

"Share-the-Scraps Economy": "Uber drivers use their own cars, take out their own the Dark Side of insurance, work as many hours as they want or can and pay Uber a fat percent. Worker safety? Social Security? Uber says it's not the **Collaborative** employer so it's not responsible." Robert Reich, Chancellor's Professor at the **Consumption** University of California at Berkeley Hosts operating an unregulated full-time business Hosts renting out two or more units account Annual percentage change in the Work hours with passengers in Taxis account for 30% of the total revenue on Airbnb. for 40% of the total revenue on Airbnb. number of New York City Taxi Trips. New York, Boston and San Francisco. 60% of total work hours +6% 50% +2% 40% Airbnb revenues -2% -4% The Impact of Airbnb on Hotel and Hospitality Industry 2011 2012 2013 2014 **New York** Boston San Francisco room nights books on Airbnb estimated in 2018 Taxis vs. Uber: the European Strikes Large-scale protests by taxi drivers that took place in London, Madrid and Berlin in June 14th 2014 obtained an opposite effect. 1st - Uber Rank in the App Store 2001 480,000 hotel room nights reserved Sep 2014 - Aug 2015 250th 11 Jun 2014 12.00 12 Jun 2014 13 Jun 2014 12.00 Strike officially HVS Consulting estimated that hotels lose approximately \$450 million in direct revenues and over 2,800 jobs per year to Airbnb. begins in UK Where the Big Money Goes \$20b Hilton Morldwide Ceneral Motors Honda Motors Volkswagen Host Hotels Narriot, 874 Airbnb PORT Uber