



SEVENTH-DAY
ADVENTIST
CHURCH

North American Division

Alvin M. Kibble
Vice President

July 3, 2018

Germán Harvey Alférez Salinas, Ph.D.
Professor, the School of Engineering and Technology,
Universidad de Montemorelos, Mexico

9705 Patuxent Woods Drive
Columbia, Maryland
21046-1565, USA
Office Telephone: (443) 391-7200
Cell: (610) 780-5435

Dear Harvey,

The North American Division of Seventh-day Adventist and the department of Social Media and Big Data Services is extending an invitation for you to meet with us on July 8-29. This would require you to fly to Washington DC area and meet with us at the North American Division Headquarters in Columbia, Maryland.

We believe it would be an opportunity for us to both learn new information, and to brainstorm further about how data can help both of our divisions. As always, I appreciate your insight and believe your presence will help us explore big picture initiatives.

I will be paying for you and your immediate family's financial responsibilities including: per diem, flight and hotel cost, as well as your expenses going to and from the airport between July 8th, and July 29th. I will also be making all of the arrangements.

Thanks much and really looking forward to your visit.

All the best, and look forward to working with you soon,

Paul Hopkins
Director, Social Media + Big Data Services
North American Division

Alvin M. Kibble
Vice President
North American Division