

Kruskal-Wallis Test

Here our dataset is of (7115) Art sector which is small in size. The data gathered from the survey which is divided into 9 different Segments namely DIVERSITY IN POLICIES AND PROCEDURES, INCLUSIVITY BY POLICIES AND PRACTICES, DIVERSITY BY RECRUITMENT PROCESS, DIVERSITY IN POLICIES AND PROCEDURES, INCLUSIVITY BY POLICIES AND PRACTICES, WORKPLACE INCLUSION AND DIVERSITY BY RECRUITMENT PROCESS, ORGANIZATION'S CULTURE, INCLUSION BY DIFFERENT NEEDS and WORKPLACE INCLUSION AND DIVERSITY BY CAREER DEVELOPMENT AND EMPLOYEE RETENTION coded as Q1 to Q9 in the dataset.

The dataset has responses from 6 employees with various job position. Here in the second column the 2 in front of Q1 indicates the median of all the Q1 for all employees which is DIVERSITY IN POLICIES AND PROCEDURES. Likewise, for all different segments with respect to the job positions that make 62 rows.

The dataset looks like:

Segment	Medians
Q1	2
Q1	4
Q1	3
Q1	3
Q1	4
Q1	1
Q1	0
Q1	1
Q2	4
Q2	3
Q2	5
Q2	4

- The outcome of Kruskal-Wallis tells us if there is difference among segments but doesn't tell us which segments are different. In order to determine which segments, differ we need to use Dunn's test as a post-hoc analysis of Kruskal-Wallis test.
- Assumptions:
 1. One-way data.
 2. Dependent variable is ordinal, interval or ratio.
 3. Independent variable is a factor with two or more levels (Two or more segments).
 4. Observations between segments are independent.

5. In order to be a test of medians, the distribution of values for each group need to be of similar spread.

- Hypothesis:
 - H0: The segments sampled from populations are with identical distributions.
 - H1: The segments are sampled from populations with different distributions.
- Interpretation
 - Significant results can be reported as “There was a significant difference in values among segments”.
 - Post-hoc analysis (“There was a significant difference in values between segments from (Q1-Q9)).

```
> #Reading the Excel file.  
> #Harsh3 <- read_excel(file.choose())  
> #View(Harsh3)  
> #head(Harsh3)  
> #Converting the Segments into factor for analysis.  
> Harsh3$Segment<-ordered(as.factor(Harsh3$Segment))  
> bartlett.test( Medians~ Segment, data = Harsh3)
```

Bartlett test of homogeneity of variances

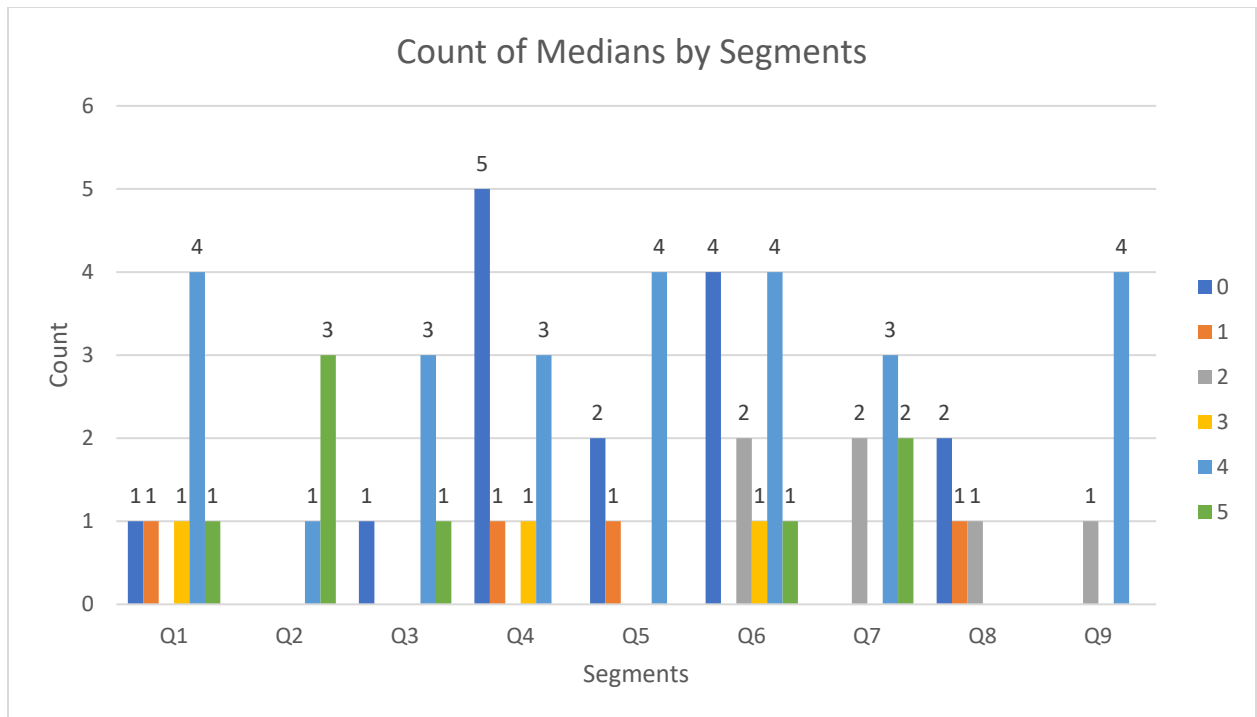
data: Medians by Segment

Bartlett's K-squared = 9.5098, df = 8, p-value = 0.3011

```
> |
```

Here one of the assumptions for Bartlett test is the p-value needs to be greater than 0.05. For our test the p-value is 0.3011 which is greater than 0.05.

- The below bar plot shows the count of median ranks for different segments.



- Test

```
> #Kruskal-Wallis test
> kruskal.test( Medians~ Segment, data = Harsh3)
```

Kruskal-Wallis rank sum test

data: Medians by Segment
Kruskal-Wallis chi-squared = 19.615, df = 8, p-value = 0.01189

We reject the Null Hypothesis by stating that p value is less than 0.1 alpha level and conclude that the segments have different distributions from the population.

- **Effect size**

Here We found out that the p-value for Kruskal-Wallis test is significant. So, after

running the Effect size Statistics for the Kruskal–Wallis test provides us the degree to which one

group has data with higher ranks than another group. They are related to the probability that a value from one group will be greater than a value from another group.

An effect size of 1 indicates that the measurements for each group are entirely greater or entirely less than some other group, and an effect size of 0 indicates that there is no effect; that is, that the segments are absolutely stochastically equal.

Interpretations for Vargha and Delaney's *A* and Cliff's *delta* come from Vargha and Delaney (2000).

Maximum Vargha and Delaney's *A* or Cliff's *delta*

Here, the *multiVDA* function is used to calculate Vargha and Delaney's *A* (VDA), Cliff's *delta* (CD), and *r* between all pairs of segments. The function identifies the comparison with the most extreme VDA statistic **with 1 for [(Q2-Q8)]**. That is, it identifies the most **disparate** segments.

```
$comparison  
Comparison  
"Q2 - Q8"
```

```
$statistic  
VDA  
1
```

```
$statistic.m  
VDA.m  
1
```

```
> library(rcompanion)
> library(coin)
> multiVDA(x = Harsh3$Medians,
+          g = Harsh3$Segment)
```

\$pairs

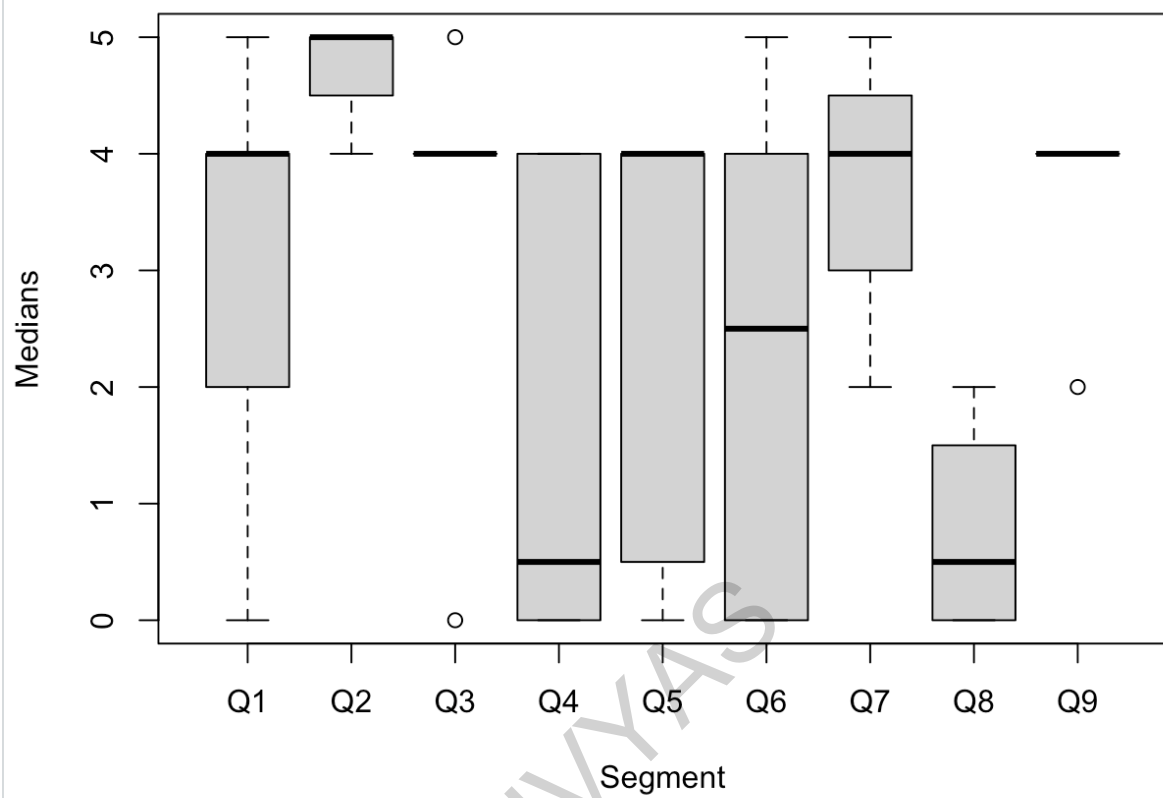
	Comparison	VDA	CD	rg	VDA.m	CD.m	rg.m
1	Q1 - Q2	0.141	-0.718	-0.7190	0.859	0.718	0.7190
2	Q1 - Q3	0.425	-0.150	-0.1500	0.575	0.150	0.1500
3	Q1 - Q4	0.731	0.462	0.4620	0.731	0.462	0.4620
4	Q1 - Q5	0.598	0.196	0.1960	0.598	0.196	0.1960
5	Q1 - Q6	0.625	0.250	0.2500	0.625	0.250	0.2500
6	Q1 - Q7	0.393	-0.214	-0.2140	0.607	0.214	0.2140
7	Q1 - Q8	0.859	0.718	0.7190	0.859	0.718	0.7190
8	Q1 - Q9	0.450	-0.100	-0.1000	0.550	0.100	0.1000
9	Q2 - Q3	0.800	0.600	0.6000	0.800	0.600	0.6000
10	Q2 - Q4	0.962	0.924	0.9250	0.962	0.924	0.9250
11	Q2 - Q5	0.929	0.858	0.8570	0.929	0.858	0.8570
12	Q2 - Q6	0.906	0.812	0.8120	0.906	0.812	0.8120
13	Q2 - Q7	0.768	0.536	0.5360	0.768	0.536	0.5360
14	Q2 - Q8	1.000	1.000	1.0000	1.000	1.000	1.0000
15	Q2 - Q9	0.900	0.800	0.8000	0.900	0.800	0.8000
16	Q3 - Q4	0.760	0.520	0.5200	0.760	0.520	0.5200
17	Q3 - Q5	0.657	0.314	0.3140	0.657	0.314	0.3140
18	Q3 - Q6	0.675	0.350	0.3500	0.675	0.350	0.3500
19	Q3 - Q7	0.471	-0.058	-0.0571	0.529	0.058	0.0571
20	Q3 - Q8	0.850	0.700	0.7000	0.850	0.700	0.7000
21	Q3 - Q9	0.560	0.120	0.1200	0.560	0.120	0.1200
22	Q4 - Q5	0.364	-0.272	-0.2710	0.636	0.272	0.2710
23	Q4 - Q6	0.396	-0.208	-0.2080	0.604	0.208	0.2080
24	Q4 - Q7	0.179	-0.642	-0.6430	0.821	0.642	0.6430
25	Q4 - Q8	0.588	0.176	0.1750	0.588	0.176	0.1750
26	Q4 - Q9	0.200	-0.600	-0.6000	0.800	0.600	0.6000
27	Q5 - Q6	0.524	0.048	0.0476	0.524	0.048	0.0476
28	Q5 - Q7	0.286	-0.428	-0.4290	0.714	0.428	0.4290
29	Q5 - Q8	0.732	0.464	0.4640	0.732	0.464	0.4640
30	Q5 - Q9	0.343	-0.314	-0.3140	0.657	0.314	0.3140
31	Q6 - Q7	0.286	-0.428	-0.4290	0.714	0.428	0.4290
32	Q6 - Q8	0.729	0.458	0.4580	0.729	0.458	0.4580
33	Q6 - Q9	0.317	-0.366	-0.3670	0.683	0.366	0.3670
34	Q7 - Q8	0.964	0.928	0.9290	0.964	0.928	0.9290
35	Q7 - Q9	0.571	0.142	0.1430	0.571	0.142	0.1430
36	Q8 - Q9	0.025	-0.950	-0.9500	0.975	0.950	0.9500

Post-hoc test: Dunn test for multiple comparisons of segments

Here the Kruskal–Wallis test is significant, a post-hoc analysis can be performed to determine which segments differ from each other group. The most popular post-hoc test for the Kruskal–Wallis test is the Dunn test. Because the post-hoc test will produce multiple p -values, adjustments to the p -values can be made to avoid inflating the possibility of making a type-I error. There are a variety of methods for controlling the familywise error rate or for controlling the false discovery rate.

When there are many p -values to evaluate, it is useful to condense a table of p -values to a compact letter display format. In the output, segments are separated by letters. **Segments sharing the same letter are not significantly different.** Compact letter displays are a clear and succinct way to present results of multiple comparisons.

```
· boxplot(Harsh3$Medians~Harsh3$Segment,xlab = "Segment",ylab = "Medians")
```



```
> ##Dunn's Test
> DT=dunnTest(Medians ~ Segment, data = Harsh3,method="bh")
Warning messages:
1: In if (tmp$Eclass != "factor") { :
  the condition has length > 1 and only the first element will be used
2: In if (tmp$Eclass == "numeric") STOP("RHS variable must be a factor.") :
  the condition has length > 1 and only the first element will be used
3: Segment was coerced to a factor.
> DT
Dunn (1964) Kruskal-Wallis multiple comparison
p-values adjusted with the Benjamini-Hochberg method.
```

	Comparison	Z	P.unadj	P.adj
1	Q1 - Q2	-1.86321279	0.0624323345	0.22475640
2	Q1 - Q3	-0.36458835	0.7154187105	0.83080883
3	Q2 - Q3	1.39103227	0.1642156421	0.36948519
4	Q1 - Q4	1.68224606	0.0925211368	0.25621238
5	Q2 - Q4	3.27740597	0.0010476562	0.01885781
6	Q3 - Q4	1.83634341	0.0663068836	0.21700435
7	Q1 - Q5	0.68805460	0.4914183998	0.61003663
8	Q2 - Q5	2.38851697	0.0169165271	0.12179900
9	Q3 - Q5	0.96312700	0.3354837935	0.52510507
10	Q4 - Q5	-0.89661619	0.3699237564	0.51220212
11	Q1 - Q6	0.92347905	0.3557576105	0.53363642
12	Q2 - Q6	2.70630989	0.0068035524	0.08164263
13	Q3 - Q6	1.18235392	0.2370653006	0.40639766
14	Q4 - Q6	-0.87919960	0.3792930634	0.50572408
15	Q5 - Q6	0.13752568	0.8906152987	0.91606145
16	Q1 - Q7	-0.70811450	0.4788741564	0.61569534
17	Q2 - Q7	1.23566828	0.2165818930	0.38984741
18	Q3 - Q7	-0.27092380	0.7864496432	0.83271139
19	Q4 - Q7	-2.36288702	0.0181331965	0.10879918
20	Q5 - Q7	-1.35183492	0.1764281318	0.37361251
21	Q6 - Q7	-1.65685696	0.0975483981	0.25083874
22	Q1 - Q8	1.95815357	0.0502119958	0.20084798
23	Q2 - Q8	3.30940034	0.0009349604	0.03365858
24	Q3 - Q8	2.09738199	0.0359597744	0.18493598
25	Q4 - Q8	0.67808399	0.4977184386	0.59726213
26	Q5 - Q8	1.34499014	0.1786284194	0.33845385
27	Q6 - Q8	1.34686120	0.1780249392	0.35604988
28	Q7 - Q8	2.49783883	0.0124952990	0.11245769
29	Q1 - Q9	-0.31359697	0.7538271576	0.82235690
30	Q2 - Q9	1.43436661	0.1514676720	0.36352241
31	Q3 - Q9	0.04596301	0.9633397349	0.96333973
32	Q4 - Q9	-1.78326990	0.0745423788	0.22362714
33	Q5 - Q9	-0.91348128	0.3609894755	0.51982484

33	Q5 - Q9	-0.91348128	0.3609894755	0.51982484
34	Q6 - Q9	-1.12774173	0.2594290103	0.42452020
35	Q7 - Q9	0.32056952	0.7485366413	0.84210372
36	Q8 - Q9	-2.05404765	0.0399710803	0.17986986

Adjusted p-values of different pair of Segments which are < 0.1 are statistically significant.

(alpha=0.1).

Refer to Boxplot for matching the segments by similar alphabets.

Post-hoc analysis:

After Performing Dunn's test, we found out the test result for differences between segments. (Refer to Boxplot) to see whether the median of one group is greater or lesser than the corresponding group.

Here this are the segments having significant p values that are(Q2-Q4), (Q2-Q5), (Q2-Q6), (Q4-Q7), (Q2-Q8),and (Q7-Q8).

- Q1) DIVERSITY IN POLICIES AND PROCEDURES,
- Q2) INCLUSIVITY BY POLICIES AND PRACTICES,
- Q3) DIVERSITY BY RECRUITMENT PROCESS
- Q4) DIVERSITY IN POLICIES AND PROCEDURES,
- Q5) INCLUSIVITY BY POLICIES AND PRACTICES,
- Q6) WORKPLACE INCLUSION AND DIVERSITY BY RECRUITMENT PROCESS,
- Q7) ORGANIZATION'S CULTURE,
- Q8) INCLUSION BY DIFFERENT NEEDS
- Q9) WORKPLACE INCLUSION AND DIVERSITY BY CAREER DEVELOPMENT AND EMPLOYEE RETENTION

HVYAS