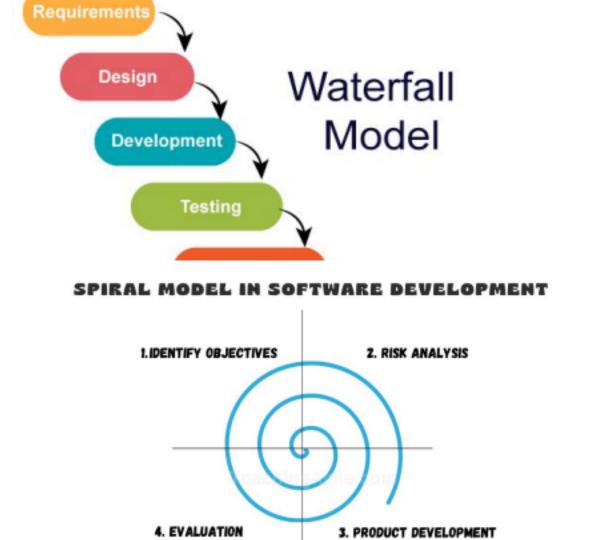
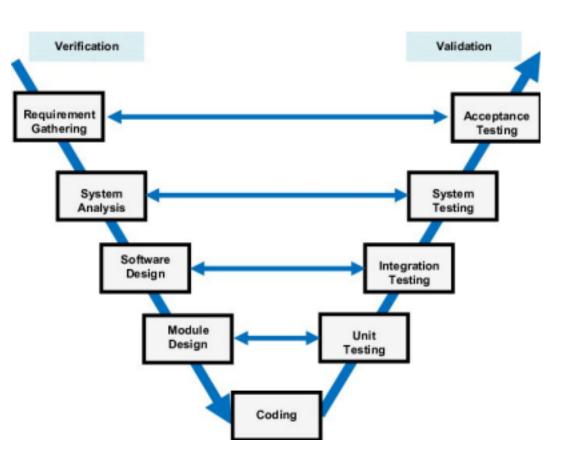
#### alok.giri@ncit.edu.np

### Traditional Methodologies



Waterfall: Linear, rigid, one phase must finish before the next.

Spiral: Combines
Waterfall with
iterative refinement;



adds risk analysis at every loop

V-Model: Emphasizes
Verification and
Validation at each
state

Limitations of Traditional

### Methods

- These models assume that requirements don't change. But in reality, customers often don't know exactly what they want until they see a working project.
- Late testing = late feedback = higher cost Too
   much documentation, too little working product

# Why not break work into smaller parts and deliver every

# 2-4 weeks? That's the idea behind iterative development.

- Introduction to Agile Mindset
  - Agile emerged in response to frustration with slow, inflexible models.
  - Agile values collaboration, continuous delivery, adaptability.

Agile is not just a process—it's a mindset shift. It says, 'Expect change, welcome feedback and deliver value fast'

#### - Need for Flexibility and Rapid Delivery -

Market trends, startups and tech evolution required faster releases.

- Agile supports customer collaboration and shorter release cycles.

Amazon deploys code every 11.6 seconds. That's not possible with Waterfall.

## **Agile Manifesto**

### <u>Four Agile Values</u>

- Individuals & Interactions over Process and Tools
- Working Software over comprehensive documentation
- Customer collaboration over contract negotiation.
- Responding to change over following a plan.

## **Agile Principles**

- Early and continuous delivery of valuable software - Welcome changing requirements, even late in development

- Deliver working software frequently (e.g., every 2 weeks)
- Business and developers must work together daily
- Build projects around motivated individuals Use face-to-face communication

## **Agile Principles**

- Working software is the primary measure of progress
- Sustainable development pace
- Continuous attention to technical excellence
- Simplicity—the art of maximizing the amount of work not done
- Self-organizing teams produce the best designs

- Teams regularly reflect and adjust

In Agile, retrospectives help teams look back every sprint and improve their process. It's like sports teams watching their match to get better.

## Agile vs Traditional Mindset

Aspect	Traditional Mindset	Agile Mindset
Planning	Fixed upfront	Evolving and adap
Communication	Formal, documentation-heavy	Open and continuo
Delivery	End of cycle	Continuous
Testing	After coding ends	Parallel and early
Success Metric	Meeting plan	Delivering value qu

## Benefits and Challenges

- Benefits of Agile
  - Customer Satisfaction: Frequent delivery of valuable features
  - Faster delivery: Small, shippable increments Adaptability: Can change course based on feedback Team Ownership: Empowered and self organizing teams

In Agile, teams feel a sense of ownership. They don't just follow instructions—they solve problems together.

- Challenges in Agile
  - Scope Creep: Continuous change without proper control

- Cultural Resistance: Traditional organizations resist flat structures
- Enterprise Policies: Legal and compliance requirements may not match Agile flexibility
- Requires Maturity: Agile fails if people don't collaborate well.

Agile gives freedom—but freedom without discipline leads to chaos.

#### When to Use Agile

#### **Use Agile when:**

- Requirements are likely to change
- Quick feedback is needed

Innovation is a priority

#### **Avoid Agile when:**

- Fixed scope, timeline, and budget
  - Regulatory or safety-critical projects (e.g., aviation software)