

Inspiring healthy habits: data science at WW

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Outline

- Intro to WW: purpose, program, type and scale and data
- Behavioral Nudges
- WW Data Products
- Primrose: how we develop and deploy ML models
- Q&A



About Me

Data Strategy

Data Science

Business
Intelligence
Engineering

O'REILLY®



Creating a
Data-Driven
Organization

PRACTICAL ADVICE FROM THE TRENCHES

Carl Anderson



The
University
Of
Sheffield.



Wellness that Works.™

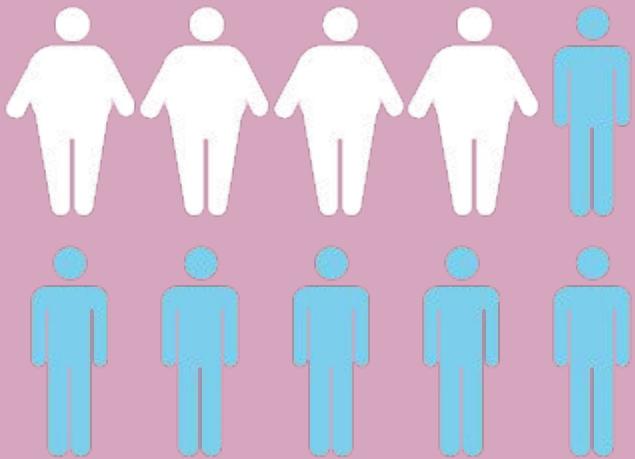


TIME

The Obesity Epidemic in America

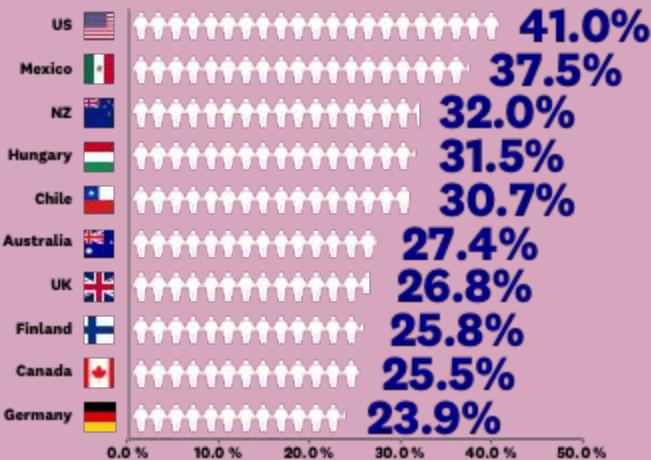


40% of adults on the planet are already overweight or obese and more are joining their ranks every day



While the world's bulging waistlines are driven by economic success—wealthy populations eat more—obesity's estimated cost of \$2 trillion a year worldwide is now almost as much of a financial burden as smoking.

Top 10 countries ranked by percentage of adult population that is obese in 2015 or nearest year



Source: TIME Health, New England Journal of Medicine Institute of Health Metrics and Evaluation, OECD (2017)

HEALTH PARADOX #1

We spend more time and
money than ever before on wellness,
but we've never been
more unhealthy.

HEALTH PARADOX #2

Despite all the advances
in science and food production,
eating healthy
has never felt more complicated.

Confusing headlines have left many in a fog and unsure what to do

5 Reasons You Need to Count Calories

vs

5 Reasons To Never Count Another Calorie

Why Sugar isn't the Bad Guy

vs

10 Disturbing Reasons Why Sugar is Bad for You

Why Gluten is Evil
Grains and Autoimmune Disease

vs

JUNK SCIENCE:
Gluten is Not Bad For You

THE SECRET IS OUT:
THE REASON RED MEAT IS BAD FOR OUR HEALTH

vs

RED MEAT: It Does a Body Good!

THE ORGANIC FOOD LIE

vs

New study finds organic foods are healthier than conventionally grown foods

**People want
inspiration,
not just
information.**



**People want
healthy habits
that fit their
lives.**



**Today,
healthy is
the new
skinny.**



**It's not about
lifestyle, it's
about livability.**

**Community
is essential.**



**People crave
purpose.**





OUR PURPOSE

We inspire healthy habits for real life.*

* For people, families, communities,
the world—for everyone.

Wellness that Works.™



WW: Wellness Ecosystem



Communities



Nutrition



Motivation

Social

Body



Mental



Mindset



Activity



Stress



Sleep

Wellness that Works.™



TENET #1

We help you build powerful habits, rooted in science.



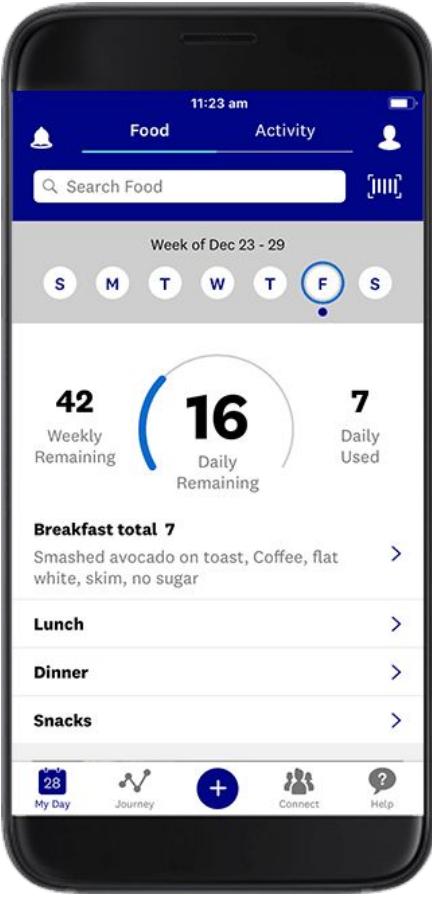
TENET #3

We enable you to find and form inspired communities.



TENET #2

We know you and meet you where you are.



Wellness that Works.[™]



SmartPoints is about health, not just calories

All calories are NOT created equal.

300 calories



Greek yogurt & fruit
and peanut parfait

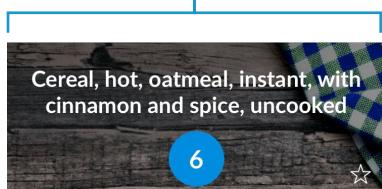
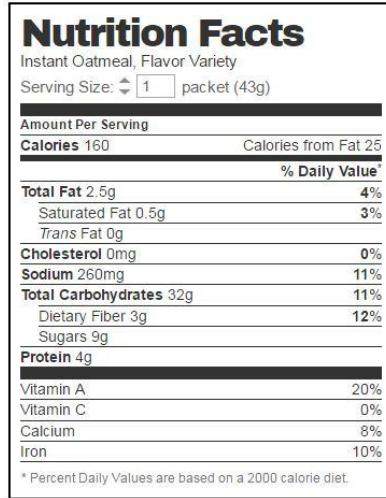


Scrambled eggs, Canadian
bacon, avocado, tomato
and English Muffin



Pancakes with chocolate
chips and maple syrup

Nutritional science to make healthy eating simpler



SmartPoints nudges you towards a healthy eating pattern with more fruits, vegetables and lean protein, and less sugar and saturated fat.

- **Calories** establish the baseline.
- **Sugar and Saturated Fat** increase the SmartPoints value.
- **Protein** lowers the SmartPoints value.
- Foods that form the foundation of a **healthy eating pattern** have SmartPoints value of **zero**.

ZeroPoint™ Foods

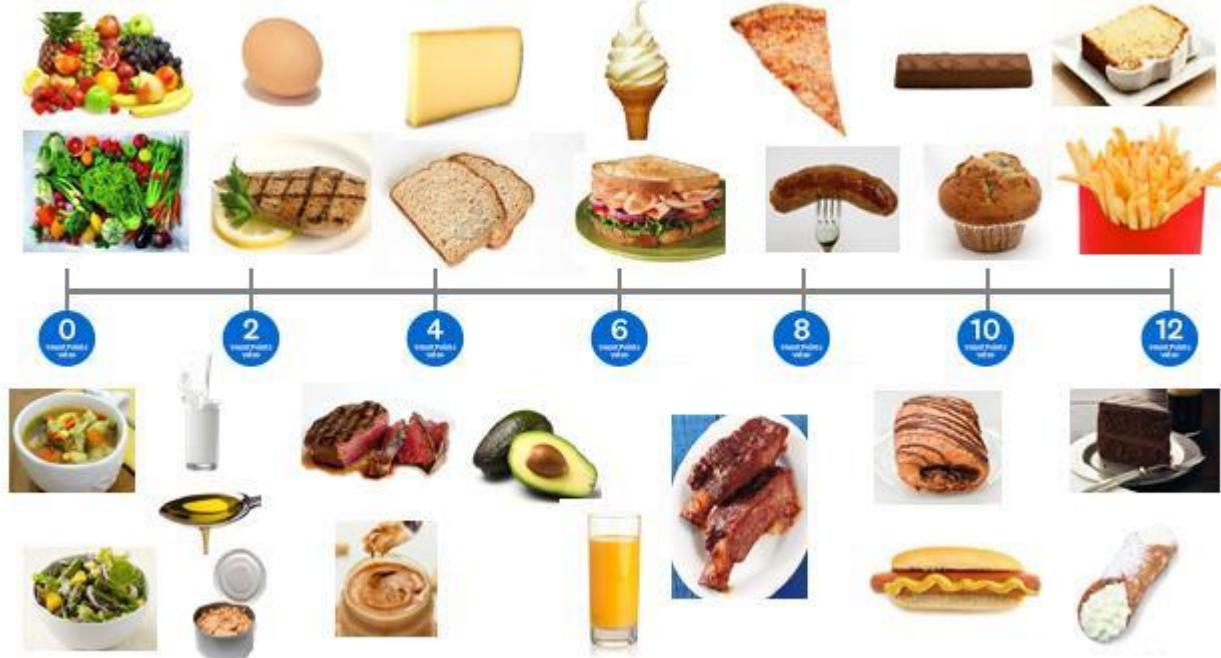
ZeroPoint foods form the foundation of a healthy eating pattern and have a low risk of overeating.

They don't have to be weighed, measured, or tracked.



- Vegetables
- Fruits
- Skinless chicken breast
- Skinless turkey breast
- Non-fat plain yogurt
- Eggs
- Beans, peas, lentils, tofu and corn
- Fish & seafood

Everything is on the menu



App

9:41 AM * 100% WW

Community

Was machst du gerade ...?

Beliebt Neu Abonniert

ga-diva16 Healthy in Heels



@ga-diva16

TGIF! Ich bin gerade dabei ...

Mein Tag Mein Weg Community Hilfe

9:41 AM * 100% WW

Lebensmittel Aktivität

Suchen

12 von 28 FitPoints

15.237 Schritte

126 Minute

S M D M D F S

Woche von Di 09.03. - Sa 15.03.

Du möchtest dein Ziel anpassen?

Mein Tag Mein Weg + Community Hilfe



9:41 AM * 100% WW

Pastarezepte



6

Paprika-Hähnchen-Gulasch

15 Minuten



10

Tagliatelle mit Lachs und Spinat

Wellness that Works.™



WW Studio

30,000 meetings per week globally



Wellness that Works.[™]



eCommerce

weightwatchers

PRICING OUR APPROACH FOOD ACTIVITY SUCCESS STORIES SHOP

Login To Shop Register 0

Food & Drink Kitchen Lifestyle Getting Started Sale All Products All Departments

Search Shop

FREE SHIPPING on your entire purchase. [Offer details.](#)

Select crunchy snacks are 2 for \$8 with code CRUNCHIT. [Offer details.](#)

Mix and match a perfect batch.

Mini bars are 2 for \$12* with code MINISALE

Shop now

*Offer valid on any two individual boxes of Dark Chocolate Raspberry, Chocolate Caramel, Chocolate Pretzel Blast, Mint Cookie Crisp or So Good Salted Mini Bars when you enter promo code MINISALE in the Online Store through September 29, 2018. While supplies last. You must enter the code at checkout to redeem. Not applicable on prior purchases and no rain checks. Excludes value packs. Not available in meeting room locations. Cannot be redeemed for cash. Offer may expire without notice due to error, fraud or other unforeseen circumstances.

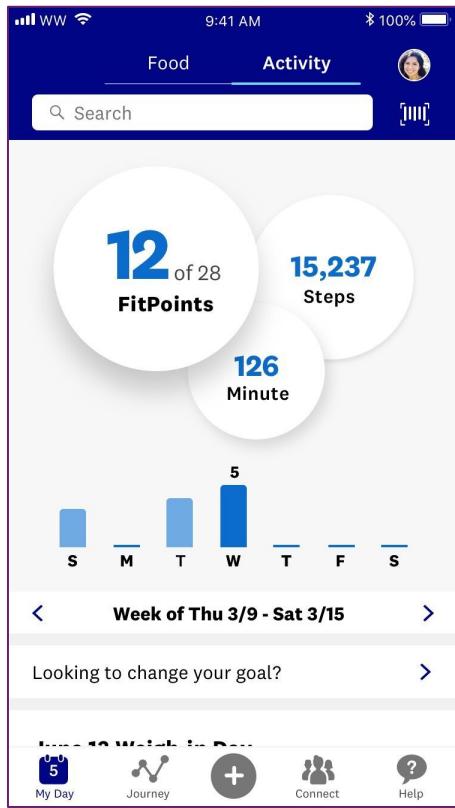
NEW ARRIVALS

Weight Watchers Magazine September/October Issue \$4.95	Buttermilk Protein Pancake \$4.50	Best of WW Mini Cookbook Bundle \$11.95	Snickerdoodle Baked Protein Mini Bar \$5.95	Triple Chocolate Baked Protein Mini Bar \$5.95	Butter Popcorn - Pack of 6 \$7.95
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Wellness that Works.™



Activity & Mindset



← Mindfulness with Headspace

HEADSPACE®

Being mindful is one great way to help you reach your goals.

WW & Headspace have teamed up to offer short mindfulness techniques you can do any time, anywhere.

START HERE

Changing Perspectives

Taking time to be mindful can make a big

Wellness that Works.™



Voice & AI

**Google
Assistant**

Alexa



Wellness that Works.[™]



Newsletter

WW

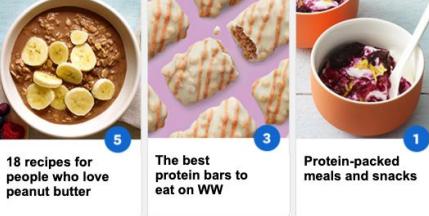
Your weekly newsletter



Get ready to feel your strongest

This 30-day plank challenge gives you a new goal (and a toned core) to work toward. Are you in?

FUEL UP AFTER WORKING OUT



18 recipes for people who love peanut butter 5

The best protein bars to eat on WW 3

Protein-packed meals and snacks 1

BEAT BACK PAIN

This multi-tasking move helps to ease an achy back, fix posture, boost balance, and more.

Wellness that Works.TM



kurbo

by 

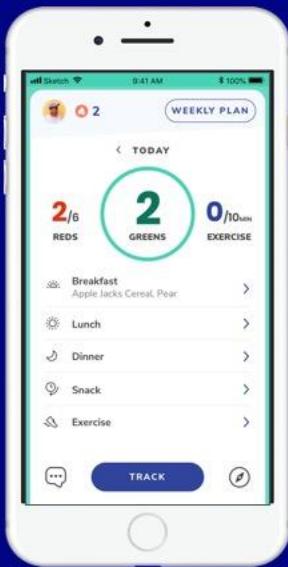
Proven digital health solution for teens and children

 U.S. News 

A new app from @ww_us aims to inspire healthier habits among kids, teens and their families. @mindygrossman, CEO of WW, hopes the app provides families with "a more comprehensive way to support their efforts" toward the goal of living a healthier life.



An App to Fight Childhood Obesity
A program from the company formerly known as Weight Watchers hopes to inspire healthier habits among kids, teens and their families.
usnews.com



The simple, proven program to get healthier & lose weight

Try Kurbo for 7 days, free!

My employer or health insurance provider pays for Kurbo >



How Kurbo helps you lose weight & build healthy habits



Follow the traffic light system

Green, yellow or red lights make it easy to pick good foods. It's simple and clear — that's why kids and teens like it.



Track on your phone

Our app keeps you on track and makes weight loss fun with videos, challenges, and cool hacks to try.



Work with a certified coach

Because kids and teens who work with a Kurbo coach are 10x more likely to reach their weight loss and get-healthy goals!



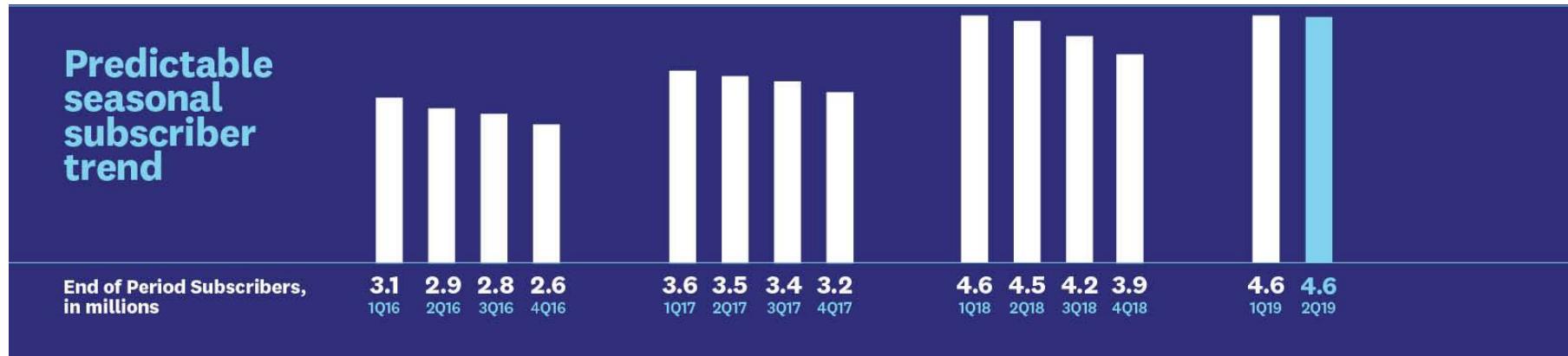
JARED, 17

lost 18 lbs

"I feel more confident, healthier, and more comfortable in my skin."

[Read all the success stories >](#)

Dynamics and Scale



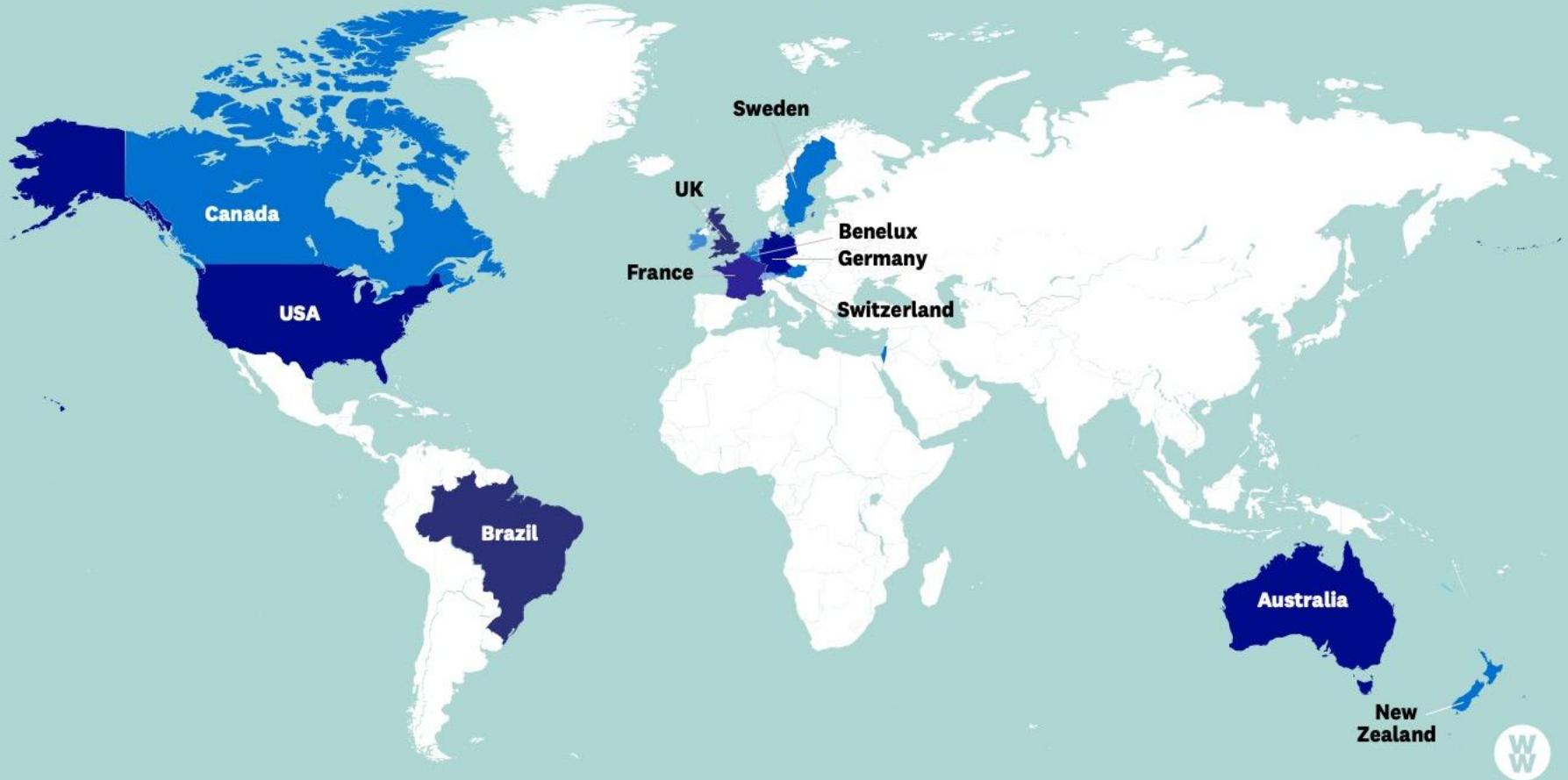
In Q2,

Social network:

- 2 million posts
- 14 million comments
- 70 million likes

1 million members tracked a physical activity

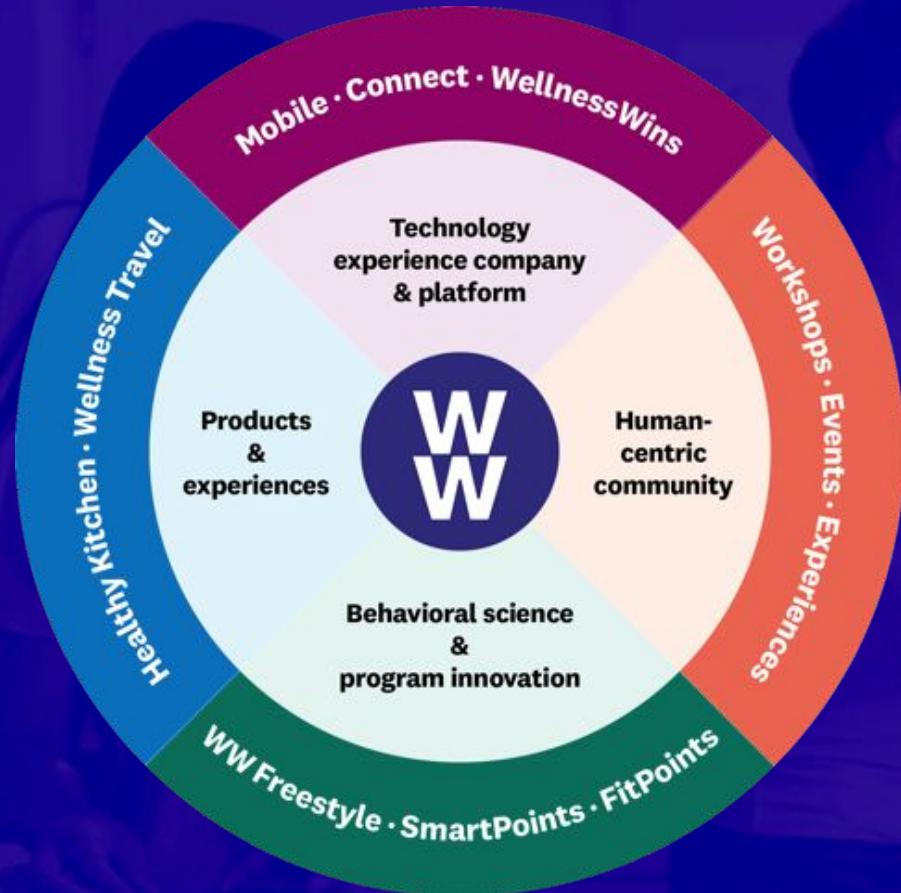
Our geographic footprint



Member Journey (Illustrative)



Almost none of this is personalized!



Big data:

- Food
- Activity
- Exercises
- Challenges
- Social network
- Workshops
- Personal Coaches
- CRM
- Fulfillment
- Meal kits
- Supermarket foods
- E-commerce
- Cruises

Wellness that Works.[™]



Scale of Data

- [Nackers et al \(2013\)](#) showed that fast (≥ 0.68 kg/week) weight loss in the first month predicts higher weight loss success at 6 months than slow (< 0.23 kg/week) or moderate initial weight loss
- Sample size: 298
- We checked our weigh in data to compare these results to what we observe in our member base

Nackers, Ross & Perry (2013). The Association Between Rate of Initial Weight Loss and Long-Term Success in Obesity Treatment: Does Slow and Steady Win the Race? *Int J Behav Med.* 17(3):161-167.

Scale of Data

- Members considered:
 - 1) started and ended their membership between Apr 2017 and Apr 2019
 - 2) were members for at least 6 months
 - 3) weighed in in their first week, fourth week and sixth month
 - 4) were obese at the beginning of their membership ($BMI > 30$)
- For all analyses (mostly) unfiltered self report data was used.

Sample size: 211,000 members!

7kg median weight loss after 6 months

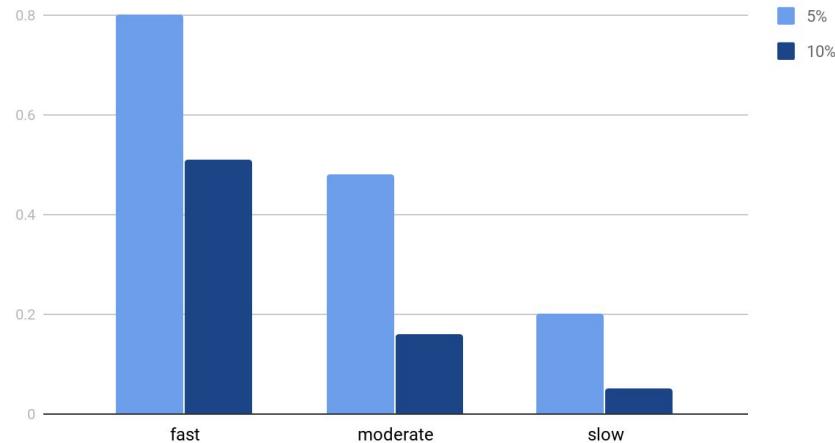
- 211k members
- 54% digital (sampling bias)
- Mostly female
- Median birth year 1971
- Median start BMI: 35
- Median BMI @ 6 months: 32.5



Significant effect of initial weight loss rate on weight loss success

- Weight loss defined as 5% or 10% of initial start weight lost
- Initial weight loss speed:
 - Fast (≥ 0.68 kg/week) : 116,107
 - Moderate (< 0.68 & > 0.23 kg/week): 61,204
 - Slow (< 0.23 kg/week): 34,107

Proportion of members who lost 5% or 10% initial body weight at 6 mo



*all differences statistically significant

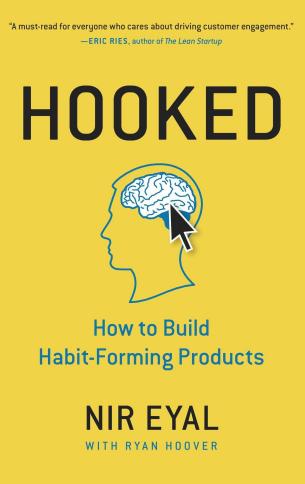
Nudges & behavioral change

Healthy Habits

Habit:

“Automatic behaviors triggered by situational cues”

“Habit-forming companies link their service to the users’ daily routines”



THINKING,
FAST AND SLOW



DANIEL
KAHNEMAN

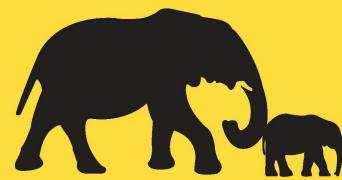
WINNER OF THE NOBEL PRIZE IN ECONOMICS

RICHARD H. THALER

WINNER OF THE NOBEL PRIZE IN ECONOMICS

and CASS R. SUNSTEIN

WINNER OF THE HOLBERG PRIZE



Nudge

NEW YORK TIMES Bestseller

Improving Decisions About
Health, Wealth, and Happiness

"One of the few books . . . that fundamentally changes the way I think
about the world." —Steven D. Levitt, coauthor of FREAKONOMICS

Wellness that Works.TM





*“Any addition to or modification of the environment
that influenced consumers in a predictable way,
without changing economic incentive”*

Altering environment by changing presentation of options — called **choice architecture**



“Any aspect of the choice architecture that alters people’s behavior in a predictable way (1) without forbidding any options or (2) significantly changing their economic incentives. Putting fruit at eye level counts as a nudge; banning junk food does not.”

Nudging & Choice Architecture

i**N**centives

Understand mappings

Defaults

Give feedback

Expect error

Structure complex choices

This is Thaler & Sunstein's framework. Instead, I will use Blumenthal-Barby & Burroughs



Nudging & Choice Architecture

Category	Explanation	Examples
Priming	Subconscious; physical, verbal, sensational	Place unhealthy options out of sight or farther away in cafe
Salience	Informational; attention grabbing; emotional	Calorie label; graphic image on cigarette cartons; recommenders
Default	Pre-set default choice; good option for do-nothing behavior	Automatic opt-in, have to explicitly change or opt-out: benefits, organ donation
Incentive / Gamify	Reward or punish for behavior; recognition	Badge; coupon; \$\$\$?
Commitment / Ego	Get someone to make a commitment; leverage ego, pride	Sign up for 5k; invest (pay for membership); share with friends
Norms / Messenger	Use other to establish a norm and for consumer to compare themselves	80% of (other) people are organ donors; most people wear seatbelts

Blumenthal-Barby & Burroughs. (2012). Seeking better health care outcomes. The ethics of using the nudge. Am. J. Bioethics 12(2):1-10.

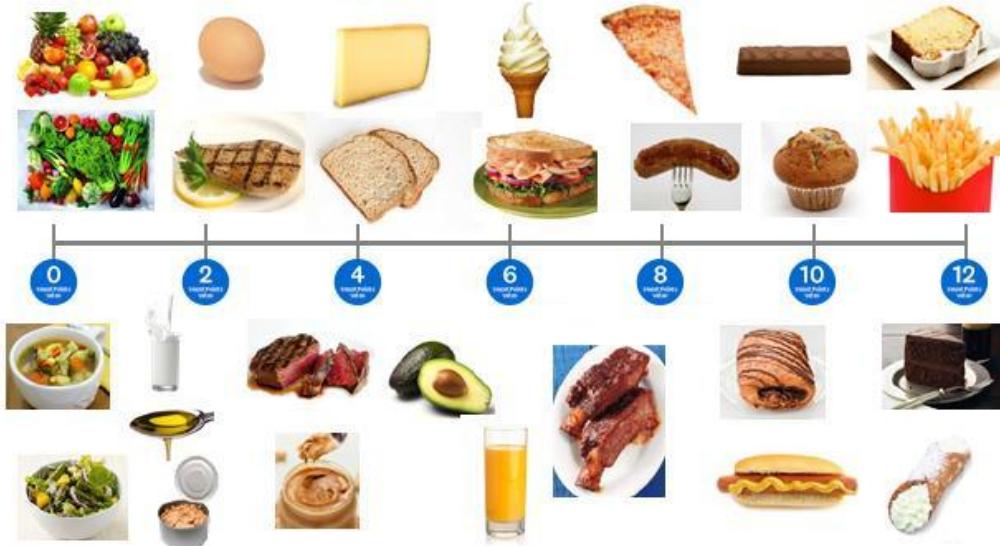




Wellness that Works.[™]



Everything is on the menu

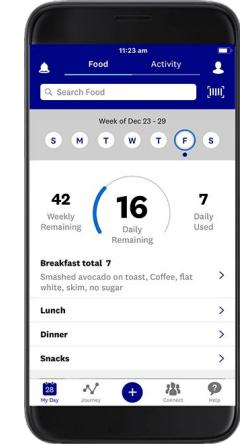
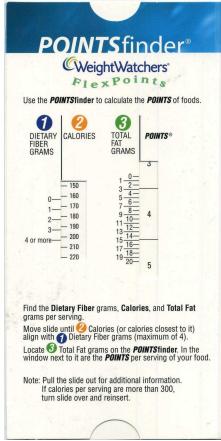


Members are empowered with lots of choices.

We are not dictating diet, exercise regime etc. Hence, these are nudges

Priming

Visibility, accessibility, available



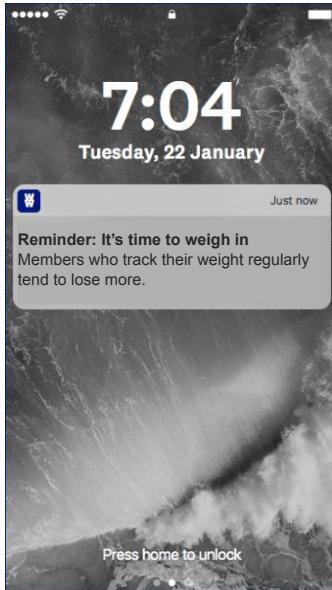
Further prime by reducing friction for key actions such as tracking

Priming

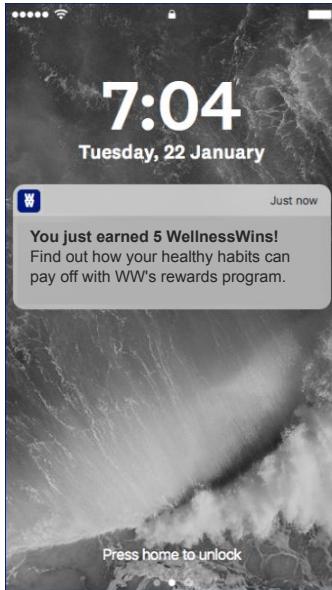
Visibility, accessibility, available

We plan to leverage notification nudges, similar to these, to help keep people on track

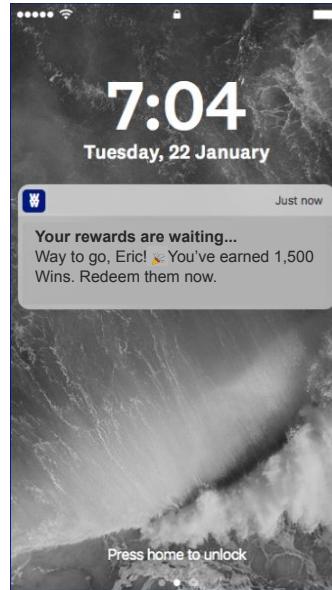
Weight Tracking
Reminder



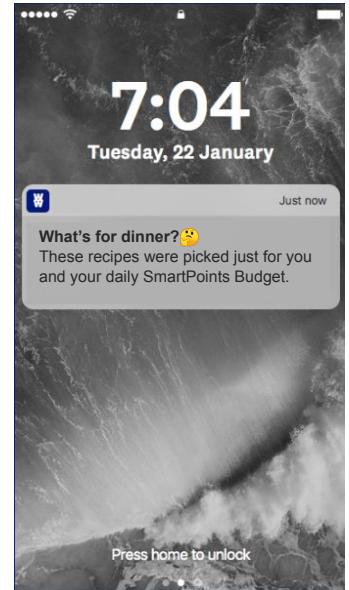
Wellness Wins
Awareness



Wellness Wins
Redemption

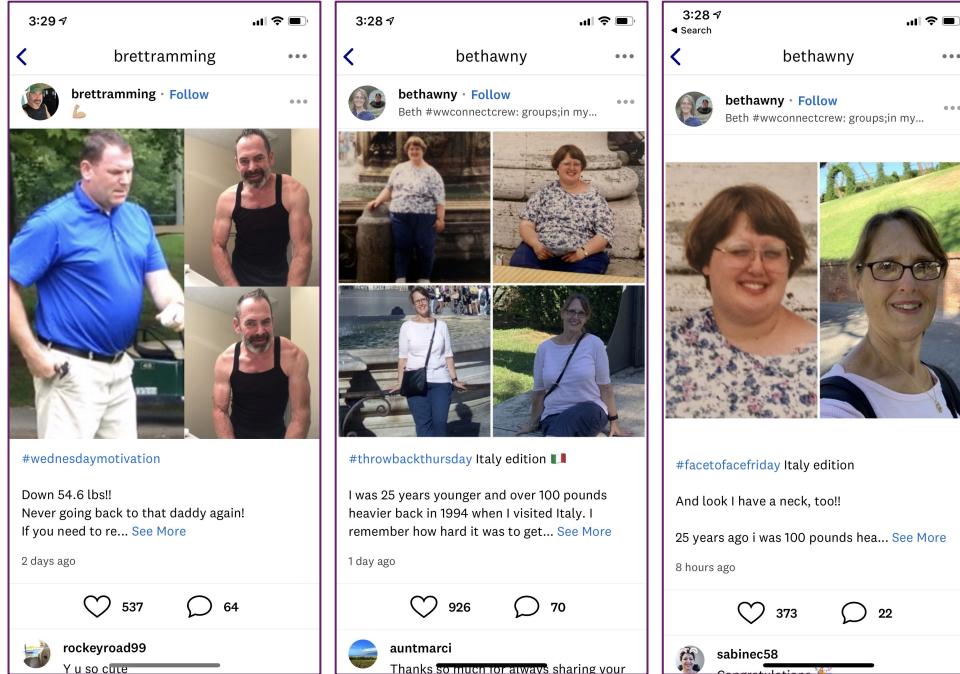


Dinner
Recommendation



Priming

Visibility, accessibility, available



Connect social network: very highly supportive, lots and information from staff and fellow members. Priming and saliency.

Saliency

meaningful, relevant info



Greek yogurt & fruit
and peanut parfait

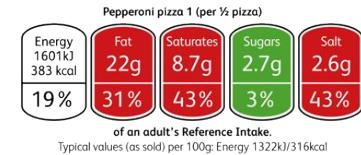


Scrambled eggs, Canadian
bacon, avocado, tomato
and English Muffin



Pancakes with chocolate
chips and maple syrup

- Points on very large number of foods
- Clear “mappings” make it easier to make good choices:
 - instead of calorie counting, 300 cal (or is it kJ, kcal) → 5 points



Saliency

meaningful, relevant info



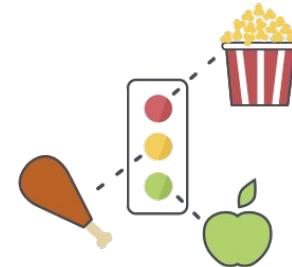
- Clear budget
- Clear progress

Saliency

meaningful, relevant info



Kurbo traffic light system



Each 1/2 pack serving contains



of your guideline daily amount

Source: Food Standards Agency

UK nutrition labels

Saliency

meaningful, relevant info

Activities are also
pointed: FitPoints



Saliency

meaningful, relevant info



Tracking and wearables

Wellness that Works.[™]





Quantified Self
self knowledge through numbers



Kevin Kelly



Gary Wolf



Wellness that Works.[™]



Girolamo Cardano

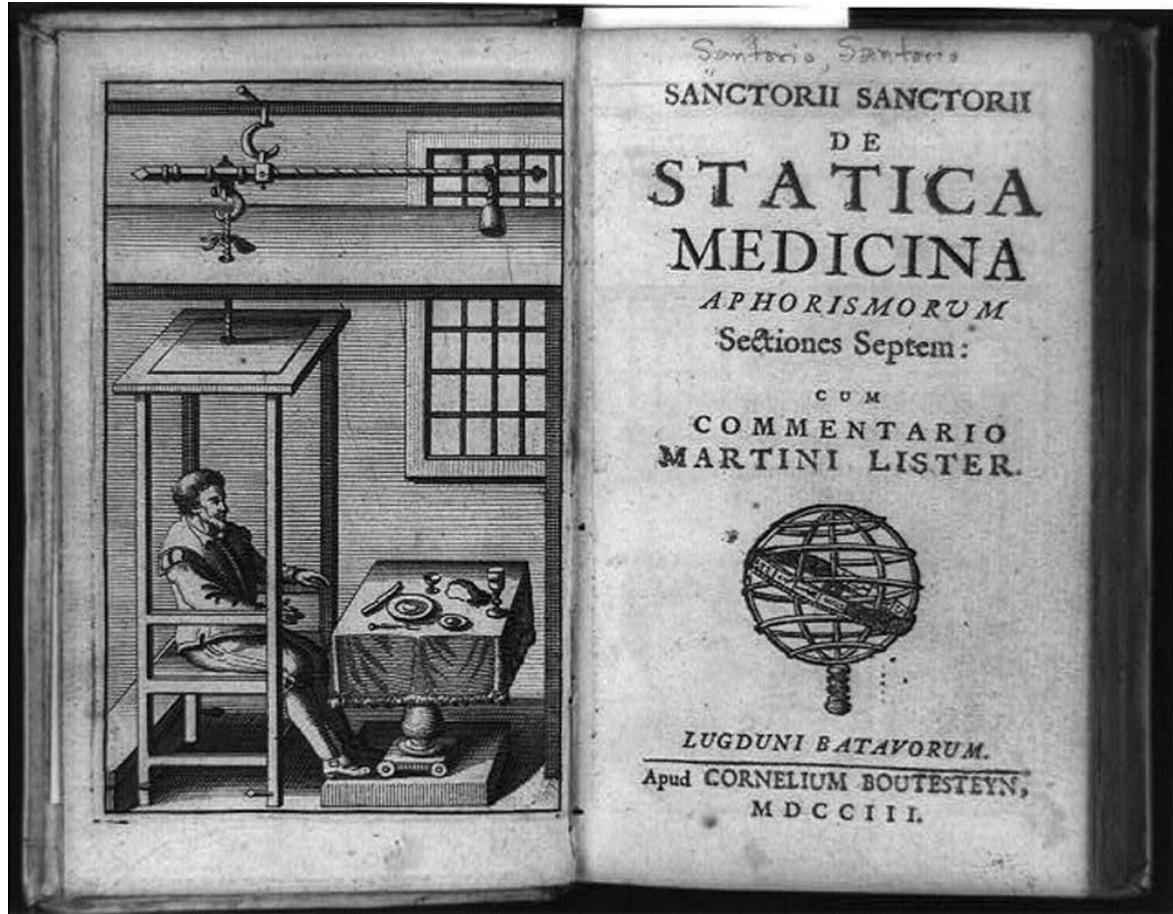
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Santorio, Santorio
1561-1636



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Defaults

- Defaults should be good, fair, equitable...
- Easily changed

The image shows two screenshots of a mobile application interface. The left screenshot is titled "Weigh-in day" and shows a list of days of the week (Sunday through Saturday) with radio buttons. Monday is selected. The right screenshot is titled "Food Settings" and shows two options: "Weight loss and healthy habits" (selected, indicated by a filled circle) and "Healthy habits".

Weigh-in day

Set your weigh-in day
Your weigh-in day determines when your weekly allowance resets.

If you are a meetings member, it also determines which day you should go to your weekly meetings.

Sunday

Monday

Tuesday

Wednesday

Thursday

Friday

Saturday

Food Settings

Weight loss and healthy habits

If your goal is to build healthy habits and lose weight, select this mode.

Healthy habits

If your goal is to build healthy habits without focusing on weight loss, select this mode.

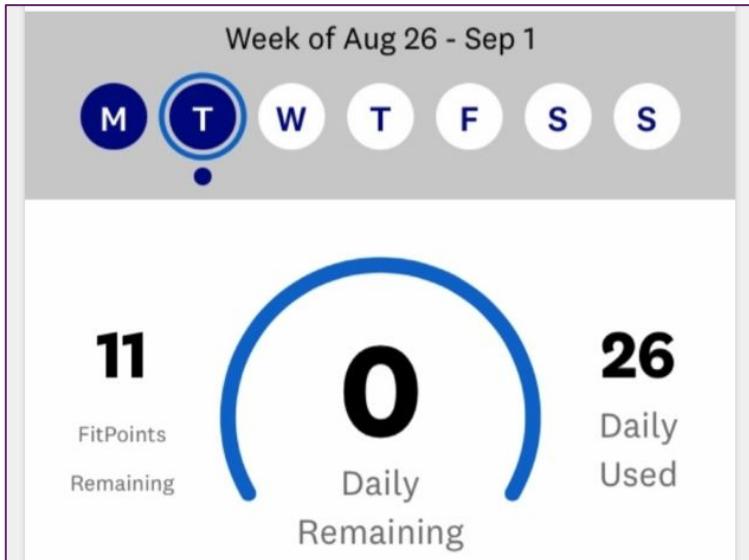
Incentives / Gamify



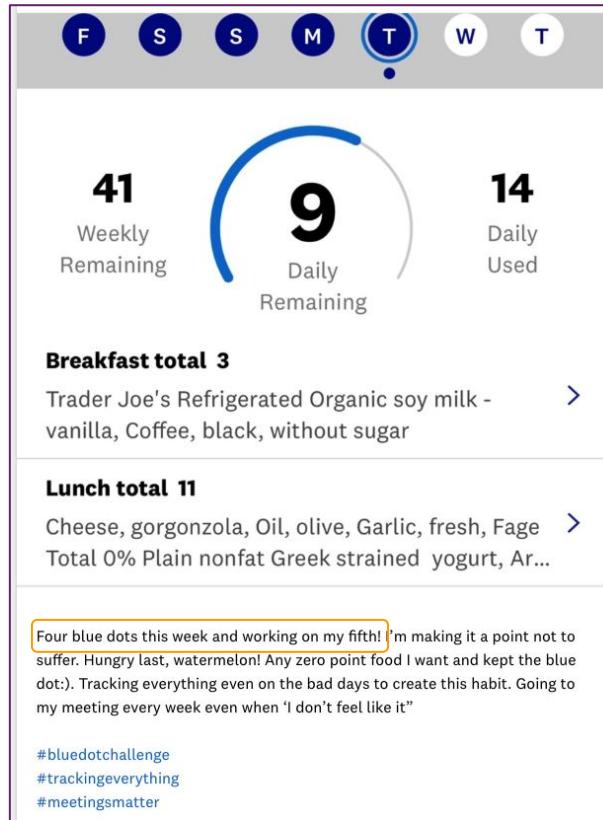
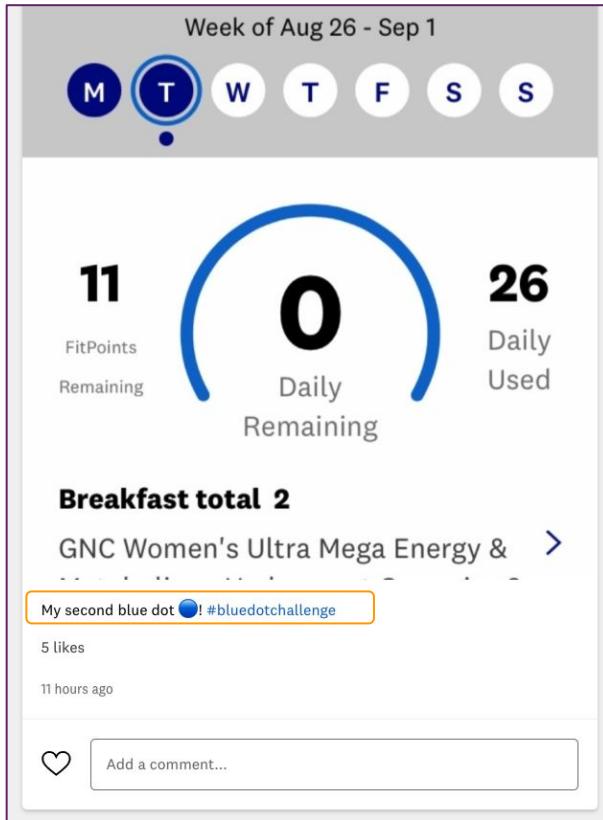
Wellness that Works.[™]



Incentives / Gamify



Blue dot: daily, weekly, monthly



Wellness that Works.TM



Incentives / Gamify

WellnessWins™

A first-of-its-kind program that rewards members for building healthy habits.

You earn “Wins” for:

- Tracking meals (breakfast, lunch, dinner)
- Tracking activity
- Tracking weight
- Attending workshops



Incentives / Gamify

WellnessWins celebrates **outcomes**

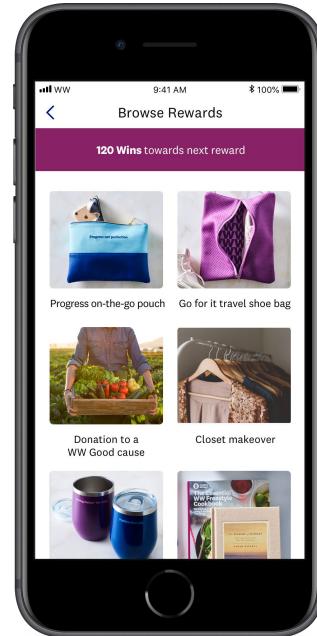
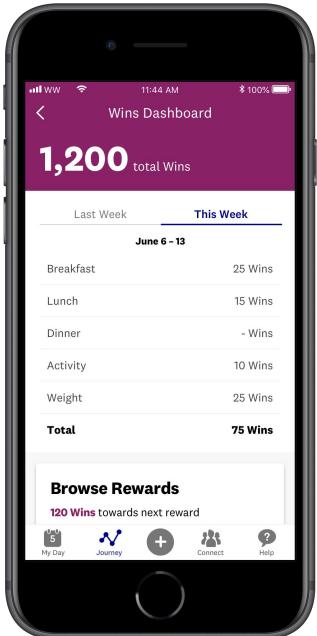
Milestones are rewarded for:

- Weight loss: 5, 10, 25, 50, 75, 100, 125, 150, 175 & 200 lbs
- Goal weight

“I've got my keyring with all my little bangles hanging off of it. I love that thing. It might seem stupid but it was just fun to get those rewards along the way, a physical manifestation of your success”



Incentives / Gamify



Wellness that Works.™



Incentives / Gamify



Wellness that Works.™



WellnessWins is motivating

We are holding members accountable while making it fun to earn

The silver lining of this past super difficult week, is that I'm down 2.2 lbs. Not a big loss, but I'll take it! I think #wellnesswins is just what I needed to lift my spirits & motivate me to track, track, & track some more!! 😊

I've tracked EVERYDAY for the past 30 days. That hasn't happened in years!!! I'm very excited

take it! I think #wellnesswins is just what I needed to lift my spirits & motivate me to track, track, & track some more!! 😊

I am SO EXCITED about this! I need a change of pace and the #WellnessWins program is coming at the best time 🎉

e.plamann · Follow
In it to win it

I've tracked EVERYDAY for the past 30 days. That hasn't happened in years!!! I'm very excited for the #wellnesswins incentives to keep me motivated. Hoping to be back within my lifetime range by the end of th... [See More](#)

1 minute ago

My app is updated! It's Workshop day! So excited for WellnessWins! Happy WW made changes in October not December! I needed something to re-ignite my WW journey besides my Why...the timing is perfect!

#app
#wellnesswins
#ranchosandiego

I updated my app and I am SO excited! I love achievements and this is definitely an amazing motivator to track and weigh in! Love love love!
#wellnesswins

lildohmen · Follow



skinnyatheart21 · Follow
Please vote Nov 6

...

I'm a super competitive person and am 100% sure that #wellnesswins are going to be my new obsession. #newappupdate

1 hour ago



lizbuck7

Totally! Me too!



welshbirdinidaho

Hahahaha I was thinking the same thing 😂😂



dero316

Me too! My kind of motivation!!!



sdrier1 · Follow
River rat

...

I'm really excited for #wellnesswins! I feel it will give me that little motivational push that I really need right now! ❤️

Haven't tracked this consistently in months.



11:55 AM
marouzan · Following
Martine LT WW Coach

...



9

Weekly Remaining

12

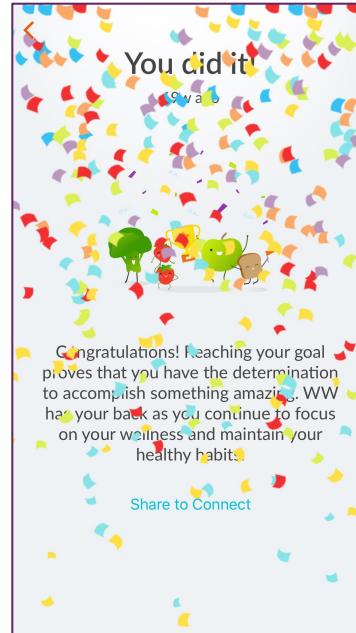
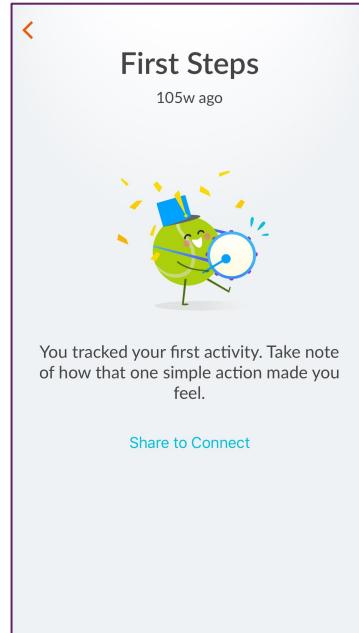
Daily Remaining

11

Daily Used



Incentives / Gamify



Recognition helps motivate

Incentives / Gamify

Today's Tip
48w ago



Great job reaching your FitPoints goal this week - staying active will give you more energy throughout your day!

Find a workout >

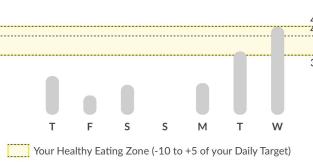
On the right track
8h ago



You tracked a full day! Challenge yourself to do it again tomorrow—that's how habits are formed.

Share to Connect

Your Week:
5/31 - 6/6
10w ago



46 41
31

T F S S M T W

Your Healthy Eating Zone (-10 to +5 of your Daily Target)

Congrats on your weight loss! Your healthy habits are paying off.

Recognition helps motivate

Incentives / Gamify



Incentives / Gamify

Your WW membership goes way beyond weight loss

That's why we're now giving you a monthly update on your journey and highlighting **members-only** promotions and events. Thank you for being a WW member!

Your month in review: August

You've earned **2100 WellnessWins** so far - keep it up.

[See all rewards →](#)

Tier 3
4000 Wins

Tier 2
3000 Wins

Tier 1
1500 Wins

Most tracked meal Weigh-ins Days of tracked activity

Breakfast 3 1

Motivation

- Member is doing the work.
- Important for them to remind *themselves* why they are doing this

 weightwatchers
reimagined

Pricing Our Approach Daily Feed

[sign up](#) [Find a Studio](#) [Login](#)

What's Your "Why"?

Get personal with your goals.

f t p



You know what you want to do: Boost your health and well-being for the long haul. But it's also important to figure out why you want that. Maybe you'd love to run around with your kids or finish a 5K or just feel good inside and out. Whatever moves you to join WW—whether to shed pounds or improve your overall wellness—your "why" is what keeps you going when things are going great and when they get tough. The clearer your why is to you, the more focused you'll be as you work towards your goals.

Finding your why

The more specific your why, the more it can bolster your mojo. Instead of, "I want to be healthy," maybe it's, "I want to be healthy so I feel better when I wake up in the morning so I can enjoy that time with my family."

When you know your why, write it down and post it somewhere you'll see it often. (Keeping it by your toothbrush is handy.)

Your why may change throughout your journey and that's okay! Keep checking in with it and see how it changes as you make progress towards your goals.

Wellness that Works.TM



Willpower

“Weight Watchers, for example, coaches dieters to use an array of self-deployed situational and cognitive strategies and, in addition, sponsors in-person meetings, communicates social norms, and provides a phone app to track eating and exercise”

118

Duckworth et al.

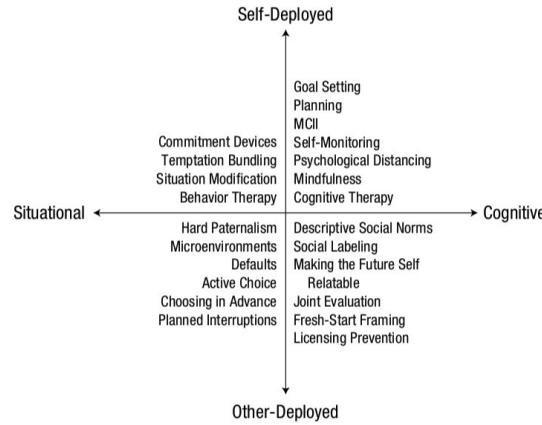


Fig. 2. Illustrative examples of approaches aimed at reducing self-control failures. Approaches are classified as situational versus cognitive and self-deployed versus other-deployed. MCII = mental contrasting/implementation intentions.

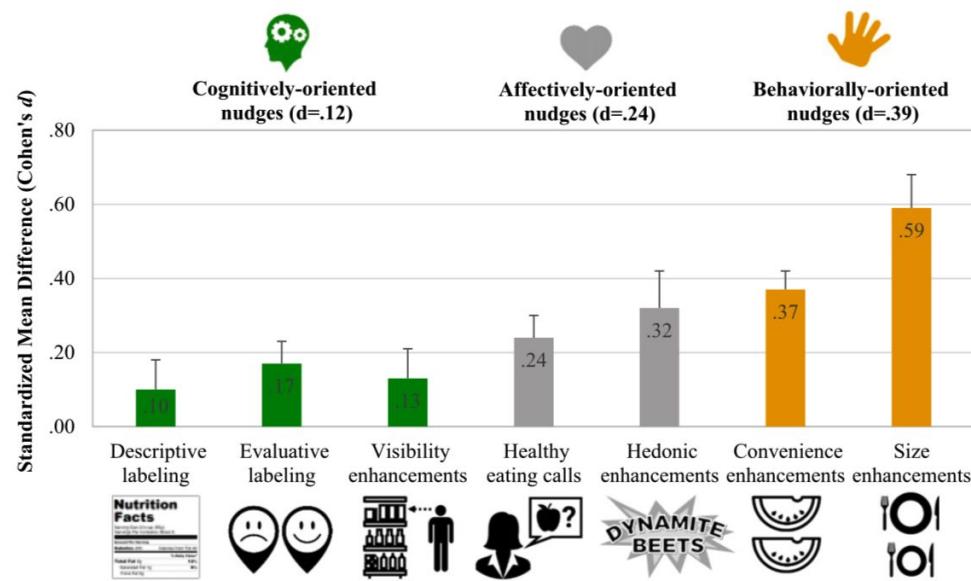
Table 1. How Strategies for Reducing Self-Control Failure Might Be Applied to Increasing Healthy Eating

Strategy	Example
Self-deployed situational strategies	
Commitment devices	Decision maker commits to eat a serving of fruit and vegetables at dinner every night, asks spouse to serve as a referee, and puts money on the line that will be forfeited to spouse in case he or she fails to meet this commitment.
Temptation bundling	Decision maker listens to a favorite music album only when cooking dinner from scratch (rather than eating fast food).
Situation modification	Decision maker stocks up on bags of Halloween candy for trick-or-treaters—but only candy that she does not like.
Behavior therapy	Decision maker works with a therapist, learning to identify triggers that result in junk food binges (e.g., deadlines at work) and also alternatives (e.g., taking a walk) that can meet the same needs (e.g., stress relief).
Self-deployed cognitive strategies	
Goal setting	Decision maker decides: “I will eat a fruit or vegetable with every meal!”
Planning	Decision maker plans: “If it is 8 a.m., then I will look in the refrigerator for some fruit to have with my breakfast.”
Mental contrasting with implementation intentions	Decision maker thinks: “The best outcome of eating healthy is that I will have more energy. The obstacle that stands in the way is that I don’t have time to go shopping. My plan is: ‘If it is Saturday morning, then I will take a nice walk to the grocery store to buy fresh fruit that I’ll then eat.’”
Psychological distancing	Decision maker reframes situation using third-person perspective: “Angela is hungry and has a choice between a bag of potato chips and an apple. Which should she choose?”
Mindfulness	Decision maker introspects: “I notice that I’m craving potato chips. I accept that I have this urge. I may or may not act on it.”
Cognitive therapy	Decision maker works with a therapist, learning to ask, “What thoughts lead me to snack on potato chips in the afternoon? Do I think, ‘I can’t resist junk food. I have no self-control at all!’ And is that a reasonable thought? Or am I exaggerating?”

Duckworth, Milkman, & Laibson. (2018). Beyond willpower: strategies for reducing failures of self-control. *Psychological Science in the Public Interest*. 19(3) 102–129

Effect Sizes

Figure 3. (Color online) Effect Sizes by Nudge Type



Meta-analysis of 90 articles + 96 field experiments (299 effect sizes), average effect of healthy eating nudges of Cohen's $d=0.23$.

= 124 kcal change in a daily intake
Or -7.2%



8 tablespoons sugar / day

Cadario & Chandon. (2019). Which healthy nudges work best? A meta-analysis of field experiments. *Marketing Science*. DOI: 10.1287/mksc.2018.1128

Summary

Highly primed experience

easy	SmartPoints, FitPoints
available	In your pocket, AMZN, neighborhood
supportive	community

Highly saliency

progress
food, fitness
tips

Incentives / Recognition at multiple temporal scales

Initial	First track, first barcode scan
Daily	Blue dot
Weekly	Weight check in
Continuous	streaks
Monthly	review
Event	Wins, milestone
Annual	Annual review???

Multiple types of recognition

Non tangible	Badges, kudos
Peers	Connect
Goods in kind	wins

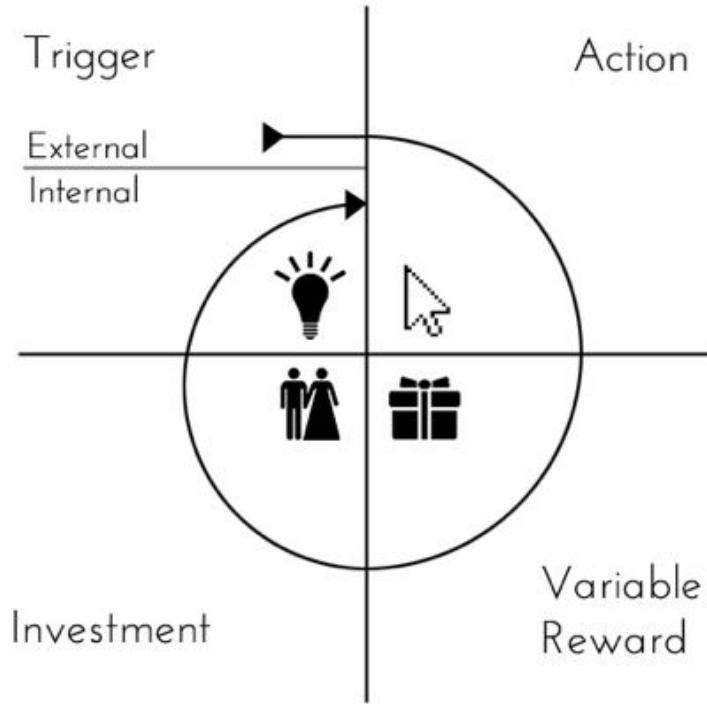
		Initial	Daily	Weekly	Monthly	Milestone	Year
Food	Saliency		MyDay Blue dot	MyDay Blue dot	MyDay Blue dot Newsletter Month in review	badges/tips?	
	Reward & Recognition (R&R)	badges	#bluedotchallenge Badges Streaks	#bluedotchallenge Badges recommenders	#bluedotchallenge Badges Month in review	Wellness Wins badges	
	Defaults			SP budget?			
Fitness	Saliency		MyDay	Myday	Newsletter Month in review		
	R & R	badges	badges	badges	Month in review		
Weight	Saliency			Coaches / Meetings	Month in review		
	R & R	badges	badges	Badges Coaches / Meetings	Month in review	Wellness Wins badges	
	Defaults			Check in day			

Wellness that Works.[™]



"A must-read for everyone who cares about driving customer engagement."
—ERIC RIES, author of *The Lean Startup*

The Hook



HOOKED



How to Build
Habit-Forming Products

NIR EYAL
WITH RYAN HOOVER

Data products at WW

Data products at WW



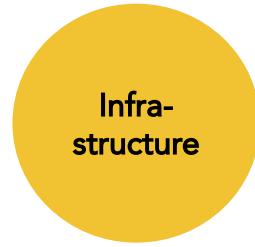
Churn model
Return model
LTV models
Single Member View



Recipe recommender
Similar recipes
Auto-tags
Clustering member foods
Composite foods



Personalized feed
Groups search
Who to follow



APIs
Primrose

A SURVEY OF FOOD RECOMMENDERS

A PREPRINT

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Weight Watchers International
New York, USA
carl.anderson@weightwatchers.com

September 18, 2018

ABSTRACT

Everyone eats. However, people don't always know what to eat. They need a little help and inspiration. Consequently, a number of apps, services, and programs have developed recommenders around food. These cover food, meal, recipe, and restaurant recommendations, which are the most common use cases, but also other areas such as substitute ingredients, menus, and diets. The latter is especially important in the area of health and wellness where users have more specific dietary needs and goals.

In this survey, we review the food recommender literature. We cover the types of systems in terms of their goals and what they are recommending, the datasets and signals that they use to train models, the technical approaches and model types used, as well as some of the system constraints.

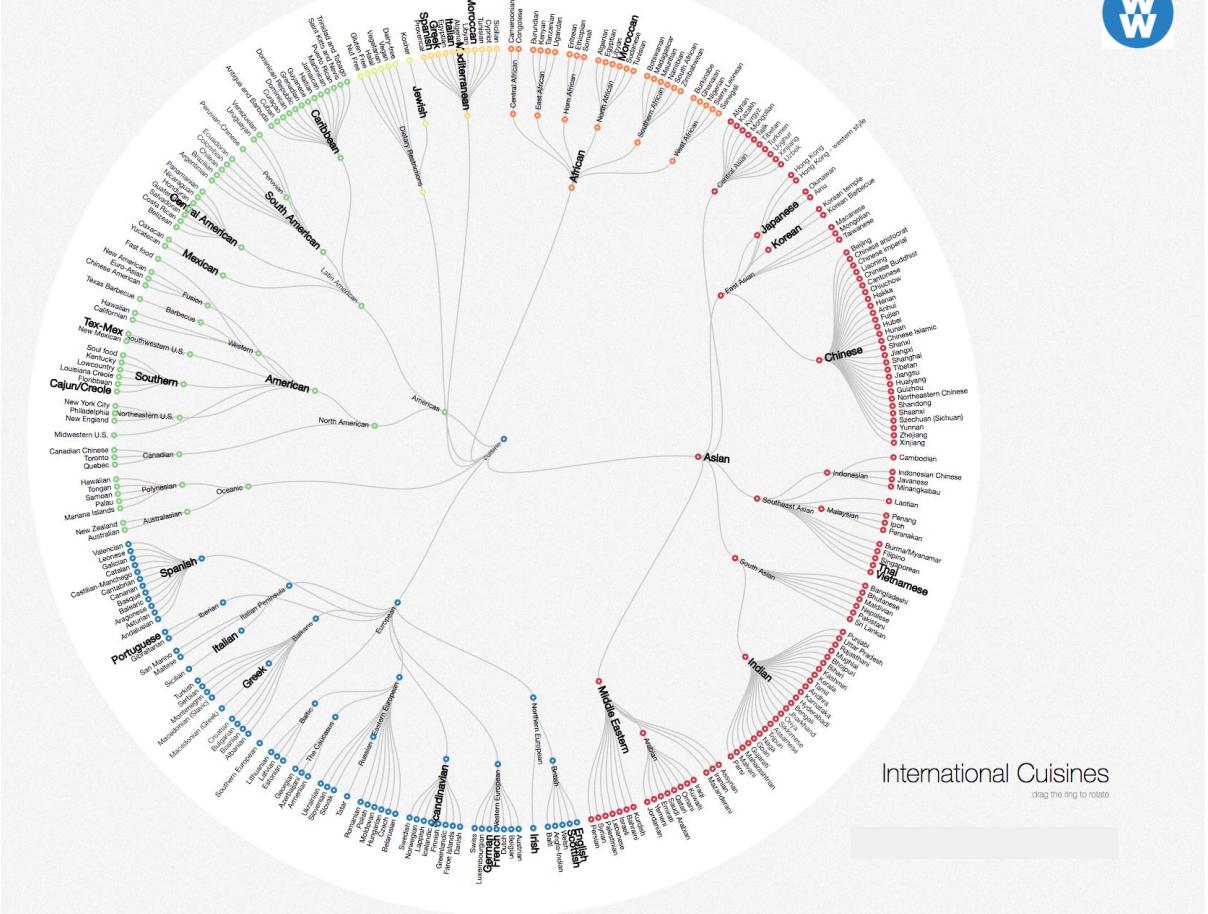
Keywords: Personalization · Food recommendation · Recommendation systems · Collaborative filtering · Content-based recommenders · Expert systems

See also Trattner, C., and Elsweiler, D. (2017.) Food Recommender Systems: Important Contributions, Challenges and Future Research Directions. <https://arxiv.org/abs/1711.02760>



Table 1: High-level summary table that highlights the breadth of food recommender space, covering what is being recommended to whom, how, and why. * represents more speculative examples.

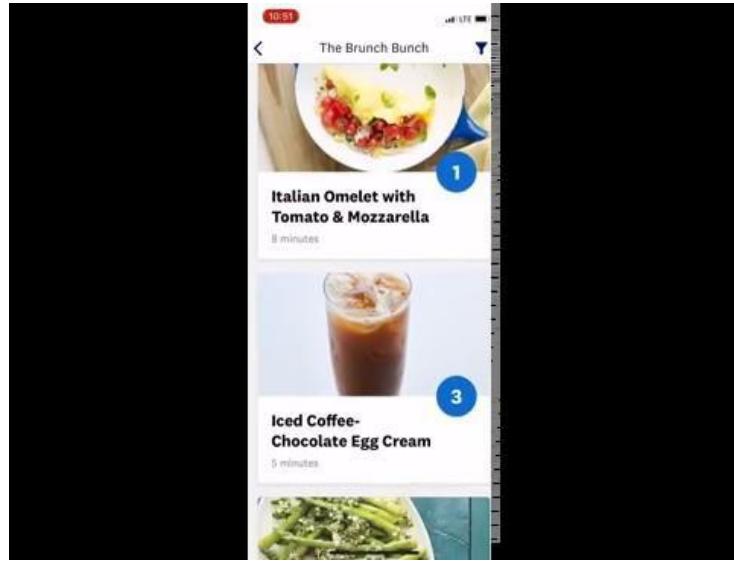
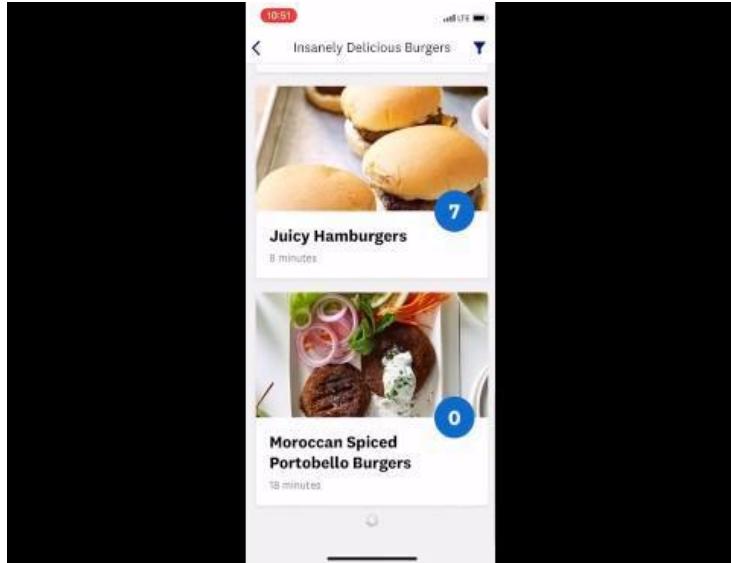
Dimension	Examples
Who are the users?	Hungry people: you might like to order this meal Cooking enthusiasts: you might like to make this recipe Health-conscious: you'll love this healthy, nutritious lunch Dieters: this is a low-calorie but filling and healthy meal Patients: doctors suggest that you follow this diet
What is being recommended?	Ingredient: you can substitute butter with sour cream for reduced fat and calories Food: we think you'll like these summer rolls Meal: we think you'll like this chicken breast plate with rice and broccoli Recipe: try this pecan pie recipe Recipe collection: here is a set of salad recipes you'll love Restaurant: you have to try Danny's Pizza Cuisine* : as you like Thai, you might like Indonesian food too Diet / menu / meal plan: this is a low-sodium diet that ought to work for you
When is it being recommended?	Realtime: where should I eat now; what's near me? Batch: here is your weekly email of recipes, just for you
Why is it being recommended?	Taste: here is something you might like to eat / make / order Health & wellness: to help people become or remain healthy, to help people lose weight, and to help patients recover



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Food is at the core of our product



Recipe Recommendations

Similar Recipes

Italian Spinach and Tortellini Soup 

Total Time: 0:25 Prep: 0:10 Cook: 0:15 Serves: 6 Difficulty: Easy



[Print](#) [Favorite](#) [Edit](#)

Serving Size: 1 serving(s) [Track](#) 

Ingredients

olive oil	1
2tbsp	
uncooked onion(s)	1
1medium, chopped	
fat free reduced sodium vegetable broth	3
43 1/2 fl.oz	
canned diced tomatoes	6

Recipes you might like



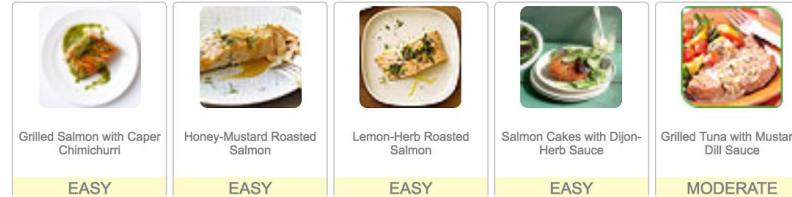
Italian Chicken Soup with Vegetables  Slow Cooker Winter Vegetable and Farro...  Chicken, Broccoli & Tortellini Soup  Instant pot minestrone with pesto 

Dinner Recommendations

Because you tracked **Chicken-Fried Steak**



Because you tracked **Grilled Salmon with Mustard-Herb Crust**



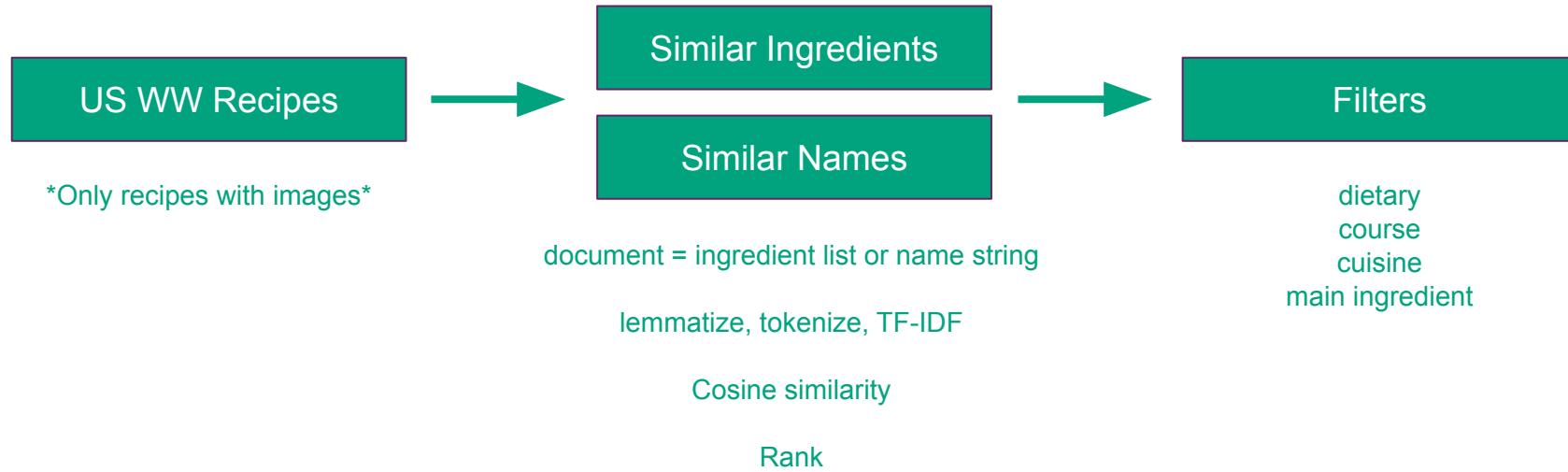
```
# note: push tokenization and handling of ngrams down to tokenize in concrete classes
self.tfidf = TfidfVectorizer(tokenizer=self.tokenize)

self.term_document_matrix = self.tfidf.fit_transform(self.docs)

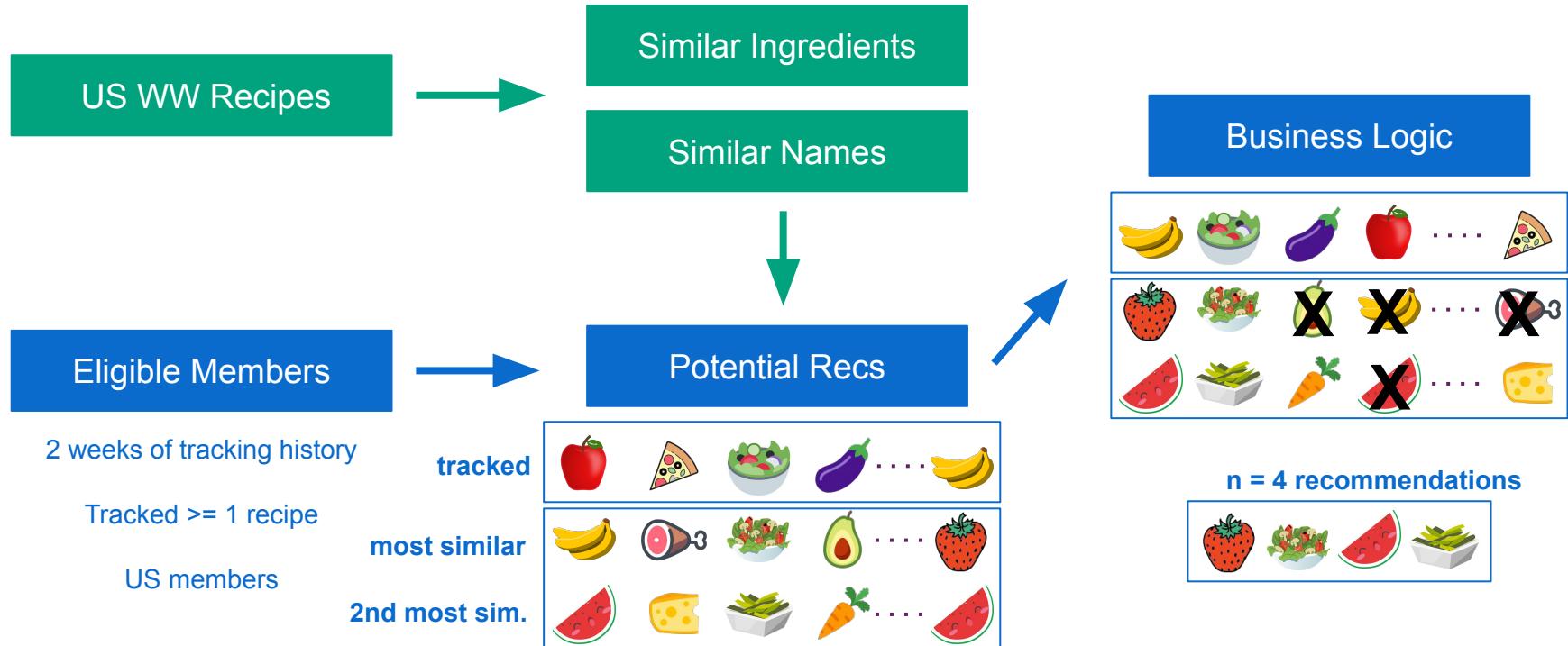
def cosine_similarity_matrix(self):

    return cosine_similarity(self.term_document_matrix)
```

Similar Recipes Flow



Dinner Recommendations Flow

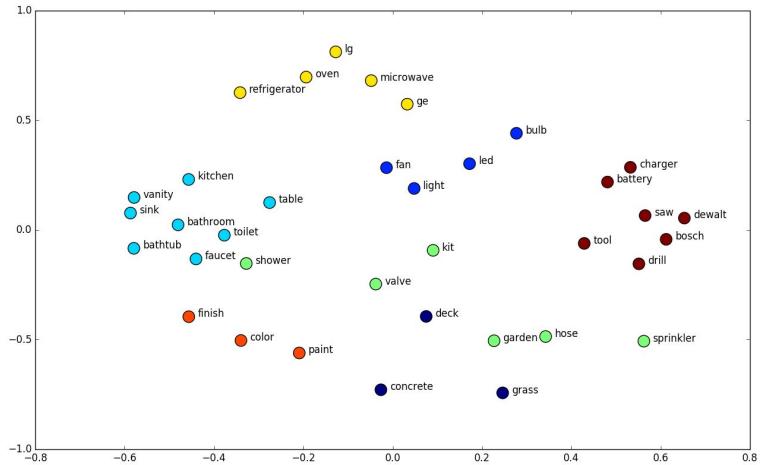


Food Embeddings



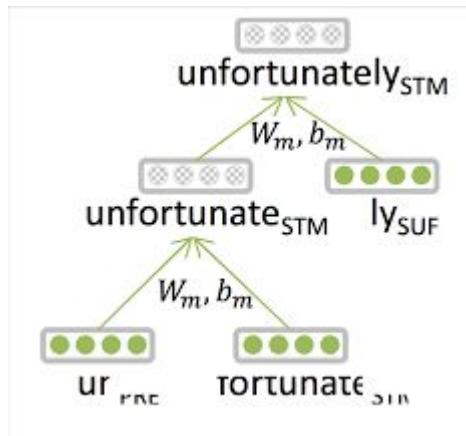
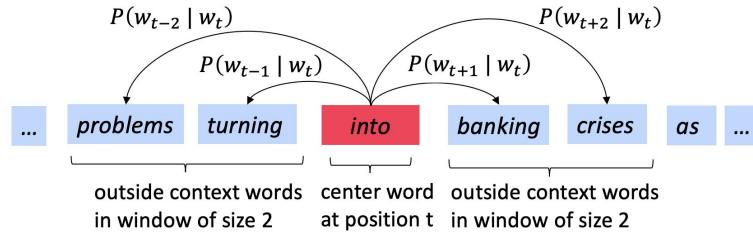
- **Motivation:** want to learn a space of foods where similar foods are located near each other
- Applications
 - Recommend low point substitute foods
 - Input into recipe recommender
 - Classify new foods and users
- How to do this? **Word embeddings!**

Word Embedding Overview



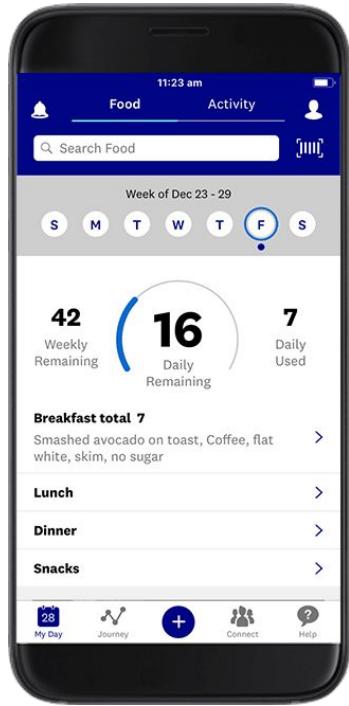
- Dense real-valued vectors representing word meaning
- **Idea:** words with similar meanings are grouped together in the embedding space
- Many forms of meaning are conflated since there is only one representation per word

FastText Behind the Scenes



- Learns embeddings using either Skip-gram or CBOW algorithms
- But learns representations for sub-word units rather than entire words
- Representations for whole words are composed from subword representations

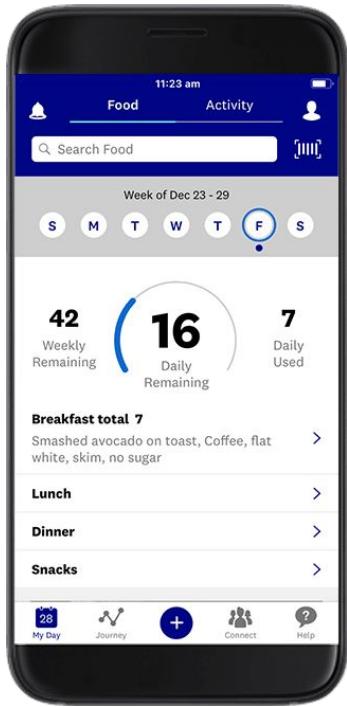
Preliminary Attempts



- **Attempt 1 (using food log data) [1]:**
 - Split food names into tokens
 - Each food name = 1 document
 - Average token embeddings for food name
 - Append calorie-normalized nutritional info
 - Did not work well, but might work with better preprocessing
- **Attempt 2 (using recipe data) [2]:**
 - Context = recipe ingredients
 - Each recipe = 1 document
 - Did not work well, recipe data too small

[1] Diet2Vec: Multi-scale analysis of massive dietary data; Tansey et. al 2016
[2] Cooking up Food Embeddings; Sauer et. al 2017

Final Attempt



- Context = ordered food entries, grouped by user id and time of day (meal type) over one week
- Preprocessed data same way as in [2]
- Each “word” in a document is a whole food name
- Best result from using subword unit modeling
- Other ideas: filtering for power users

(UUID=1234, breakfast, week1) = [**Monday breakfast**, **Tuesday breakfast**, **Wednesday breakfast**,...]

= [**coffee**, **toast**, **jam**, **apple**, **coffee**, **orange_juice**, **tea**, **cereal**, **2%_milk**, **banana**,...]

Will learn associations among items:

within meal: cereal↔2% milk, cereal↔whole milk

among meals: apple↔banana, coffee↔tea

Post-processing for Substitute Extraction

Query:



Results:



- One of the main goals of the project was to extract substitute food items
- Food data contains category information
- Simply eliminate results from NN list that are not in the same category

Personalizing Social Network

Connect

3:29 ↗ brettramming

brettramming · Follow

#wednesdaymotivation

Down 54.6 lbs!!
Never going back to that daddy again!
If you need to re... [See More](#)

2 days ago

537 hearts 64 comments

rockeyroad99
Y u so cute

3:28 ↗ bethawny

bethawny · Follow

#throwbackthursday Italy edition 🇮🇹

I was 25 years younger and over 100 pounds heavier back in 1994 when I visited Italy. I remember how hard it was to get... [See More](#)

1 day ago

926 hearts 70 comments

auntmarci
Thanks so much for always sharing your

3:28 ↗ bethawny

bethawny · Follow

#facetoffacefriday Italy edition

And look I have a neck, too!!

25 years ago i was 100 pounds hea... [See More](#)

8 hours ago

373 hearts 22 comments

sabinec58
G

Wellness that Works.™





Seeking positivity



Getting help



Sharing goals



Encouraging others



Making friends



Building a brand

1 of 6

Seeking positivity

**I want to feel good and
see inspirational and
useful posts.**



2 of 6

Getting help

**I post when I have
questions or need
encouragement.**



3 of 6

Sharing goals

**I post to show what I did
or am going to do.**



4 of 6

Encouraging others

I give back the support I received to those who need it.



5 of 6

Making friends

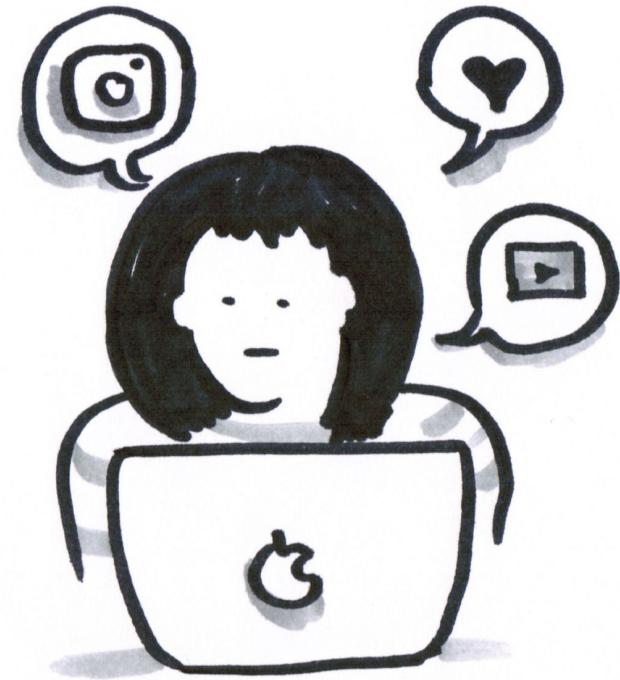
**I build and invest in
meaningful
relationships.**



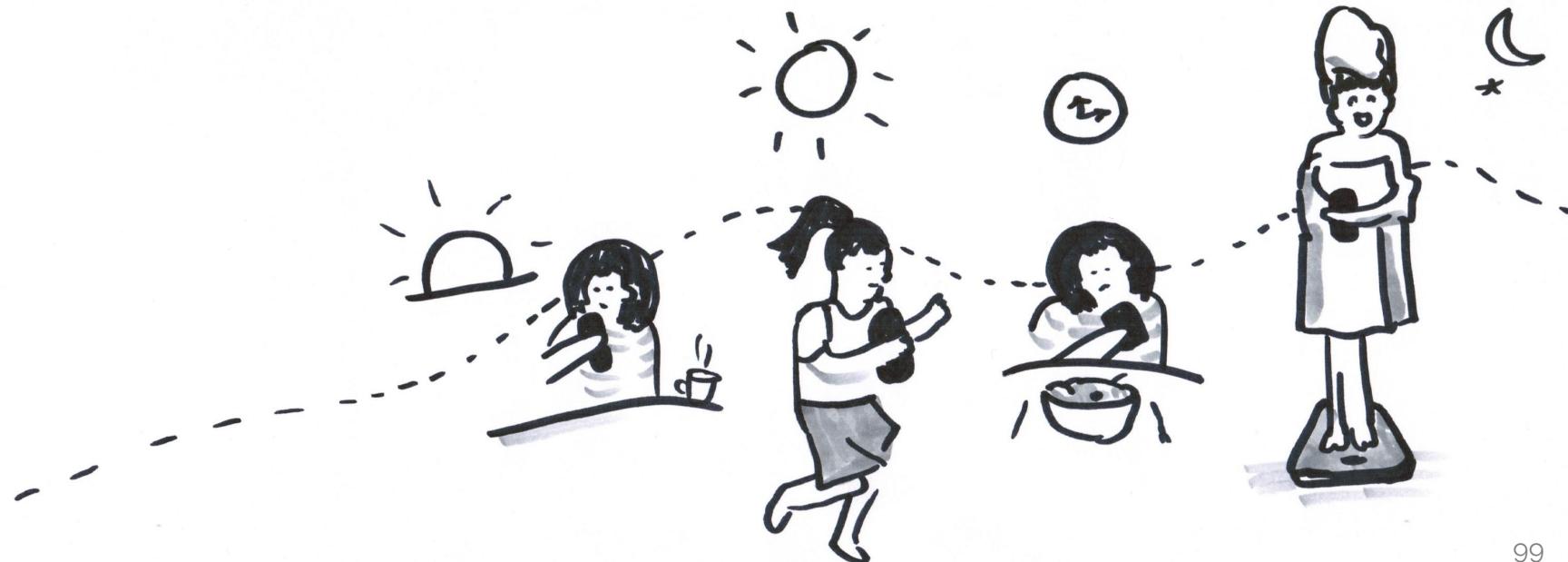
6 of 6

Building a brand

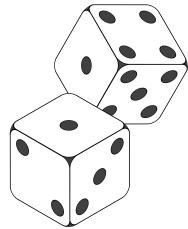
**I create content to grow
a large following.**



“Hidden” agendas may change throughout the day or over the course of a member’s journey



Personalized Feed



Your
personalized
feed of
recommended
posts



Collaborative
filter

Content-
based

Videos

Before / After

Popular

Personalized Feed

The Multi-Armed Bandit Problem

- We have d arms. For example, arms are ads that we display to users each time they connect to a web page.
- Each time a user connects to this web page, that makes a round.
- At each round n , we choose one ad to display to the user.
- At each round n , ad i gives reward $r_i(n) \in \{0, 1\}$: $r_i(n) = 1$ if the user clicked on the ad i , 0 if the user didn't.
- Our goal is to maximize the total reward we get over many rounds.



Thompson Sampling Algorithm

Step 1. At each round n , we consider two numbers for each ad i :

- $N_i^1(n)$ - the number of times the ad i got reward 1 up to round n ,
- $N_i^0(n)$ - the number of times the ad i got reward 0 up to round n .

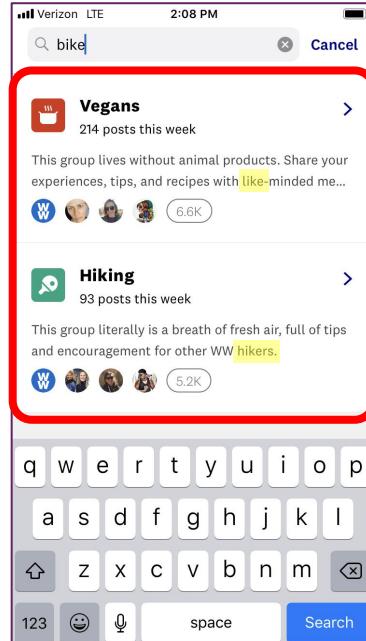
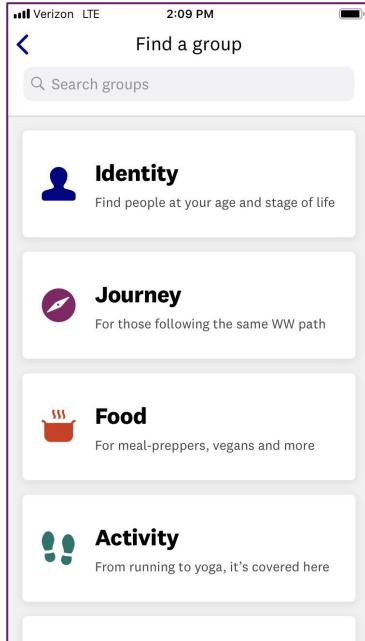
Step 2. For each ad i , we take a random draw from the distribution below:

$$\theta_i(n) = \beta(N_i^1(n) + 1, N_i^0(n) + 1)$$

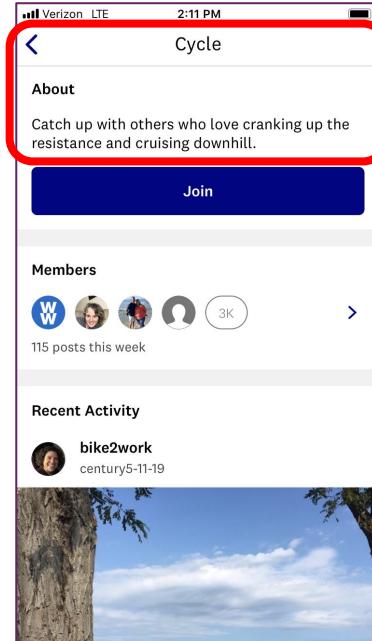
Step 3. We select the ad that has the highest $\theta_i(n)$.

Group Search

Example: I love biking. Is there a group for this?



Issue: search only uses title and description, not content



Solution: we've provided top 100 terms + top 100 hashtags per group

Cycle	Camping	Brides
rider	campground	bride
cyclist	tent	bridal
cycling	camping	alteration
ally	camper	bridesmaid
century	trailer	venue
biking	teardrop	seamstress
output	campfire	engagement
cadence	camped	ceremony

Who To Follow

Who To Follow

People you may have worked with



Shiva Rajaraman

Technology at WeWork
prev @Spotify,...

61 mutual connections

[Connect](#)



Erica Hess

WeWork, Director of
Real Estate

10 mutual connections

[Connect](#)



Hanjie Ji

Engineering Director at
WeWork. Actively hiri...

40 mutual connections

[Connect](#)

See all < >

School alumni you may know



Curio Man

People Strategy |
Organizational...

33 mutual connections

[Connect](#)



Jake Hissitt

Overseas Internet
Operations Manager ...

20 mutual connections

[Connect](#)



Jessica Kirkpatrick...

Director of Data
Science & Data...

71 mutual connections

[Connect](#)



Ernest Oppetit

Product Manager at
Improbable

Durham University

[Connect](#)

Who to follow



Frank Pasquale

@FrankPasquale

The Black Box Society: The Secret Algorithms Behind Money & Information
hup.harvard.edu/catalog.php?is... Reputation/Search/Finance

[Follow](#)



Nalini Joshi

@monsoon0

mathematician, wife, mother, Professor, addicted to math

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john person

🤡 🎉

@60secondrevit

believer | husband | design technologist @prlxteam | #DynamoBIM Clown | just
trying to be the person my dog thinks i am | views are my own | *not actual
gameplay

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Selena

@selenarcastillo

creative director @dukewbb, formerly @sportstampabay; @emoryuniversity
#GoDuke

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Vicki Boykis

@vboykis

Born: Jewish in Russia. Raised: Guilty in America. Days: Data + Python. Nights:
🧙‍♀️ & 🧛 Tech newsletter: vicki.substack.com Bot : @sovietartbot

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Who To Follow



arXiv.org > cs > arXiv:1507.08439

Search
Help | A

Computer Science > Information Retrieval

Metadata Embeddings for User and Item Cold-start Recommendations

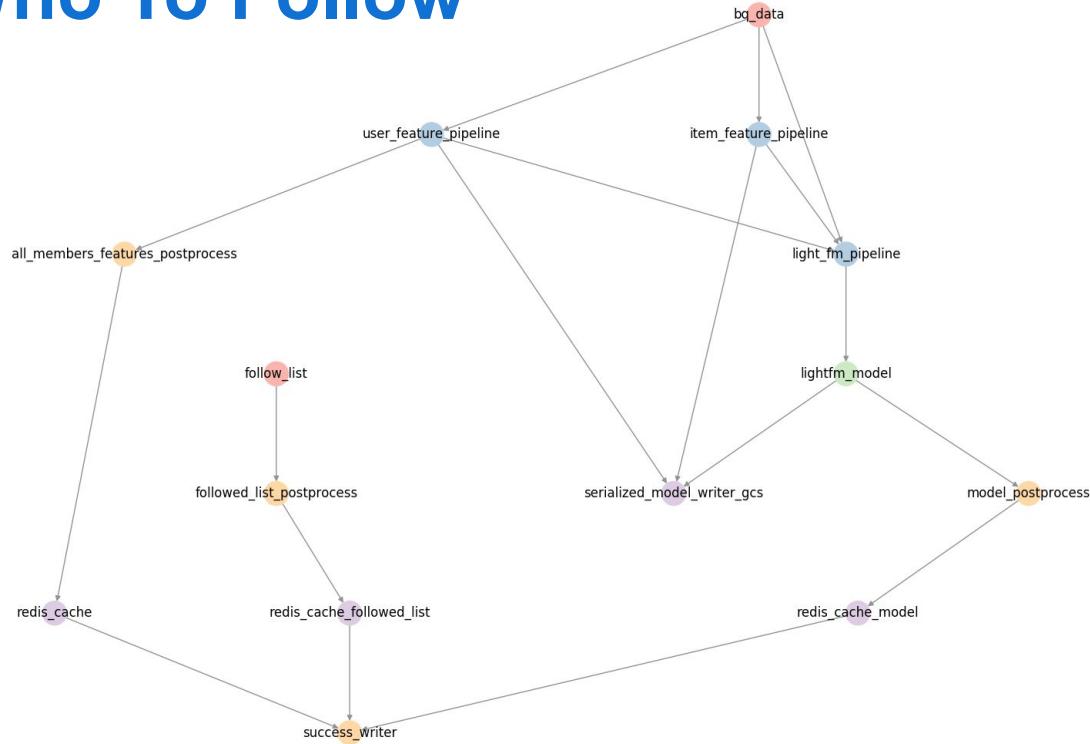
Maciej Kula (this http URL)

(Submitted on 30 Jul 2015)

I present a hybrid matrix factorisation model representing users and items as linear combinations of their content features' latent factors. The model outperforms both collaborative and content-based models in cold-start or sparse interaction data scenarios (using both user and item metadata), and performs at least as well as a pure collaborative matrix factorisation model where interaction data is abundant. Additionally, feature embeddings produced by the model encode semantic information in a way reminiscent of word embedding approaches, making them useful for a range of related tasks such as tag recommendations.

Subjects: Information Retrieval (cs.IR)
ACM classes: H.3.3
Cite as: [arXiv:1507.08439](#) [cs.IR]
(or [arXiv:1507.08439v1](#) [cs.IR] for this version)

Who To Follow

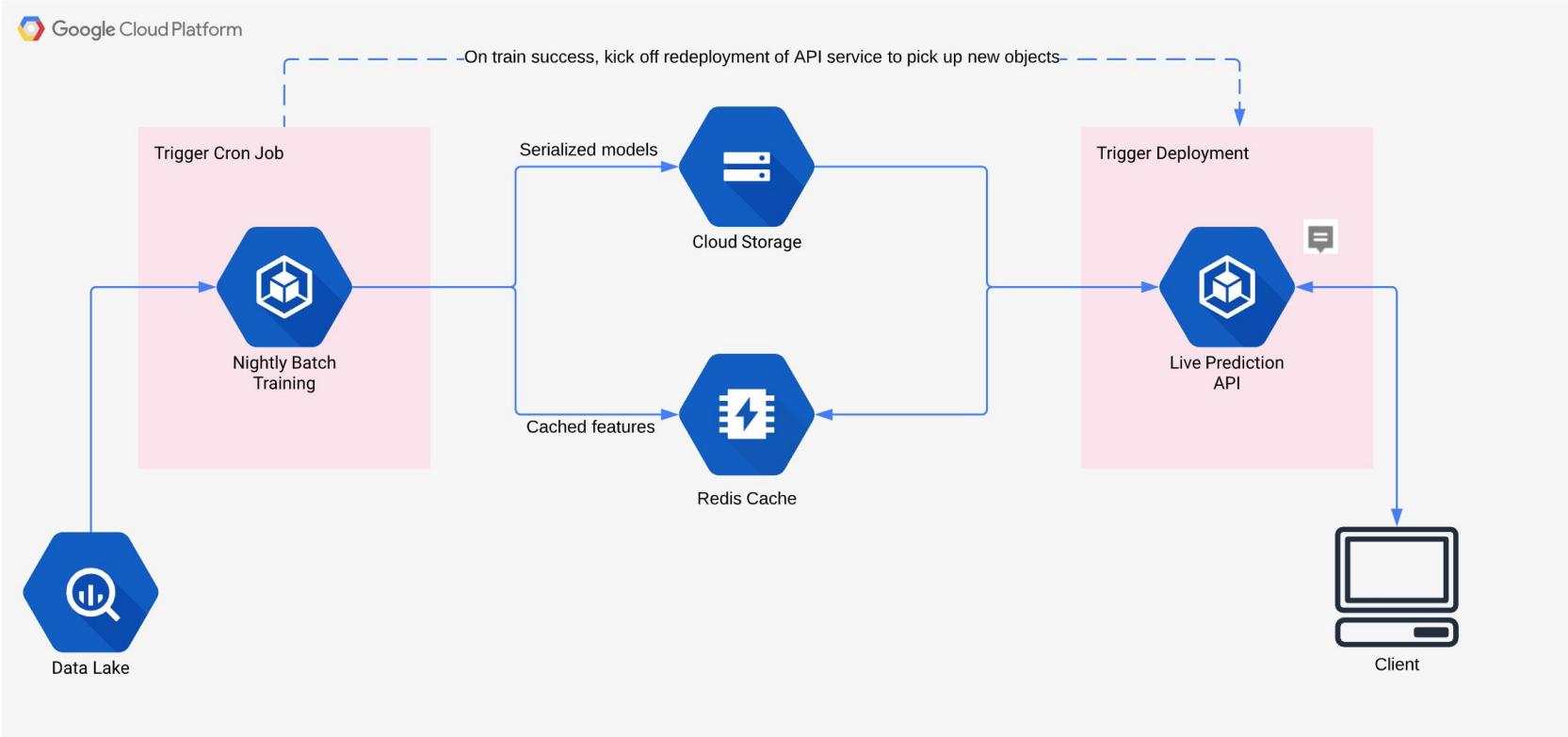


Features:

- Demographics: age, gender...
- Location
- Membership: type...
- Goal / Weight
- Tags, interactions
- Groups

...

Who To Follow



Wellness that Works.[™]



Primrose

Wellness that Works.TM



Taking Stock of our own challenges

What would make a good recommender system **at WW?**

Slow serialization



but our medium data
can be kept in RAM...

No live features



but we know Docker, k8s...

Easy onboarding



mono repo with config as code...

Primrose has features to address each design consideration



Primrose: (*Production In-Memory Solution*) framework for solving WW's most common use cases, caching batched predictions with machine-learning engineering baked-in.

Data science

Infrastructure

People

Python **in-memory DAG** runner, with **no serialization** between nodes of the DAG.

DAG is defined as **configuration-as-code** approach -- one container for all models

Abstract ML and data manipulation operations, data scientists can easily **extend the framework**

Primrose: a framework for simple, quick modeling deployments



and we open sourced it....

Python Software Foundation [US] | pypi.org/project/primrose/

Apps Calendar Email The Wave > Home Oracle Application... FB Workplace Springboard | Das... Identity now (Sail...) JIRA Confluence Other Bookmarks

Search projects Help Donate Log in Register

primrose 1.0.6

[pip install primrose](#)

Last released: Sep 11, 2019

Primrose: a framework for simple, quick modeling deployments

Navigation

- [Project description](#) (selected)
- [Release history](#)
- [Download files](#)

Project links

- [Homepage](#)
- [Source](#)
- [Documentation](#)

Statistics

GitHub statistics:

- [★ Stars: 9](#)
- [▶ Forks: 0](#)
- [➊ Open issues/PRs: 3](#)

View statistics for this project via [Libraries.io](#) or by using [Google BigQuery](#)

Meta

Project description

Overview

[build](#) [passing](#) [python](#) [3.6 | 3.7](#) [pypi package](#) [1.0.6](#) [license](#) [Apache 2.0](#) [docs](#) [up](#)



Primrose at a glance

Primrose is a simple Python framework for executing in-memory workflows defined by directed acyclic graphs (DAGs) via configuration files. Data in Primrose flows from one node to another while avoiding serialization, except for when explicitly specified by the user. Primrose nodes are designed for simple batch-based machine learning workflows, which have datasets small enough to fit into a single machine's memory.

Table of Contents

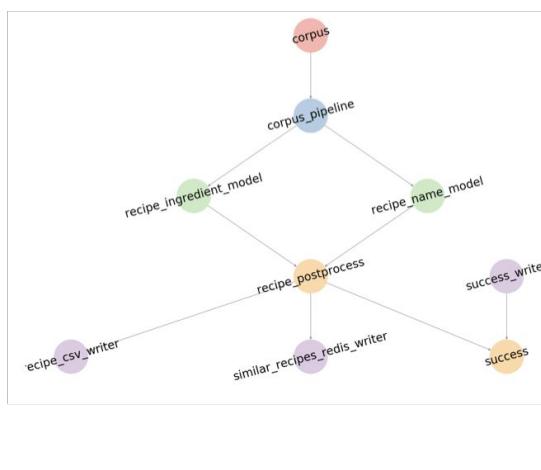
We suggest reading the documentation in the following order:

- Overview and motivation for `primrose`—this file.
- [Getting Started](#): run your first `primrose` jobs.
- [DAG Configurations](#): `primrose` adopts a configuration-as-code paradigm. This section introduces `primrose` configuration files.
- [Metadata](#): this covers more advanced options of the configuration files.
- [Command Line Interface \(CLI\)](#): run commands using the CLI.
- [Developer Notes](#): how to create your own new Node classes.
- [DataObject](#): a deep dive into `DataObject`, the core data handling and book-keeping object.



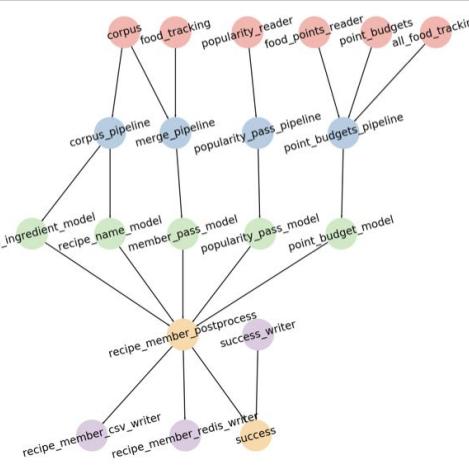
Primrose jobs are executed as Directed Acyclic Graphs (DAG)s in python

Similar recipe DAG example



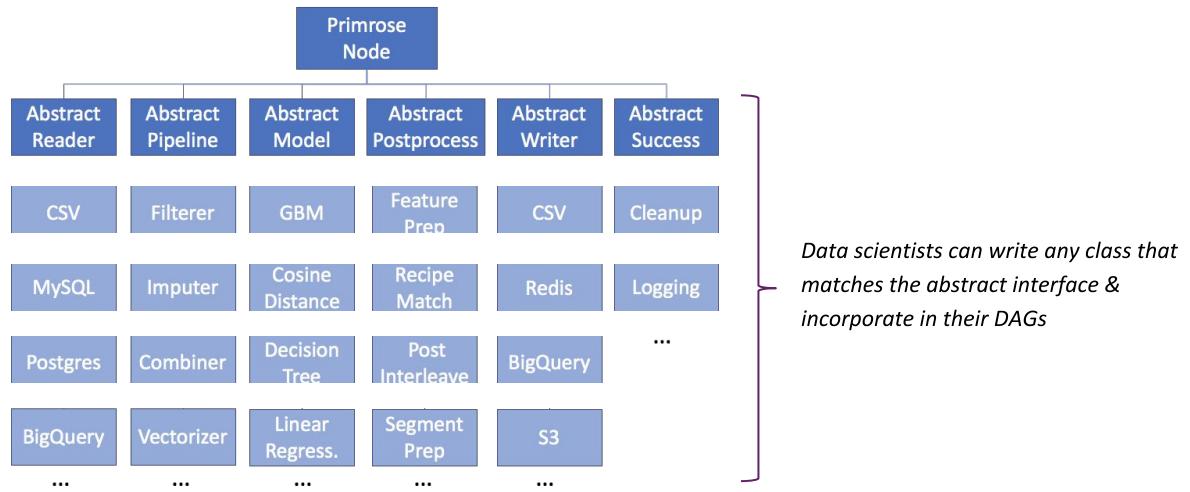
Flexibility: any number of operations allowed in a single DAG, across any python library

Recipe Recommendations



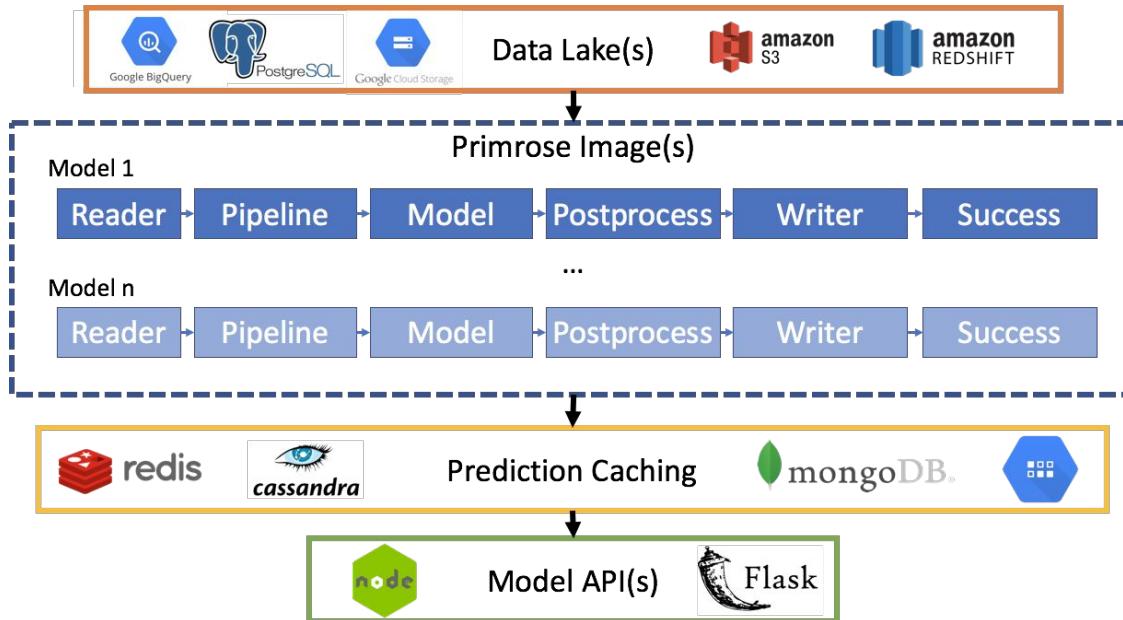
Data and functions are passed between nodes in an object that understands how to extract the correct data for each node

DAGs are composed of implementation agnostic, extensible nodes for data science

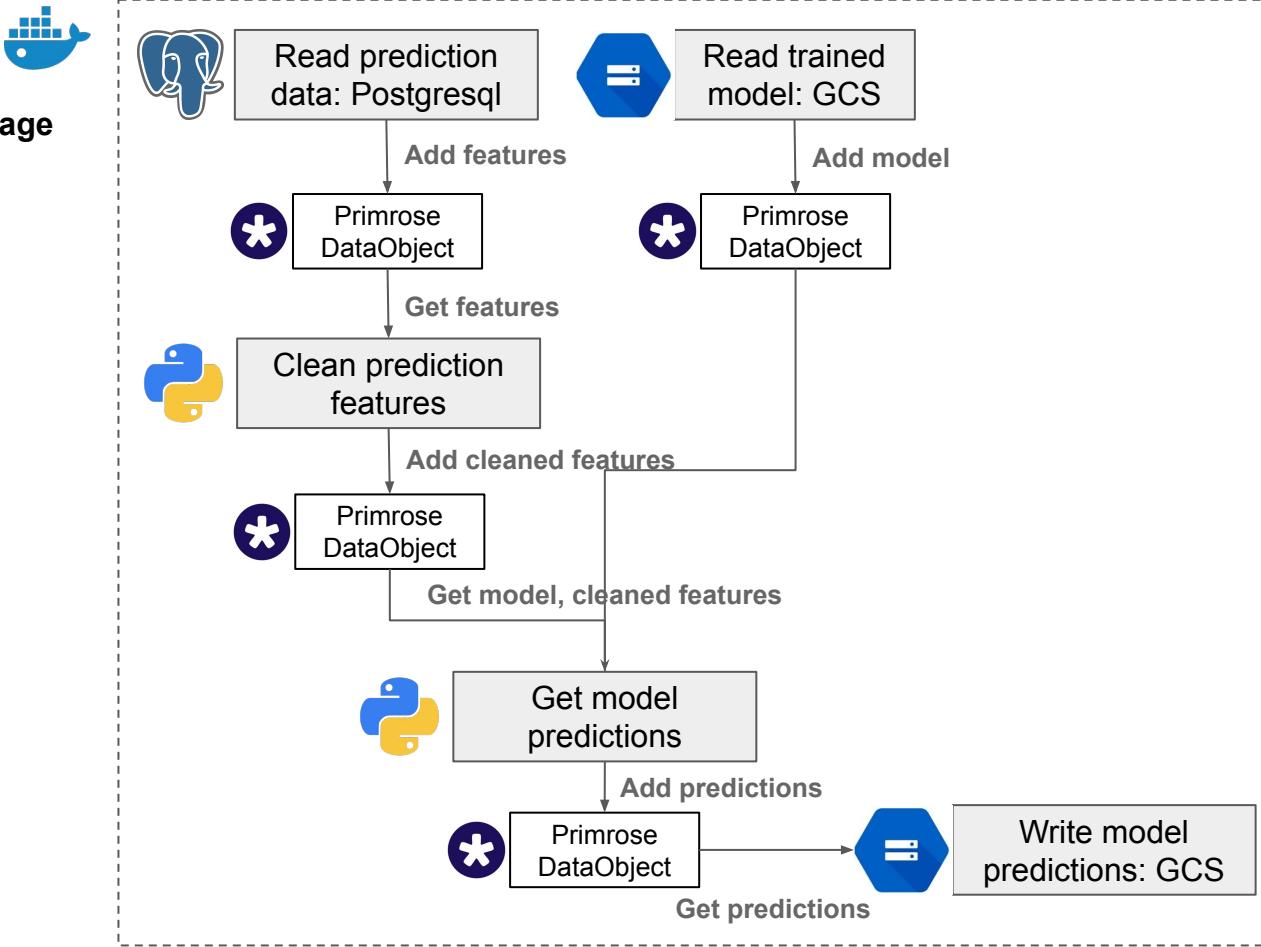


Data scientists can write individual nodes using
any *Python framework or library* they choose

Primrose is run like an ETL pipeline in a single docker container for each configuration



Single Primrose image

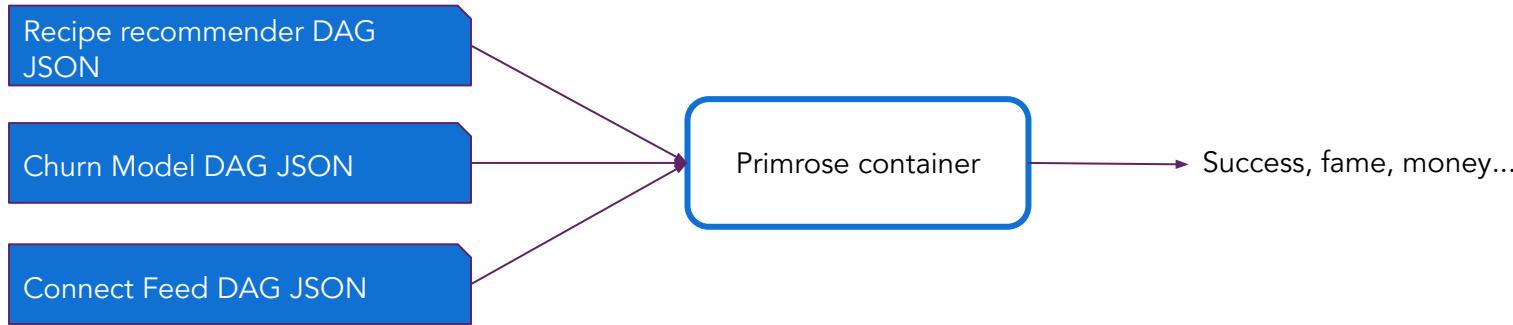


For simpler deployments: Primrose uses a “configuration as code” approach

Object configuration and DAG structure
are build in a configuration JSON

Primrose validates the configuration
and instantiates the correct classes at
runtime

Different outputs and results for each
DAG



Primrose config snippet: cluster with KMeans

```
"kmeans_cluster_model":{  
    "class": "SklearnClusterModel",  
    "mode": "train",  
    "features": ["x1", "x2"],  
    "model": {  
        "class": "cluster.KMeans",  
        "args": {"n_clusters": 6, "random_state": 42}  
    },  
    "destinations": ["write_data", "write_model"]  
}
```

Primrose config snippet: use DBSCAN instead

```
"dbscan_cluster_model":{  
    "class": "SklearnClusterModel",  
    "mode": "train",  
    "features": ["x1", "x2"],  
    "model": {  
        "class": "cluster.DBSCAN",  
        "args": {"min_samples": 3}  
    },  
    "destinations": ["write_data", "write_model"]  
}
```

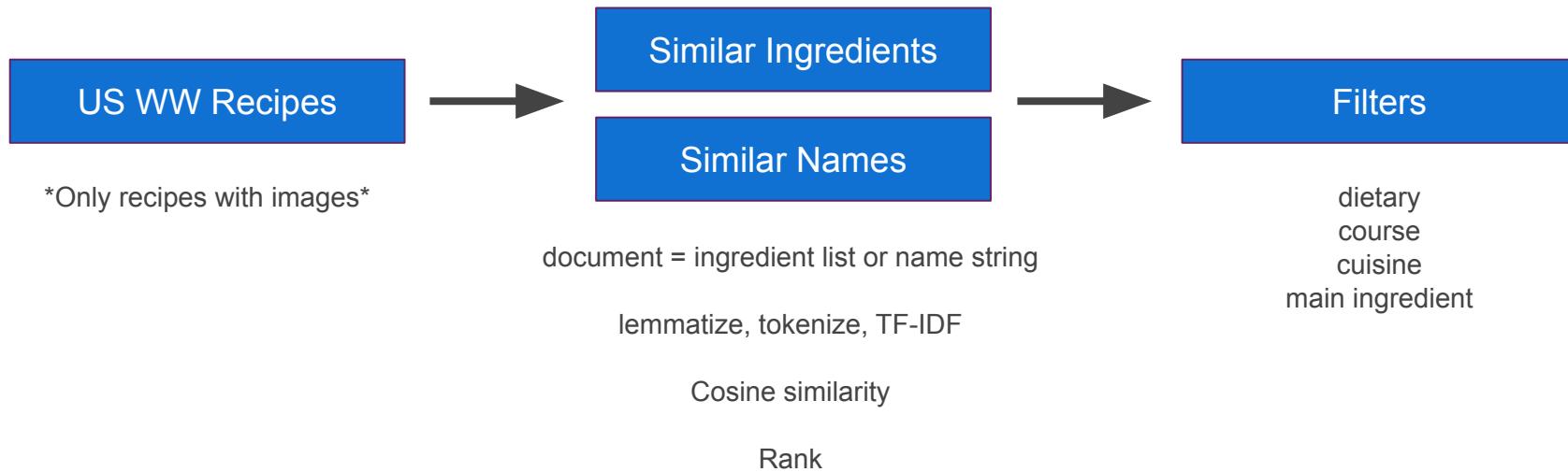
Primrose job in cloud



Primrose container

Same container & build!

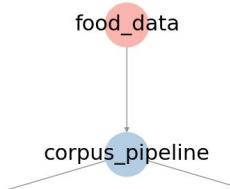
Similar Recipes Flow



Productionalize in Primrose DAG

Google BigQuery Data lake Reader

NLTK + Custom Lemmatization



```
"food_data": {  
    "class": "BOSqlReader",  
    "query_json": [  
        {  
            "query": "sql/recipe_recommender/recipe_data_us.sql",  
            "parameters": {"market_id": "US"}  
        }  
    ],  
    "bucket_name": "user-model-storage",  
    "ds_dataset": "ds_wi_views",  
    "project": "wwi-data-playground-3",  
    "gcs_project": "wwi-data-playground-3",  
    "debug": true,  
    "read_cache": true,  
    "write_cache": true,  
    "destinations": [  
        "corpus_pipeline"  
    ]  
}
```

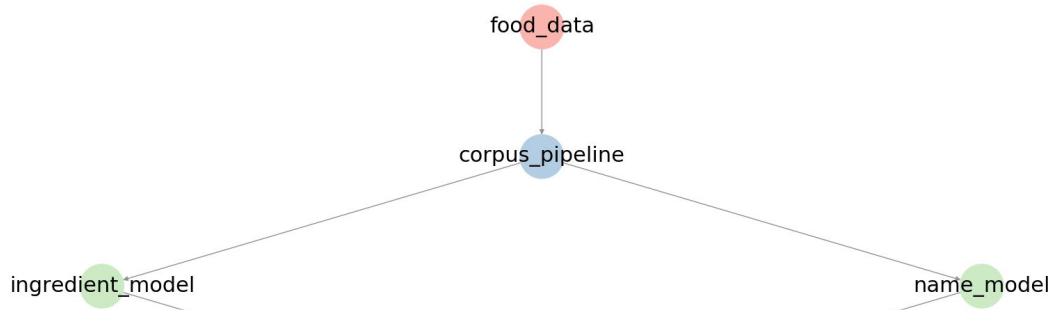
```
"corpus_pipeline": {  
    "class": "SimilarRecipesPipeline",  
    "nonfood_image_exclude_list": "data/non_food_image_exclude_list.txt",  
    "filter_out_non_image": true,  
    "remove_dupe_ingredients": true,  
    "filter_in_dinner": false,  
    "is_training": true,  
    "popularity_scaling_min": 0.4,  
    "popularity_scaling_max": 0.6,  
    "destinations": [  
        "ingredient_model",  
        "name_model"  
    ]  
}
```

Productionalize in Primrose DAG

Google BigQuery Data lake Reader

NLTK + Custom Lemmatization

Sklearn TF-IDF + cosine similarity



```
"ingredient_model": {  
  "class": "RecipeIngredientSearchEngine",  
  "mode": "predict",  
  "id_key": "recipeID",  
  "doc_key": "ingredient_string",  
  "destinations": [  
    "recipe_postprocess"  
  ]  
},
```

```
"name_model": {  
  "class": "RecipeNameSearchEngine",  
  "mode": "predict",  
  "id_key": "recipeID",  
  "doc_key": "displayName",  
  "destinations": [  
    "recipe_postprocess"  
  ]  
}
```

```
"corpus_pipeline": {  
  "class": "SimilarRecipesPipeline",  
  "nonfood_image_exclude_list": "data/non_food_image_exclude_list.txt",  
  "filter_out_non_image": true,  
  "remove_dupe_ingredients": true,  
  "filter_in_dinner": false,  
  "is_training": true,  
  "popularity_scaling_min": 0.4,  
  "popularity_scaling_max": 0.6,  
  "destinations": [  
    "ingredient_model",  
    "name_model"  
  ]  
}
```

Productionalize in Primrose DAG

Google BigQuery Data lake Reader

NLTK + Custom Lemmatization

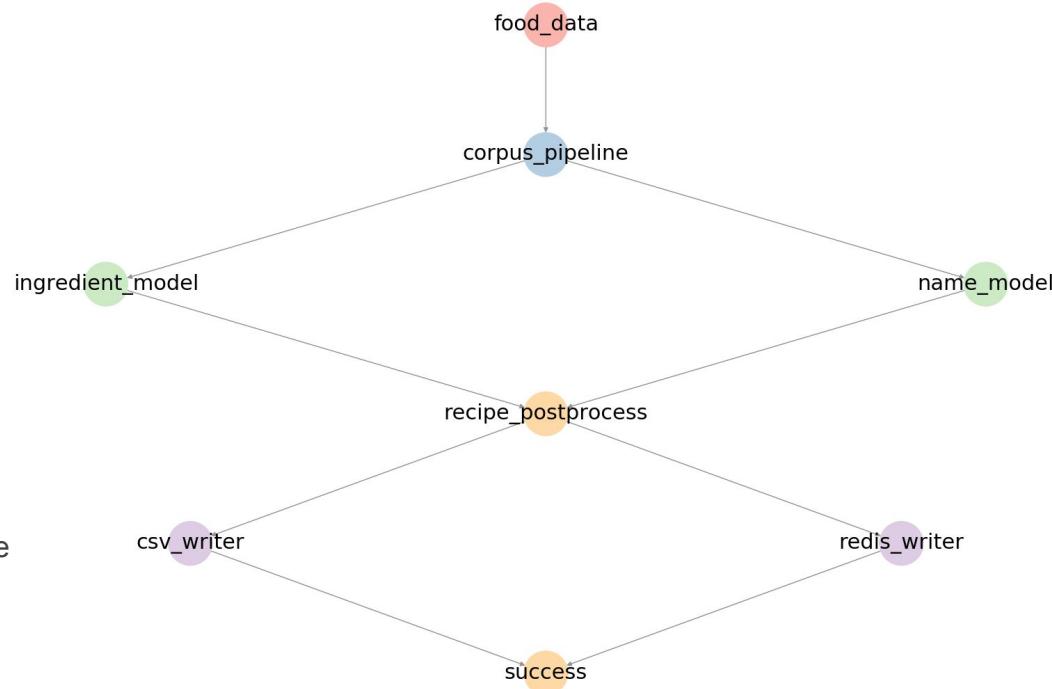
Sklearn TF-IDF + cosine similarity

Business Logic (filters)

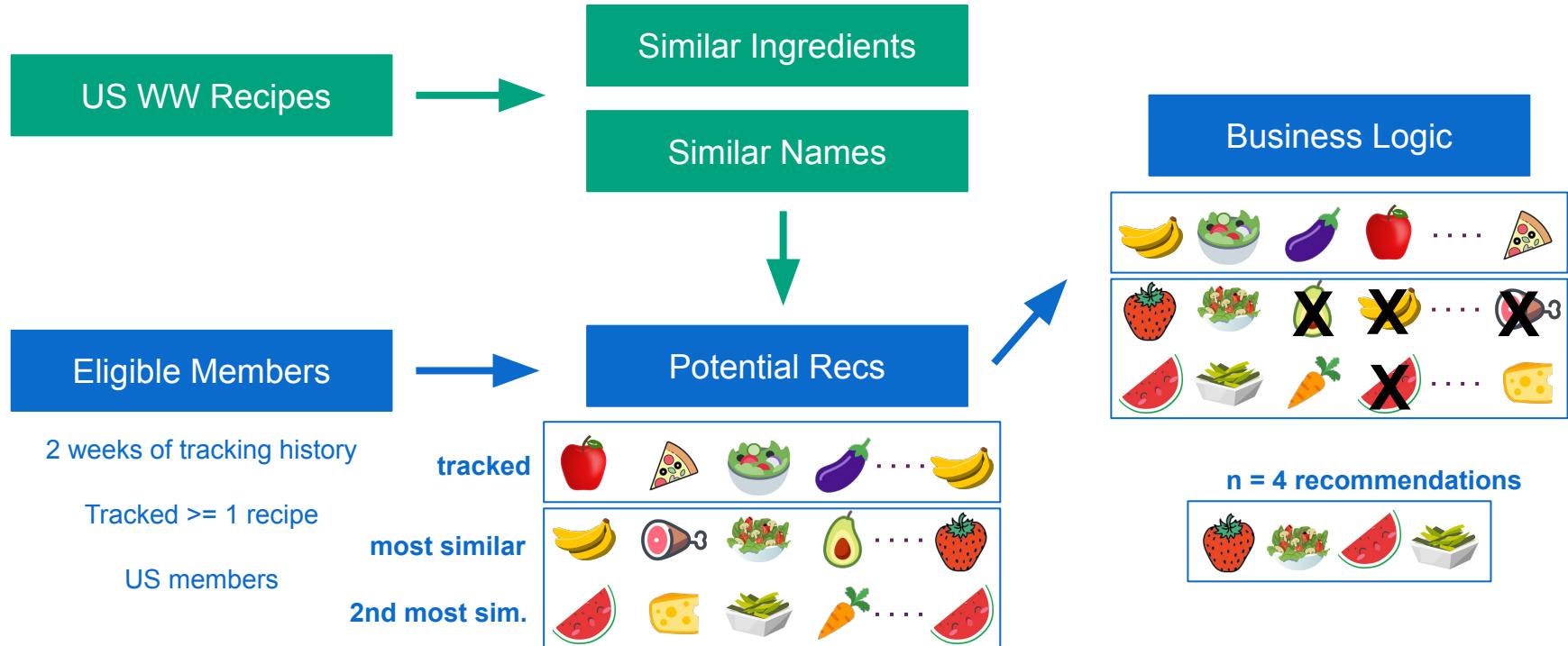
Write to GCS Bucket and Google MemoryStore

Success!

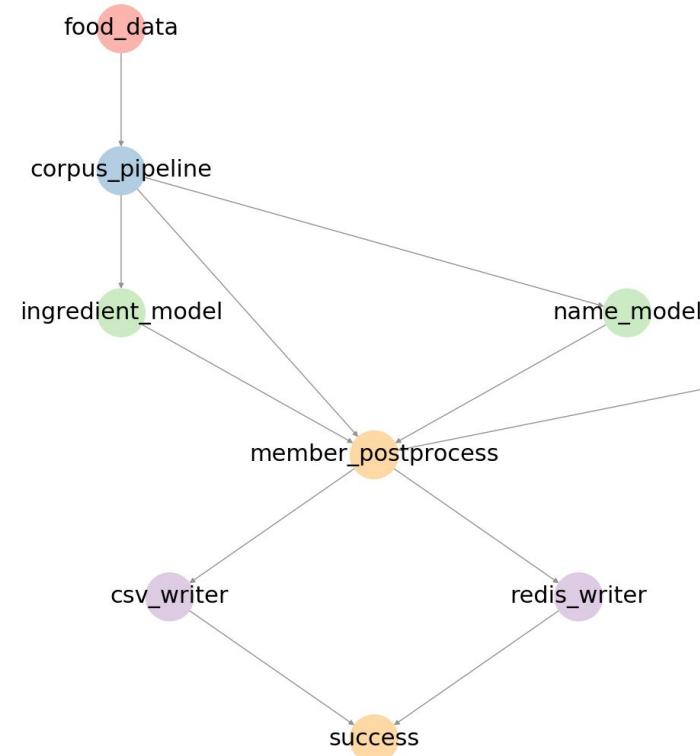
logging.info('Your newbie DS has written production quality code.')



Dinner Recommendations Flow



Productionalizing is easier the second time



Same BQ reader class,
different SQL input file

```
"class": "BQSqlReader",
"query_json": [
  {
    "query": "sql/recipe_recommender/member_food_tracking_us.sql",
    "parameters": {"market_id": "US"...
  }
],
"bucket_name": "user-model-storage",
"ds_dataset": "ds_wvi_views",
"project": "ww-data-playground-3",
"gcs_project": "ww-data-playground-3",
"debug": true,
"read_cache": true,
"write_cache": true,
"destinations": [
  "member_postprocess"
]
```

New postprocess class to sort, filter and interleave potential
recommendations

```
"member_postprocess": {
  "class": "RecipeMemberPostprocess",
  "corpus_data_key": "corpus_pipeline"
}
"destinations": [
  "csv_writer",
  "redis_writer"
]
```

Success!

logging.warning('Data Scientist is developing software engineering skills.')

Primrose has features to address each design consideration



Primrose: (*Production In-Memory Solution*) framework for solving WW's most common use cases, caching batched predictions with machine-learning engineering baked-in.

Data science

Infrastructure

People

Python **in-memory DAG** runner, with **no serialization** between nodes of the DAG.

DAG is defined as **configuration-as-code** approach -- one container for all models

Abstract ML and data manipulation operations, data scientists can easily **extend the framework**

Wrap Up

Nudges:

- Once is not enough: nudge different times, channels, timescales
- Recognition really important: Nudge before, recognize after
- Holistic view: challenges, community, personality

Primrose:

- In-memory, config-as-code, extensible
- Helped our new team be productive and get models into prod
- Available today



Questions

- carl.anderson@ww.com
- [@leapingllamas](https://twitter.com/@leapingllamas)
- **Food RecSys:** <https://arxiv.org/abs/1809.02862>
- **Primrose:** <https://github.com/ww-tech/primrose>
- **Tech blog:** <https://medium.com/ww-tech-blog>

Hiring: especially data scientists
in Toronto

