

TCS Corporate Governance and Board of Directors

Board Composition (As of March 31, 2025): - 8 Directors - Average Age: 63 years - Average Tenure: 6 years

Leadership:

Non-Independent, Non-Executive: - N. Chandrasekaran - Chairman (Non-Independent, Non-Executive)

Independent, Non-Executive Directors: - Dr. Pradeep Kumar Khosla - Hanne Sorensen - Keki M. Mistry - Al-Noor Ramji - Sanjay V. Bhandarkar

Non-Independent, Executive: - K. Krishnaswamy - CEO & Managing Director - Aarthi Subramanian - Executive Director, President and COO

Board Committees:

Audit Committee Members: - Mr. Keki Mistry (Chairman) - Dr. Pradeep Kumar Khosla - Ms. Hanne Sorensen - Mr. Al-Noor Ramji - Mr. Sanjay Bhandarkar

TCS maintains high standards of corporate governance with transparency in disclosures and communication of strategy, risks, and opportunities to reduce information asymmetries and enable fair valuation of the stock.

****Theoretical Background**** This section provides theoretical foundations and core principles underlying corporate governance. It explains conceptual models, foundational algorithms, and frameworks practitioners use to reason about the topic.

****Core Concepts**** - Definitions and formalization of the problem domain. - Key models and abstractions used in analysis (e.g., probabilistic models, optimization objectives, architectural patterns).

****Mathematical / Conceptual Models**** Where applicable, include concise descriptions of relevant mathematical concepts: probability distributions, objective functions, complexity considerations, system-of-systems models, or governance/control loops.

****Implications for Practice**** Practical implications, trade-offs, typical deployment considerations, data needs, evaluation metrics, and governance or compliance concerns.

****Further Reading & References**** Pointers to canonical textbooks, surveys, standards, and influential papers that help deepen understanding.