

Business and Financial Summary - Fabpad

13th September 2025



Presenting Team

Mentor



Vinay Bansal

Founder. CEO Inflection Point Ventures







Lead

Minal

Shah

Principal, SEA

Inflection Point

Ventures

networth

Bank of America.



Devananda

Ex Sr Manager Johnson & Johnson











Subject Matter Experts

Monica Raheja

Founder Pad Squad

ATLAS



Radha Ramanujan

Customer





Simran Mehta

Manager Inflection Point Ventures





Kritika Julka

Senior Associate Inflection Point Ventures





Mehak Ahuja

Associate Inflection Point Ventures





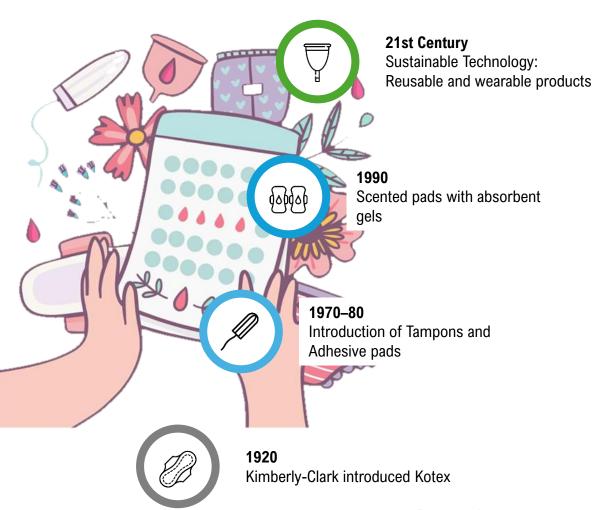
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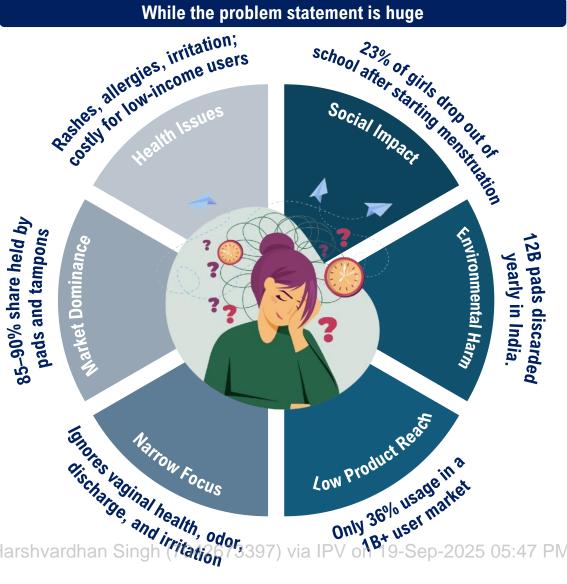
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Menstrual/Hygiene an unresolved/problem statement 05:47 PM



Limited innovation in Menstrual Hygiene





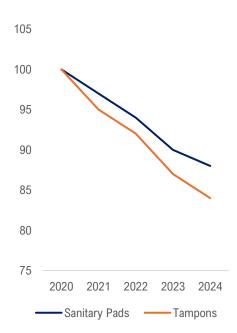


Market gap and rise of sustainable products 19-Sep-2025 05:47 PM

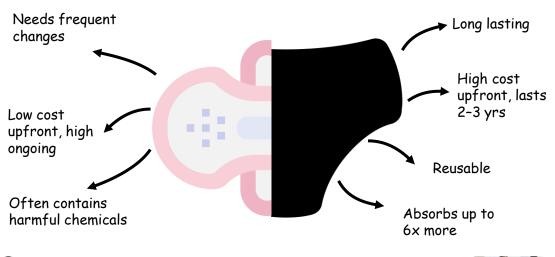


Rising user dissatisfaction with current products.

Sales Index (2020 = 100)



The move towards sustainability



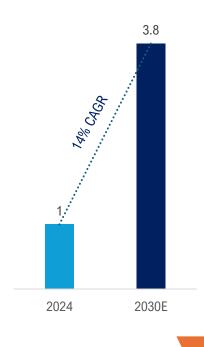
Retail Dive

Kimberly-Clark acquires majority stake in Thinx

The deal with Kimberly-Clark gives Thinx access to the company's expertise and resources, including expanded distribution through its wide range...



Indian Feminine Hygiene Product Market (USD Bn)



- Sanitary product use set to grow from 36% to 50%.
- Low base, rising eco-awareness, and pricing create big opportunity for innovations like period panties.

US pads and tampons expected to lose 15-20% market share to sustainable products

Drivers for the Indian Growth Story

Education More adoption, less stigma

UrbanizationDemand for comfort

IncomeShift to premium

Sustainability
Preference for ecofriendly options

E-commerceBetter access & choice

Govt/NGOsRural penetration





Capital Efficient & Profitable

Bootstrapped with ₹30L; EBITDA positive with strong YoY growth.



Attractive Unit Economics

~75% gross margins, low CAC, and high retention.



Category Innovation

Leading with period panties—comfortable, reusable, and hassle-free.



Diversified Revenue Streams

Strong B2B partnerships with top brands.



In-House Manufacturing

Full control over quality, scalability, and cost.



Perfect Market Timing

Cultural shift driving adoption in menstrual & sexual wellness.



Omnichannel Growth

Available across D2C & Q-Commerce—boosting reach and reducing stigma.



Social Impact at Scale

₹1 Cr+ raised; 42,000 hygiene kits distributed via Project Padma.



First-Mover Advantage

Market leader in period panties; expanding into razors & intimate care.

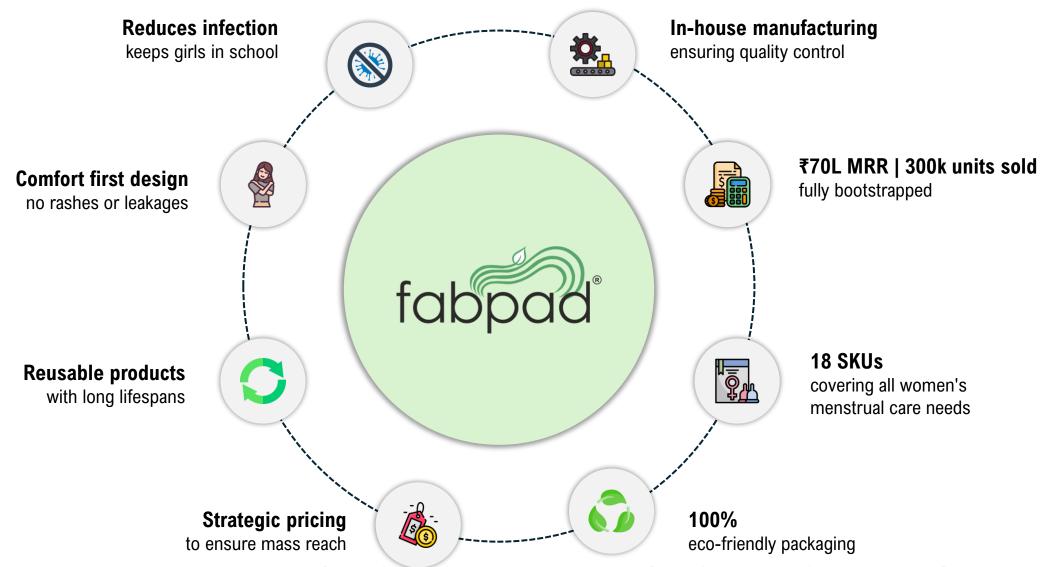


Eco-Forward Products

Chemical-free, plastic-free, biodegradable—zerowaste promise.

Fabpadrs Emplowering women; Saving the planetep-2025 05:47 PM







oadelmnovating/for/Every/Need:2Periods/Everyday/and-Beyond47 PM



Fabpad caters to women's needs across menstrual, everyday, and maternity care.





















Available in prints, waist styles, & bonded options; suitable for daily use too.



High-Waist



Mid-Waist



High-Waist



Bonded



Teens



Shorties

Launched Men's Briefs



Reusable Leakproof Accidental Urine Leakage Incontinence Underwear/Briefs

Storage Pouch



Reusable pads come with a storage pouch for easy washing.



Sustainable Supply Chain 46 Distribution Model Sep-2025 05:47 PM



Supply Chain

Raw Material Procurement









Manufacturing







Distribution





End Customer

Sustainable fabrics from Ghaziabad, Tiruppur, Ludhiana & elastics from Surat.

Precision cutting to optimize usage & reduce waste.

About 70% in-house via partner factory, 20% with sister concern. 10% vetted vendors.

Rigorous testing for leak-proofing, durability, hygiene & comfort.

Quality Check

Own website + marketplaces (Amazon, Flipkart, Zepto, Blinkit) for wider reach.

Target Group - Healthconscious women across urban & rural areas.

Distribution & Channel Partners

Hyperlocal + E-commerce



TATA

<u>1mg</u>









blinkit





Key B2B Partners





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Key NGO & Corporate Partners

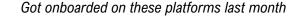






Chinese Import Ban Spurs FabPad's B2B Growth

- > Imported Supply Cut Off Most brands were importing organic period panties from China.
- > Regulatory Barrier Indian government has banned these imports; only manufacturers with relevant licenses can produce locally.
- > Fabpads' Advantage Among the few licensed players, making it the go-to supplier for the market.
- > B2B Leader Majority of competing brands currently procure from Fabpads for white-label production.
- ➤ Future Dominance On track to capture ~50% market share by 2030 in organic pads, directly (B2C) and indirectly (B2B).





ad Experienced Founding Team with complimentary skill sets: 47 PM



Founding Team





	Shripriya Dhelia	Dipesh Dhelia
Role	Founder & Director	CEO
Responsibilities	Outreach & Product Development	Management & Operations
Qualification	Bachelors in Fashion Design from University of the Arts London	Bachelors of Commerce from University of Calcutta
Past Experience	Has run her own Fashion Label "Sitaara"	20+ Years of Experience in Garments Manufacturing and Export
Current Compensation	INR 25K per month	INR 1.3 L per month

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Founders with complimenting skill	sets
-	·

Core Team



Sundeep Dhelia Head of Production



Shradha Mundra Chief marketing Officer



Kevin Sreenath Digital Marketing Manager



Dipankar Bakli Quality Assurance Manager

Other Team Member includes

Marketing ~ 3

Quality Assurance & Customer Success ~ 1

Logistics & Support Team ~

Cap Table

ESOP, 10.00%

Friends & Family,

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Product Differentiation in terms of Distribution and Focus 05:47 PM



Low focus on Period panties as a category

FabPad

HealthFab

Reusable leakage proof

> Intimate care

Current Product Focus

Toilet Hygiene

Organic Pads and Tampons

fabpad	fabpad°	fabpad HealthFab		
	VWash fabpad	VWash fabpad		
	SIRONA PEE SAFE	SIRQNA PEE SAFE		
fabpad	AVNI WELLNESS SIRONA	SIRQNA		

Style	Solids and prints in 6 styles	Solids in black, nude, navy and green with three styles		
Availability	Amazon, Zepto, Blinkit, Swiggy Instamart and B2B	Amazon and Zepto		
Price	INR 599	INR 499		
Product categories	7 (diversified across panties, pads and intimate care)	1 (only focus on period panties)		

B2B

D2C and Ecommerce Shared/Dow

Quick Commerce



VEARS OF NVESTMENT SUCCESS COmpetition rdhan Singh (7042673397) via IPV on 19-Sep-2025 05:47 PM



	Fabpad	Healthfab	Avni Wellness	Sirona	Peesafe	Nua	Plush	Zoy
Basis	fabpad	HealthFab	AVNI WELLNESS	SIRONA	PEE SAFE	nua nua	PLUSH® VOUR PERIOD OF COMPORT	Zoy
Location	Kolkata	Bangalore	Mumbai	Delhi	Gurugram	Mumbai	Chennai	Tamil Nadu
Founded	2020	2019	2021	2015	2017	2017	2018	2022
Revenue	INR 5.7 Cr	INR 8.2 Cr	INR 2.8 Cr	NA	NA	NA	NA	NA
Funding Stage	Seed	Seed	Angel	Acquired	Series B	Series B	Series B	NA
Total Funding	Bootstrapped	\$1.34 M	\$116K	\$8.46 M	\$16.5 M	\$22.4 M	\$8.13 M	Bootstrap
Major Investors	NA	BeyondSeed, Invstt	We Founder Circle, Namrata Sahoo	Good Glamm Group	Venture Catalysts, WFC	Let's venture, Lightbox	Blume Ventures	NA
Valuation	INR 40 Cr	INR 32 Cr	INR 14 Cr	NA	NA	NA	NA	NA
Product categorie	es							
Reusable Period Panty								
Sanitary Pads								
Intimate Care								
Toilet Hygiene								
Personal Care								
Maternity Care								
Men's Care								
Focus	Reusable Period Panty	Reusable Period Panty	Reusable Period Panty	Personal Care & Toilet Hygiene	Toilet Hygiene	Sanitary Pads & Liners	Sanitary Pads & Liners	Sanitary Pads
Distribution								
Own Website								
E-Commerce								
Quick Commerce								
B2B								
In House Manufacturing								
Pricing (Reusable Period Panty)	INR 599/-	INR 499/-	INR 999/- Shai	INR 645/- ed/Downloaded b	INR 499/- by: Harshvardha	an Singh (70426733	397) via IPV on 19-S	ep-2025 05:47 PM



ade360° Feedbackfrom SME,4Suppliers & Customersp-2025 05:47 PM



Subject Matter Experts



Devananda K

EX Sr Manager

Johnson &

Johnson



Shruti Chand

Founder & CEO

Naarica



Mandeep Singh

Ex-VP

Soothe Healthcare

(Paree)



Monica Raheja

Founder

PadSquad - NGO



Hygiene City Pvt Ltd.



My Little Baby World Pvt Ltd.



Sachinam Fabrics



Whitewings Hygienics Pvt Ltd.

Customers' Feedback

	Asha Arun	Mahima Mehta	Shruti Raikar	Tamanna Sharma	Pooja Rabari
Pricing					
Leakage Protection					
Quality					
Comfort					
Ease of Use & Washing					

Areas of strength

- Profitable Growth: ₹9 Cr revenue with profitability rare at early stage.
- In-house Manufacturing: Quality control, flexibility, adherence to specifications.
- **Eco-Conscious Positioning:** Premium, sustainable feminine hygiene niche.
- Supplier Trust & Reliability: Long-term stable relationships with manufacturers with strong trust, ontime payments, and adherence to quality standards.
- First-Mover Advantage: Early mover in period panties in India with strong recall.

Risks/Watchouts

- Over-Diversification: Too many categories risk diluting focus and resources. Their focus remains on period panty others to attract customer by offering broad base
- Competitive Threat: Large FMCG players entering sustainable pads threaten Fabpad's position. They have early mover advantage which makes them good option for strategic acquisition
- Consumer Awareness: Hygiene concerns about reusables need significant education efforts. Large part of fundraise to go into marketing and customer awareness efforts aded by: Harshvardhan Singh

Vendors Feedback

- Good behavior and relationship; no reported issues from suppliers.
- Prompt payments—usually on the spot with no delays
- Reliable partnerships—suppliers have worked with Fabpad for 2–3 years without problems.
- Quality focus—strict adherence to fabric specifications; effective negotiation by Dipesh.
- Supply is stable and increasing; contact details align

by: Harshvardhan Singh (704267withgindustry standards 19-Sep-2025 05:47 PM



adeGTM StrategyhaFull-spectrum wellness & beauty-brand 05:47 PM



GTM Strategy

Global Expansion

Quick Commerce & Product Expansion



Offline Retail Domination



- Strategic B2B & D2C partnerships across Africa, GCC, SE Asia
- Available for sale at select stores in Kenya, Nairobi



- On Boarded Zepto and Blinkit (April-August 2025), Swiggy Instamart (Q3 2025)
- 15-min delivery in 20+ Tier 1 & 2 cities
- Cramp Relief (Heat Patches, Roll-Ons), Toilet Sanitizers (Spray), Razors + Aftercare (Soothing Gels)

zepto



- Onboarding A-list Celebrity brand ambassador (2025-26)
- Omni-channel campaigns (Meta, YouTube, OTT, Outdoor)
- Regional storytelling & stigma-breaking digital education

- Targeting Presence in Reliance, Dmart, Vishal Mega Mart
- Strong in-store visibility, POSM & customer education



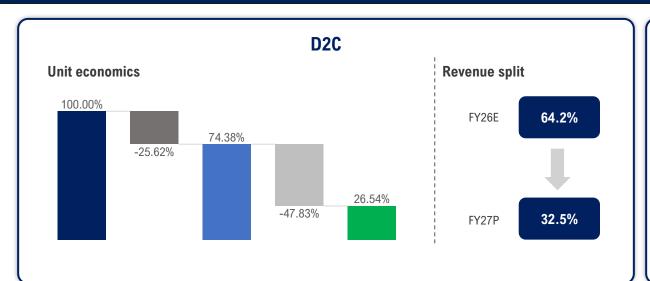


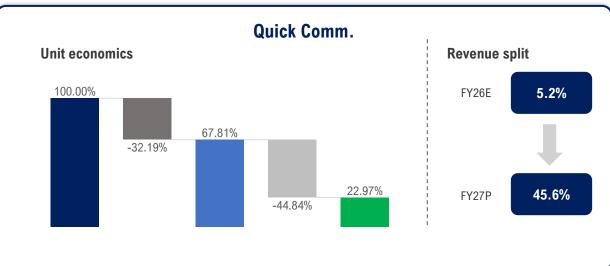


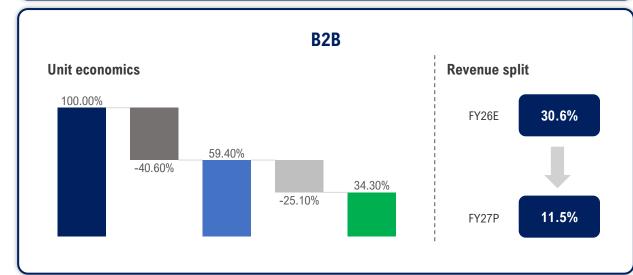


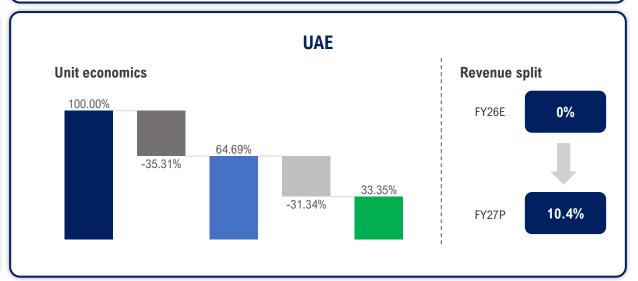
Init Economics, Business & Revenue Model 9-Sep-2025 05:47 PM













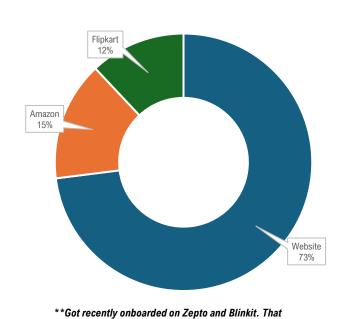






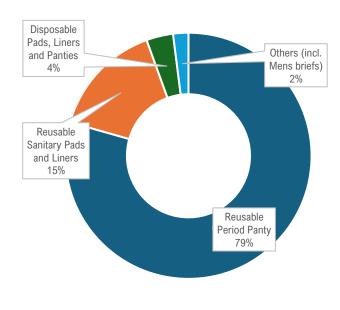


Channel wise split



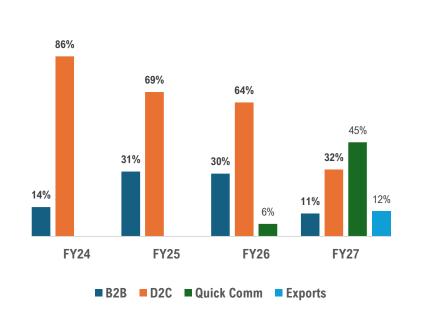
will kick in revenue growth

Category wise split



**80% of revenue comes from Period Panty Category

Sales Split



Other Key Metrics



25% Repeats



8.2:1 LTV:CAC



~INR 4200 LTV





~INR 350 CAC





Profitable today, building towards becoming a household name.



Financial Projections						
INR Cr.	FY24A	FY25A	FY26P	FY27P		
Total Revenue	5.33	5.65	11.00	22.00		
(-)COGS	2.14	2.46	3.96	7.04		
(-)Logistics & Postage	0.46	0.35	0.64	1.32		
Gross Margin	2.72	2.83	6.40	13.64		
Gross Margin %	51%	50%	58%	62%		
(-)Salaries & Wages	0.42	0.50	1.65	2.97		
(-)Marketing	1.52	1.84	5.50	9.02		
(-)Professional & Legal Fees	0.01	0.01	0.04	0.06		
(-)Utilities	0.04	0.02	0.05	0.09		
(-)Rent	0.16	0.16	0.21	0.27		
(-)R&D	0.26	0.09	0.35	0.49		
(-)Misc	0.21	0.08	0.14	0.25		
EBITDA	0.11	0.13	-1.54	0.49		
EBITDA %	2%	. 2%	Ch14%/D	2%		

Notes on Financials

- ✓ EBITDA positive with high capital efficiency ratio
- ✓ Low CAC showcasing Pull rather than Push factor
- ✓ Quick commerce recently onboarded revenue expected to kick in soon
- ✓ Two large B2B agreements in place with Airport Authority and Zambia

Utilization of Funds



Brand & Marketing 40%



Team building 30%



Supply chain 20%



Product Dev. & Capex 10%

Sources Of Funds



INR 1-2 Cr

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Thank You

