

The following principles and most of the guidelines are fairly independent from the number of licensees, but nevertheless some are foreseen to optimize today's investments and are in the sake of deployment clarity. Those guidelines have to be adapted in case a further licensee would enter the market for Greenfield deployment areas under consideration to that point in time.

There are no principles established which would prevent a further licensee.

## **2.7 Common Master Plan developments<sup>2</sup>**

### **2.7.1 Process**

To optimize the overall process among the licensees a lead operator shall be nominated on a per project basis. The lead operator for a specific project shall be the single point of contact between the licensees and all other stakeholders like developers, building or property owners, municipalities or ministries and accordingly shall take responsibility of coordination.

The lead operator will assist the property developers through a "No Objection Certificate" (NOC) process that includes OSP design drawing validation, ISP design drawing validation, validating ISP material to be from the pre-approved manufacturer list and site inspections during implementation. Although electronic communication systems like email and online platforms are used widely for this task, there are merits in having also face to face discussions with the lead operator if needed. Therefore operators are encouraged to foresee physical presence in an area/emirate if this would ease over all processes.

Master plan Developers/Building developers are encouraged to engage with lead operator at an early stage so that any process and/or design issues may be resolved. If property developers or tenants have special requirements that may not be covered by these guidelines it is necessary to engage with lead operator's design teams at an early stage of development planning, to enable seamless delivery of premium telecommunications services at launch.

<sup>2</sup> This was referred to as „Taawun projects“ before this manual.