

Business Plan: A few basics

Why: Putting numbers and logic to a dream

• Who write it: Founder

• Who needs it: all Others

When does it come when you start

Why such a detailed business plan

• Onset partners found that 91% of their portfolio companies that followed their business plan failed.

(Spinelli, pp 129)

But the investor want a business plan

Business Plan: a format

(Spinelli, pp 250)

EXHIBIT 8.2

Business Plan Table of Contents

I. EXECUTIVE SUMMARY

Description of the Business Concept and the Business

Opportunity and Strategy.

Target Market and Projections.

Competitive Advantages.

The Team.

The Offering.

II. THE INDUSTRY AND THE COMPANY AND ITS PRODUCT(S)

OR SERVICE(S)

The Industry.

The Company and the Concept.

The Product(s) or Service(s).

Entry and Growth Strategy.

III. MARKET RESEARCH AND ANALYSIS

Customers

Market Size and Trends.

Competition and Competitive Edges.

Estimated Market Share and Sales.

Ongoing Market Evaluation.

IV. THE ECONOMICS OF THE BUSINESS

Gross and Operating Margins.

Profit Potential and Durability.

Fixed, Variable, and Semivariable Costs.

Months to Breakeven.

Months to Reach Positive Cash Flow.

V. MARKETING PLAN

Overall Marketing Strategy.

Pricing.

Sales Tactics.

Service and Warranty Policies.

Advertising and Promotion.

Distribution.

VI. DESIGN AND DEVELOPMENT PLANS

Development Status and Tasks.

Difficulties and Risks.

Product Improvement and New Products.

Costs.

Proprietary Issues.

VII. MANUFACTURING AND OPERATIONS PLAN

Operating Cycle.

Geographical Location.

Facilities and Improvements.

Strategy and Plans.

Regulatory and Legal Issues.

VIII. MANAGEMENT TEAM

Organization.

Key Management Personnel.

Management Compensation and Ownership.

Other Investors.

Employment and Other Agreements and Stock Option and

Bonus Plans.

Board of Directors.

Other Shareholders, Rights, and Restrictions.

Supporting Professional Advisors and Services.

IX. SUSTAINABILITY AND IMPACT

Issues of Sustainability of the Venture.

Impact on the Environment.

Impact on the Community and Nation.

- X. OVERALL SCHEDULE
- XI. CRITICAL RISKS, PROBLEMS, AND ASSUMPTIONS
- XII. THE FINANCIAL PLAN

Actual Income Statements and Balance Sheets.

Pro Forma Income Statements.

Pro Forma Balance Sheets.

Pro Forma Cash Flow Analysis.

Break-Even Chart and Calculation.

Cost Control.

Highlights.

XIII. PROPOSED COMPANY OFFERING

Desired Financing.

Offering.

Capitalization.

Use of Funds.

Investor's Return.

XIV. APPENDIXES

Introduction of the Startup

- Startup Name:
- Founders:
- Registered (Month, Year):
- Incubated at:
- DPIIT Registration:
- Broad area: Healthcare/IT/Agri/Finance/E-mobility/Defense/smart cities etc.

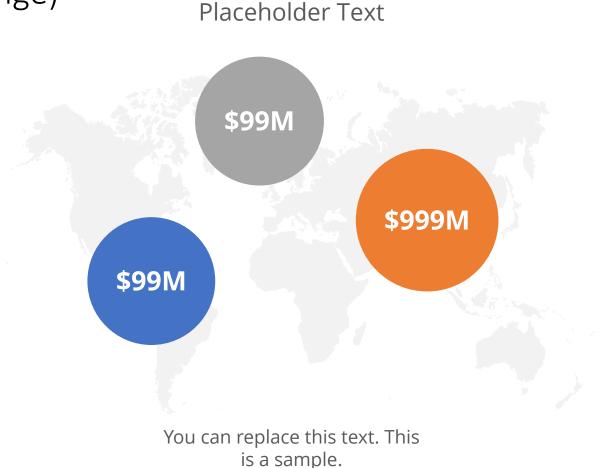
The Problem statement (Summarize based on this problem statement canvas)

CONTEXT When does the problem occur?	PROBLEM What is the root cause of the	ALTERNATIVES What do customers do now to fix
[Type here]	problem? [Type here]	the problem? [Type here]
CUSTOMERS	EMOTIONAL IMPACT	ALTERNATIVE SHORTCOMINGS
Who has the problem most often?		What are the disadvantages of the alternatives?
[Type here]	How does the customer feel? [Type here] QUANTIFIABLE IMPACT	[Type here]
	What is the measurable impact? (include units) [Type here]	

The Market size and your targeted market share (graphics

only for reference, you may change)

You can replace this text. This is a sample. 70% **20%** 30% Category 1 Category 2 Category 3

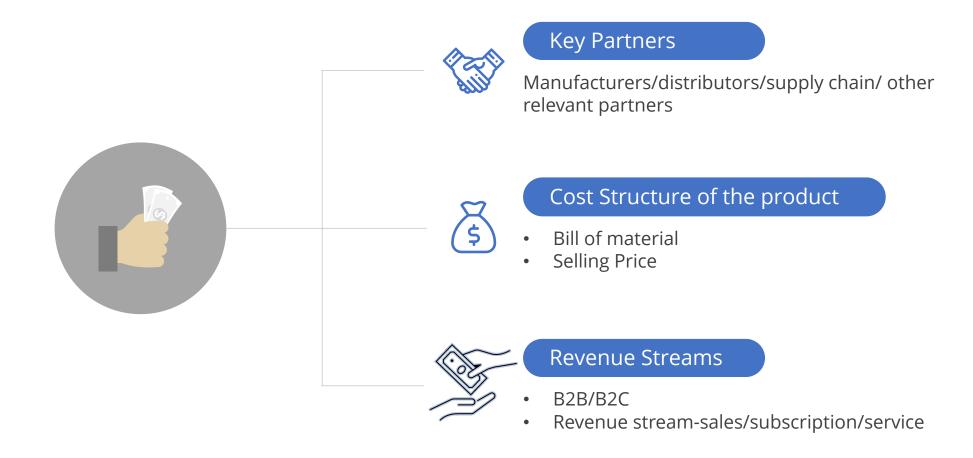


The Proposed Solution (With Brief Tech description)

USP of the solution

- Novelty
- Intellectual property
- Competitive landscape (Local and global competitors and comparison of your solution with theirs)
- Key advantages of product/solution- Better solution offered, Import substitute, Cost effective, Ease of Reach or access, ease of use, any other..

Business Model (graphics just for ref.)



Team (Highlight strengths of team members and key role in the startup)

Technology



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Business



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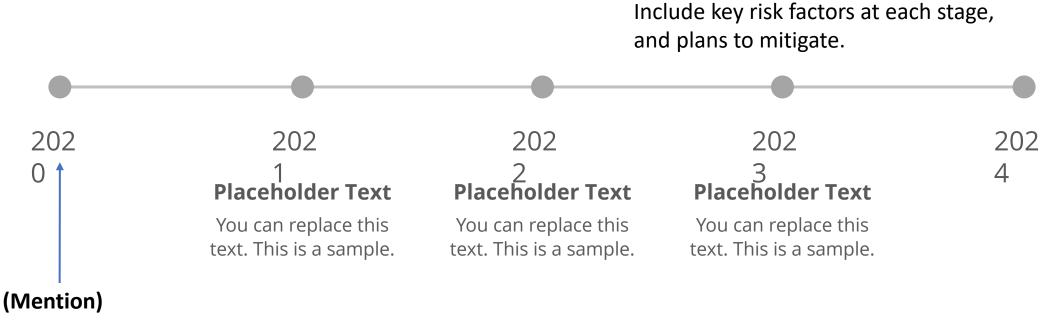


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Financial Table (Actuals for past and projections for future)

	2019	2020	2021	2022	2023
This is a sample	9,999	9,999	9,999	9,999	9,999
This is a sample	99	99	99	99	99
This is a sample	999	999	999	999	999
This is a sample	999,999	999,999	999,999	999,999	999,999
This is a sample	999,999	999,999	999,999	999,999	999,999
This is a sample	9,999	9,999	9,999	9,999	9,999
This is a sample	99	99	99	99	99
This is a sample	999	999	999	999	999
This is a sample	999,999	999,999	999,999	999,999	999,999
Total	999,999	9,999	999,999	999,999	99,999

Roadmap and milestones (include all points, graphics may be changed)



- Current Product Status and any funds raised:
 - Development stage, Ready to manufacture, Ready to deploy (if yes, specify timelines to deployment in weeks) or already deployed
 - Current capacity: in terms of manufacturing, deployment, customer segment
- Current clients/user(s)