

Black-Scholes Pricing Model



The Black-Scholes Option Pricing Model

$$V_c = N(d_1)P - \frac{E}{e^{kt}} N(d_2)$$

Diagram illustrating the components of the Black-Scholes Option Pricing Model:

- $N(d_1)$ is labeled as **Delta**.
- P is labeled as P_{asset} .
- $\frac{E}{e^{kt}}$ is labeled as **PV(E)**.
- $N(d_2)$ is labeled as **Loan**.

$$d_1 = \frac{\ln\left(\frac{P}{Ee^{-kt}}\right) + \frac{\sigma\sqrt{t}}{2}}{\sigma\sqrt{t}}$$

$$d_2 = d_1 - \sigma\sqrt{t}$$

Black-Scholes Pricing Model



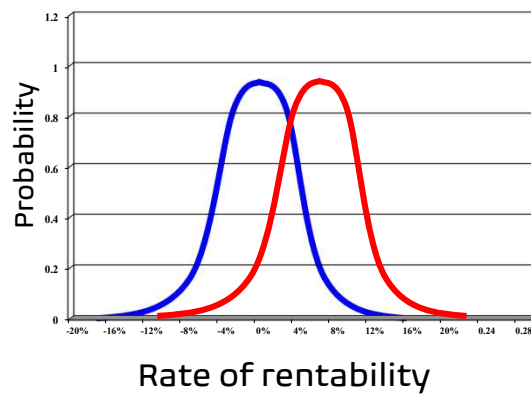
Components of the value of a call

- 1 – Market price of the underlying asset (P_{asset});
- 2 – Exercise price (E);
- 3 – Price volatility of underlying asset (sigma);
- 4 – Period of time until maturity (t);
- 5 – Time value of liquidity (risk free interest rate, k).

Market Risk & Firm Specific Risk



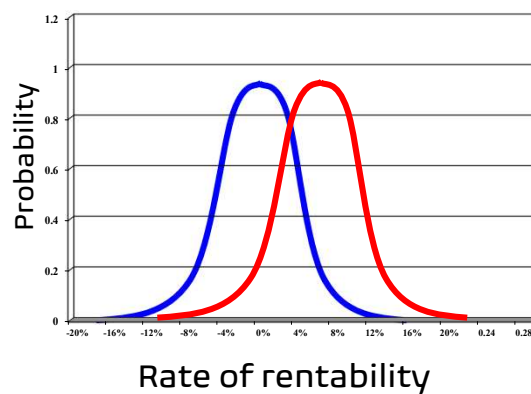
Which of these assets has more risk?



Market Risk & Firm Specific Risk



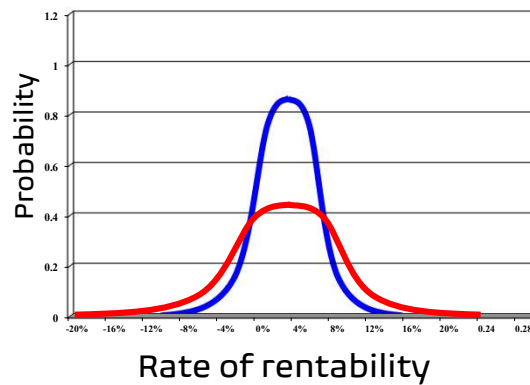
Both assets have the same total risk



Market Risk & Firm Specific Risk



Two assets with different total risk

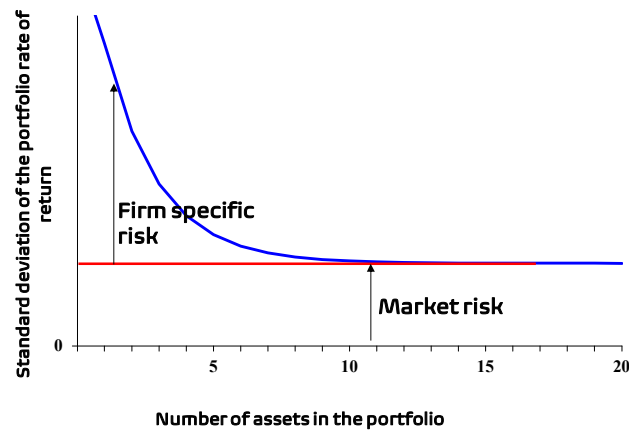


Market Risk & Firm Specific Risk



$$\text{Total risk} = \text{Firm specific risk} + \text{Market risk}$$

Market Risk & Firm Specific Risk



Market Risk & Firm Specific Risk



Total risk = Firm specific risk + Market risk

Through diversification, firm specific risk decreases and becomes irrelevant.

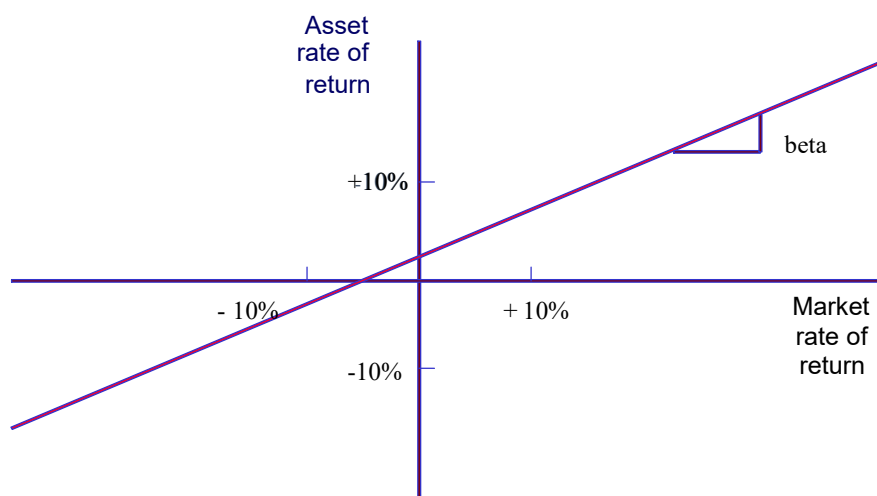
Market Risk & Firm Specific Risk



Total risk = Firm specific risk + Market risk

Market risk is measured with β , a measure of sensibility of the rate of return of the asset to changes in the rate of return of the market portfolio.

Market Risk & Firm Specific Risk



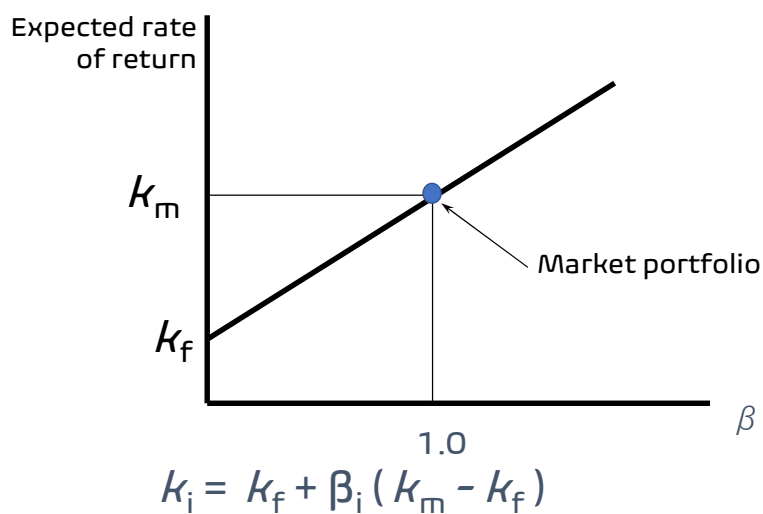
Market Risk & Firm Specific Risk



The asset's β is a function of the covariance between the rate of return of the asset and the rate of return of the market portfolio.

$$\beta_i = \frac{\sigma_{iM}}{\sigma_M^2}$$

Market Risk & Firm Specific Risk



Real Options



NPV = PV - Investment

$$NPV = -I + \frac{CF_1}{(1+k)^1} + \frac{CF_2}{(1+k)^2} + \dots$$

Net Present Value

I

Asset's Price

Real Options



NPV = PV - Investment

$$NPV = -I + \frac{CF_1}{(1+k)^1} + \frac{CF_2}{(1+k)^2} + \dots$$

Net Present Value

I

Asset's Price

Real Options



A real option is the possibility, but not the obligation, to take some action during a certain time period at a predetermined cost.

Real Options



The possibility, but not the obligation, to take some action must have some value.

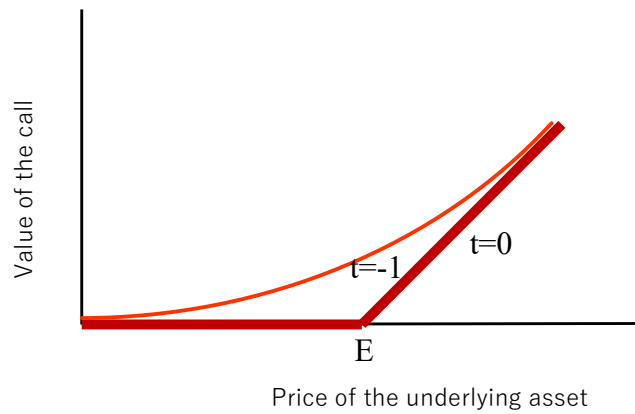
The NPV does not capture, or measure, this value.

Real Options



Option value = Intrinsic value + Temporal value

Temporal value = value of being able to make a decision later

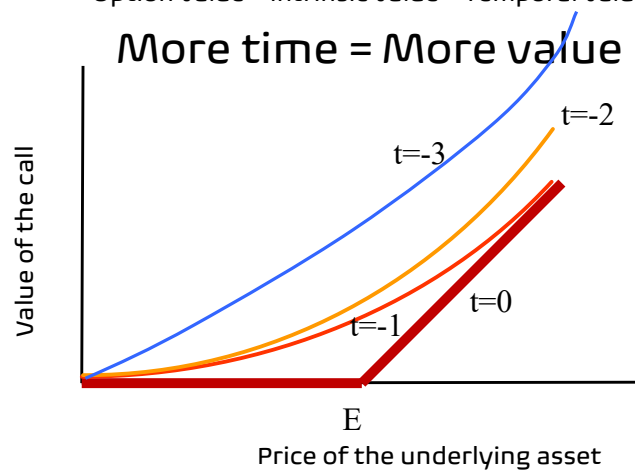


Real Options



Option value = Intrinsic value + Temporal value

More time = More value



Real Options



There are 4 types of real options:

The opportunity to make an expansion investment

The opportunity to abandon an investment

The opportunity to wait and make the investment later

The opportunity to change the inputs or the outputs

Real Options



Strategic NPV = NPV + Value of all real options

Real Options



Correspondence between financial and real options

Components of the value of a call

- | | |
|--|---|
| 1 – Market price of the underlying asset (P_{asset}); | → PV of future cash flows generated by the investment |
| 2 – Exercise price (E); | → Amount of the investment |
| 3 – Price volatility of underlying asset (σ); | → Volatility of NPV |
| 4 – Period of time until maturity (t); | → Time until investment |
| 5 – Time value of liquidity (risk free interest rate, k). | → Risk free interest rate |

Real Options



An opportunity to make an expansion investment

- Risk free interest rate: $K_f=10\%$
- Cost of capital: $K_u=30\%$
- Standard deviation: $\sigma=0.80$
- Free cash flow:

	Year 0	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
CAPEX	300	0	600	0	0	0	0
Operational cash flow	-100	120	100	450	600	420	0
Changes in WCR	0	40	100	10	130	-140	-140
Free Cash Flow	-400	80	-600	440	470	560	140

NB: Operational cash flow = $EBIT(1-t) + \text{Depreciation}$

NPV= -149

IRR=20%

Real Options



An opportunity to make an expansion investment

- Risk free interest rate: $K_f=10\%$
- Cost of capital: $K_u=30\%$
- Standard deviation: $\sigma=0.80$
- Free cash flow:

Initial investment

	Year 0	Year 1	Year 2	Year 3	Year 4
CAPEX	300	0	0	0	0
Operational cash flow	-100	120	300	210	0
Changes in WCR	0	40	100	-70	-70
Free cash flow	-400	80	200	280	70

$NPV_0 = -68$ $IRR_0 = 20\%$

Expansion investment

	Year 2	Year 3	Year 4	Year 5	Year 6
CAPEX	600	0	0	0	0
Operational cash flow	-200	240	600	420	0
Changes in WCR	0	80	200	-140	-140
Free cash flow	-800	160	400	560	140

$NPV_2 = -136$ $IRR_2 = 20\%$

Real Options



Four steps to estimate Strategic NPV

1. Estimate Tobin's q :

$$q = P / PV(E) = (664 / 1,3^2) / (800 / 1,1^2) = 0,5942$$

$$(664 = -I + NPV = 800 - 136)$$

2. Calculate cumulative volatility:

- standard deviation = 80%
- $t = 2$
- Cumulative volatility = 1,131

3. Using the Black-Scholes equation (Excel):

- Value of the call in % of the value of the underlying asset: 0,2826
- $V_c = 0,2826 \times 392,9 = 110,8$
($392,9 = 664 / 1,3^2$)

4. Strategic NPV = $-68 + 110,8 = 42,8$