

Inspection



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Learning objectives

- Understand how and why manual inspection fits in a modern quality process
- Introduce some common ways of organizing inspection, and basic principles on which they are based
 - Including contemporary activities such as pair programming
- Appreciate the role of checklists as a form of process feedback



What is Inspection?

- A whole family of systematic review techniques
 - ranging from classical "Fagan" inspections to pairprogramming, and many others
- Common threads
 - Systematic, detailed review
 - More than just "look this over"
 - Peer review
 - Not just the author; not just the boss
 - Inherently manual
 - Though some automated support is possible

Widely practiced

Why inspection?

- Applicable to any artifact
 - Not just code. Also design documents, specifications, test plans, ...
- Finds defects that testing misses
 - Complementary: Different faults
- Social and educational benefits
 - Encourages quality work (to avoid embarrassment)
 - Spreads quality norms
 - Educates new team or organization members
 - Required by some standards (ISO, CMM)



Inspection: Features (2)

- Downsides:
 - Expensive
 - Not incremental (repeating costs as the first one)
- An inspection process is characterized by:
 - Roles (who are the inspectors?)
 - Process (how do the inspectors organize their work?)
 - Reading techniques (how are artifacts examined?)



The inspection team

- Inspection is not full-time!
 - Productivity drops quickly during a session
 - Inspectors are usually borrowed from other roles
 - Tradeoff between cost, background and perspective
 - More expert = more valuable, but more costly
 - More perspectives = bigger teams
- Different levels of inspections
 - Junior engineers can do simpler checks while self-training on standards and practices
 - Senior engineers can be paired with junior engineers when checking more complex properties
 - Larger groups when special expertise is required



Classical inspection teams

- Classic ("Fagan") inspection postulates from 4 to 6 inspectors
 - A senior engineer moderates the inspection
 - Software and testing engineers, both junior and senior, read and comment the artifacts
 - The developer is usually present to provide detailed knowledge that cannot be easily acquired



Involvement of developers

- Developers must be motivated in collaborating constructively in inspection
 - The relationship between inspectors and developers is delicate
 - Inspectors are usually borrowed from other project
 - Typical roles:
 - Software engineers
 - Test engineers
 - Project and quality managers
 - Technical writers
 - Software analysts and architects
 - Reward mechanisms can have adverse effects



The inspection process (1)

- Scheduling is essential to optimize costs
 - Too early = detected faults will be likely reintroduced
 - Too late = correction of faults may become expensive
- Example tactics:
 - Avoid checking compliance to coding standards until testing, when most of the code has been produced
 - Check conformance of application semantics after testing, to reduce distraction by simpler faults



The inspection process (2)

- Usually structured in three phases:
 - Preparatory
 - Review
 - Followup



The preparatory phase

- Inspectors detect and check the readiness of the artifacts to be inspected
- Inspection roles are assigned
- Necessary support information is gathered
- Individual inspection activities are assigned
- Inspection meetings are planned



Checklists in the Review Phase

- A checklist is a set of questions that help identifying defects and in an inspected artifact and verifying its compliance to company standards
- Checklists must be structured to facilitate their use during review sessions
 - Length and complexity should match a session's planned time (not longer than 2 hrs)
 - Length/complexity ratio should be tuned on the kind of review:
 - Many simple questions for syntactic reviews
 - Few complex questions for semantic reviews



Structure of checklists

- All kinds of checklists share a similar structure:
 - Preface:
 - Type of artifact to be checked
 - Type of inspection that can be done with the checklist
 - Required level of expertise
 - List of artifact's features to be checked
 - Helps to organize the work
 - For each feature, a list of items to be checked
- The item to be checked asks whether some property holds (positive answer = compliance)
- A comment to each item can be added by the inspector



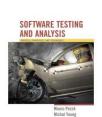
The followup phase

- The result of the review are summarized in a report
- The report is delivered to developers
- Further follow-up checks may be scheduled:
 - For simple checks, the report can be used as a checklist
 - For more complex ones, a new review may be planned



Pair programming

- A variant of program inspection associated with agile development methods
- Two programmers work side-by-side at a computer: one types, the other reviews and inspects the newly typed code
- Features:
 - No checklist
 - Fine grain
 - Tied to practices facilitating teamwork and concentration
 - Requires a constructive attitude
 - "egoless programming"
 - responsibility is up to programmers



Summary

- Systematic review is (still) a key quality activity
 - In various forms, from classic "Fagan" inspections to staged reviews to pair programming
- Key values
 - Applicable to any work product, not just code
 - Complementary to other testing and analysis techniques
 - Side benefits in education, communication, motivation

