1   **When effort matters: Expectations of reward and efficacy guide cognitive control**

2   **allocation**

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15   **Abstract**

16   The amount of mental effort we invest in a task is influenced by the reward we can expect if we

17   perform that task well. However, some of the rewards that have the greatest potential for driving

18   these efforts (e.g., jobs, grants) are partly determined by factors beyond one's control. In such

19   cases, effort has more limited *efficacy* for obtaining rewards. We have proposed that people

20   integrate information about the expected reward and efficacy for effort to determine the expected

21   value of control, and then adjust their control allocation (i.e. mental effort) accordingly. Here we

22   test this theory's key behavioral and neural predictions. We show that participants invest more

23   control when this control is more rewarding and more efficacious, and that these incentive

24   components separately modulate EEG signatures of incentive evaluation and proactive control

25   allocation. Our findings support the prediction that people combine worth and worthwhileness to

26   determine how much effort to invest.

27   Cognitive control is critical to one's ability to achieve most goals [1-3]–whether to complete

28   a paper in time for its deadline or sending that birthday message amidst a busy workday – but

29   exerting control appears to come at a cost. We experience cognitive control as mentally

30   effortful[4,5], and therefore require some form of incentive to justify investing control in a task[6,7].

31   For instance, a student is likely to study harder for an exam that has higher stakes (e.g., worth

32   half of their grade) than a lower-stakes exam. Accordingly, research has shown that participants

33   generally exert more mental effort on a cognitive control task (e.g., Stroop, flanker) when they

34   are offered higher rewards for performing well, as evidenced by improved task performance and

35   increased engagement of relevant control circuits [7-16].

36   In the real world, increased control may not translate to achieving desired outcomes (e.g.,

37   when *efficacy* is low). For instance, even when the stakes are high, that same student is likely to

38   exert less effort studying if they think that those efforts have little bearing on their score on that

39   exam, say if they felt that grading for the exam is driven mostly by factors out of their control

40   (e.g., subjectivity in grading, favoritism). While previous work has closely examined the

41   mechanisms by which people evaluate the potential rewards to expect for a certain control

42   allocation, much less is known about how they evaluate the efficacy of that control, nor how

43   these two incentive components (reward and efficacy) are integrated to determine how much

44   control is invested.

45   We have recently developed a model that formalizes the roles of evaluation, decision-

46   making, and motivation in allocating and adjusting cognitive control [17,18] (Fig.1). Our model

47   describes how cognitive control can be allocated based on the overall worth of executing

48   different types and amounts of control, which we refer to as their Expected Value of Control

49   (EVC). The EVC of a given control allocation is determined by the extent to which the costs that

50   would need to be incurred (mental effort) are outweighed by the benefits. Critically, these

51   benefits are a function of both the expected outcomes for reaching one's goal (*reward*, e.g.,

52   money or praise) and the likelihood that this goal will be reached with a given investment of

53   control (*efficacy*) (Fig. 1A). The amount of control invested is predicted to increase

54   monotonically with a combination of these two incentive components (Fig. 1B).
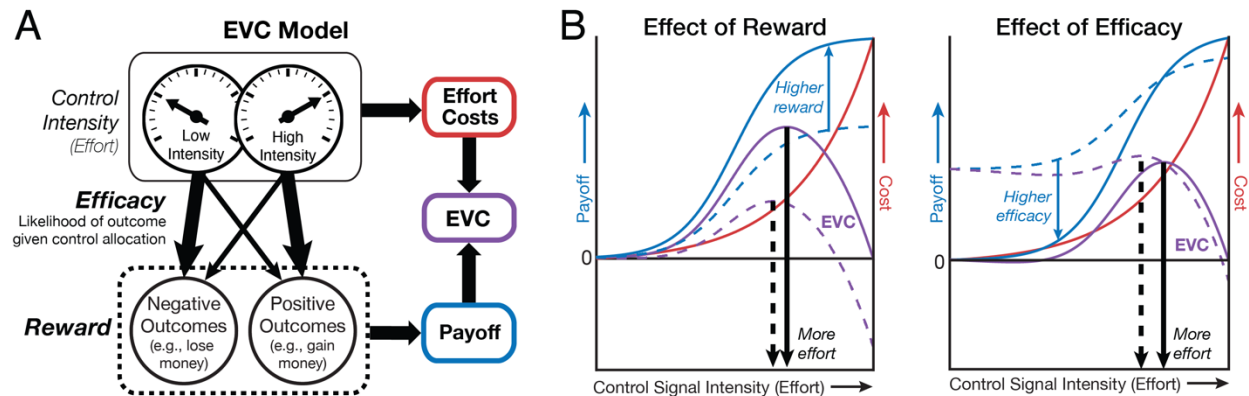
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56   **Figure 1. The EVC model predicts that control should increase with expected reward and efficacy.**
57   **A**. EVC model. Control intensity is chosen to optimize the trade-off between effort costs and payoff,
58   maximizing the expected value of control. The payoff of a given control signal is determined by the
59   expected reward and efficacy for a given control intensity. **B**. The EVC model proposes that higher
60   intensities of control (x-axis) are associated with greater effort costs (red) but that these effort costs can be
61   outweighed by the expected payoff for a given control intensity (blue). These payoffs typically increase as
62   a function of task performance, and task performance typically improves as a function of control
63   intensity. The EVC of each control intensity (purple) is calculated as the difference between its payoff
64   and its cost. The optimal level of control to invest is the one that maximizes EVC (vertical black arrows).
65   **Left**: When the expected reward for performing the task well is higher (from dashed to solid line), higher
66   control intensities achieve even higher payoffs. **Right**: When performance matters less for acquiring a
67   given reward (low efficacy [dashed line]) – here, simulated by having reward be unrelated to performance
68   on most trials (instead, occurring at a fixed high rate; see Fig. 2) – the relative payoff for high vs. low
69   control intensities decreases.

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71   The EVC model integrates over and formalizes past theories that posit roles for

72   reward/utility and/or efficacy/controllability/agency in the motivation to engage in a particular

73   course of action [19-26]. In so doing, our model enables a description of the computational and

74   neural mechanisms of control allocation. For instance, past research has shown that behavioral

75   and neural markers of proactive control increase with increases in anticipated task difficulty[27-32].

76 Through the lens of the EVC theory (Fig. 1), these difficulty-related increases in control intensity

77 can be accounted for by changes in expected reward (i.e., the harder the task, the less likely you

78 are to achieve the rewards associated with performing the task well) and/or changes in expected

79 efficacy (i.e., the harder the task, the less helpful a given level of control is for achieving the

80 same level of performance). The latter explains why the relationship between control intensity

81 and task difficulty is non-monotonic - once the task exceeds a certain difficulty (i.e., once effort

82 is no longer efficacious; [33,34]), a person stops intensifying their mental efforts and instead starts to

83 disengage from a task.

84   Our theory therefore makes the novel prediction that differences in efficacy (holding

85 expected reward and difficulty constant) should itself be sufficient to drive changes in behavioral

86 and neural signatures of control allocation. The theory makes the further prediction that reward

87 and efficacy should shape incentive processing and associated neural correlates at multiple

88 stages, including during the initial evaluation of each of these incentive components and at the

89 point when those components converge to determine control allocation based on their combined

90 value (EVC).

91   Here, we test these predictions across two studies using a novel paradigm that explicitly

92 dissociates expectations of reward and efficacy associated with a cognitive control task (the

93 Stroop task; Fig. 2), allowing us to isolate their individual and joint contributions to control

94 allocation. To further examine how reward and efficacy are encoded at different stages of

95 incentive processing, in Study 2 we measured EEG and pupillometry while participants

96 performed this task, allowing us to separately measure the extent to which reward and efficacy

97 are reflected in signals associated with the initial evaluation of the incentives available on a

98 given trial (putatively indexed by the post-cue P3b; [27,35]) versus those associated with proactive

99   allocation of the control deemed appropriate for the upcoming trial (putatively indexed by the

100   contingent negative variation [CNV] occurring prior to the presentation of the target stimulus;

101   [27,30,32,36-38]). Confirming our predictions, both studies found that participants adaptively increased

102   their control allocation (and thus performed better at the task) when expecting higher levels of

103   reward and efficacy. Study 2 showed that both incentive components amplify event-related

104   potentials (ERPs) associated with distinct stages of incentive processing: incentive evaluation

105   (indexed by the P3b following cue presentation) and control allocation (indexed by the

106   contingent negative variation [CNV] prior to Stroop target onset). Critically, only the CNV

107   reflected the integration of reward and efficacy. The amplitude of both ERPs, but more so the

108   CNV, predicted performance when the target appeared, supporting the prediction that these

109   neural signals index different stages in the evaluation and allocation of control.
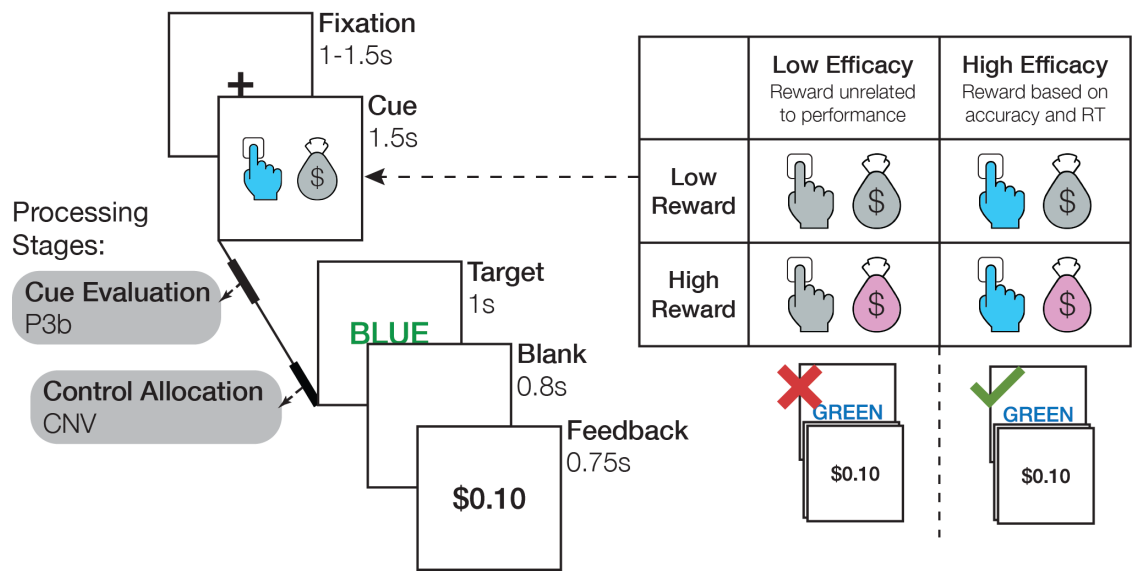
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112   **Figure 2. Manipulation of expected reward and efficacy.** On each trial, participants view an incentive
113   cue followed by a Stroop stimulus (target) and then feedback indicating how much reward they received.
114   Four different cues indicate whether a trial is high or low in reward and efficacy. The P3b and CNV
115   event-related potentials are measured during the interval between cue and target, as indices of cue
116   evaluation (P3b) and control allocation (CNV).

117

118   **Results**

119   To test the prediction that reward and efficacy together shape cognitive effort investment

120   and task performance, we developed and validated a novel paradigm that manipulates efficacy

121   independently from expected reward (Fig. 2). Specifically, prior to the onset of a Stroop stimulus

122   (the *target*), we cued participants with the amount of monetary reward they would receive if

123   successful on that trial ($0.10 vs. $1.00) and whether success would be determined by their

124   performance (being fast and accurate; *high efficacy*) or whether it would instead be determined

125   independently of their performance (based on a weighted coin flip; *low efficacy*). Using an

126   adaptive yoking procedure, we held expected reward constant across efficacy levels, while also

127   varying reward and efficacy independently of task difficulty (i.e., levels of congruency).

128   Participants performed this task in an experimental session that measured only behavior

129   (Study 1; N=21) or one that additionally measured EEG activity and pupillometry (Study 2;

130   N=44). Studies 1-2 had the same trial structure but differed slightly in the design of the incentive

131   cues, overall number of trials, and within-trial timing, and were run at different study sites (see

132   Methods). Predictions for Study 2 were preregistered based on findings from Study 1

133   (osf.io/35akg).

134   **Performance improves with increasing expected reward and efficacy.** We predicted that

135   reward and efficacy would together incentivize greater control allocation. Given that participants

136   needed to be fast and accurate to perform well on our task, we expected to find that participants

137   would be faster to respond correctly when they expected control to be more rewarding and more

138   efficacious. Replicating previous findings[27], across both studies we found that reaction times on

139   accurate trials (i.e., accurate RTs, split-half reliability based on odd vs even trials for Study 1: r

140   = .79 & Study 2: r = .91) were faster for high compared to low reward trials (Study 1: b = -9.81,

141    $p = .002$; Study 2: $b = -5.03$, $p = .004$). Critically, accurate RTs were *also* faster for high

142   compared with low efficacy trials (Study 1: $b = -14.855$, $p < .001$; Study 2: $b = -5.89$, $p = .016$).

143   We further found reward-efficacy interactions in the predicted direction – with the speeding

144   effect of reward being enhanced on high efficacy trials – but this interaction was only significant

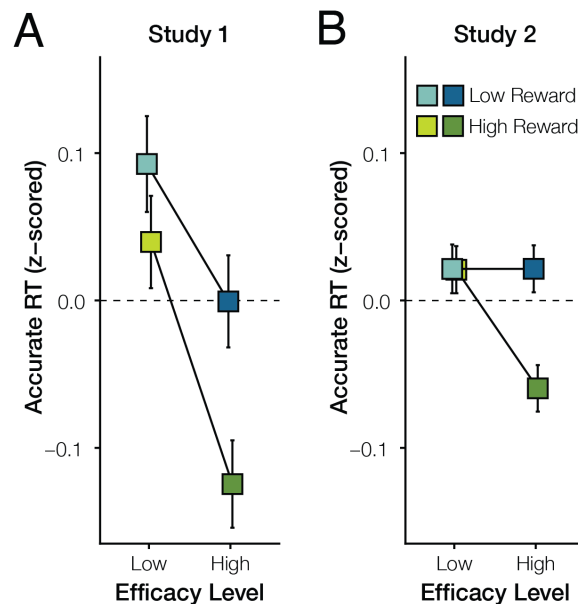145   in Study 2 (Study 1: $b = -9.75$, $p = .116$; Study 2: $b = -9.23$, $p = .009$; cf. Fig. 3).

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Figure 3. Reward and efficacy improve performance. Participants in both Study 1 (**A**) and Study 2 (**B**)
were fastest to give a correct response when both reward and efficacy were high, suggesting that these
variables jointly determined control allocation. Error bars represent within-subject standard error of the
mean.

151   Additional analyses confirmed that these performance improvements were not driven by

152   speed-accuracy tradeoffs. Whereas participants were faster when reward or efficacy was high,

153   they were not less accurate (Tables S1-S2). In fact, their accuracies (split-half reliability Study 1:

154    $r = .72$, Study 2: $r = .83$) tended to improve when reward or efficacy were high, though only the

155   effect of efficacy on accuracy in Study 2 was significant ($b = 0.08$, $p = .033$, Table S2). Together,

156   the faster RTs and more accurate responses suggest that the effects of reward and efficacy on

157   response speed reflected increased control allocation rather than speed-accuracy tradeoffs

158   (lowering of response thresholds; i.e., increased impulsivity).

159   All of the analyses above control for the effects of task difficulty (response congruence)

160 and practice effects (trial) on performance, which in both studies manifested as worse

161 performance (slower and less accurate responding) with increasing response incongruence, and

162 improved performance (faster and more accurate responding) over time (Table S1-S2, Fig. S1).

163 The effects of reward and efficacy on performance did not significantly differ between the two

164 studies (Table S3).

165   **Reward and efficacy levels are reflected in neural signatures of cue evaluation and**

166 **control allocation.** Our behavioral results suggest that participants adjust their mental effort

167 investment (allocation of cognitive control) based on the expected rewards and the degree to

168 which control is perceived to be efficacious; that is, they invest more effort when the expected

169 reward and efficacy are high. To examine the neural and temporal dynamics associated with the

170 processing of these two incentive components, we focused on two well-characterized event-

171 related potentials (ERPs): the P3b (split-half reliability r = .86), which peaks around 250-550 ms

172 following cue onset and is typically associated with cue evaluation[27]; the CNV (split-half

173 reliability r = .75), which emerges about 500 ms prior to Stroop target onset and is typically

174 associated with preparatory attention or proactive control[27,28,30,32,36,37]. Based on past research,

175 we preregistered the predictions below for the CNV. Additional predictions regarding the P3b

176 were generated subsequent to preregistration based on further review of the literature.

177   We found that reward and efficacy modulated both of these ERPs (Table 1, Fig. 4).

178 Replicating past work[27], cues signaling higher rewards were associated with significantly larger

179 amplitudes of both P3b (b = 0.34, p <.001) and CNV (b = -0.28, p = .001). Importantly, holding

180 reward constant, cues signaling high rather than low efficacy were likewise associated with

181 significantly larger amplitudes of P3b (b = 0.44, p <.001) and CNV (b = -0.30, p = .008).

182   Crucially, only the CNV tracked the interaction of reward and efficacy (b = -0.35, p

183   = .046), reflecting the finding that the effect of reward on CNV amplitude was enhanced when

184   efficacy was high. We did not find a significant reward-efficacy interaction with the P3b (b = -

185   0.01, p = .947). Thus, although reward and efficacy independently modulated the P3b and CNV

186   (i.e., main effects of reward and efficacy on both ERPs), only the CNV reflected their integration

187   (i.e., reward-efficacy interaction). This pattern of results is consistent with our prediction that

188   reward and efficacy are initially evaluated separately (reflected in the P3b), but are subsequently

189   integrated to determine EVC and thereby allocate control (reflected in the CNV).
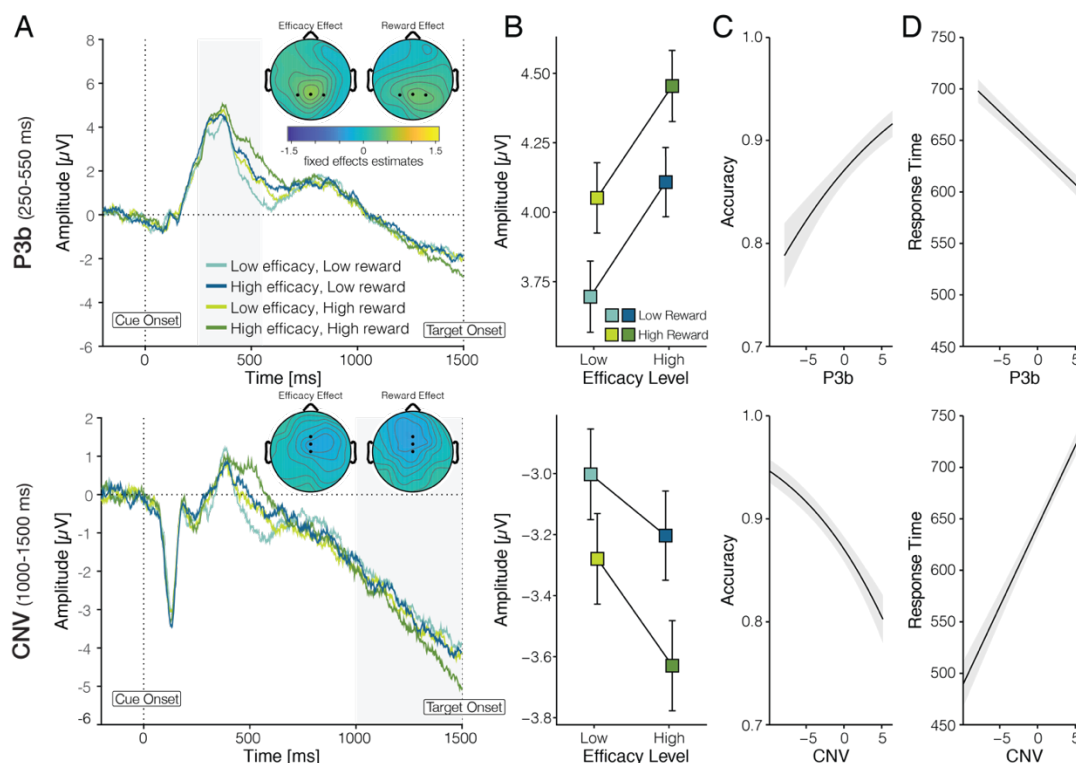
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191   **Figure 4. P3b and CNV amplitudes track increases in expected reward and efficacy. A**. ERP
192   averages for each incentive condition, separately for the P3b (**top**) and CNV (**bottom**). Shaded areas
193   indicate time windows used for quantification. Topographies show group-level (fixed-effect) contrasts for
194   reward and efficacy, respectively. **B.** Average ERP amplitudes within the relevant time windows show
195   that the magnitude of the (positive-going) P3b and the (negative-going) CNV increase with greater reward
196   and efficacy. The CNV but not the P3b tracked the interaction of reward and efficacy, mirroring the
197   behavioral effects (cf. Fig. 3). **C-D.** Fixed (group-level) effects of ERP amplitude on accuracy (**C**) and
198   accurate RT (**D**) show that increased P3b and CNV predicted better performance when the target
199   appeared. Shaded error bars represent standard error of the mean.

200   Table 1. *Effects of Reward and Efficacy on Neural Signals*

	P3b			**CNV**		
Predictors	*Estimates*	*CI*	*p*	*Estimates*	*CI*	*p*
(Intercept)	0.26	-0.27 – 0.78	0.339	-0.16	-0.63 – 0.31	0.507
Efficacy	0.44	0.24 – 0.65	**<0.001**	-0.30	-0.53 – -0.08	**0.008**
Reward	0.34	0.16 – 0.51	**<0.001**	-0.28	-0.45 – -0.11	**0.001**
Trial	-0.54	-0.62 – -0.46	**<0.001**	-0.03	-0.12 – 0.05	0.461
P3b Baseline	0.00	-0.01 – 0.01	0.950			
Efficacy:Reward	-0.01	-0.33 – 0.31	0.948	-0.35	-0.69 – -0.01	**0.046**
P3b				0.16	0.14 – 0.17	**<0.001**
CNV Baseline				-0.02	-0.03 – -0.00	**0.005**
Observations	22580			22580		

201   Note: Statistically significant p-values (< 0.05) are displayed in bold.

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203   **Neural signatures of incentive processing predict effort investment.** We have shown

204   that reward and efficacy affect behavioral performance (accurate RT) and neural activity during

205   initial cue evaluation (P3b) and proactive control allocation (CNV), suggesting that these neural

206   signals reflect the transformation of incentives into effort allocation. To test this hypothesis more

207   directly, we included single-trial P3b and CNV amplitude (normalized within-subject) as

208   regressors in our models of accurate RT and accuracy, to test whether variability in these two

209   neural signals explained trial-by-trial variability in task performance (Table 2). We found that

210   both P3b and CNV were associated with better Stroop task performance on the when the target

211   appeared: Larger ERP magnitudes were associated with an increased probability of responding

212   correctly (P3b; b = 0.08, p <.001, CNV: b = -0.10, p <.001), and also with faster accurate RTs

213   (P3b: b = -7.04, p <.001, CNV: b = 15.58, p <.001). Crucially, the CNV's relationship with

214   accurate RT was significantly stronger than the P3b's (X^2 = 18.51, p < .001), providing evidence

215   consistent with our prediction that the CNV plays a more important role in allocating control

216   than the P3b, and with our observation that CNV's relationship with reward and efficacy more

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217   closely resembles that found for accurate RT (i.e., both the CNV and accurate RT were

218   modulated by the interaction of reward and efficacy; compare Fig. 3 and Fig. 4B). However,

219   CNV and P3b did not differ reliably in their association with accuracy ($X^2 = 0.78$, p = .378).

220   Together, these findings suggest that the P3b and CNV index the transformation of incentive

221   processing into effort investment, a process that entails integration of the reward and efficacy

222   expected on a given trial.

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224   Table 2. *Effects of Neural Signals on Behavioral Performance*

Predictors	Accuracy			Accurate RT		
	Log-Odds	CI	p	Estimates	CI	p
(Intercept)	1.87	1.65 – 2.08	**<0.001**	647.66	630.60 – 664.71	**<0.001**
Efficacy	0.08	0.00 – 0.15	**0.044**	-4.00	-8.84 – 0.85	0.106
Reward	0.03	-0.05 – 0.10	0.465	-3.25	-6.85 – 0.34	0.076
P3b	0.08	0.04 – 0.11	**<0.001**	-7.04	-8.87 – -5.21	**<0.001**
CNV	-0.10	-0.14 – -0.06	**<0.001**	15.58	12.02 – 19.15	**<0.001**
Congruency (i-n)	0.65	0.44 – 0.85	**<0.001**	-64.00	-68.85 – -59.14	**<0.001**
Congruency (n-c)	0.34	0.18 – 0.49	**<0.001**	-15.86	-20.27 – -11.45	**<0.001**
Baseline	0.02	-0.02 – 0.07	0.326	2.23	0.05 – 4.42	**0.045**
Trial	0.04	0.00 – 0.08	**0.036**	-10.77	-12.58 – -8.95	**<0.001**
Efficacy:Reward	0.01	-0.14 – 0.17	0.853	-9.96	-17.14 – -2.78	**0.007**
Observations	22580			18999		

225   Note: Statistically significant p-values (< 0.05) are displayed in bold. Congruency (n-i) refers to the comparison
226   between incongruent and neutral Stroop stimulus; Congruency (c-n) refers to the comparison between neutral and
227   congruent Stroop stimulus.
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234   **Opposing effects of expected efficacy on pupil responses.** Contrary to our predictions,

235   we observed no effect of reward on pupillary responses to the cue, and pupil responses were

236   *smaller* (not larger) when efficacy was higher (p < .001, cf. Table S4, Fig. S2). We did not find a

237   significant interaction between reward and efficacy on pupil diameter. Although the effect of

238   efficacy on pupil responses might be difficult to reconcile with the behavioral and EEG results

239   (i.e., performance and ERP magnitudes both scaled positively with reward and efficacy), they

240   nevertheless provide evidence against the idea that our behavioral and EEG results merely reflect

241   changes in arousal. If this alternative explanation were true, pupil diameter—a reliable index of

242   arousal[39-41], previously shown to scale with uncertainty[42]—should have increased when either

243   reward or efficacy were high.

244   **Influences of incentives on EEG signatures of response and feedback monitoring.**

245   While the focus of our study was on measures of incentive processing and proactive control

246   allocation, we preregistered secondary hypotheses regarding the potential influence reward and

247   efficacy might have on neural signatures of reactive control. Specifically, we predicted that these

248   incentive components might enhance monitoring of response accuracy and subsequent feedback.

249   Contrary to this hypothesis, when examining the error-related negativity (ERN) – a negative

250   deflection in response-locked activity for errors relative to correct responses [43,44] (though see [45]

251   for ERN elicited by partial errors on correct trials)– we did not find main effects of reward or

252   efficacy (ps > .444) but did find a significant interaction (b = 1.52, p = .001; Fig. S3; Table S5 -

253   7), whereby ERN amplitude on error trials was greatest (i.e., most negative) on trials with low

254   reward and low efficacy (see also Table S8 for complementary analyses of midfrontal theta).

255   Follow-up analyses suggest that this pattern may result from different dynamics in control and

256   response evaluation between conditions (see Supplement, Fig. S3; Table S5 -7).

257   We found a different pattern of results when examining the feedback-related negativity

258   (FRN), which typically indexes the difference in feedback-locked activity for trials that resulted

259   in negative compared to positive feedback[46]. Consistent with previous findings[47-52], we found a

260   reliable effect of receipt vs omission of reward on FRN amplitude (b = 0.80, p <.001), and this

261   effect was enhanced for high reward trials (b = 0.81, p = .007; Table S9). However, in addition to

262   this, and contrary to the hypothesis we preregistered based on previous findings[53,54], we found

263   that effects of reward receipt vs omission on FRN amplitude were *reduced* for trials with high

264   efficacy compared to those with low efficacy (b = -0.83, p = .007; Fig. S4, Table S9). This

265   efficacy-related FRN finding might reflect the fact that, under conditions of low efficacy, reward

266   outcomes are less predictable, thus weakening predictions about forthcoming reward (see

267   Supplementary Discussion).

268

269   **Discussion**

270   Cognitive control is critical but also costly. People must therefore choose what type and

271   how much control is worth exerting at a given time. Whereas previous studies have highlighted

272   the critical role of expected rewards when making these decisions, our studies highlight a further

273   determinant of control value that is equally critical: how efficacious one perceives their efforts to

274   be (i.e., how much does intensifying control increase their chances of obtaining their reward).

275   Across two studies, we showed that participants were sensitive to both expected reward and

276   efficacy when determining how much control to allocate, and therefore performed best when

277   expecting higher levels of reward and efficacy. Study 2 further demonstrated that both incentive

278   components increase distinct ERPs, separately related to cue evaluation and proactive control,

279   providing markers of different stages of incentive processing (evaluation vs. allocation of

280   control). Collectively, these findings lend support to our theory that participants integrate

281   information relevant to determining the Expected Value of Control (EVC), and adjust their

282   control allocation accordingly.

283   Previous research has shown that people often expend more effort on a task when it

284   promises greater reward[7-16], but this effort expenditure has its limits. If obtaining that reward also

285   requires greater effort (i.e., if higher reward is also associated with greater difficulty), the

286   individual may decide not to invest the effort[55]. Similarly, if difficulty remains constant, but

287   reward becomes less contingent on effort (i.e., efficacy decreases), the individual may again

288   decide to divest their efforts[33,34,56,57]. The EVC theory can account for all of these phenomena,

289   and predicts that expected reward and efficacy will jointly determine how mental effort is

290   allocated (in the form of cognitive control), and that the underlying evaluation process will

291   unfold from initial cue evaluation to eventual control allocation. Specifically, the theory predicts

292   that these incentive components will be processed sequentially over multiple stages that include

293   initial evaluation of each component, their integration, control allocation, and execution of the

294   allocated control. Our behavioral and neural findings validate the predictions of this theory:

295   When participants expected their control to have greater reward and efficacy, we saw increased

296   neural activity in consecutive ERPs associated with incentive evaluation (P3b) and control

297   allocation (CNV), followed by increases in control (reflected in improved performance).

298   Our EEG results extend and clarify previous findings. First, a previous study found (like

299   us) that the cue-locked P3b is sensitive to the expected reward but not the expected difficulty of

300   the task to be performed when the target appears[27]. We varied expected efficacy while holding

301   expected difficulty constant, and show that varying efficacy alone is sufficient to generate

302   comparable increases in the cue-locked P3b as variability in expected reward. The difference

303   between our finding and the null result previously observed for task difficulty may be accounted

304   for by the fact that efficacy (like reward) has a monotonic relationship with motivational

305   salience, whereas difficulty does not.

306   Second, our results extend previous studies that linked the CNV with preparatory

307   attention and proactive control[58-60]. CNV amplitudes scale with a cue's informativeness about an

308   upcoming task[28,36,37,61,62], temporal expectations about an upcoming target[63-65], and an

309   individual's predicted confidence in succeeding when the target appears[66]. Critically, CNV

310   amplitudes also scale with the expected reward for and difficulty of successfully performing an

311   upcoming task[27,30,32,38], suggesting that this component reflects adjustments to proactive control

312   in response to motivationally relevant variables. Here, we extend this body of work by showing

313   that the CNV not only varies with expected efficacy (when isolated from expected difficulty) but

314   that, unlike the P3b, it is further modulated by the interaction between reward and efficacy (i.e.,

315   the expected payoff for control; Fig. 1), and predicts trial-to-trial variability in performance,

316   suggesting that it may index the allocation and/or execution of control based on an evaluation of

317   EVC.

318   With that said, we note that P3b amplitude was also associated with variability in

319   performance, though to a somewhat lesser degree. It is therefore possible that control allocation

320   was already being determined at this early stage of the trial but, in conjunction with past

321   findings[67], it is equally or perhaps more likely that the P3b indexed the initial evaluation of the

322   motivational relevance of cued incentives, as we originally hypothesized. Consistent with our

323   original interpretation, we found that the amplitude of the P3b (but not CNV) decreased over the

324   course of the session, potentially reflecting decreased attentiveness to the cues. It is further of

325   note that even both ERP components combined did not fully mediate incentive effects on

326 performance. This could be due to those ERPs being noisy indicators of the underlying

327 processes, or to dynamics following target onset that lead to additional variance as a function of

328 incentives that cannot be explained with proactive control. Specific predictions of the latter

329 account could be tested in future work explicitly designed to do so.

330 Our remaining findings provide evidence against alternative interpretations of these

331 neural results, for instance that they reflect increased arousal or overall engagement throughout

332 the trial. Pupil diameter, an index of arousal[40-42], was larger when participants were expecting

333 lower efficacy. Although this pattern was not predicted in advance, these findings are consistent

334 with the interpretation that pupil responses in our paradigm track arousal – induced by higher

335 uncertainty under low efficacy – instead of proactive control[39,42]. In contrast, the magnitudes of

336 the P3b and CNV increased uniformly with reward and efficacy, suggesting that these two ERPs

337 reflect processes related to proactive control rather than changes in arousal.

338 Our response- and feedback-related results further suggest that reward and efficacy

339 *specifically* increased proactive control, but not reactive control (performance monitoring; [68]) or

340 overall engagement. Unlike the P3b and CNV, indices of performance monitoring (the ERN and

341 FRN) were not enhanced with greater reward and efficacy, suggesting that these incentive

342 conditions were not simply amplifying the motivational salience of errors and reward outcomes.

343 Rather than reflecting motivational influences on control, the unique patterns of ERN and FRN

344 amplitudes we observed across conditions may instead provide insight into how participants

345 formed and updated expectations of performance and outcomes across these different

346 conditions[69] (see Supplemental Discussion).

347 Our study builds on past approaches to studying interactions between motivation and

348 cognitive control[9,12,16,38] by examining changes in effort allocation in response to two incentive

349   components that are predicted to jointly increase one's motivation. Thus, unlike studies that only

350   vary the expected reward for an upcoming task, our behavioral and neural findings cannot be

351   accounted for by general increases in drive, vigor, or arousal. Further, unlike studies that vary the

352   expected difficulty of an upcoming task, resulting in non-monotonic allocation of effort (the

353   classic inverted U-shaped function of effort by difficulty; [70,71,72]) the incentive components we

354   varied should only engender monotonic increases in effort. The monotonic relationship between

355   these incentive components and the value of control (EVC) can in fact account for the nonlinear

356   effect of difficulty on effort allocation: at very high levels of difficulty, a given level of control

357   becomes less and less efficacious. Our study therefore provides the most direct insight yet into

358   the mechanisms and influences of EVC per se, rather than only some of its components.

359   One interesting feature of our results is that participants engaged in some reasonably high

360   level of effort even when their efforts were completely inefficacious (0% efficacy). There are

361   several plausible explanations for this, including an intrinsic bias towards accuracy (or against

362   error commission)[73] and potential switch costs associated with the interleaved trial structure[74].

363   For instance, switch costs associated with control adjustments may discourage a significant drop

364   in control following a high efficacy trial. An even more intriguing possibility is that experiences

365   in the real world drive participants to have strong priors that their efforts are generally

366   efficacious (and practice allocating control within a certain range of expected efficacies)[75],

367   making it difficult for them to adjust all the way to the expectation that reward is completely

368   unrelated to their performance on a task.

369   Individual differences in expectations of efficacy may also play a significant role in

370   determining one's motivation to engage in individual tasks or effortful behavior at large[19,21,76-78].

371   Forms of amotivation, like apathy and anhedonia, are common across a variety of psychiatric and

372   neurological disorders, and most likely reflect deficits in the process of evaluating potential

373   incentive components, determining the overall EVC of candidate control signals, specifying the

374   EVC-maximizing control allocation, and/or executing this control. Thus, to understand what

375   drives adaptive versus suboptimal control, we need to find new and better ways to assess what

376   drives these key processing stages underlying motivated effort. By highlighting the crucial role

377   efficacy plays in determining whether control is worthwhile, and identifying candidate neural

378   signatures of the process by which this is evaluated and integrated into decisions about control

379   allocation, our studies pave the way towards this goal.

<div style="text-align:center">

Method

</div>

Study 1

380

381

382   **Participants.** 21 individuals participated in Study 1 (age: M = 21.14, SD = 5.15; 17

383 female). Participants gave informed consent and received partial course credits and cash ($5 to

384 $10, depending on their performance and task contingencies) for completing the study. The study

385 was approved by the university's institutional review board.

386   **Design and Procedure.** We used a within-subject 2 (reward: high, low) x 2 (efficacy:

387 high, low) design. On high and low reward Stroop trials, participants saw cues that informed

388 them that they would receive $1.00 and $0.10 respectively on the upcoming trial (Fig. 2).

389 Reward levels were crossed with efficacy. On high efficacy trials, whether participants were

390 rewarded depended entirely on their performance (i.e., fast and accurate responses were always

391 rewarded—100% performance-reward contingency, cf. Table S10 for summary statistics on

392 criterion-performance and reward). On low efficacy trials, rewards were not contingent on

393 participants' performance; instead, rewards were sampled from a rolling window (size = 10) of

394 reward rate in high efficacy trials to match reward rates across efficacy levels. This approach

395 parallels and builds on recent work examining the influence of performance contingency in the

396 domain of motor control (where individuals simply needed to respond quickly [56,57]), but

397 importantly our task required participants engage cognitive control in order to be fast while also

398 overcoming a prepotent bias to respond based on the color word.

399   Participants first completed three practice blocks. In the first practice block (80 trials),

400 participants learned the key-color mappings by indicating whether the stimulus XXXXX was

401 displayed in red, yellow, green, or blue (using D, F, J, K keys; counterbalanced across

402 participants). In the second practice block (16 trials), participants learned to associate cues with

403   different reward and efficacy levels (Fig. 2). Finally, participants completed a practice block (64

404   trials) that resembled the actual task. Incentive instructions read as follow: "In the next block,

405   you again need to press the key associated with the color of the text on the screen. From now on,

406   you will have the opportunity to get an additional bonus based on how you perform the task. You

407   will be told on each trial how performance could affect your bonus. Before each word appears,

408   you will see an image that tells you 2 things: (1) the amount of reward you could earn and (2)

409   whether or not your performance will determine if you get that reward. When you see one of the

410   two images above, you can get a low ($0.10) or high reward ($1.00) if you respond quickly and

411   accurately. The two images above ALSO indicate that you can get a low or high reward, BUT the

412   gray hands indicate that your reward will have NOTHING to do with how quickly or accurately

413   you perform. Instead these rewards will be determined randomly. As long as you provide some

414   response on that trial, you have some possibility of getting a low ($0.10) or high ($1.00) reward.

415   Although these rewards will be random, you will be just as likely to get a reward on these trials

416   as the trials with the blue hands."

417   Once familiar with the task, participants were introduced to the performance bonus and

418   completed the main task. Performance bonus instructions read as follows: "From now on, you

419   will continue performing the same task, but it will not be practice. Every trial can influence your

420   ultimate bonus. At the end of the session, we will choose 10 trials at random and pay you an

421   additional bonus based on the total amount of money you earned across those 10 trials. This

422   means you have the opportunity to earn up to 10 additional dollars on this task." On an

423   individual trial, cues were presented for 1500 ms, followed by a 250 ms fixation cross, followed

424   by a target. To increase task difficulty, the response deadline for each trial was 750 ms but

425   reaction times were recorded as long as a response was made within 1000 ms after Stroop

426   stimulus onset. Immediately after a response was made, feedback was presented for 750 ms. If a

427   response was made before 1000 ms, the remaining time was added to the inter-trial-interval, in

428   which a fixation cross was displayed for 500 ms to 1000 ms. The main task consisted of four

429   blocks of 75 trials each (except for the first 14 participants, who completed 80 trials per block).

430   After completing the task, participants completed questionnaires that were administered

431   for analyses unrelated to the present studies. At the end of the experiment, ten trials were

432   randomly chosen and participants received a bonus that was the summed outcomes of those

433   trials.

434   **Study 2**

435   **Participants.** Before data collection, we conducted a sensitivity analysis, which indicated

436   that a sample size of $N = 50$ will provide 80% statistical power to detect effect sizes of $d = 0.3$ or

437   larger. We preregistered our sample size, task design, and analysis plan (osf.io/35akg) and

438   recruited 53 undergraduate students (age $M = 20.18$, $SD = 2.30$; 15 male; 38 female). We

439   excluded from all analyses 9 participants who performed poorly on the Stroop task (i.e., below

440   60% accuracy on high efficacy trials), leaving 44 participants in the final sample. Technical

441   issues also prevented us from recording clean pupil data from 7 participants in this final sample,

442   leaving 37 participants in the pupil analyses. Participants gave informed consent and received

443   partial course credits and cash ($5 to $10, depending on their performance and task

444   contingencies) for completing the study. The study was approved by the university's institutional

445   review board.

446   **Design and Procedure.** The behavioral paradigm and procedures were similar to those in

447   Study 1. In addition, we recorded EEG and pupillary responses and changed the following task

448   parameters: No fixation cross was presented during the cue-target interval; that is, the cue

449   transitioned directly to the target to avoid inducing visual evoked potentials that would influence

450   the amplitude of the CNV; we added a post-response blank screen (800 ms) to dissociate

451   response evaluation and feedback processing; participants performed eight blocks of 75 trials

452   each. We also changed the appearance of the cues as depicted in Fig. 2. We selected putatively

453   equiluminant colors (grey: C:30.98, M: 19.61, Y: 20.78, K: 0; pink: C: 9.8, M: 42.75, Y: 0, K: 0,

454   blue: C: 61.96, M: 0, Y: 0.39, K: 0). Luminance (computed post-hoc for the 4 cue stimuli as a

455   whole) was similar across the individual cue stimuli (low efficacy low reward 1.4199 cd/m^2, low

456   efficacy high reward: 1.3980 cd/m^2, high efficacy low reward: 1.3829 cd/m^2, high efficacy high

457   reward: 1.3577 cd/m^2) and approximately 1.4 cd/m^2. We used the same stimuli throughout and

458   did not counterbalance. Note that the small deviations in luminance do not correspond to the

459   observed patterns in pupil dilation.

460   **EEG Recording and Preprocessing.** EEG data were recorded from 32 Ag/AgCl

461   electrodes embedded in a stretched Lycra cap (Electro-Cap International, Eaton, OH) at a

462   sampling rate of 512 Hz. Impedances were kept below 5 kΩ during recording. Vertical

463   electrooculography (VEOG) was recorded from two electrodes placed above and below the right

464   eye, respectively. Signals were amplified using ANT TMSi Refa8 device (Advanced Neuro

465   Technology, Enschede, The Netherlands), grounded to the forehead, and referenced online to the

466   average of all electrodes. Offline, the EEG data were re-referenced to the average of electrodes

467   placed on the two earlobes. During preprocessing, continuous data were high-pass filtered at 0.1

468   Hz (12 dB/oct, zero phase-shift Butterworth filter) and decomposed into independent

469   components using the infomax independent component analysis algorithm implemented in

470   EEGLAB [79]. We inspected the independent components and used the ICLabel EEGLAB

471   extension [80] to help identify and remove blink and noise components. We used ICLabel, an

472   extension made by EEGLAB's developers [80], to identify ICs that were classified as eye or muscle

473   Ics. The algorithm assigns probabilities to 7 categories: brain, muscle, eye, heart, line noise,

474   channel noise, other. The extension also provides an interface (see

475   https://sccn.ucsd.edu/wiki/ICLabel) that shows the topography, time course, power spectrum, and

476   ERP-image (sorted by trial number) of each IC. Guided by ICLabel's classification algorithm,

477   for each participant, we excluded, on average, 2 to 3 eye frontal components (e.g., blinks,

478   vertical/horizontal eye movements) and 1 to 3 muscle components (usually Ics that showed

479   maximal activity at temporal sites). Ics were considered blinks or eye movement Ics and

480   excluded if (1) there was a high probability (> 85% & < 1% brain) of them being classified as an

481   eye-related IC *and* (2) the IC time course activity resembled blinks or vertical/horizontal eye

482   movements (e.g., activity that looks like step-functions) *and* (3) the topography showed maximal

483   activity at frontal sites (see https://sccn.ucsd.edu/wiki/ICLabel for an example of such an IC). Ics

484   were considered as muscle Ics and excluded if (1) there was a high probability (> 95% muscle &

485   < 1% brain) of them being classified as a muscle IC *and* (2) the power spectrum resembled noise

486   or muscle activity more than neural activity (i.e., power peaks at higher frequencies rather than

487   lower frequencies).

488   Pre-processed EEG data were epoched relative to the onset of four events: cue (-200 to

489   1500 ms), stimulus (-200 to 800 ms), response (-200 to 800 ms), and feedback (-200 to 800 ms).

490   All epochs were baseline-corrected using the mean amplitude before event onset (-200 to 0 ms),

491   and single-trial baseline activity was included as covariates in the statistical models [81]. Epochs

492   containing artifacts, with amplitudes exceeding ±150 µV or gradients larger than 50 µV, were

493   excluded from further analysis. We focused our analyses on these event-related potentials,

494   quantified agnostic of condition with ROIs and time-windows determined a priori based on the

495   literature [82]: cue-locked P3b (250 to 550 ms, averaged across Pz, P3 and P4 [27,83]), cue-locked late

496   contingent negative variations (CNV; 1000 to 1500 ms post-cue, i.e., -500 to 0 ms pre-target,

497   averaged across Fz, FCz, and Cz [30]), response-locked correct- and error-related negativities

498   (CRN/ERN; 0 to 100 ms [43,84]), and feedback-locked feedback-related negativity (FRN;

499   quantified peak-to-peak at FCz as the difference between the negative peak between 250 to 350

500   ms and the positive peak in the preceding 100 ms from the detected peak [85]). All EEG data

501   preprocessing were performed using custom MATLAB scripts using EEGLAB functions (cf.[86]).

502   For each ERP (except the FRN that was quantified peak-to-peak), we averaged the amplitudes

503   within the specified time window separately for each epoch and exported these single-trial values

504   for further analyses in R.

505   **Pupil Recording and Preprocessing**. Pupil data were recorded using the EyeLink 1000

506   Desktop Mount eye tracker (SR Research, Mississauga, Ontario, CA). The EyeLink system was

507   configured using a 35-mm lens, 5-point gaze location calibration, monocular right-eye sampling

508   at 500 Hz, and centroid fitting for pupil area recordings. All data processing was performed using

509   custom R and Python scripts. Blink artifacts detected using the EyeLink blink detection

510   algorithm were removed and subsequently interpolated linearly from -200 ms prior to and post-

511   blink onset. Finally, we down-sampled the continuous data to 20 Hz and z-score normalized

512   (within-subject) each data point by subtracting the mean pupil size of all data points and then

513   dividing by the standard deviation.

514   **Analysis**

515   Classical frequentist statistical analyses were performed in R. The design was entirely

516   within-subjects; unless stated otherwise, all estimates and statistics were obtained by fitting

517   mixed-effects (multilevel or hierarchical) single-trial regression models (two-levels: all factors

518   and neurophysiological responses for each condition were nested within participants) with

519   random intercepts and slopes (unstructured covariance matrix) using the R package lme4 [87].

520   Random effects were modeled as supported by the data, determined using singular value

521   decomposition, to avoid overparameterization and model degeneration [88,89]. All analysis code for

522   reproducing the reported results can be found on OSF: osf.io/35akg. All continuous regressors

523   were within-subject mean-centered. Two-tailed probability values and degrees of freedom

524   associated with each statistic was determined using the Satterthwaite approximation

525   implemented in lmerTest [90]. We inspected Q-Q-plots for violations of normally distributed

526   residuals and assured that there was no problematic collinearity between regressors. Wherever

527   relevant, we also reported split-half reliabilities (correlations) based on odd/even-numbered

528   trials.

529   **Behavioral.** In both samples, accuracy was analyzed using generalized linear mixed

530   effects models with a binomial link function. The predictors or regressors were reward, efficacy,

531   their interaction, congruency, and trial number. Accurate RTs were modeled using linear mixed

532   effects models and the same predictors, and z-scored within subject for visualization, only. For

533   trial-by-trial predictions of performance with ERPs, the behavioral models were extended by

534   including P3b and CNV amplitudes z-scored within participants as predictors. In separate

535   analyses we confirmed that similar results are obtained using a step-wise approach, analyzing

536   residuals of the behavioral model with CNV and P3b as predictors or analyzing incentive effects

537   on residuals from a model with ERPs but without incentive conditions, suggesting partially non-

538   overlapping variance. Trial number (Trial) was added to these and all other models as a nuisance

539   regressor to account for trends over time, such as learning or fatigue effects (cf. Fig. S5).

540 **EEG.** Full linear mixed effects models for all ERPs included reward, efficacy, and their

541 interactions, as well as trial as predictors. For each ERP, we regressed out the baseline activity at

542 the same electrode sites [81]. This approach accounts for variability prior to the effect of interest

543 that can otherwise induce spurious effects due to noise or spill-over from previous stages of the

544 trial. Although noise in the baseline is assumed to average to zero when using traditional ERP-

545 averaging approaches, this assumption does not necessarily hold for single-trial analyses. To

546 address these potential spurious effects, we follow recommendations to include the baseline as a

547 nuisance regressor [81]. In the CNV analyses, we further controlled for variation in the preceding

548 P3b amplitude, because here, likewise, due to the autocorrelation of the signals, larger P3b

549 amplitudes (a positive-going ERP) would require larger subsequent CNV amplitudes (a negative-

550 going ERP) to counteract the larger positive P3b amplitudes and reach the average levels of CNV

551 amplitude. We compared the results with and without inclusion of the P3b as a regressor and the

552 patterns of results were qualitatively similar. For the ERN analyses, we included as predictors

553 target congruency, response accuracy, and interactions with incentives. For FRN analyses, we

554 included as predictors the outcome (whether trials were rewarded or not), and interactions with

555 incentives.

556 **Pupil Response Model and Analysis.** We modeled the pupillary response as a linear

557 time-invariant system comprising of a temporal sequence of "attentional pulses" [91]. As with

558 methods used in functional magnetic resonance imaging analysis to deconvolve blood-oxygen-

559 level-dependent signals, this approach allows us to deconvolve temporally overlapping pupil

560 responses and estimate the magnitude of the pupil response associated with each event.

561 Following previous work [91,92], each event (e.g., fixation, cue, target, response, feedback) was

562 modeled as a characteristic impulse response approximated by an Erlang gamma function, $h =$

563   $t^n e^{\left(\frac{-nt}{t_{max}}\right)}$, where the impulse response h is defined by t, the time since event onset, t_{max}, the

564   latency of response maximum, and n, the shape parameter of the Erlang distribution. Guided by

565   previous empirical estimates [93], we set $n = 10.1$ and $t_{max} = 1.30s$. We used the pypillometry

566   python package to estimate the magnitude (i.e., coefficient) of the pupil response for each event

567   [94], and we z-scored normalized these coefficients (within-subject) before fitting mixed-effects

568   models to evaluate whether the coefficients varied as a function of the experimental

569   manipulations (i.e., efficacy, reward, target congruency, and feedback).

570   **Data Availability.** The datasets generated and analyzed during the current study are

571   available under osf.io/35akg.

572   **Code Availability.** Scripts for all analyses are available osf.io/35akg.

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574

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577   collection.

578   **Author Contributions**

579   The authors conceived the study jointly. HL collected the data. RF and HL analyzed the data and

580   wrote the manuscript. All authors edited the manuscript.

581   **Competing Interests**

582   The authors declare no competing interests.

583   **References**

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