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May 11, 2015

MIDN 1/C Abdessatar Hayouni
U.S. Naval Academy
Bancroft Hall
121 Blake Road
Annapolis, Maryland 21402

Dear MIDN 1/C Hayouni:

It was my pleasure to meet you during your briefing and demonstration of your 2015 Service Academy Capstone Project. Congratulations on a job well done! You won in a difficult competition, and your team's ideas surpassed my expectations for creativity, inventiveness and sound strategic thinking. A space-based power plant that beams energy to earth – that's the stuff of science fiction.

In fact, the U.S. Navy is built upon hundreds of ideas that were once considered science fiction: nuclear power, submarines, aircraft landing on carrier decks, and satellites circling the globe. Your bold ideas will drive the Navy into the future. The lessons you learned on this project about leadership, teamwork, creating a prototype, and understanding how ideas fit into reality will serve you throughout your military career. Your achievement reflects a significant individual and team accomplishment; please do not hesitate to reach out to me, or to any member of the Boeing team for a formal letter of recommendation in the future. We are very impressed with the quality of your work.

I encourage you to continue to imagine the bold, to keep dreaming big, and to inspire your teams to do the same. As Bill Boeing put it nearly 100 years ago when he founded our company, "We are embarked as pioneers upon a new science and industry in which *our problems* are so new and unusual that *it behooves no one* to dismiss any novel idea with the statement that 'it can't be done.'"

Congratulations on your graduation from the Naval Academy! Thank you for your service and all the best to you as you begin the next phase of your Navy career.

Sincerely,

A handwritten signature in dark ink that reads "Chris Chadwick". The signature is fluid and cursive, with the first name "Chris" and last name "Chadwick" clearly distinguishable.

Christopher M. Chadwick

