



North American Division

July 11, 2016

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Germán Harvey Alférez Salinas, Ph.D. Professor, the School of Engineering and Technology, Universidad de Montemorelos, Mexico

Subject: Invitation to the North American Division of Seventh-day Adventists

Dear Harvey,

I would like to extend an invitation from myself and Social Media and Big Data Services to meet with us on July 20, 2016. This would require you to fly to Maryland and meet at our headquarters in Silver Spring.

I look forward to discussing initiatives in our Church that I believe you have great insight in and can partner with us on to ensure that the Church continues to grow and be meaningful in the lives and minds of our members, and those that we work with in our communities.

I will be paying for your financial responsibilities including: per diem, flight and hotel cost, as well as your expenses going to and from the airport between July 19th, and July 21st. I will also be making all of the arrangements.

Thanks much and really looking forward to your visit.

All the best,

Paul Hopkins

North American Division

Director, Social Media & Big Data Services