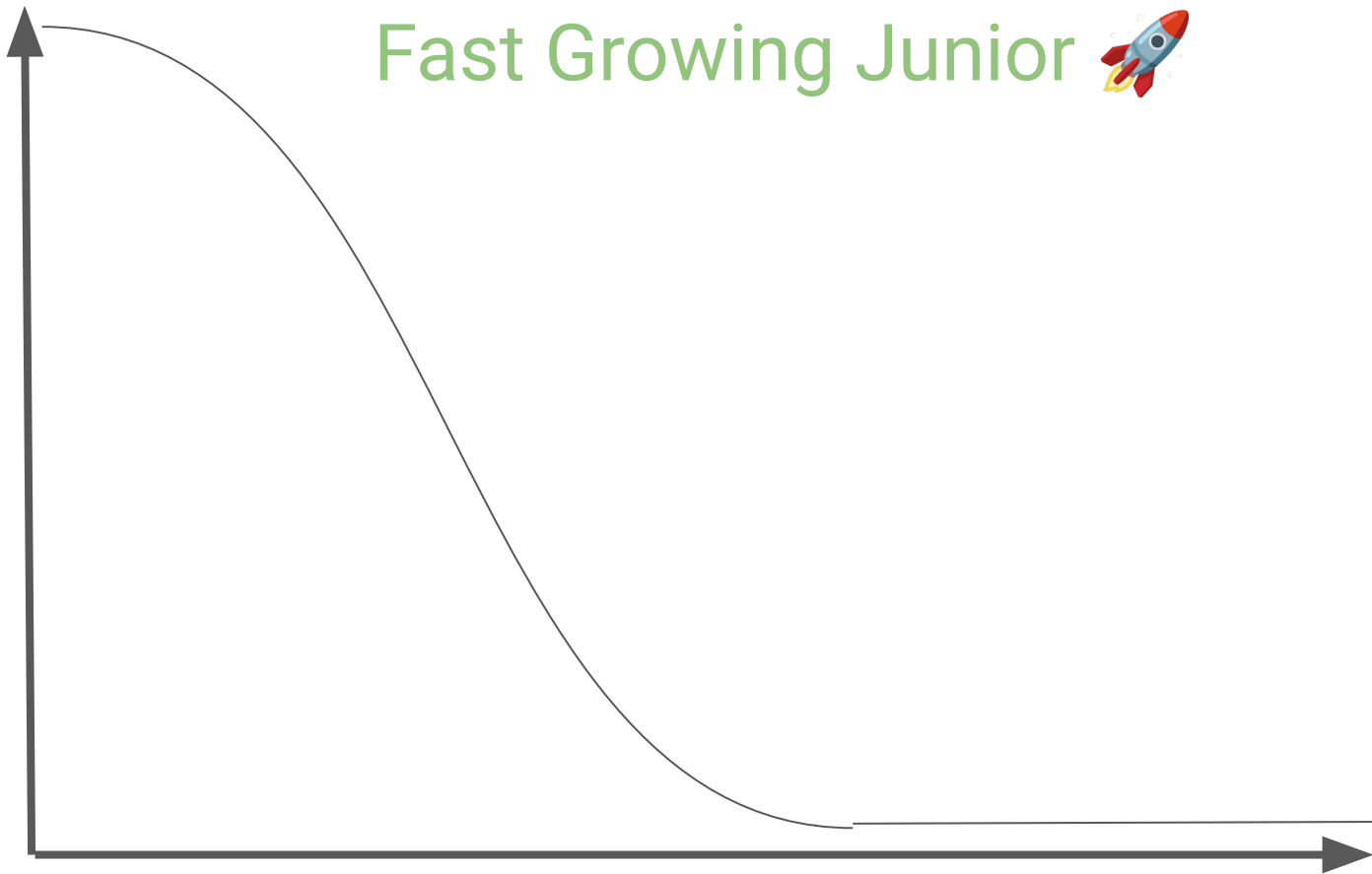
- **Simple way to view L3 -> L4:** Get all the “dumb” things out of your system ASAP
 - Speed run feedbacks
- If you earn trust and communicate well, your team will be cool with this
- Lose the ego - *Embrace being a n00b*



Fast Growing Junior 🚀

Mistakes
made

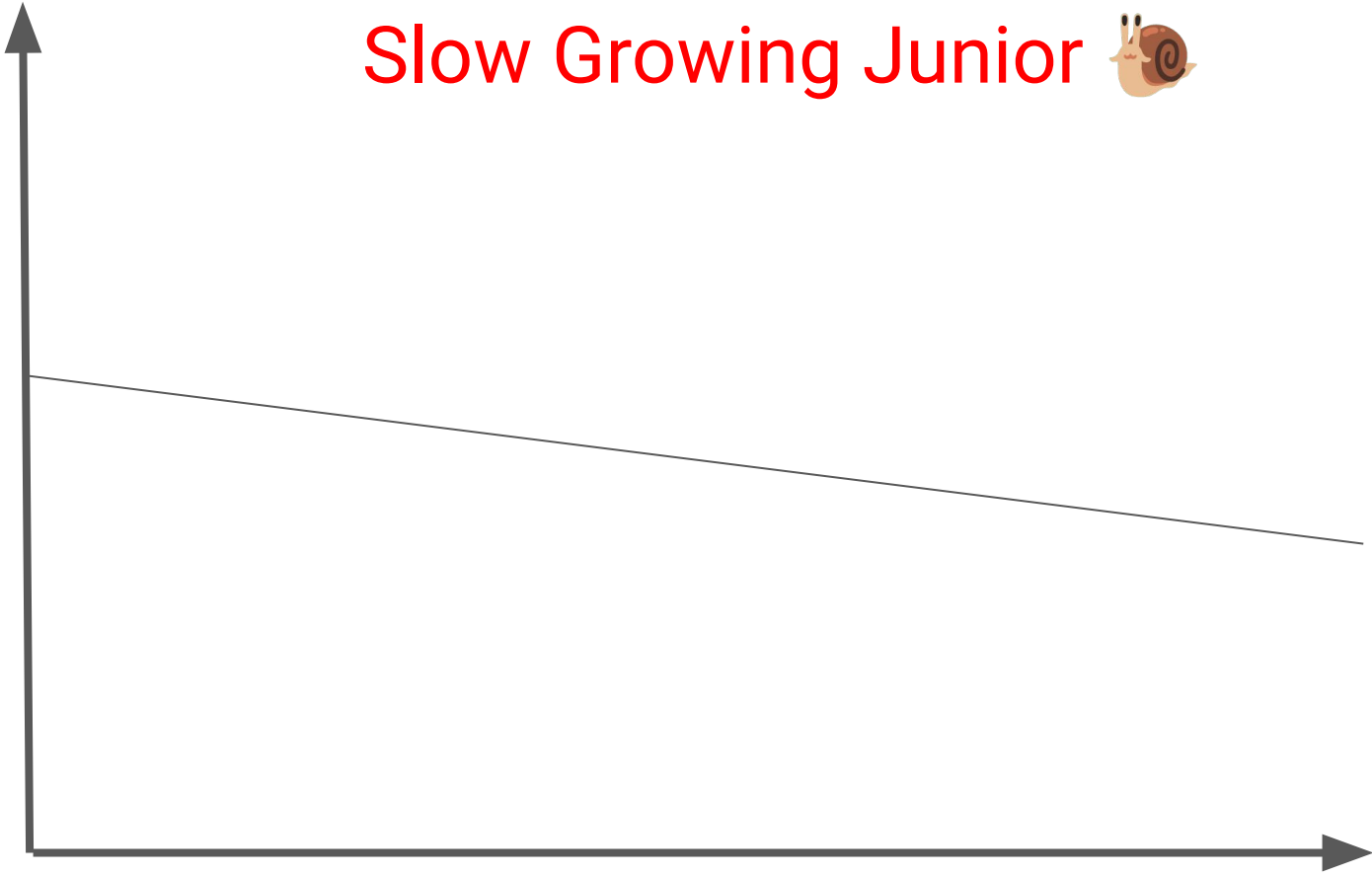
Time



Slow Growing Junior 🐌

Mistakes
made

Time



**Do dumb things fast. Embrace your
mistakes.**

Go Deeper: Follow Through

Always Follow Through



Become an expert craftsperson.

Submit clean pull requests.

Do dumb things fast.

Think like an owner.

Feedback is a gift.



Professor Alex's Homework For You

- ❑ Work with your manager to create a growth plan
- ❑ Apply code quality tactics to your pull requests
- ❑ Review 1 pull request for every 1 you submit
- ❑ Say at least 1 thing in every team meeting
- ❑ Set the agenda for your manager 1 on 1s
- ❑ Decompose your next task

Title

How to quickly learn a codebase as a new grad?

Body

Just joined a new team at Google, and our team's codebase is easily over 5 million lines. How do I make heads or tails of this? Is it okay to just ask teammates to explain it to me?

H **B** *I*      



LEVEL UP YOUR CODE QUALITY



A course by:

ALEX CHIOU



**Level Up Your Code Quality As A
Software Engineer**

ASK GREAT QUESTIONS

THAT GET

GREAT ANSWERS QUICKLY



ALEX CHIOU



**Ask Great Questions That Get Great
Answers Quickly**

These will get you 80%+ of the way to L4





NAIL YOUR PROMOTION

AS A SOFTWARE ENGINEER



A course by:

ALEX CHIOU



Nail Your Promotion As A Software Engineer



THE GO-TO PERSON



WITH
JORDAN CUTLER


Become The Go-To Expert As A Software Engineer

Group Office Hours With Alex - Get Personalized Career Advice Privately

OFFICE HOURS with ALEX CHIOU



Event details

 Monday, April 29, 2024 9:30am PDT to
Monday, April 29, 2024 10:30am PDT

 [Add to Google Calendar](#)

 [Add to Apple Calendar](#)

 [Add to Outlook Calendar](#)

 Taro Premium

This event has ended



22 people attended

thank you 