



**STEVENS**  
INSTITUTE OF TECHNOLOGY  
THE INNOVATION UNIVERSITY®

# E355 - Engineering Economics

**Lecture 03:** Understanding the 3 Worths,  
Capitalized Cost and Capitalized  
Recovery

**Chapters:** 5,6,9

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# Lecture Objectives

- After completing this module you should understand the following:
  - Three Worths:
    - Present Worth (PW)
    - Annual Worth (AW)
    - Future Worth (FW)
  - Evaluation of Alternatives based on the time value of money
  - Capitalized costs
  - Capitalized recovery

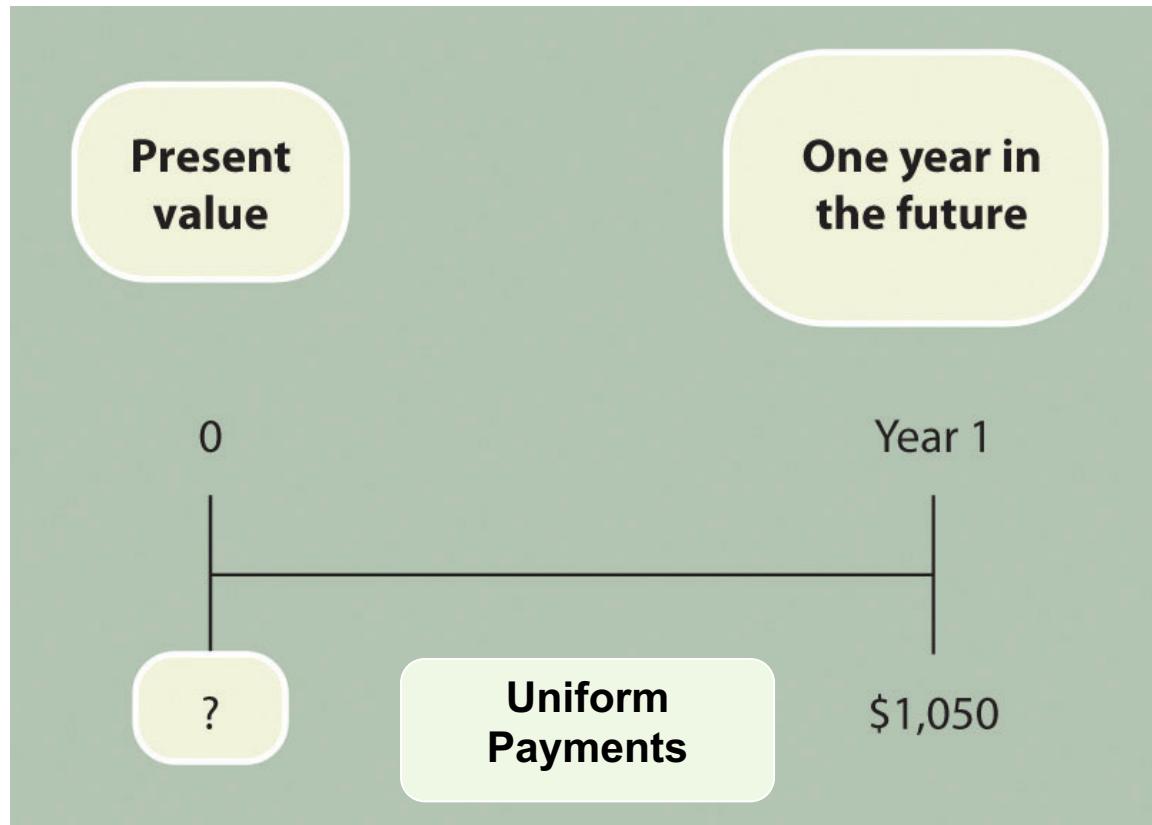


## Why?

- Understanding the Time-Value of Money impacts your life including but not limited to:
  - ✓ Student Loans, Interest Payments, Future investments(Car, House, Stocks, etc.)
- The amount of a dollar will change with respect to time. Planning for your future requires your knowledge of the 3 Worths.



# Three of the Figures of Merit (FOM)



# Overview

## Why Equivalence?

Using equivalence formulas allows for the comparison of economic alternatives accounting for time; you can compare the value of an investment today, annually for the next 50 years and when you retire.





Any of the three worths can be converted to any other worth through equivalence.

- PW is most commonly used
- AW is used where annual comparisons are appropriate
- FW used in insurance, pensions, etc.



# Present Worth (PW) Definition

- PW = the monetary sum which is equivalent to a future sum when interest is compounded at a given rate
- PW = the discounted value of a future sum when discounted at a given rate

**PW = PV = NPW = NPV**

# • Present Worth Analysis

## – Summary of Key Equations:

$$PW = -P + A(P/A, i, N) + F(P/F, i, N)$$

$$PW = -P + \sum_{n=0}^N F(P/F, i, n) + F(P/F, i, N)$$

$$PW = AE(P/A, i, N)$$

$$PW = FW(P/F, i, N)$$

where,

$P$  = initial investment ( $n = 0$ )

$A$  = annual cost / revenue ( $n = 1, 2, \dots, N$ )

$F$  = future costs, salvage value or expected income from sale of the item ( $n = N$ )

$PW$  = present worth of the investment taking  $A$ ,  $F$ ,  $i$  and  $N$  into account

$AE$  = annual equivalence / worth of the investment taking  $P$ ,  $F$ ,  $i$  and  $N$  into account

$FW$  = future worth of the investment taking  $P$ ,  $A$ ,  $i$  and  $N$  into account

$i$  = interest rate, MARR

$N$  = project life ( $n = 1, 2, \dots, N$ )



# • Present Worth Analysis:

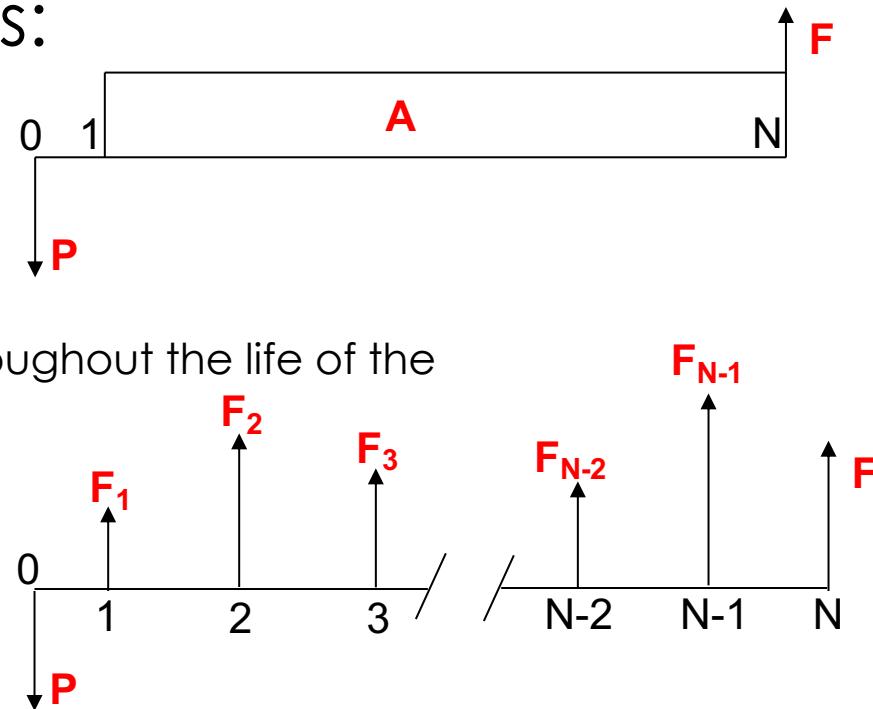
## – Using the Key Equations:

$$PW = -P + A(P/A, i, N) + F(P/F, i, N)$$

- Used to calculate the PW from first principles.
- Assumes the net annual costs / revenues / savings are constant throughout the life of the project.

$$PW = -P + \sum_{n=0}^N F(P/F, i, n) + F(P/F, i, N)$$

- Used to calculate the PW from first principles.
- Assumes the net annual costs / revenues are NOT constant throughout the life of the project. Each net annual cost / revenue value is treated individually as a “future” value and is discounted to a present worth value using the present worth factor for single payments ( $P/F, i, N$ ).





# Present Worth Analysis

- Single Project Evaluation

If  $PW > 0 \rightarrow$  ACCEPT

If  $PW = 0 \rightarrow$  INDIFFERENT

If  $PW < 0 \rightarrow$  REJECT

- Comparing Multiple Alternatives

- Revenue Projects:

- Calculate PW for each alternative

- Select the option with the largest PW

- Service Projects:

- Service projects (equal revenues) are compared on a cost only basis

- Select the option with the *least negative* PW

# Present Worth

- PW Example

## Robot Welder Purchase (*Lang & Merino*)

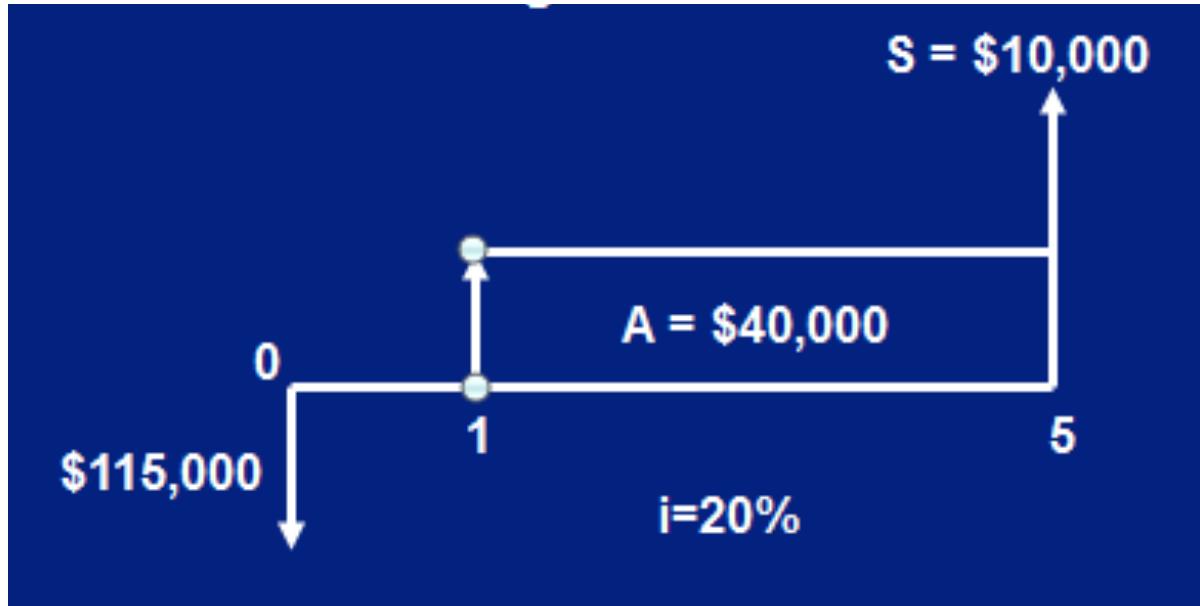
- Cost of robot welder = \$100,000
- Installation cost = \$15,000
- Expected annual income = \$40,000
- Duration of life = 5 years
- Salvage value = \$10,000
- Interest rate = 20%



# Present Worth

## Robot Welder Purchase

- Cash Flow Diagram





# Present Worth

## Robot Welder Purchase

$$PW = A (P / A, i, N) + S (P / F, i, N) - P$$

$$= \$ 40,000 (P / A, 20, 5) + 10,000 (P / F, 20,5) - 115,000$$

$$= \$ 40,000 \times 2.991 + 10,000 \times 0.4019 - 115,000$$

$$= \$ 119,640 + 4,019 - 115,000$$

$$= \textcolor{red}{\$ 8,659} \text{ in year 0}$$

Since the  $PW > 0$  this is a good investment



# How to Find the Factors

20%

## Compound Interest Factors

20%

Single Payment			Uniform Payment Series			Arithmetic Gradient		
Compound Amount Factor Find F Given P	Present Worth Factor Find P Given F	Sinking Fund Factor Find A Given F	Capital Recovery Factor Find A Given P	Compound Amount Factor Find F Given A	Present Worth Factor Find P Given A	Gradient Uniform Series Find A Given G	Gradient Present Worth Find P Given G	n
1	1.200	.8333	1.0000	1.2000	1.000	0.833	0	1
2	1.440	.6944	.4545	.6545	2.200	1.528	0.455	2
3	1.728	.5787	.2747	.4747	3.640	2.106	0.879	3
4	2.074	.4823	.1863	.3863	5.368	2.589	1.274	4
5	2.488	.4019	.1344	.3344	7.442	2.991	1.641	5
6	2.986	.3349	.1007	.3007	9.930	3.326	1.979	6
7	3.583	.2791	.0774	.2774	12.916	3.605	2.290	7
8	4.300	.2326	.0606	.2606	16.499	3.837	2.576	8
9	5.160	.1938	.0481	.2481	20.799	4.031	2.836	9
10	6.192	.1615	.0385	.2385	25.959	4.192	3.074	10
11	7.430	.1346	.0311	.2311	32.150	4.327	3.289	11
12	8.916	.1122	.0253	.2253	39.581	4.439	3.484	12
13	10.699	.0935	.0206	.2206	48.497	4.533	3.660	13
14	12.839	.0779	.0169	.2169	59.196	4.611	3.817	14
15	15.407	.0649	.0139	.2139	72.035	4.675	3.959	15
16	18.488	.0541	.0114	.2114	87.442	4.730	4.085	16
17	22.186	.0451	.00944	.2094	105.931	4.775	4.198	17
18	26.623	.0376	.00781	.2078	128.117	4.812	4.298	18
19	31.948	.0313	.00646	.2065	154.740	4.843	4.386	19
20	38.338	.0261	.00536	.2054	186.688	4.870	4.464	20
21	46.005	.0217	.00444	.2044	225.026	4.891	4.533	21
22	55.206	.0181	.00369	.2037	271.031	4.909	4.594	22
23	66.247	.0151	.00307	.2031	326.237	4.925	4.647	23
24	79.497	.0126	.00255	.2025	392.484	4.937	4.694	24
25	95.396	.0105	.00212	.2021	471.981	4.948	4.735	25





# Present Worth

## Present Worth Conversion Shortcuts

- To convert PW to AW:
  - Multiply by A/P factor
    - $P(A/P, i, n) = A$
- To convert PW to FW
  - Multiply by F/P factor
    - $P(F/P, i, n) = F$



# Annual Worth

- The annual equivalent worth measures the worth of an investment by determining equal payments on an annual basis.

$$\mathbf{AW = AE = AV = -AC}$$



- **Annual Equivalent Worth Analysis:**
  - Summary of Key Equations:

$$AW = -P(A/P, i, N) + A + F(A/F, i, N)$$

$$AW = -P(A/P, i, N) + \sum_{n=1}^N F(P/F, i, N)(A/P, i, N) + F(A/F, i, N)$$

$$AW = -P(A/P, i, N) + \sum_{n=1}^N F(F/P, i, N-n)(A/F, i, N) + F(A/F, i, N)$$

$$AW = PW(A/P, i, N)$$

$$AW = FW(A/F, i, N)$$

where,

$P$  = initial investment ( $n = 0$ )

$A$  = annual cost / revenue ( $n = 1, 2, \dots, N$ )

$F$  = future costs, salvage value or expected income from sale of the item ( $n = N$ )

$PW$  = present worth of the investment taking  $A, F, i$  and  $N$  into account

$AW$  = annual equivalence / worth of the investment taking  $P, F, i$  and  $N$  into account

$FW$  = future worth of the investment taking  $P, A, i$  and  $N$  into account

$i$  = interest rate, MARR

$N$  = project life ( $n = 1, 2, \dots, N$ )

# • Annual Equivalent Worth Analysis:

## – Using the Key Equations:

$$AE = -P(A/P, i, N) + A + F(A/F, i, N)$$

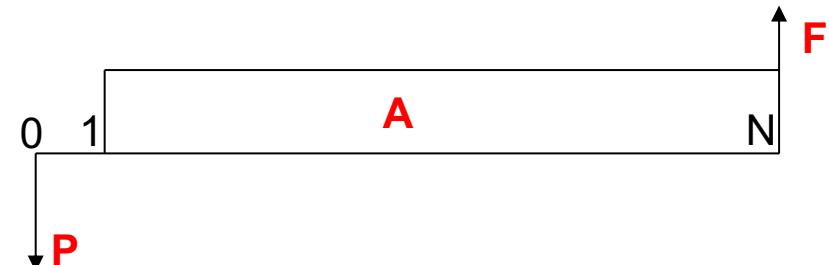
- Used to calculate the AE from first principles.
- Assumes the net annual costs / revenues / savings are constant throughout the life of the project.

$$AE = PW(A/P, i, N)$$

- Short cut method.
- The present worth has been calculated.
- The AE can then be calculated (equivalence calculation) using the capital recovery factor for an equal payment series ( $A/P, i, N$ ).

$$AE = FW(A/F, i, N)$$

- Short cut method.
- The future worth has been calculated.
- The AE can then be calculated (equivalence calculation) using the sinking fund factor for a single payment series ( $A/F, i, N$ ).

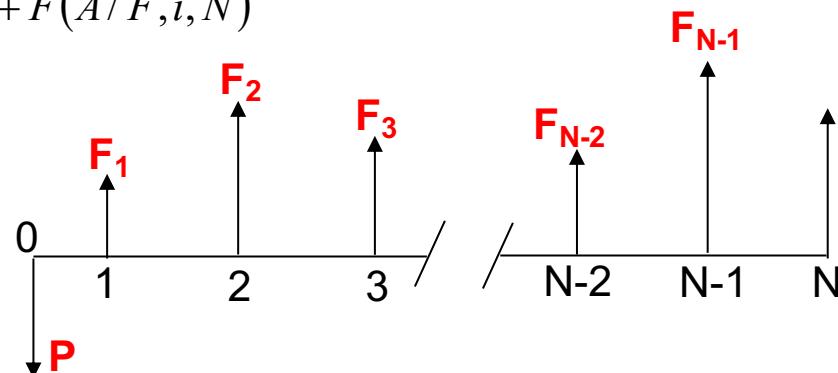


# • Annual Equivalent Worth Analysis:

## – Using the Key Equations:

$$AW = -P(A/P,i,N) + \sum_{n=1}^N F(P/F,i,n)(A/P,i,N) + F(A/F,i,N)$$

- Used to calculate the AW from first principles.
- Assumes the net annual costs / revenues are NOT constant throughout the life of the project.
- Each net annual cost / revenue value is treated individually as a “future” value and is discounted to a present value using the present worth factor for single payments ( $P/F, i, N$ ). This is then equated to an annual equivalence (AE) using the capital recovery factor ( $A/P, i, N$ ).



# Annual Equivalent Worth Analysis

- Single Project Evaluation

If  $AW > 0 \rightarrow$  ACCEPT

If  $AW = 0 \rightarrow$  INDIFFERENT

If  $AW < 0 \rightarrow$  REJECT



- Comparing Multiple Alternatives

- Revenue Projects:

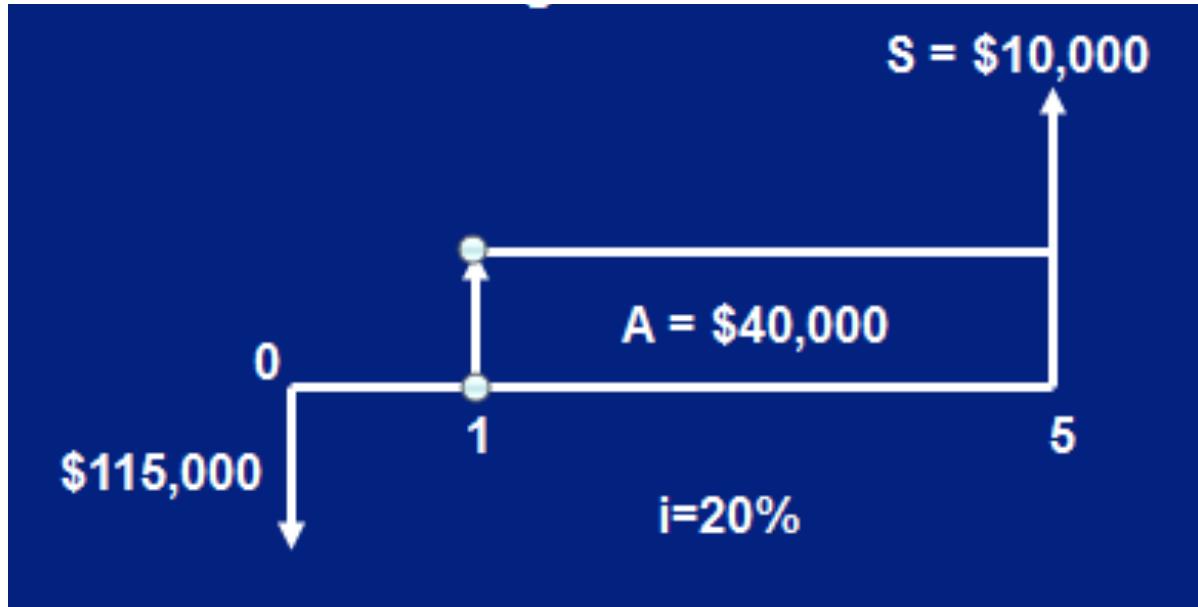
- Calculate AW for each alternative
    - Select the option with the largest AW

- Service Projects:

- Service projects (equal revenues) are compared on a cost only basis
    - Select the option with the *least negative* AW

# Robot Welder Purchase

- Cash Flow Diagram





## Robot Welder Purchase

$$\begin{aligned} AW &= A + S(A/F, i, N) - P(A/P, i, N) \\ &= A + S(A/F, 20, 5) - P(A/P, 20, 5) \\ &= \$40,000 + 10,000(0.1344) - 115,000(0.3344) \\ &= \$40,000 + 1,344 - 38,456 \\ &= \$2,889 \text{ for } 5 \text{ years} \end{aligned}$$

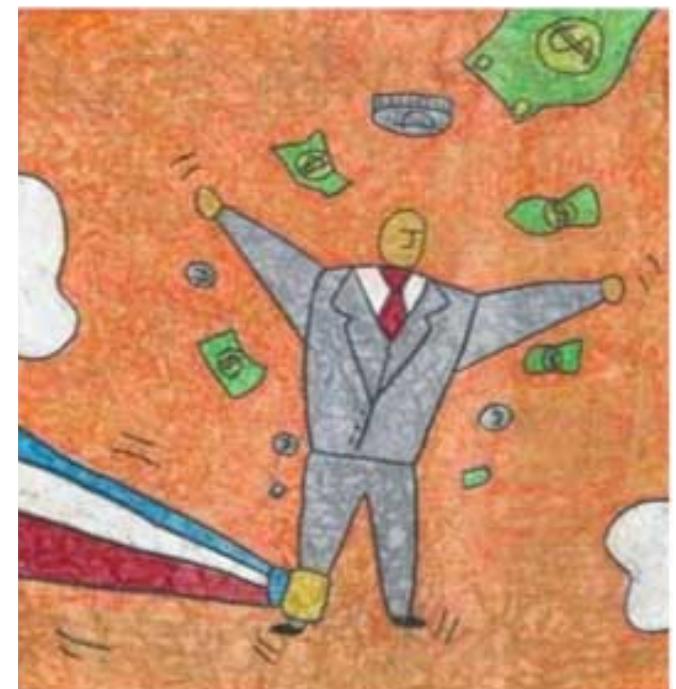
OR

$$AW = P(A/P, 20\%, 5) = 8,659(0.3344) = \$2,889$$

(conversion shortcut – already had  $P$  from first example)

# Annual Worth Conversion Shortcuts

- To convert AW to PW:
  - Multiply by P/A factor
    - $A(P/A, i, n) = P$
- To convert AW to FW
  - Multiply by F/A factor
    - $A(F/A, i, n) = F$





# Future Worth

- The value of an asset or cash at a specified date in the future that is equivalent in value to a specified sum today.

**FW = NFW = NFV = FV**

- **Future Worth Analysis:**
  - Summary of Key Equations:

$$FW = -P(F / P, i, N) + A(F / A, i, N) + F$$

$$FW = -P(F / P, i, N) + \sum_{n=0}^N F(F / P, i, N-n) + F$$

$$FW = AE(F / A, i, N)$$

$$FW = PW(F / P, i, N)$$

where,

$P$  = initial investment ( $n = 0$ )

$A$  = annual cost / revenue ( $n = 1, 2, \dots, N$ )

$F$  = future costs, salvage value or expected income from sale of the item ( $n = N$ )

$PW$  = present worth of the investment taking  $A$ ,  $F$ ,  $i$  and  $N$  into account

$AE$  = annual equivalence / worth of the investment taking  $P$ ,  $F$ ,  $i$  and  $N$  into account

$FW$  = future worth of the investment taking  $P$ ,  $A$ ,  $i$  and  $N$  into account

$i$  = interest rate, MARR

$N$  = project life ( $n = 1, 2, \dots, N$ )

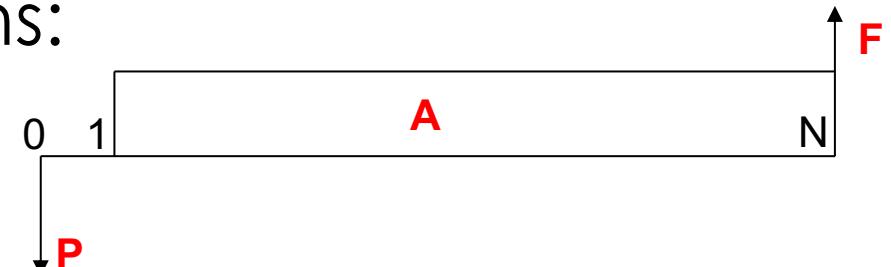


# Future Worth Analysis:

## –Using the Key Equations:

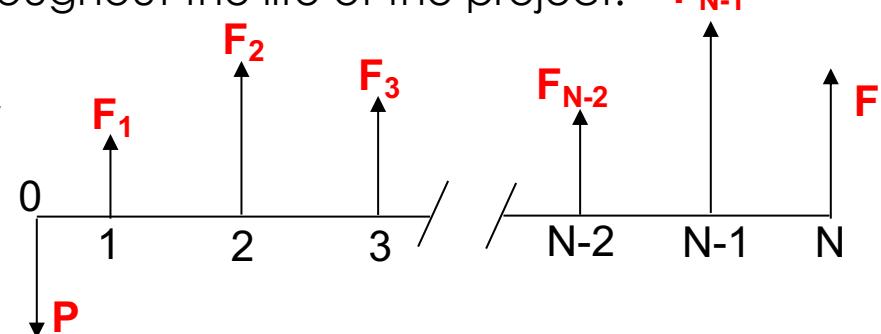
$$FW = -P(F/P,i,N) + A(F/A,i,N) + F$$

- Used to calculate the FW from first principles.
- Assumes the net annual costs / revenues / savings are constant throughout the life of the project.



$$FW = -P(F/P,i,N) + \sum_{n=0}^N F(F/P,i,N-n) + F$$

- Used to calculate the FW from first principles.
- Assumes the net annual costs / revenues are NOT constant throughout the life of the project. Each net annual cost / revenue value is treated individually as a “present” value and is compounded to a future value (over “N-n” years) using the compound amount factor for single payments ( $F/P, i, N$ ).





# Future Worth Analysis

- Single Project Evaluation

If FW > 0 → ACCEPT

If FW = 0 → INDIFFERENT

If FW < 0 → REJECT

- Comparing Multiple Alternatives

- Revenue Projects:

- Calculate FW for each alternative

- Select the option with the largest FW

- Service Projects:

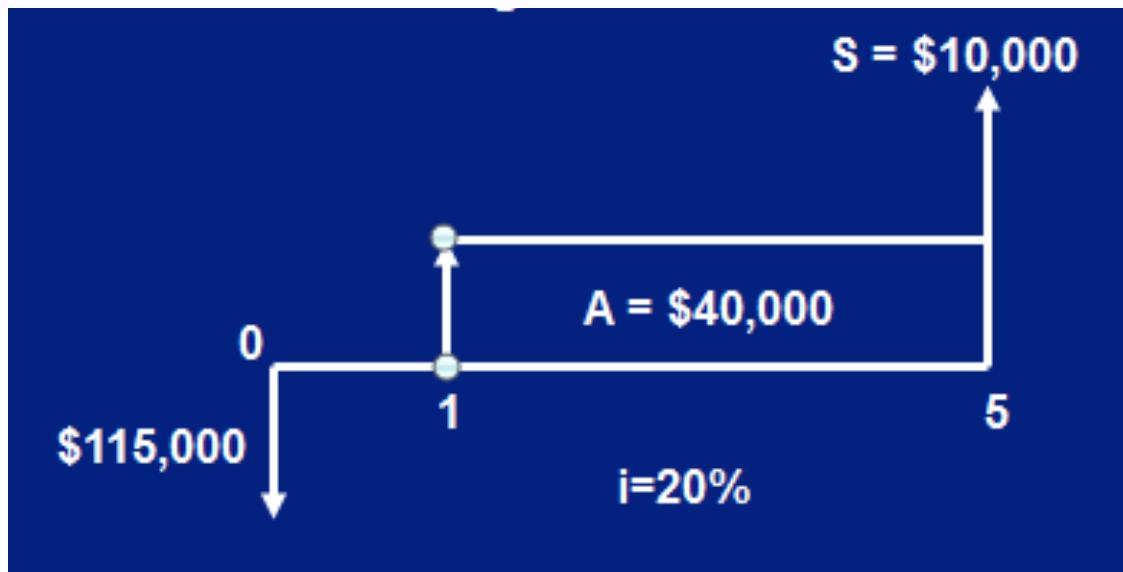
- Service projects (equal revenues) are compared on a cost only basis

- Select the option with the *least negative* FW

# Future Worth

## Robot Welder Purchase

- Cash Flow Diagram





# Future Worth

## Robot Welder Purchase

$$\begin{aligned} FW &= A (F/A, i, N) + S - P (F/P, i, N) \\ &= A (F/A, 20, 5) + S - P (F/P, 20, 5) \\ &= \$ 40,000 (7.442) + 10,000 - 115,000 (2.488) \\ &= \$ 297,680 + 10,000 - 286,120 \\ &= \textcolor{red}{\$ 21,560 \text{ in } 5 \text{ years}} \end{aligned}$$

OR

$$FW = P(F/P, 20\%, 5) = 8,659(2.4883) = \textcolor{red}{\$21,560}$$

(conversion shortcut – already had  $P$  from first example)



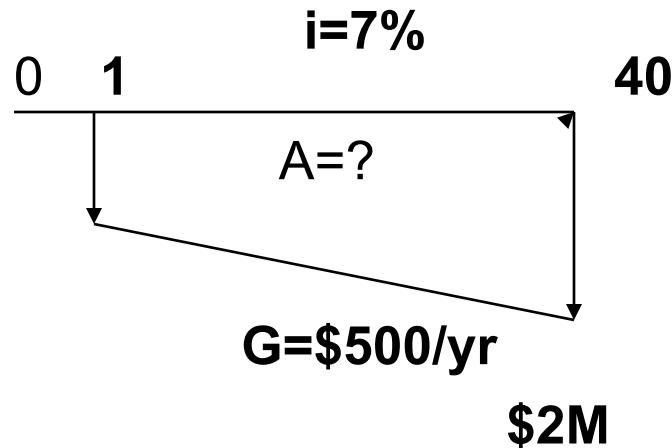
# Robot Welder Purchase

## Summary of Worths

- PW = \$8, 659 in year 0
- AW = \$2,889 for 5 years
- FW = \$21,560 in year 5

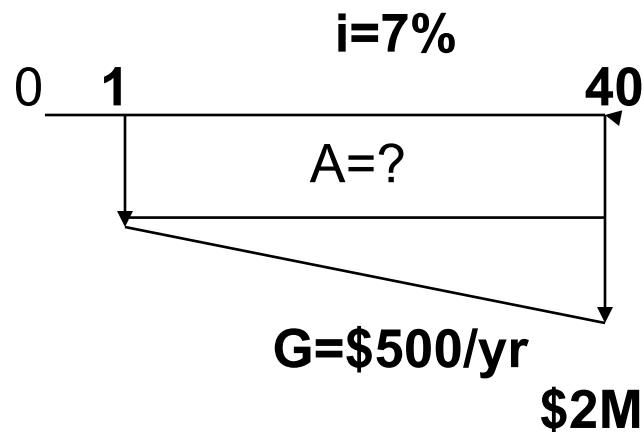
## Example problem 2

How much would you need to deposit annually in your 401k at 7%, to have \$2 million in 40 years? Assume you will be financially able to increase the amount \$500/year.



## Example problem 2

**How much would you need to deposit annually in your 401k at 7%, to have \$2 million in 40 years? Assume you will be financially able to increase the amount \$500/year.**



$$\begin{aligned}
 A &= F(A/F, i, N) - G(A/G, i, N) \\
 A &= 2M(A/F, .07, 40) - 500(A/G, .07, 40) \\
 A &= 2M(.0050) - 500(11.4230) \\
 A &= \$4290
 \end{aligned}$$



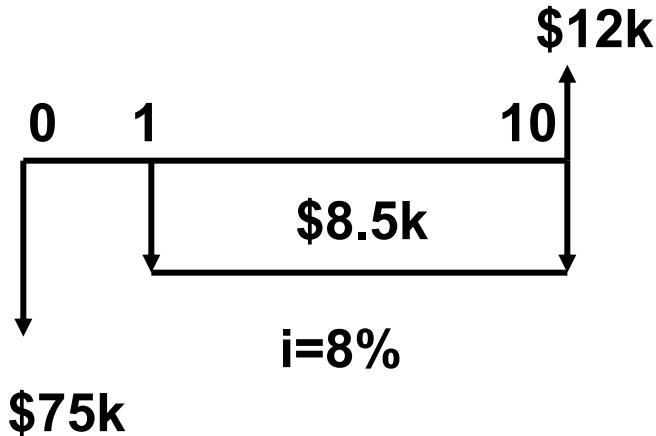
# Example Problem 3

You are comparing the cost of two light bulldozers for your construction company. Assuming an interest rate of 8%, make a procurement recommendation.

	Cat	John Deere
Initial Cost	\$75k	\$85k
Salvage @ 10 years	\$12k	\$10k
Operating Cost/year	\$8.5k	\$6.2k

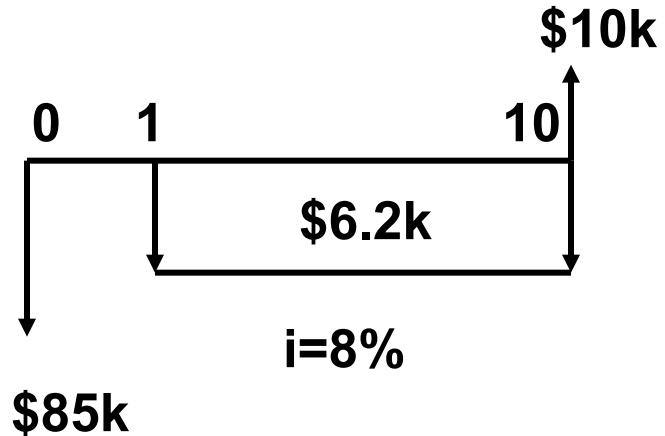
# Example Problem 3

**Cat**



$$\begin{aligned} \text{PW} &= -75k - 8.5k (P/A, 8\%, 10) \\ &\quad + 12k (P/F, 8\%, 10) \\ &= - \$125,865.18 \end{aligned}$$

**John Deere**



$$\begin{aligned} \text{PW} &= -85k - 6.2k (P/A, 8\%, 10) \\ &\quad + 10k (P/F, 8\%, 10) \\ &= - \$119,287.57 \end{aligned}$$

# Example Problem 3

Which bulldozer would you buy?

CAT = PW = -\$125,565

John Deere = PW = -\$119,287

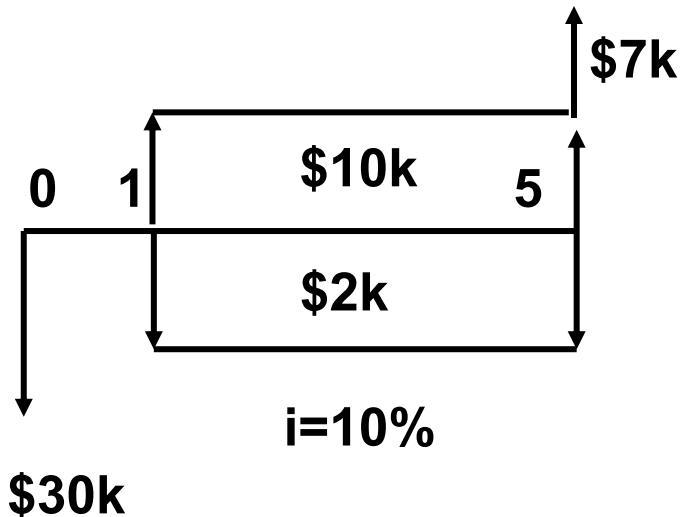
Choose Lowest Cost:

John Deere



# Example Problem 6-1

A machine will cost \$30,000 to purchase. Annual operating and maintenance costs will be \$2000. The machine will save \$10,000 per year in labor costs. The salvage value of the machine after 5 years will be \$7000. Draw the cash flow diagram and calculate the machine's annual worth for an interest rate of 10%.



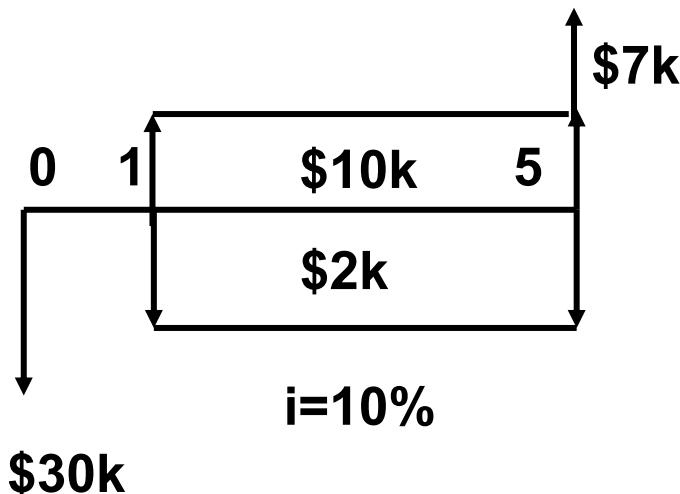
# Example Problem 6-1

$$AW = -P(A/P, i, N) + (A-A) + F(A/F, i, N)$$

$$AW = -30k(A/P, 10\%, 5) + (10k-2k) + 7k(A/F, 10\%, 5)$$

$$AW = -30k (.2638) + 8000 + 7k(.1638)$$

$$AW = \$1232$$

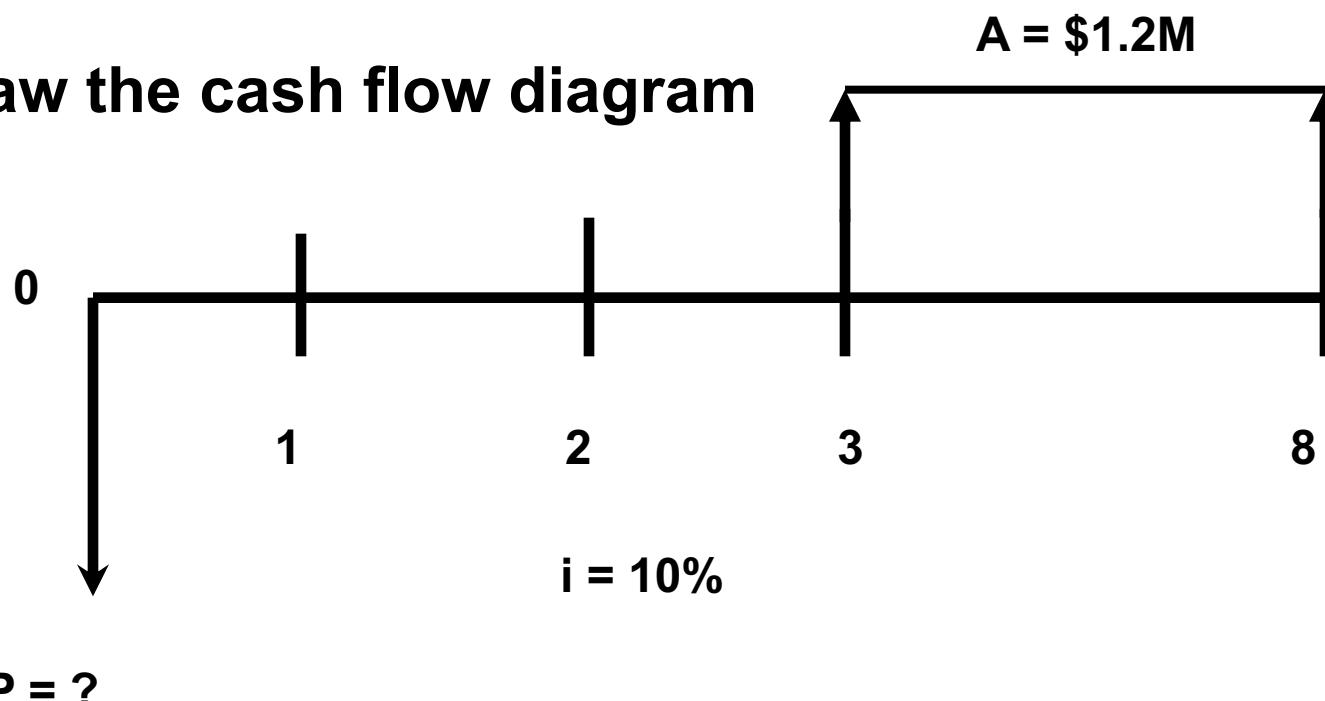




# Example Problem 5 - Manipulation

Digitel a small communications company is considering whether to replace the network routers. Through the increased speed and traffic, they believe the company will expect an increase in revenues of \$1.2M starting 3 years from now and continuing for 5 years thereafter. Digitel uses 10% APR compounded daily for the value of their money. How much should Digitel be willing to pay for these routers?

## 1. Draw the cash flow diagram



## 2. Calculate the effective interest rate

$$\begin{aligned}i &= (1 + r/M)^M - 1 \\&= (1+0.1/365)^{365} - 1 = 10.52 \%\end{aligned}$$



1) Align time horizons

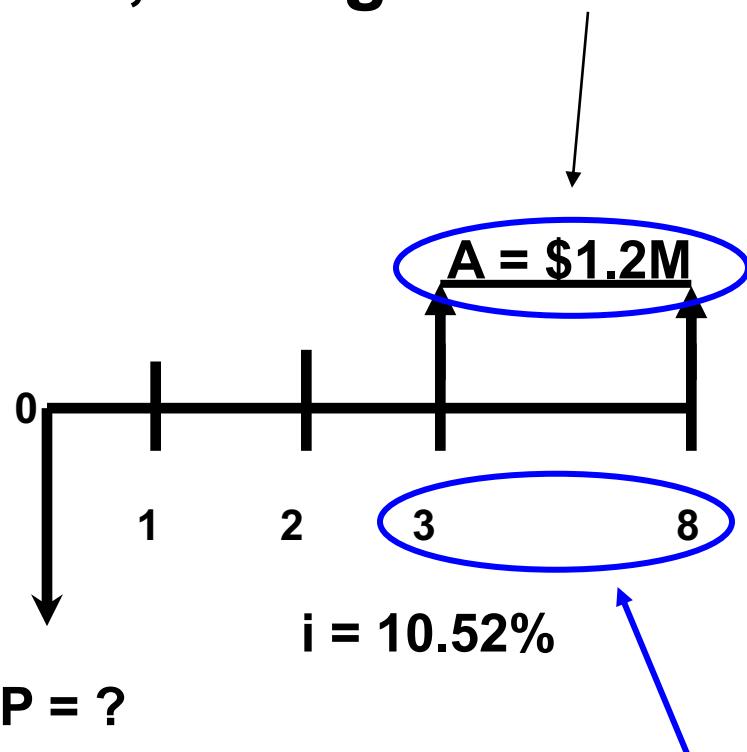
Start at year 1

2) Manipulate gradients

3) Add/subtract cash flow

only one cash flow at any point on line (x axis)

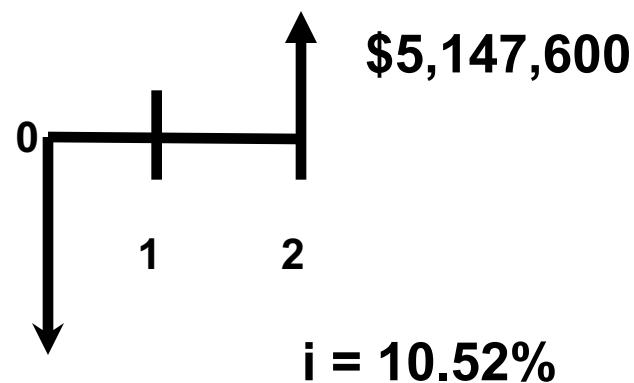
**Annual payments must run from year 1 to N**  
**So, change annual income to a lump sum**



Note:  $N = 6$

$$\begin{aligned}
 P &= A (P/A, i, N) \\
 &= 1.2M(P/A, .1052, 6) \\
 &= 1.2M[(1 + i)^N - 1] / i(1 + i)^N] \\
 &= 1.2M[(1.1052^6 - 1) / (0.1052 * 1.1052^6)] \\
 &= \$5,147,600
 \end{aligned}$$

- Move the lump sum to the present
- Thus the final answer is



$$\begin{aligned}
 P &= \$5.1476M(P/F, 10.52\%, 2) \\
 &= \$5.1476M [1/(1 + I)^N] \\
 &= \$5,147600(1.1052)^{-2} \\
 &= \$4,214,275
 \end{aligned}$$



- **Present Worth**

$$PW = -P + A(P/A, i, N) + F(P/F, i, N)$$

$$PW = -P + \sum_{n=0}^N F(P/F, i, n) + F(P/F, i, N)$$

$$PW = AE(P/A, i, N)$$

$$PW = FW(P/F, i, N)$$

- **Future Worth:**

$$FW = -P(F/P, i, N) + A(F/A, i, N) + F$$

$$FW = -P(F/P, i, N) + \sum_{n=0}^N F(F/P, i, N-n) + F$$

$$FW = AE(F/A, i, N)$$

$$FW = PW(F/P, i, N)$$

- **Annual Equivalence Worth:**

$$AE = -P(A/P, i, N) + A + F(A/F, i, N)$$

$$AE = -P(A/P, i, N) + \sum_{n=1}^N F(P/F, i, N)(A/P, i, N) + F(A/F, i, N)$$

$$AE = -P(A/P, i, N) + \sum_{n=1}^N F(F/P, i, N-n)(A/F, i, N) + F(A/F, i, N)$$

$$AE = PW(A/P, i, N)$$

$$AE = FW(A/F, i, N)$$

