NOTICE OF SPECIAL MEMBERSHIP MEETING OF HMC MANAGEMENT

Notice is given pursuant to Article 4 of the Bylaws of HMC Management that a Special Meeting of the Membership will be held on Saturday, July 11, 2020, immediately following the regular Board meeting which begins at 10:00 am by teleconference.

At the Special Meeting, the Membership will vote to ratify the Fiscal Year 2020-2021 Budget that was presented by the HMC Board of Directors.

A member may vote by mailing or delivering the enclosed Ballot form to the HMC Office so that all Ballots are received no later than 10:00 a.m. on Saturday, July 11, 2020.

NOTE: Your Ballot will not be counted if you do not put both your name and your signature on the large mailing envelope.

BALLOT PROPOSITION

Shall HMC Management ratify the proposed HMC Management General and Water Budgets for Fiscal Year 2020-2021 as presented to the Membership at the June 13, 2020 Annual Membership Meeting?

BALLOT EXPLANATION FOR PROPOSITION

HMC Management General and Water Budgets for Fiscal Year 2020/2021

Pursuant to Article 9 of the Bylaws of HMC Management, the HMC Board of Directors has adopted the HMC Management General and Water Budgets for Fiscal Year 2020/2021 (the "General and Water Budgets").

The HMC Board of Directors now presents the proposed General and Water Budgets to the Membership for ratification. The HMC Management General and Water Budgets for Fiscal Year 2020/2021 (the "General and Water Budgets") were published on the HMC website and in the May 2020 and June 2020 issues of the Beachcomber and are included in this ballot. General budget includes the HMC Fee Schedule and Ferry Fees.

A copy of the following documents are attached to this Ballot:

- The proposed General and Water Budgets;
- 2. The proposed changes to the Fee Schedule;
- 3. The proposed Ferry fees; and
- 4. The Executive Summary of the Update Reserve Study

Under the proposed General and Water Budgets, general annual assessments will be \$2,586.00 per assessable unit.

This assessment covers the Fiscal Year starting October 1, 2020 and ends September 30, 2021.

Water Rates for 2020/2021 Fiscal Year

Water Billing is listed below per water meter.

Basic water rate is \$60.00 per Quarter or \$240 per fiscal year (FY) per meter.

Basic rate includes up to 150 average daily gallons per day of water usage per meter.

Actual water used in excess of 150 Average Daily Gallons will be billed with graduated tiers as follows:

- Tier 1: 151 to 400 ADG \$0.07 per average daily gallons per month
- Tier 2: 401 to 800 ADG \$0.14 per average daily gallons per month
- Tier 3: 801 and Over ADG \$0.21 per average daily gallons per month

Basic rate does not include USDA loan if applicable to meter. USDA loan, if applicable to meter, is \$44.55 per quarter or \$178.20 FY.

The HMC Board of Directors recommends ratification of these General and Water Budgets to continue supporting our Island operations.

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Approximation of the	Total Labor (Parks & Bldg Maint and Cleaning)	Payroll Taxes	Gross Wages	Labor (Roads, Parks, bidg Maint and Cleaning)	Jahor (Boads Barks Bldg Maint and Cleaning)	The second of th	Total Admin Salaries	Water - % Admin Expense to Water	Gross Wages	Payroll Taxes	Domoil Towns	Retirement	Medical Insurance	Admin Salaries	HMC Regular Operations	Expense	Gross Income	Water exp pd from HMC bank acct transferred back	Uncaternorized Income	Refunds of Fees from Intuit/OB	Miscellaneous	Cther income (Rules rines)	Interest Earned (CD)	Interest Earned (HMC Reserves)	Member Credit Card Fees	Ferry Charge Billing Fee for Vendor Access	Interest & Handling (Delinquent Accounts)	Property Transfer fee	Postage	Nsf Fees	Renter's Fees, Copy, Fax and Notary	Beachcomber Ads	Ferry Fees	Assessments	Income	Special Assessment per AU	Budgeted Assessment per AU	Special Assessment	Budgeted Assessments	Monthly Assessment per AU	Total Assessments	Yearly Assessment per AU	Total Expenses less Special Assessment	Total Income minus Assessments	AU minus delinquents	Assessable Units (AU)		Fully Funded Reserve	HMC GENERAL ASSESSMENT
265	9,505	999	8,506				144.484	(5,103)	126,790	1,131	7 4 2 7	3 521	12.139				1.019.810	20.967			17,138	17 128		11,716	384	1,125	14,188	5,250	62	350	992	440	200,920	745,776			1,968		730,170	174	775,407	2,090	1,049,070	274,034	371	379	Sep '18	Oct 17 -	
	7,231	·	7,231				174.056	(29,311)	148,333	36,290	36,300	7 503	11.241				1.101.518	53,306	639	00	1,00,1	(166)	(400)	14,988	608	5,325	991	5,075	44	254	1,044	517	222,943	794,880		100 m	2,137		794,880	178	794,880	2,137	1,101,518	306,638	372	380	Sep '19	Actual Oct 18 -	
	11,310	1,305	10,005		i		156.183	(39,555)	153,328	14,66	14.00	7 750	20.000				1.220,999			0,000	ž 000			1,000	600	1,000	7,000	5,000	20	125	1,000	400	200,000	999,854		*	2,710	124 Carrier	999,854	226	999,854	2,710	1,220,999	221,145	369	377	20	Budget Oct 19 - Sep	Proposed
	12,682	1,393	11,289		Ī	A STATE OF THE PARTY OF THE PAR		(42,902)	165,864	15,564	45,020	8 7 7 6	24.715				1.168.999	•						1,000	400	1,000	7,000	4,000	20	125	1,000	400	210,000	944,054			2,586	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	944,054	216	944,054	2,586	1,168,999	224,945	365	377	Sep 2021	Oct 2020 -	
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Total HMC Regular Operations before Reserves	Utilities/Electric	i elephone/Fax/internet	Telephone/Eax/Internet	State and County Taxes	Software upgrades annual fee	Reserve Analysis	Removal of unsafe trees	Printing	Postage and Stamps	Postorio and Stamps	BO Boy Ess	Pension Administration	Payroll Expenses	Office Supplies	Office Equipment Service Contract	Office Equipment	Uncategorized Expenses	Other-Other	Miscellaneous	Mileage	Legal - General	Legal - Collection Costs	Island Security Costs	Insurance - Employment Practices Liability	Insurance - 4 xs 16 Million Excess Liability	Insurance - 10 xs 6 Million Excess Liability	Insurance - 5 xs 1 Million Excess Liability	Insurance - ERISA (employee theft)	Insurance - Directors/Officers Ins	Insurance - Community Building	HMC Property Pre-Sale Expense	Emergency Preparedness	Education and Training	CrystalTech-Web hosting	Credit Card Fees - Member Payments	Contract Svcs for Junk Removal	Community Building Maintenance	Community Asso, Institute	Bank Fees	Bad Debt Write Off	Background Checks	20% reimbursement of auditor charges from water		The state of the s	Fully Funded Reserve		BCD F
307 751	2,360	3,073	3 073	2,579	405	×	6,707	1,521	2,412	3 473	88	555	2,389	2,993		4,774			1,081	966	5,586	11,855	1,218		•	9,000	9,500	ē.	3,396	2,929	(a)		a a	170	571		1,352	132	178	51,503	305		Sep '18	Oct 17 -	Actual		o O
289 844	3,033	2,030	3 2 2	4.313	1,330	1,280	9,002	414	2,133	3	9	607	2,186	2,811		714	135	197	681	1,155	5,722	8,476	396		•	9,000	10,000	2,791	3,502	846	٠	¥.	*	91	732	ě	2,769	139	944		215		Sep '19	Oct 18 -	Actual		I
266 382	1,840	3,100	3 100	1,430	1,000	1,280	9,000	1,600	2,700	2 700	100	600	3,200	3,000		4,000				1,200	10,000	7,000	1,500	2,290	. 1	9,000	10,000		3,502	846	200	500	300	100	750		1,500	150	200		1,000		20	Oct 19 - Sep	Budget	Proposed	_
286 644	3,475				1,500	1,280	Ī				100	650	3,200	3,000	500	4,000				1,200	7,000	8,000	1,000	3,110	3,300	10,000	12,100	586	3,556		200	500	300	100	750		1,500	150	1,400	•	1,000	(2,700)		Oct 2020 -			ر
																														Now included in general liability																	_
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0100-07	0100-55	6100-53				7020-14	128 7020-13	127 7020-09	126 7020-12		124 7020-11	0	7020-10	122 7020-08	7020-05 7020-07	7020-01		6300-29	6300-27		6300-03	6300-21	6300-19	6300-17	4	6300-15	6300-09	6300-07	104 6300-05		6300-13			7010-03	7000-07			A
Payroll Taxes	Retirement-Employer	Medical Insurance	Ferry Salaries & Benefits	Ferry	Total Piles, Dolphins, Ferry Ramps with Reserves	Dolphin USDA Loan Funds Member Prepayments Balance is 0K - Accounting Reserve Fund	Reserves Cable Replacement-Cap \$45K, Bal \$10.535K. Replacement due spring of 2025	\$16.9K	Bal \$27.672K Reserves Generator Replacement-Cap \$38K. Bal	Reserves Ramp Inspections-Note 5 Cap \$19K,	\$347K, Bal \$31.964K	Reserves Ramp Painting and Wood Decks-Cap	Reserves Ferry Terminal Structures-Cap \$2.3M, Bal \$39K	USDA Loan Reserve Equal to One Year Payment of \$20,476.00. Current balance is \$6,500.00	From Ramp Generator Replacement Reserves Piles, Docks & Ramps - Bal \$26,013	From Dock Reserve	Total Piles, Dolphines, Ferry Ramps before Reserves	Utilities/Electric	Sanikans	From Reserves	Repairs Cable Replacement	Repairs/Maintenance	Rom Decenter	Parts and Supplies	From Reserves	Inspection-Pierce Cty Inspection and Maintenance	Insurance - Docks and Piers	Garbage - Ferry	Ferry Ramp Generator Maintenance and Fuel	Dolphin Expenses	DNR Lease Annual	Piles Dolphins and Ferry Ramp Expenses	Total HMC Regular Operations with Reserves	Reserve Community Bldg-Cap \$50K, Bal \$17.8K	Reserve Legal Cap 36.5K - Current Bal \$27 100.00		Fully Funded Reserve	BCUE
16,454	7,533	46,373			53,262		\$i	se.	į,			I I			ē		53,262	1,537	3,139	0	ě	26,487		434		*	18,259	218	3,188	124,093	•		307,751		an e	Sep '18	Actual	G
376 363	14,601	41,991			60,607		50	3,000			1,000		2 000		1,000		53,607	2,163	3,222	E.	•	16,098		0,404		9	17,872	211	7.516		121		293,444	3,600		Sep '19	Actual	-
26,800	16,600	55,600			110,532		5,000	4,000	10,000		7,000		37,000	2,500	1,000		44,032	1,988	3,672	•61	*	5,000		11,000	-		17,372	300	3,500		1,200		269,982	3,600	ì	20 20	Budget	-
26,854	15,635	П			100,576		3,300	1,400	6,400	,	9,200		39,400	2,500	1,100		37,276	2,200	3,966	·		5,000	. ,	2,000	3 ,	,	19,110	300	3,500		1,200	1	287,444	800	,	Sep 2021	Proposed	c
							Cables replaced March 2020 at a cost of \$33,664,80				due in 2028			USDA Requirement until \$20,500 is reached at 10% per year. Must reach full reserve by year 2028.																					second of two payments to legal loan repayment for 9,400 shows in roads. Charge on line 199			7
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>	BCDE F HMC GENERAL ASSESSMENT	6	Ξ	Proposed	_	
ω -	Fully Funded Reserve	Actual	Actual	Budget	Proposed	
4		Oct '17 - Sep '18	Oct '18 - Sep '19	Oct 19 - Sep 20	Oct 2020 - Sep 2021	
	Total Ferry Salaries & Benefits	360,238	332,855	435,827	438,465	
138 6100-25	Cellphone	862	733	1,800	800	
139 6100-01	Ticketing Device/System	1,815	684	5,000	1,000	New iPads purchased in fall of 2019
140 6100-27	Drug Testing	504	386	1,400	1,000	
141 6100-03	Engine Overhaul / Replacement	24,939	24	12,000	5,000	
	From Reserves	(24,900)	(51,600)	(•)	250	
43 6100-04	Engine repairs other than overhaul					
144 6100-05	Ferry Equipment	3,053	1,493	2,500	2,500	
145 6100-07	Fuel	61,628	52,459	68,200	70,000	
146 6100-29	Inspections and Licensing	787	789	900	900	
147 6100-15	Insurance - Commercial Package	7,288	7,766	8,353	8,521	
148 6100-17	Insurance - Marine Package	9,500	9,600	9,600	11,900	
149 6100-19	Insurance - Vesset Pollution	747	747	747	747	
150 6100-67	Insurance Ferry Deductible Expense				ř	New - November 2019 we found that we have a \$10K deductible expense on every claim? Reserve build up and for how may accidents? 2019 we paid \$4.4K
151 6100-20	Employee Assistance Program Required by CG			280	280	
	Legal Fees - IBU Attorney	3,535	861	10,000	1,000	
	From Reserves			(10,000)		
6100-33	Miscellaneous	1,578	1,984	1,500	1,500	
6100-43	Passenger Vessel Asso.	534	550	540	560	
157 6100-35	Crew Housing	5,000	5,102	2 000	2,000	
158 6100-23	Contract Reimbursement Permanent EEs	4,600	5,513	6,000	6,000	
159 6100-45	Repairs	28,660	31,240	10,000	10,000	
160 6100-47	Routine Maintenance & Supplies	5,256	9,614	9,000	9,000	
161 6100-37	Sheds (waiting, oil and school)		α	100		
162 6100-61	Ship Yard	133,394	129,942	150,000	×	Shipyard scheduled for Sep 2020
	From Reserves	(95,300)		(150,000)	(0)	
64 6100-63	Supplies, Paper Products, Water	1,089	891	1,000	1,000	
165 6100-39	Tickets & Passes & Stickers	589	2,322	2,400	2,400	
166 6100-41	Uniforms	1,085	1,000	2,000	2,000	
167	Total Ferry before Reserves	541,759	545,034	585,947	581,973	

200	200	208 6400-11			205	20400400	203 6400-03	202	200	199	198	197			194 7040-07	103 0200-00				188	187 6200-17	186 6200-17	185		183 6200-10		_		178 6200-05		176 6200-13	175	173 6100-51		172 7030-07	171	170 7030-15	169 7030-17	168 7030-03	4	ω		A B
Don't Boule and Capillion	Survey of Roads	Ditch Cleaning	Grading	Road Maintenance Contract Costs	Drainage loan repayment to reserve	Dust Control Fruck	Auto Insurance (Dust Control Truck)	I viai Galailes	Total Salaries	Payroll taxes	Salaries has been moved and combined with Labor for Parks and Community building under Administration section	Roads (ferry island/mainland lots)	Total Parks with Reserves	Reserves Parks General-Cap \$36K, Bal \$27.115K	Reserves Small Boat Dock-Can \$422K Bat \$24K	Total Parks before Deserves	Hilitias/Elactric	Small Boat Dock - Removal and Install	Small Boat Dock - Maint & Improvements	From Reserves	Small Boat Dock Pilings	Sanikans	From Reserves	Paiks Development-Figure Lables	Miscellaneous Parks Development Dionic Tables	Maint - NB Pavilion Building and NB parking	Maint - Parks Shed (lawn shed)	From Reserves	Maint - Lawn Equipment	Maint - General upkeep including park parking	Garbage Pick Up	Parks	\$5K	Accrued Sick Leave carryforward-Cap \$5K, Bal	Reserve - Legal IBU Attorney Cap \$20K, Bai \$17.5K	Special Assessment - Ferry Engines	Reserve Ferry Engine Transmissions-Note 2 Cap \$246.3K, Bal \$23.312K	Reserve Shipyard - Note 1 Cap \$150K, Bal \$150K	Reserve Ferry Replacement-Cap \$1.545M, Bal \$34K		Fully Funded Reserve	HMC GENERAL ASSESSMENT	BCDE F
440		3,477	4,515			19,443	2,128				rks and Commu		33,143	5,000	5 000	22 143	740	1,2,1	631	k	æ.	3,577	1,450	7 405	2,286	25			**	6,258	590	800,700			2,500	3	9,500	32,300	1,000	Sep '18	Actual		G
6,496				65,628		G61.	1,461				un Guilding nu		26,203	3,000	7 000	16 203	610	2,869	1,011			4,470	1,700	1,020	1 620	315		•	36	995	989	203,234	500 500		2,500			35,000	1,000	Sep '19	Actual		Н
1,000		14,000	8,000		17,500	1,000	1,713				der Administration		30,825	5,000	12,000	12 825	756	2,500	2,000			4,320	1,000	1 000					500		749	/30,44/	700		2,500		6,000	115,000	27,000	20	Budget	Proposed	-
1,000	6,000	14,000			7,900	1,000					on section		25,991		8 700							4,665	1,000		Ţ	2,000			500		809	000,773			2,500	·	5,600	67,000	29,700		Proposed		د
) new line	Minimum is ten thousand	Twice a year under contract for two years		Expenses for water drainage on one-way road. Second of two year repayment.																		Liaygrania ciilp repiacement			Painting and gravel needed											Rebuild is expected to occure in 2025 based on a 30 to 40K hour schedule with 2,650 hours per year run time.						
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234	233	231	230	229	228	227	225 226	223 224	222	221	220	219	218	217	216	215	214	213	212	4	ωユ	I
													218 7050-07	217 7050-06	216 7050-08		The San	213 6400-07				,
Note 7: Board has agreed to raise Member ferry rates to \$10.00 per vechicle starting October 1st 2021.	Note 5: Mainland every 2 years 2021 next inspection, Island every 4 years 2023 next inspection. Note 6: All reserves were reviewed against the 2018-2019 Reserve Study report since the current 2019-2020 Reserve Study report was not available during the time the budget was being constructed.	Note 4: Unexpended funds from prior FY year will be allocated to appropriate reserves. Refer to Auditors report.	Note 3: Legal fee expense is partially offset by legal fee income. This allows for accounting requirements.	Note 2: New engines go into shipyard for rebuild every 12 years but has been extended for next service to be 2025.	Note 1: Ferry goes into dry dock every two years on the even year	analysis of the last five years of actual expenses	Reserves used \ expenses to USDA loan	Reserve funding and Special Assessments	Net Income (Loss) - Note 4	Total Expenses including Reserves	Total Expenses before Reserves	Total Roads with Reserves	Reserves Road Egypiment-Cap \$16K, Bat \$6.5K	Reserves Ferry Hill road asphalt-Cap 22K, Bal \$22K	Reserves Gravel-Cap \$85K, Bal \$10.5K	Total Roads before Reserves	From Reserves	Road & Ditch Materials local	From Reserves		HMC GENERAL ASSESSMENT Fully Funded Reserve	
\$10.00 per vec	nd every 4 yea 9 Reserve Stu the time the b	cated to approp	come. This al	years but has			(272,293)	87,800	(29,260)	1,049,070	961,270	67,856	2,500	25,000	5,000	35,356		5,299	(28,000)	Oct 17 - Sep 18	Actual	•
chicle starting	ars 2023 next dy report sinco oudget was be	priate reserve	llows for accou	been extende			(51,600)	80,100		1,101,518	1,021,418	137,731		20,000	1,000	116,731		38,882		Oct '18 - Sep '19	Actual	
October 1st,	inspection. e the current ing	s. Refer to	Inting	ed for next			(160,000)	252,600		1,220,999	968,399	73,213	5,000	¥	10,000	58,213	•	15,000	i a	Oct 19 - Sep 20	Proposed Budget	
								192,000		1,168,999	976,999	68,215	•		13,400	54,815		15,000	(4	Oct 2020 - Sep 2021	Proposed	
															Purchased gravel in 18/19 year. \$85K estimated at \$30K spreading and 2K tons at \$55K			Local supplier				

279 6500-36 279 6500-49 281 6500-51 282 6500-53			279 650	0000012		2// 650	000 077	274 000		272 000	373 650	271 650			∞ .		9/1	265 650	264 650	263 650	262 650	261 650	259	258	257 4600-01	256	255	254 4600-10	253 4600-04	252 4600	251 4600-08	250 4600	249 4600-02	248	247	246	245	243	242	241	239	200	320	237	236	1	4	ω		
6500-53 Supplies & Repairs - Contractors		0-51 Supplies	6500-49 Software upgrades and annual fee		6500-35 Printing		ŧ	i		t				i								6500-03 Accountant/Auditor	Expense	Total Income	0-01 USDA Water Special Assessment		Total Income before Reserves and USDA		0-04 Water Hook Up fee	4600-06 Water Interest & Handling	0-08 Other	0-11 Usage Fees	0-02 Base Fees	Inco	Total Base Fees + Reserves collected per P&L	Budgeted Reserves as a % of total Base fees	Budgeted Base Assessment per Connection - Mthly 18 18 18	Note: Pass assessment does not include water	Base Assessment per Connection - Monthly	Base Assessment per Connection - Annual	Connections minus delinquents	Descapable Collinations	Assessable Connections		HMC WATER			Fully Funded Reserve		A BODE F
	/A	1,198	1,361	36	(4)	/3/	1,320			1,230	1 220	71	×	1,161		2.500	6,727	5,511	239	248	129	4,253		161,811	55,732	32,800	73,279			12,014	1,423	8,618	51,224		84,024		hly 18	oz,ooz	62 065 63 065	160	389		397	Apr '18	Actual	^	Sep '18	Actual		ဝ
	3,507	651				562		Ì,	703	ļ		289		2.991				o		151	191	7,536		159,050	53,278				100	10,000	1,000		Ĭ		84,672		18	Se or LISDA los		216	392		400	Sep '19	Actual		Sep '19	Actual		I
	7 2,000			Ī	100							100		1,300				5		300	150	'		163,104	58,500				70	10,000	1,000				85,104	6 28.2%	18	an renavment i			394	1	402	,20	Der 19 - Sen	Didoot	20	Budget	Proposed	_
	2,000	1,200			100	Ī		Î		Ĭ		100				j	Ī	8,616		300	150	3,200		166,378	53,278				/4	10,000	1,000		100		93,600	6 37.4%	20	if annlicable	93 600		390		402	-	Det '50 - Sen	Donnead	Sep 2021			ے
,	0	0	0 February 10, 2020 quote		0							0		0	1 01	Now included under general liability	0	6		0	0	0 20% of Total bill for HMC														%			covers base and leserve amount,		Assumes delinquency factor of 12 Members			3						
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	301	300	298	297	296	295 7060-06	294 7060-07	293 7060-06	292 7060-05	291 7060-05	290 7060-01	289	288 6500-31	287 6500-45	286 6500-47	285 6500-41	4		ω	A
2 Excess water revenue will be deposited into a water reserve account as determined by the current sitting Board	1 Every five years a Sanitary Survey is done by the Health Department. 2020 is the next cycle year for the survey to be done	Notes	Net Income (Loss)	Total Operating Expense	USDA Water Special Assessment for Loans	Ten year inspection/report (due 2019) Cap is unknown- 6 Balance is 0	Water USDA Loan Funds Member Prepayments - Balance is 6.321K - Accounting Reserve Fund	USDA Loan Reserve Equal to One Year Payment of \$53,278.00. Current balance is \$54,000.00	60	5 From Reserve account 7060-05	1 Budget Allocation	, ,	1 Water Sample Test	5 Wages - Payroll Taxes	7 Wages - Water Dept Maintenance and Meter Reading	1 Wages - Administrative %			HMC GENERAL ASSESSMENT Fully Funded Reserve	BCDE F
reserve accou	alth Departme		21,959	139,853	53,278			() ()	16,400		100	SE 70,175	437	2,427	11,896	23,232	Sep '18	Oct 17 -	Actual	G
nt as determin	nt 2020 is the		(28,978)		53,278				42,572			92,178	345	3,040	16,299	27,865	Sep '19	Oct 18 -	Actual	Ξ
ed by the curre	next cycle year		(6,315)		58,500	2,000	(a)		24,000			84,919	400	1,823	14,890	30,666	20	Oct 19 - Sep	Proposed Budget	¥
nt sitting Board	ar for the surve) (960	167		2,000	351		24,000			1 1 1 1 1 1 1 1 1 1 1 1 1	l	1,655	10,321	33,125	1	321	Proposed	ے
	to be done.							USDA requirement												
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2020/2021 HMC Fee Schedule Changes

Monthly Handling Fee for Delinquent Accounts:	
For balances of \$100.00 or less	\$ 15.00
For balances of \$100.01 or more	\$ 30.00
Interest	1% Monthly or 12% per Annum
Non-Sufficient Funds (NSF)	\$ 35.00
Office/Research per hour	\$ 43.00
Placing and Releasing Liens	HMC Attorney Rates at the time
Lost Vehicle Decal Replacement	\$ 5.00
Special Ferry Run (per run)	\$200.00
Copies: Black/White each	\$ 0.25
Color each	\$ 1.00
FAX – Incoming/Outgoing per page	\$ 1.00
Scan & Email per page	\$ 1.00
Member Credit Card Fee	6%
Renter's Application Fee	\$ 80.00
Renter's Annual Renewal Fee (billed in full in October)	\$ 40.00
Beachcomber Ads – per ¼ page	\$ 20.00
Beachcomber Mailing	\$ 27.00/year or \$3.00 per issue
Returned Mail	Post Office Rate
Notary Services	\$ 10.00
Postage for Ferry Tickets	\$ 2.00
Community Center Building Rental + Damage Deposit (See Note 1)	\$275.00 \$75.00 rental, \$200.00 Deposit
Ferry Charge Billing Fee:	\$ 5.00 per month billed
Property and Water Account Transfer Ownership Fee	\$250.00
Dolphin Assessment Capital Cost Recovery:	
Dolphin replacement Special Assessment of \$288.18, prorated since inception (October 2018. Plus simi-annual charge of \$48.03, for
the next 37 years. OR: Pay the total balance of \$3,842.40.	# 50.00
Water Availability Letter (Completed by Island Manager)	\$ 50.00
Water Connection Repair Admin Fee	\$ 50.00
(Repair expense will be actual cost charged by approved contractor)	Dillad for contractor rangir invoice
Emergency Water Repair (HMC equipment only damaged by Member)	Billed for contractor repair invoice
New Water Connection fee includes 3 components:	\$ 50.00
1. Admin Fee	\$ 30.00

April 2013. Plus monthly charge of \$14.85, billed quarterly at \$44.55 for the next 33 years.

Pay the total balance of \$7,128.20, the per-connection proportionate share.

3. Capital Cost Recovery 2012/2013 Water Project Special Assessment of \$1,514.70, prorated since inception

2. New Water Connection Installation expense will be actual cost charged by approved contractor.

Water Cross Connection Administration Fee	\$ 50.00
Water Shut-Off Fee	\$ 50.00
Water Reestablish Connection Fee	\$ 50.00
Water Inactive Status/install lock	\$ 50.00
Return Water to Active Status/remove lock	\$ 50.00
Meter Box Lid Replacement	\$100.00
Meter Box Replacement	\$100.00
Meter Replacement	\$500.00
Antenna Replacement	\$500.00
Meter Setter Replacement	\$500.00
Voluntary Water Service Turn Off	\$ 25.00
Ditch Clean Out Fee per Hour	\$125.00

NOTE: Payment to HMC will be due by the 25th. All billings will now reflect a due date of the 25th.

(Note 1: Applies only to private parties – up to \$50.00 refundable). See HMC Rule D-2. (Events open to the entire community need member signature, \$50 deposit; \$50 deposit will be refunded if hall is left clean.)

2020/2021 Ferry Fees

	Vehicle with current decal	All Other
Car and Driver under 20'	\$8	\$20
Walk-on or Passenger		
Age 12 and up	\$3	\$3
Age 5-11	\$1	\$1
Age 4 and under	\$0	\$0
Vehicle Length Based Fares:		
21'-30'	\$16	\$32
31'-40'	\$24	\$48
41'-50'	\$32	\$64
51'-60'	\$40	\$80
Special Runs (One Way)	\$200	\$200
Book Of 10 \$8 Tickets	\$72	
Book of 25 \$3 Tickets	\$72	
911 Initiated Runs	Free	Free

Note:

- 1. If a Member in good standing walks onto the ferry from the island side to check mail or to drop off/pick-up a child from the school bus there will be no charge to return as a walk on passenger on the next ferry to return to the island. If the Member leaves the mainland parking area this exception is voided. The ferry crew will log this as a turn-a-round (TA).
- School children of a Member in good standing coming off a school bus will be allowed to return to the island via the ferry as a walk on passenger at no charge. The ferry crew will log this as school kid (SK).

3- Minute Executive Summary

Association:

HMC Management

Assoc. #: 24901-6

Location:

Lakebay, WA

of Units: 379

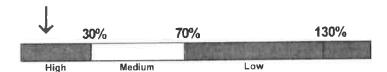
Report Period:

October 1, 2019 through September 30, 2020

Findings/Recommendations as-of: October 1, 2019

Starting Reserve Balance	\$274,996
Current Fully Funded Reserve Balance	\$2,630,070
Percent Funded	10.5 %
Average Reserve Deficit or (Surplus) Per Unit	
2019/2020 100% Annual "Full Funding" Contributions	\$397,000
2019/2020 70% Annual "Threshold Funding" Contributions	\$316,700
2019/2020 "Alternate/Baseline Funding" to keep Reserves above \$0	\$137,846
Recommended 2019/2020 Special Assessment	
Wost Recent Budgeted Contribution Rate	\$80,100

Reserves % Funded: 10.5%



Special Assessment Risk:

- This is a Update "With-Site-Visit" Reserve Study, meeting or exceeding all requirements of the RCW. This study was prepared by, or under the supervision of a credentialed Reserve Specialist (RS 153).
- The reader should note that project to replace dolphins for ferry system was recently completed in FY 2017/2018. Long term USDA loan to finance vast majority of that project is now in place. No future impact upon HMC maintenance reserves is factored for this significant indebtedness since collections and payments will reportedly continue to be handled in a separate account for this debt obligation (similar to separate Water System indebtedness).
- Assuming the preceding understanding, your Reserve Fund is currently 10.5 % Funded. This means the association's special assessment and/or deferred maintenance risk is currently High. The objective of your multi-year Funding Plan is to fund your Reserves to a level where you will enjoy a low risk of such Reserve cash flow problems.
- Based on this starting point and your anticipated future expenses, we continue to recommend substantially increasing Reserve Contributions to within the 70% to 100% range as noted above. Going forward, collection of reserve monies to provide for fair distribution of expense burden to offset ongoing deterioration of reserve category

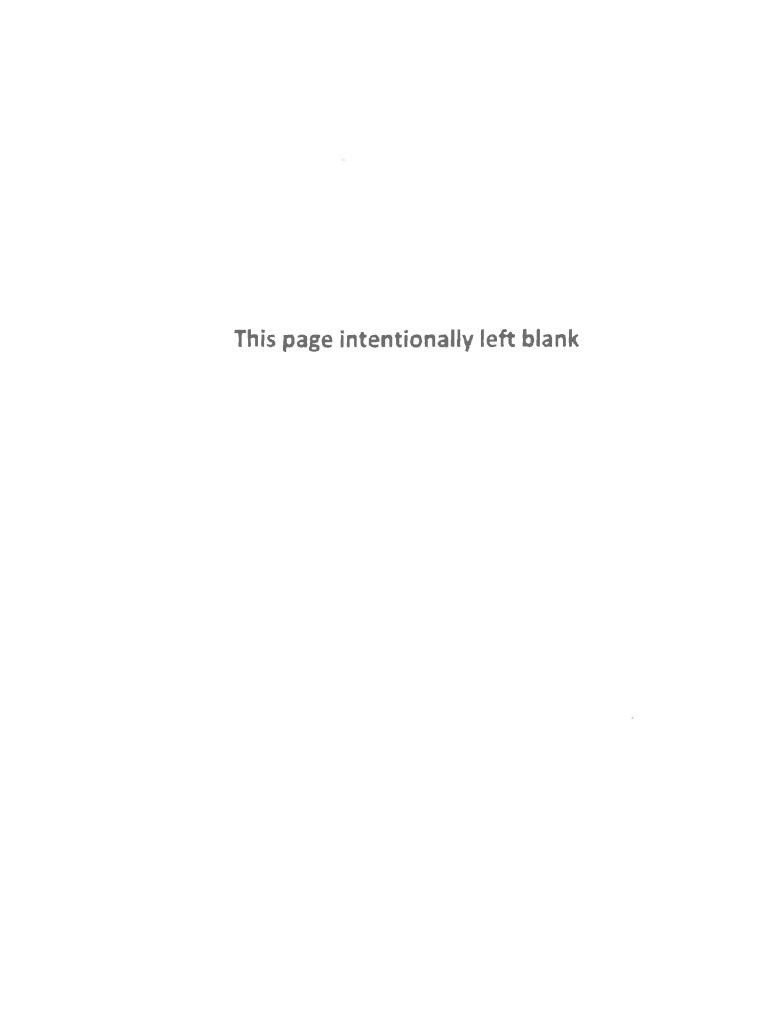
projects and improve reserve fund status should be undertaken. In other words, current owners should contribute "their fair share" to maintenance reserves. The reader should note that the FY 2019/2020 "Annual Deterioration" of reserve components is \$246,574.

• No assets appropriate for Reserve designation known to be excluded. See appendix for component information and the basis of our assumptions. "Alternate Funding" in this report is synonymous with Baseline Funding, as defined within the RCW " to maintain the reserve account balance above zero throughout the thirty-year study period, without special assessments." Funding plan contribution rates are presented as an aggregate total, assuming average percentage of ownership. The actual ownership allocation may vary - refer to your governing documents.

#	Component	Useful Life (yrs)	Rem. Useful Life (yrs)	Current Average Cost
	Sita/Grounds/Recreation			
200	Asphalt Roads - Repair/Resurface	25	23	\$30,000
204	Gravel Roads/Lots - Maintair/Repair	5		\$59,000
350	Play Equip,North Beach 2007-Replace	20	8	\$6,000
352	Play Equip, North Beach 2017-Replace	20	18	\$6,000
354	Play Eq. Goodpastor-Partial Replace	\$ 15 A 15 A 15 A	4	38,000
356	Basketball Court - Repair/Replace	30	24	\$20,000
370	Pavilion - Replace Roof	25	9	\$9,900
	Small Boat Marina			
302	Small Boat Docks/Floats-Replace	30	12	\$135,200
306	Small Boat Dock Pilings - Replace	50	42	\$225,000
320	Small Boat Trestle/Ramp - Replace	30	12	\$94,500
336	Small Boat Gangway - Replace	30	12	\$8,500
	Community Building			
410	Community Building Siding-Replace	50	36	\$28,000
430	Community Building Roof - Replace	40	23	\$21,600
460	Community Blding Septic - Replace	50	13	\$11,000
	Equipment			
540	Dust/Water Truck - Replace	12	10	\$19,000
	Ferry System			
700	Ferry Terminals - Inspect/Repair		3	\$22,500
702	Ferry Terminals - Paint	12	8	\$195,000
704	Ferry Terminal Cables - Replace	5	9	\$42,500
706	Ferry Terminal Wood Decks - Replace	24	20	\$190,000
707	Ferry Terminal Structures - Replace	60	32	\$2,530,000
708	Ferry Ramp Dolphins - Replace	50	48	\$1,275,000
712	Ferry Ramp Generators - Replace	20	8	\$39,900
740	Ferry Vessel - Shipyard	2	1	\$130,000
744	Ferry Vessel - Overhaul Engines	5	4	\$35,000
746	Ferry Vessel - Replace Engines	50	44	\$178,000
755	Farry Vessel-Overhaul Transmissions		1	316,000
757	Ferry Vessel-Replace Transmissions	28	22	\$36,000
760	Ferry Vessel - Replace	60	30	\$1,685,000
	Professional/Special Projects			
940	Legal Contingency Fund	0	0	\$35,000
	Total Funded Components			

29 Total Funded Components

Note 1: Yellow highlighted line items are expected to require attention in this initial year, green highlighted items are expected to occur within the first-five years.

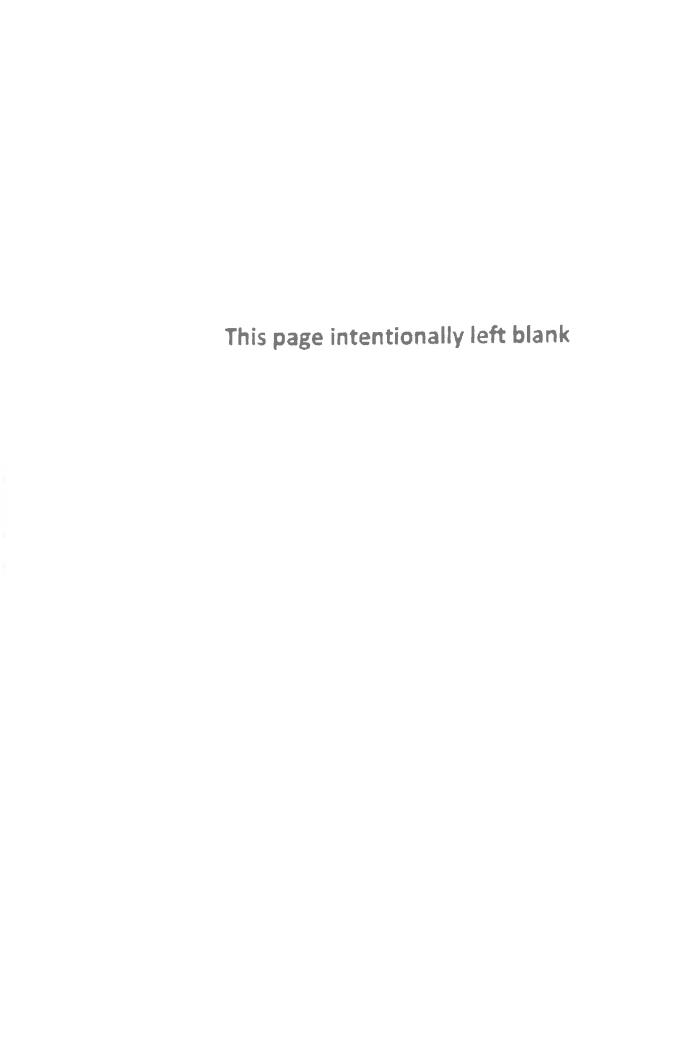


VOTE ON BALLOT PROPOSITION

Shall the HMC Management General and Water Budget for Fiscal Year 2020/2021 which is attached to this Ballot be ratified by the Membership?

PICK ONE (1) BOX ONLY (If more than one box is checked, your vote will not be valid.)

Yes, Ratify the Fiscal Year 2020/2021 Budget as proposed herein.
No. Against Ballot Proposition





Results of '20 - '21 Budget Ballot

BudgetBallot July 2020

Validators: Sharon Stone Carol Miller Carolyn Snyder

Ballot Attendees: Kim Oo GaryWanzong Diana Hartnett Diane Thynes Mike Shettlesworth Leslie Sanderson

Total Countable Votes: 95

All Ballots received were countable Q

Approved: 84 Disapproved: 11