## PAKISTAN INTERNATIONAL AIRLINES (PIA) - HALF YEARLY REPORT 2023

1. Corporate Overview
Legal Status:
Converted from statutory corporation to public limited company in 2016 under Pakistan International Airlines Company (Conversion) Act 2016
Currently governed under Companies Act 2017
Principal Activities:
Commercial air transportation services (passenger, cargo, postal)
Engineering and allied aviation services
Hotel operations through subsidiaries
Leadership Structure:
Board of Directors:
Chairman: Mr. Aslam R. Khan
CEO: AVM Muhammad Amir Hayat (Retired Air Vice Marshal)
Other members include representatives from Aviation Division, Finance Division, and Economic Affairs Division

Executive Management:
Chief Operating Officer: Amanullah Qureshi
Chief Financial Officer: Amos Nadeem
Chief Commercial Officer: Nausherwan Adil
Chief Technical Officer: Amir Ali
2. Financial Performance (Six Months Ended June 30, 2023)
Income Statement Highlights:
Total Revenue: PKR 120.278 billion (2022: PKR 71.196 billion) - 69% increase
Operating Expenses:
Fuel & Oil: PKR 48.349 billion (41% of operating costs)
Other Expenses: PKR 60.677 billion
Gross Profit: PKR 11.252 billion (2022: Gross Loss of PKR 4.342 billion)
Net Loss: PKR 60.715 billion (2022: PKR 41.319 billion) - 47% increase in losses
Key Financial Ratios:

Revenue Growth: +69% YoY

Gross Margin: 9.4% (2022: -6.1%)
Net Loss Margin: -50.5% (2022: -58.0%)
Revenue Breakdown:
Passenger: PKR 109.912 billion (91.4% of total)
Cargo: PKR 3.329 billion (2.8%)
Charter Services: PKR 2.102 billion (1.7%)
Others: PKR 4.935 billion (4.1%)
3. Financial Position
Assets:
Total Assets: PKR 160.384 billion
Property, Plant & Equipment: PKR 90.732 billion (56.6%)
Current Assets: PKR 53.690 billion (33.5%)
Liabilities:
Total Liabilities: PKR 809.290 billion

Long-term Financing: PKR 277.926 billion
Lease Liabilities: PKR 21.799 billion
Current Liabilities: PKR 447.394 billion
Equity:
Negative Equity: PKR (648.906) billion
Accumulated Losses: PKR 711.555 billion
4. Key Challenges
Financial Constraints:
Current liabilities exceed current assets by PKR 394.244 billion
Accumulated losses of PKR 711.555 billion
High finance costs of PKR 36.823 billion due to increased interest rates
Operational Challenges:
Aircraft fuel costs increased to 41% of operating expenses
PKR depreciation caused exchange losses of PKR 27.465 billion
Liquidity constraints affecting operations

5. Government Support and Restructuring
Government Interventions:
Letter of support from Ministry of Finance (April 2023) confirming continued backing
Markup support provided (PKR 3.422 billion in 2022-23)
Guarantees for financing facilities
Restructuring Plan:
Approved by Prime Minister on June 28, 2023
Steering committee formed to oversee restructuring
Focus areas:
Debt repayment
Operational efficiency
Financial sustainability
6. Auditor's Review
Key Observations:

Financial statements prepared on going concern basis
Emphasis on government support for continuity
Outstanding provident fund dues of PKR 9.194 billion with accrued markup
Γax contingencies not provided for in financial statements
7. Outlook and Future Prospects
Positive Factors:
Recovery in global air travel (47.2% YoY growth in passenger traffic)
Reopening of China's market benefiting Asian carriers
Revenue growth trend continuing
Risk Factors:
Continued PKR depreciation
High interest rate environment
Liquidity constraints
Dependence on government support

8. Commitments and Contingencies

Capital Commitments:
Aircraft purchase commitments: US\$1.528 billion (PKR 436.966 billion)
Other capital expenditures: PKR 10.841 million
Contingent Liabilities:
Claims from Civil Aviation Authority: PKR 59.060 billion
Tax and legal contingencies
9. Subsidiaries and Associates
Major Subsidiaries:
PIA Investments Limited (100% owned)
Manages Roosevelt Hotel, New York
Skyrooms (Private) Limited (100% owned)
Operates Airport Hotel, Karachi
Sabre Travel Network Pakistan (70% owned)
10. Conclusion

The airline showed significant revenue growth and returned to gross profitability in H1 2023, but net losses widened due to finance costs and exchange losses. The company's future remains dependent on successful restructuring and continued government support. While the aviation market recovery presents opportunities, macroeconomic challenges and legacy liabilities continue to pressure the airline's financial position.