### Introducing A Functional Language At Work

A Developer's Guide



### Benefits of FP



## FP. How do I love thee?



#### Code is easier to reason about?



#### Fewer surprises?



#### Decrease in defects?



#### Reduced development time and effort?



#### Basically, it is better in every way.





#### Right???









#### We were very friendly to new tech



#### Open to anything that could be better



#### Including beta technologies



# Our CTO encouraged pushing the limits and being aggressive



#### It was who we were





#### Brace yourself...



#### This is a sad, sad tale



#### Context

Critical Project

• Tight timeline

Good fit for FP, and scala in particular

Project



#### Context

Team

- Relatively newly formed team
- Two highly skilled team members
- Several less-experienced team members
- Most had some familiarity with FP
- New to Scala



# There was one very vocal supporter of Scala



#### Most of the team was indifferent



## Little practical experience, but that's OK



# The Scala fan went off the Scala deep end



# The Scala indifferent wrote mostly functional code



#### The junior devs wrote java





#### Everyone wrote different stuff



The lack of consistency and variety in coding styles within libraries proved challenging—even with the fans



#### SBT was a necessity



#### No one liked the SBT build tooling



### Despite being JVM based, it did not fit into our infrastructure



#### It ended in pain and disagreement



#### This was not an issue with Scala



```
It was an issue with us ++ scala , err us ::: scala
```





# It was **too flexible for our** level of experience, size, corp **culture**



# We picked a terrible project, given our circumstances



## This spooked some management about FP





### How is FP better than the alternative?





# If you're selling the benefits, don't ignore the costs



### We didn't intentionally ignore the costs





### We thought flexibility would help



## We expected JVM to help



# We thought being able to write Java would help





## "Pythonic"



## Easy to identify



### One "obvious" way to do things



# **"Pythonic" was** ingrained into **our culture**



### We were writing distributed systems



# Within some teams, we realized OOP practices lead to many, many defects





## Hard to debug defects



# We started naturally writing functional code



## Bugs could take hours or weeks to trace down



# This is what brought us to LambdaConf





# We introduced golang almost by mistake



### Prototype that ran away on us



## It spread like wildfire



### Everyone was redoing stuff in golang



## It was new, it was exciting, ...



## it was premature



## No one was shipping stuff



### (Note: we did eventually ship stuff)





#### The lack of flexibility helped us



## Golang is crazy opinionated



### Its tooling enforce code style



### It gave us a "Pythonic" feel



### It is limited, in many ways



### Its type system is limited



#### The lack of flexibility helped us.



#### It fit our culture



## We should have shipped one thing first!



## Doing too much all at once turned out to be a very risky idea



### This strained many parts of the org



### It was extremely high risk





### Pushed by management



#### Full disclosure, that was me



## Opinionated



### Outstanding tooling



#### Shipped full new product within 1 month



## Eliminated bugs the other stacks had been chasing for months



#### The defect rate bottomed out



## Proved massive refactor was not only possible, but safe!



## The product was a huge value gain, but non critical path



#### It was also isolated





## Like golang, it **fit our culture**



## A management champion was useful for getting started



### The value was immediately proven



## Starting with an isolated, ancillary product helped



## Sadly, being replaced now



## The **promoters moved on**to other companies



Aside 1

# The Little Rascal who snuck in Haskell



## Used Haskell to create a runnable API spec



## Documented the expected behaviors of the system



### Made experiments possible



#### Documented the API





### The immutable data model was an awesome fit



### Completely unnatural in other languages



### Had to provide "native" feeling client libraries for consumers



### Built a prototype that matched the need



### They offered to build and maintain support into the ecosystem





## Team is focused purely on proving value



### And, hitting deadlines with minimal defects



### Not trying to make it a company standard



#### They worked with inf & ops



Aside 2

# The Language Doesn't Matter



### We had numerous attempts to introduce favorite languages



#### They never worked out



### Because we focused on the tech, not the value



### Key Takeaways



#### Start small



#### Demonstrate the value



### Demonstrate fitting into your ecosystem



#### Pick a low-risk area / project



#### Find a management champion



#### Go slow, be careful going all-in



#### Learn first!



#### Help your Ops / Infrastructure Eng staff



#### Plan for hiring



### Encourage usage of functional paradigms in non-functional langs



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### Promotion, evangelism, and education are the biggest factor of success



#### This is true of all tech we introduced



