#### **HMC Management Profit & Loss Budget**

#### October 2012 through September 2013

	Oct '11 - Sep 12	Oct '12 - Sep 13		
Assessable Units	395	394		
Units minus delinquents Total Income minus Assessments	390 180,500.00	389 881,928		
Total Expenses	794,671.00	881,928		
Assessment per member	1,575.00	1,672.00		
Total Assessments	614,250.00	650,408.00		
	Current	Proposed	Percentage	Cost Per
	Budget	Budget	of Budget	Member
Ordinary Income/Expense				
Income				
Assessments	614,171.00	650,408		
Ferry Fees	170,000.00	165,000		
Other Income				
Beachcomber Ads		600		
Renter's Fees, Copy, Fax and Notory		2,000		
Refund of Fees from Intuit/QB		0		
Nsf Fees		200		
Postage		20		
Property Transfer fee		1,000		
Research Office Time Fees		500		
Rules Fine		0		
Interest & Handling (Delinquent Accounts)	4,000.00	4,800		
Member Credit Card Fees	6,000.00	1,000		
Other Income		0		
Attorney Collections		10,000		
Total Other Income	10,000.00	20,120		
Reserve Transfer				
Dock Piles and Dolphins	0.00			
Ramp Inspections - every 2 years	0.00			
Ramp Cable Replacement - every 5 years	0.00			

Dock Files and Dolphins	0.00	
Ramp Inspections - every 2 years	0.00	
Ramp Cable Replacement - every 5 years	0.00	
Ferry Engine Overhaul/replacement (3 years, next		
2013)	0.00	
Ramp Painting	0.00	
Community Building Renovations	0.00	
Ferry Replacement	0.00	
Water Truck Replacement	0.00	
Shipyard (2 Years on even years)	0.00	46,000
Park Reserves	0.00	
Road Reserves	0.00	
Total Reserve Transfer	0.00	46,000
Interest Earned		
HMC Management Reserves		180
General Fund		220
Interest Earned - Other	500.00	0
Total Interest Earned	500.00	400
Total Income	794,671.00	881,928.00
Gross Income	794,671.00	881,928.00

## HMC Management Profit & Loss Budget October 2012 through September 2013

October 2012 t	hrough Septembe Current	Percentage	Cost Per	
	Budget	Budget	of Budget	Member
Expense				
HMC Regular Operations				
Accountant/Auditor	6,000.00	6,000		
Reserve Analysis	0,000.00	2,000		
Bad Debt Write Off		2,000		
Bank Fees	500.00	350		
Amount of Check that was returned for NSF	000.00	0		
Community Building Maintenance	1,000.00	1,000		
Community Asso. Institute	150.00	150		
Contract Svcs for Junk Removal	500.00	500		
Credit Card Fees - Member Payments	300.00	1,000		
Emergency Preparedness	500.00	500		
State and County Taxes	4,500.00	6,500		
HMC Property Pre-Sale Expense	1,000.00	200		
Removal of unsafe trees	2,250.00	2,500		
	2,230.00	2,300		
Insurance Directors/Officers Ins	2,600.00	2,700		
	100.00	460		
Crime (Break-ins and Theft)				
5 Million Excess Liability	7,000.00	10,500 9,500		
14 Million Excess Liability		9,500		
Total Incurance	9,700.00	22 160 00		
Total Insurance	9,700.00	23,160.00		
Legal Fees	9 000 00	19.000		
Collection Costs	8,000.00	18,000		
General	9,000.00	12,000		
Total Land Face	17 000 00	20,000,00		
Total Legal Fees	17,000.00	30,000.00		
Office Equipment	1,500.00	1,500		
Other	100.00	100		
Education and Training	100.00	100		
CrystalTech-Web hosting	125.00	100		
Milage		200		
Background Checks	2.455.00	200		
Miscellaneous & copier contract	2,455.00	500		
T	2 000 00	4 400 00		
Total Other	2,680.00	1,100.00		
Payroll Expenses	800.00	1,000		
Pension Administration Ferry Crew	550.00	550		
Postage		00		
Box Fee	0.500.00	80		
Stamps & Postage	2,500.00	2,500		
Total Postage	2,500.00	2,580.00		
Printing	2,500.00	1,000		
Admin Salaries	2,000.00	1,000		
Aflac				
Medical Insurance	7,176.00	10,000		
Retirement	2,072.00	2,105		
Ketilellit	2,012.00	2,105		

## HMC Management Profit & Loss Budget October 2012 through September 2013

October 2012 thr	October 2012 through September 2013 Current Proposed			Cost Per
_	Budget	Budget	of Budget	Member
Payroll Taxes	5,912.00	6,173		
Gross Wages	64,107.00	67,051		
, and the second	,	,		
Total Admin Salaries	79,267.00	85,329.00		
Island Security Costs	2,000.00	500		
Office Supplies	1,200.00	1,200		
Telephone/Fax	2,500.00	2,500		
Utilities/Electric	2,600.00	2,000		
Reserve - Legal (Cap is \$35,000 - Balance is \$34,550)	0.00	0		
Reserve - Community Building & Sheds (Cap is		4 000		
\$15,000 - Balance is \$0)		1,000		
	4.44.407.00	474.440.60	40.740	ФОСС
Total HMC Regular Operations	141,197.00	174,119.00	19.74%	\$330
Piles, Dolphins and Ferry Ramps		205		
Garbage - Ferry	44 000 00	225		
Insurance - Docks and Piers	14,200.00	13,200		
Ferry Ramp Generator Maintenace and Fuel		1,000		
Other	1 400 00	500		
Annual DNR Lease	1,400.00 1,000.00	500 1,000		
Parts and Supplies	1,000.00	1,000		
Other/Inspection	1,000.00	1,000		
Total Other	3,400.00	2,500.00		
Repairs/Maintenance	5,000.00	3,000		
Sanikans	2,800.00	3,000		
Utilities	1,200.00	1,900		
Reserve Account for Piles, Docks & Ramps	30,000.00	28,000		
Dock Piles and Ferry Dolphins (Cap is \$768,000 - Balance is \$89,300) \$9,000 allocated this budget cycle				
Ramp Painting (Cap is \$212,000 - Balance is \$0) \$19,000 allocated this budget cycle				
Reserve - Inspection of Ramps (Cap is \$12,000 - Balance is \$0)		6,000		
Reserve - Ramp Cable Replacement (Cap is \$25,000 - Balance is \$0)		5,000		
Total Form: Dealer on the	FC CCC CC	62 925 00	7.240/	¢404
Total Ferry Docks and Ramps Ferry	56,600.00	63,825.00	7.24%	\$121
Engine Overhaul				
Equipment	2,500.00	2,500		
Fuel	90,000.00	90,000		
Insurance	40,000.00	00,000		
Marine Package	.0,000.00	19,000		
Vessel Pollution		1,100		
Commercial Package		6,500		
Total Insurance	1	26,600		
		20,000		

# HMC Management Profit & Loss Budget October 2012 through September 2013

October 2012 through September 2013 Current Proposed			Percentage	Cost Per
	Budget	Budget	of Budget	Member
Repairs	5,000.00	6,000		
Other	·			
Rentals for fill in Captains/Deck Hands		500		
Sheds (waiting, oil and school)		300		
Cellphone	600.00	600		
Drug Testing	600.00	600		
Inspections and Licensing	1,200.00	2,300		
Miscellaneous	1,500.00	2,000		
Tickets & Passes & Stickers		1,100		
Uniforms	1,000.00	1,200		
Legal Fees - IBU Attorney		500		
Total Other	4,900.00	9,100.00		
Passenger Vessel Asso.	400.00	450		
Routine Maintenance & Supplies	7,000.00	5,500		
Ferry Salaries & Benefits				
Employee Paid Supplemental Insurance - Reimbursed by Employee		0		
Medical Insurance	33,350.00	40,000		
Retirement-Employer	14,811.00	15,545		
Payroll Taxes	22,331.00	23,721		
Gross Wages	254,190.00	267,168		
· ·	,	•		
Total Ferry Salaries & Benefits	324,682.00	346,434.00		
Ship Yard	, , , , , , , , , , , , , , , , , , , ,	92,000		
Supplies, Paper Products, Water	2,000.00	2,000		
Personal Property & Excise	3,000.00	3,000		
Reserve - Shipyard (Cap is \$92,000 - Balance is	,	,		
\$35,600) Note 1	46,000.00			
Reserve - Engine Overhaul/Replacment (Cap is				
\$200,000 - Balance is \$10,000) Note 2	20,000.00	12,000		
Reserve - Ferry Replacement (Cap is 1,000,000 -		4 000		
Balance is \$0		1,000		
Total Ferry	545,482.00	596,584.00	67.65%	\$1,131
Parks				
Maintenance				
Lawn Equipment	2,500.00	200		
Parks Shed (lawn shed)		0		
Pavilion Building and NB parking		0		
General upkeep including park parking		2,800		
Total Maintenance		3,000		
Other				
Garbage Pick Up	1,000.00	600		
Misc		0		
Sanikans	3,300.00	3,600		
Total Other	4,300.00	4,200.00		
Parks Development	2,000.00	0		

### HMC Management Profit & Loss Budget

October 2012 through September 2013 Current Proposed			Percentage	Cost Per
	Budget	Budget	of Budget	Member
Playground Improvement	500.00	0		
Parks Salaries				
Payroll Taxes	242.00	300		
Gross Wages	1,472.00	2,250		
Total Parks Salaries	1,714.00	2,550.00		
Small Boat Dock Floats				
Removal and Installation Equipment Rental -		1,000		
\$1,000 for each rental of equipment	500.00	750		
Maint & Improvements	500.00	730		
Total Small Boat Dock	500.00	1,750.00		
Supplies & Equipment Repairs	1,600.00	1,000		
Utilities	650.00	900		
Reserves - Parks (Cap is \$36,000 - Balance is \$23,700)	000.00	300		
For newbasketball court and riding mower	6,000.00	4,000		
Total Parks	19,764.00	17,400.00	1.97%	\$33
Total Parks Roads (ferry island/mainland lots)	19,764.00	17,400.00	1.97%	\$33
	19,764.00 920.00	17,400.00 850	1.97%	\$33
Roads (ferry island/mainland lots)			1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck)	920.00	850	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck	920.00 1,000.00	850 1,700	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance	920.00 1,000.00 2,000.00	850 1,700 5,000	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor	920.00 1,000.00 2,000.00 16,000.00	850 1,700 5,000 10,000	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials	920.00 1,000.00 2,000.00 16,000.00	850 1,700 5,000 10,000	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries	920.00 1,000.00 2,000.00 16,000.00 8,000.00	850 1,700 5,000 10,000 8,000	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800	1.97%	<b>\$33</b>
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes	920.00 1,000.00 2,000.00 16,000.00 8,000.00	850 1,700 5,000 10,000 8,000	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control  Total Salaries  Reserves - Roads General (Cap is \$50,000 - Balance is	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control  Total Salaries  Reserves - Roads General (Cap is \$50,000 - Balance is \$20,740)	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control  Total Salaries  Reserves - Roads General (Cap is \$50,000 - Balance is	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800 950.00	1.97%	\$33
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control  Total Salaries  Reserves - Roads General (Cap is \$50,000 - Balance is \$20,740)	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00	850 1,700 5,000 10,000 8,000 150 800 950.00	3.40%	\$33 \$57
Roads (ferry island/mainland lots) Auto Insurance (water truck) Dust Control Truck Road Maintenance Road & Ditch Labor Road & Ditch Materials Salaries Payroll taxes Wages - Tansy Control  Total Salaries  Reserves - Roads General (Cap is \$50,000 - Balance is \$20,740)  Reserves - Water Truck (Cap is \$30,000 - Balance is \$0	920.00 1,000.00 2,000.00 16,000.00 8,000.00 108.00 600.00 708.00 3,000.00	850 1,700 5,000 10,000 8,000 150 800 950.00 3,000 500		

Note 1: Ferry goes into dry dock every two years on the even year

Note 2: New engines go into yard for rebuild every six years. Estimated cost is \$72,000 for both engines. Next yard service is 2019.

Note 3: Repayment of HMC funds from Water Project Expenses - 50% goes to new engines, 30% for ramp repainting reserves and 20% for dolphins reserves.

5:01 PM 5/16/2012 Cash Basis

#### HMC Management Profit & Loss Budget

October 2012 through September 2013

Current	Proposed	Percentage	Cost Per
Budget	Budget	of Budget	Member

Note 4: Reserve accounts now must total 10% of operating budget per RCW 64.34.010, 64.34.020, 64.34.308, 64.34.380, 64.34.382, 64.34.384, 64.38.010, 64.38.025, 64.38RCW and 2008c115s8.

Note 5: Repayment of HMC funds from the Water Project Expenses plus budgeted reserve contributions will meet the 10% reserve requirement for this budget cycle.

#### **HMC WATER**

Assessable Units - Note A Units minus delinquents Base Fee per Member Reserve Fee for Member Assessment per Member - Annual Assessment per member - Monthly Total Assessments - All Members	Oct '11 - Sep 12 395 390 158.73 83.08 241.81 20.00 94,305.00	Oct '12 - Sep 13 399 394 155.52 83.76 239.28 20.00 94,276.00
Water		
Ordinary Income/Expense		
Income		
Base Fees	61,905.00	61,276
Handling Fee		0.00
HIWU Interest		0.00
NSF FEE		0.00 0.00
Water Hook Up fee Water Usage		0.00
Reserves	32,400.00	33,000
USDA Loan Repayment Funds	0=, 100.00	33,000
Total Income	94,305	94,276
Expense Accountant/Auditor	2,000.00	1,000
Bad Check		200
BANK FEE	15 000 00	50 15.000
Contract Manager - WA Water Insurance	15,000.00 1,794.00	15,000 1,800
Legal	2,000.00	1,700
Mailings	1,000.00	1,000
Membership Fees	200.00	200
Mileage Reimbursement	0.00	100
Other Expenses		
Excise Tax	1,000.00	1,000
Miscellaneous	300.00	400
Permits & License	600.00	1,000

5:01 PM 5/16/2012 Cash Basis

### HMC Management Profit & Loss Budget October 2012 through September 2013

October 2012 th	Current	er 2013 Proposed	Percentage	Cost Per
	Budget	Budget	of Budget	Member
Water Samples	400.00	500		
Total Other Expenses	2,300.00	2,900		
Printing		0		
Repairs - Parts	4,000.00	2,000		
Supplies & Repairs - Contractors	5,500.00	3,000		
To Water Reserve (Cap is cost of project - Balance is \$52,800)		0		
Utilities	3,500.00	3,000		
Wages - Administrative and Meter Reading	21,826.00	24,400		
Taxes	2,267.00	2,420		
Insurance		1,980		
Pension	518.00	526		
USDA Loan Repayment		0	_	
Total Operating Expense	61,905	61,276		
To Water Reserve (Cap is cost of project - Balance is			•	
\$52,800)	32,400	33,000		
Total Expense	94,305	94,276		

Note A: Connections is equal to 399 connections minus 5 delinquencies