The maintenance planning system (as part of CMMS) will generate important information for the Asset Manager to review, including actual costs of O&M work undertaken on each asset. Such costs need to be recorded against the asset cost drivers in order that they can be assessed and used in the Investment Planning cost models.

MO studies will in the future be desk studies undertaken by O&M managers, engineers, technicians, fitters and electricians and facilitated by the Asset Manager. The object of MO is to optimize maintenance procedures on each asset in line with the actual needs of the assets and in line with business risk. It is expected that it will take a number of years before full risk analysis can be undertaken on the network assets. The Asset Manager develops rules for all O&M activities, and the rules will be included as an O&M scenario, in DMAT final investment plans.

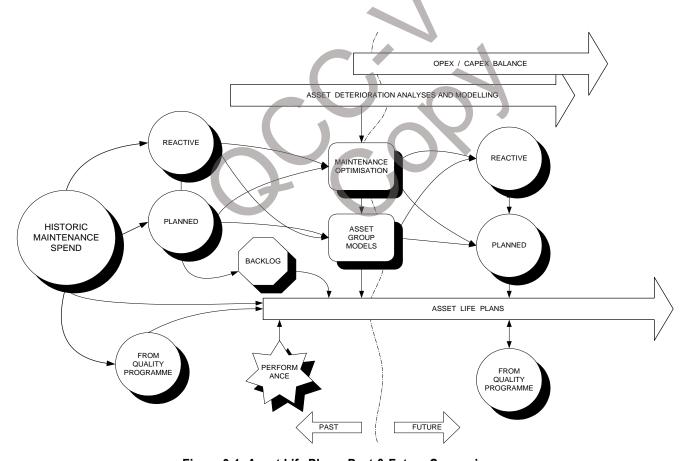


Figure 3-1: Asset Life Plans: Past & Future Comparison

## 3.2.3 Best Practice Reviews

O&M reviews shall look at the present O&M regime and compare it with best practice with a view to streamlining and optimizing the process, particularly with respect to planned and preventative maintenance activities.

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