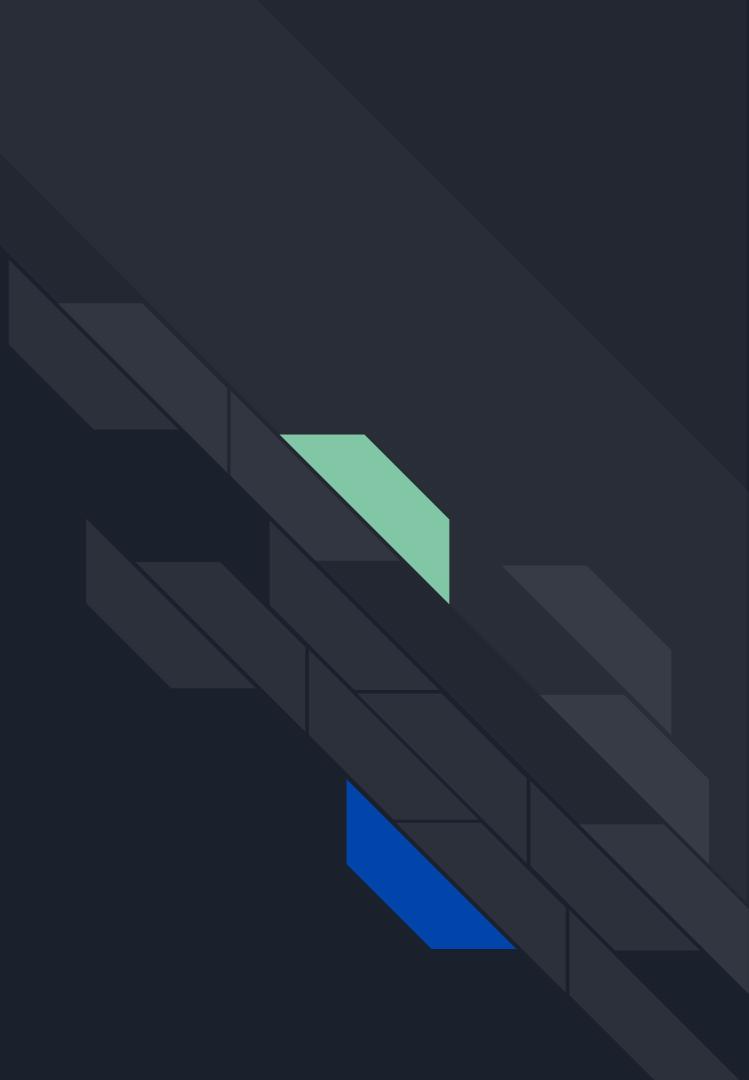




Microsoft - Purple Team Workshop

Welcome & Introduction



Who are we?



Thomas Spinnler
Senior Consultant at Pyopa GmbH
& Lecturer Cyber Defence at
Hochschule Luzern



Olivier Lamotte
Product Manager - Incident
Response at Roche



Mihail Sokolov
Information Security Analyst -
Global Security at Roche

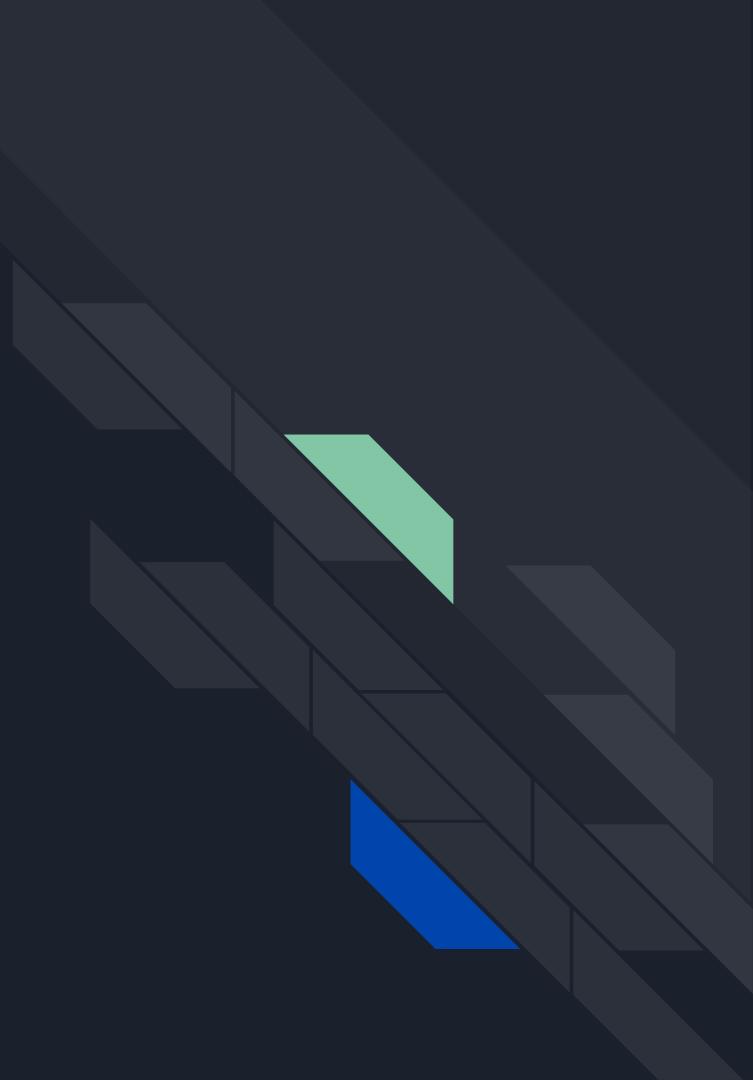


Jan Brons
Co-Founder & Cyber Security
Expert at Kleeo GmbH



Marc Willaredt
Co-Founder at Kleeo GmbH

Logistics & Breaks



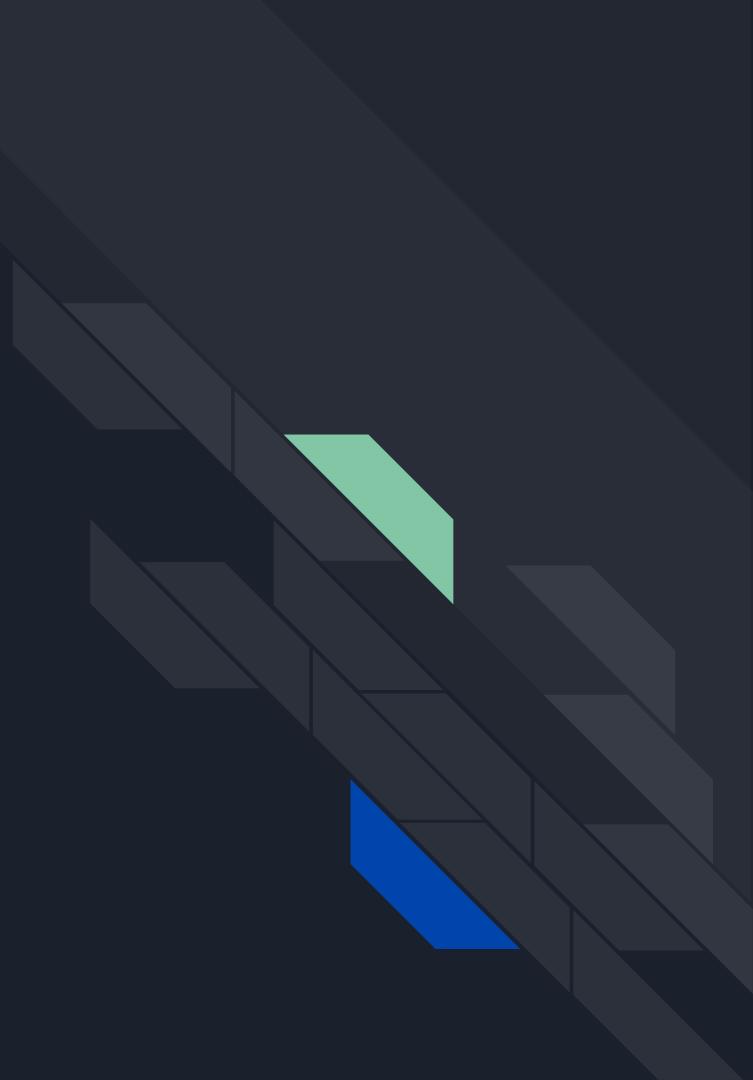
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16:30 - 16:45	Closing Remarks

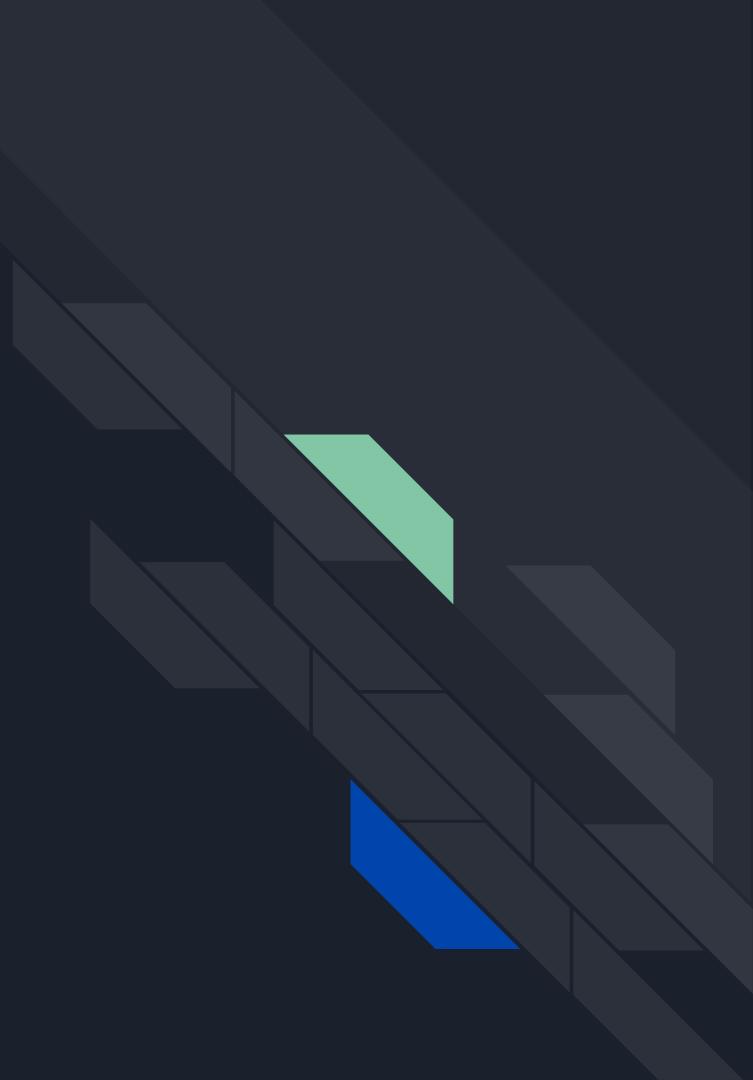
Introduction to the Workshop



Participants Set-Up



Tabletop Introduction





What we hope you get from the TTX

- Who has already conducted a Cyber Crisis Exercise?
- Why do we do a TTX today? Understand cross-functional collaboration under pressure. Reuse existing teams. Material cyber incidents are no longer only a CISO problem.
- By the end of this exercise, you'll understand the building blocks of an effective crisis response team and check your own readiness.

Take back ideas to your
team / company to improve
your preparedness.



Why Cyber Crisis readiness matters

Cyber incidents are no longer just a CISO's problem – they're a business-wide crisis

- Cyber attacks can escalate quickly with **global consequences** – unlike localized events (floods, terror, etc.).
 - **Guaranteed media attention** can amplify damage if your response is not coordinated and professional.
 - It's no longer a question of **IF**, but **WHEN** a cyber attack happens.
 - Regulatory pressure is increasing: Know **who, when, and how** to notify.
 - **Testing your response** is crucial – find weaknesses in communication and coordination before an actual breach.
 - **Today's exercise** is a safe space to:
 - Explore what a material incident looks like.
 - Identify who communicates and when.
 - Take lessons home to improve your internal crisis playbooks.
- Do you have a Crisis Plan?
 - Do the right people know their roles?
 - Are your plans tested regularly?



Use what you already have

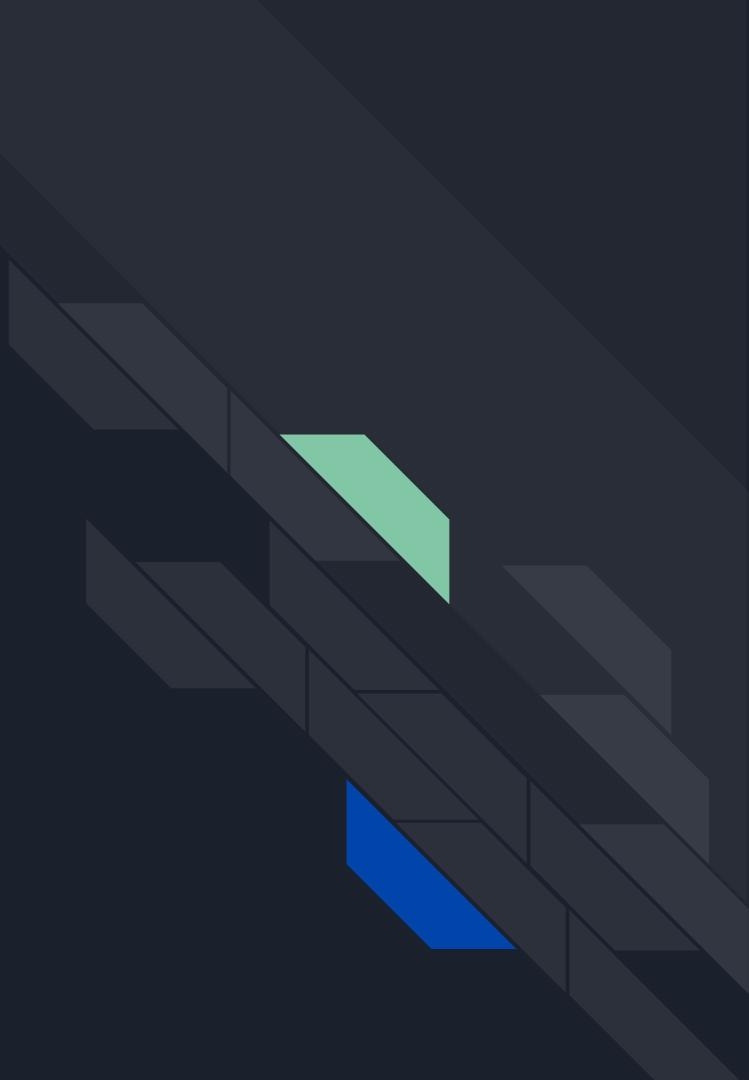
You don't need to reinvent the wheel — just align and empower existing teams.

- Most organizations already have trained crisis personnel — activate and connect them
- SMBs benefit from flatter structures: **faster decision-making**
- Enterprises have deep expertise: **Clarify who decides and when** to avoid internal conflicts
- **Cross-functional alignment** is critical — security, legal, PR, execs, HR
- Define **roles and responsibilities** before the crisis, not during it

Global Crisis Response

Team	Responsibility	Members	Rhythm
Board of Directors (BoD)	<ul style="list-style-type: none">Ultimate decision power and responsibilityProtects shareholder		Kept informed Once a day when decision is required
Group Crisis Management Team	<ul style="list-style-type: none">Speaks in front of media during global crisisDecides on global impact	<ul style="list-style-type: none">CROCTOCFOCISO (sec. incident)	Mornings and evenings
Emergency Management Team	<ul style="list-style-type: none">Ensures timely reporting to regulators globallyGuides and coordinates local teamsTakes more strategic decision	<ul style="list-style-type: none">Chief of StaffCISOLegal & ComplianceData Protection	Hourly
Local Incident Management Team	<ul style="list-style-type: none">Immediate response: People safety firstHandles incidents locallyFloods, terror attackReporting locally in local language	<ul style="list-style-type: none">Local ITCompliance OfficerPhysical Security	

Coffee Break until 10:15

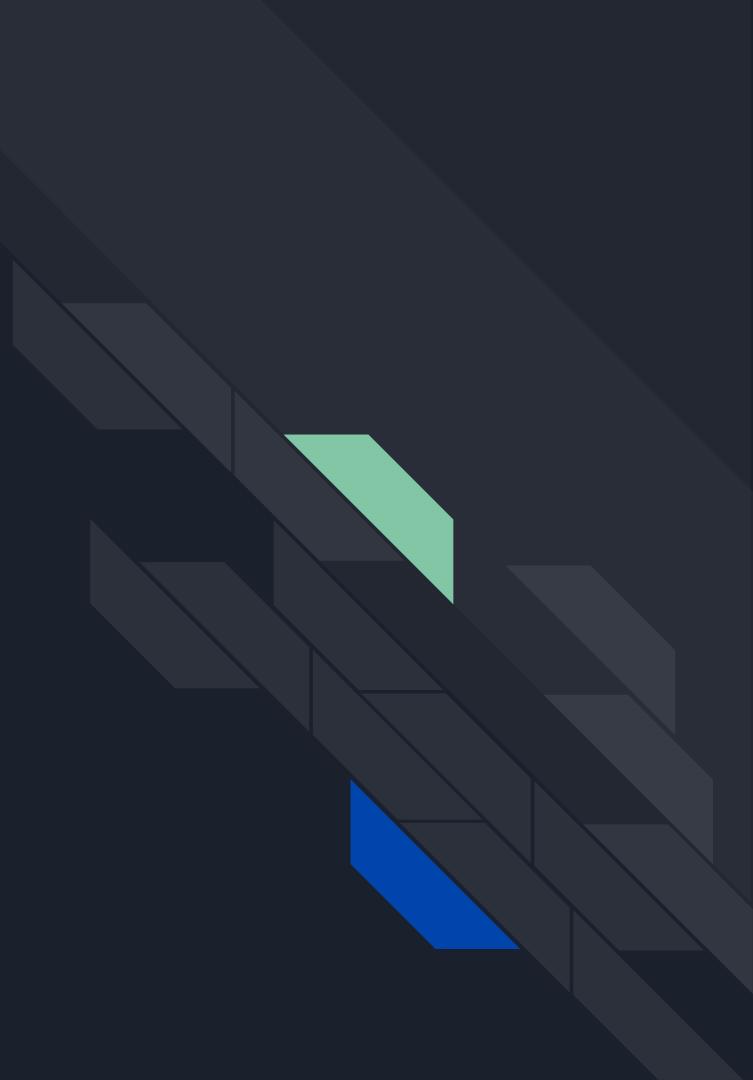


Setting the Scene

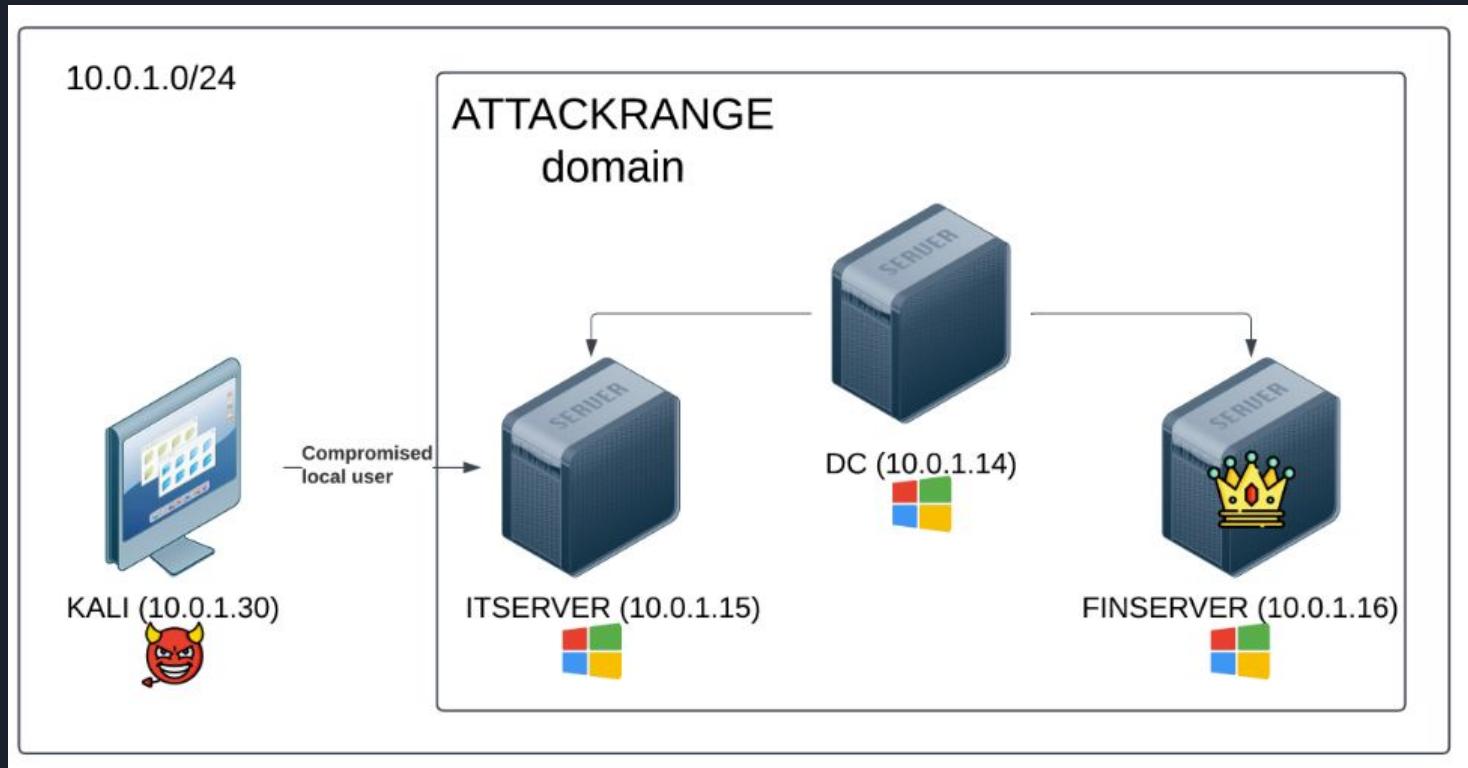
Earlier this week, the Swiss National Cyber Security Center (NCSC) issued a warning regarding the increased activities of the notorious cyber criminal group Black Basta.

The screenshot shows the homepage of the National Cyber Security Centre (NCSC) of Switzerland. The header includes the Swiss coat of arms and the text "Schweizerische Eidgenossenschaft", "Confédération Suisse", "Confederazione Svizzera", and "Confederaziun svizra". The top navigation bar has links for "Homepage", "Report", "Contact", "Media", "Site map", and language switches for DE, FR, IT, and EN. A search bar is also present. The main menu below the header includes "News", "Cyberthreats", "Information for", "Reporting obligation", "NCS Strategy", "Documentation", and "About NCSC". The breadcrumb navigation shows "Homepage NCSC > News > Current Incidents". The main content area features a section titled "Current Incidents" with a sub-section "News". Under "News", there are links for "Hot topics", "Current Incidents" (which is currently selected and highlighted in red), "Current figures", and "Newsletter". The "Current Incidents" section contains an article titled "Increasing Activity from Black Basta" which discusses the ransomware group's increasing activity in Switzerland, emphasizing the importance of keeping systems up-to-date and using two-factor authentication. It also advises companies to regularly train their employees on cybersecurity. Below this, another section discusses "Threatening emails allegedly from NCSC in circulation", warning of recent fraud attempts using the NCSC domain. At the bottom, there is a section titled "Beware of Malware" cautioning against emails from debt collection agencies or health insurance companies that may contain malware. A blue button in the bottom right corner reads "Exercise only".

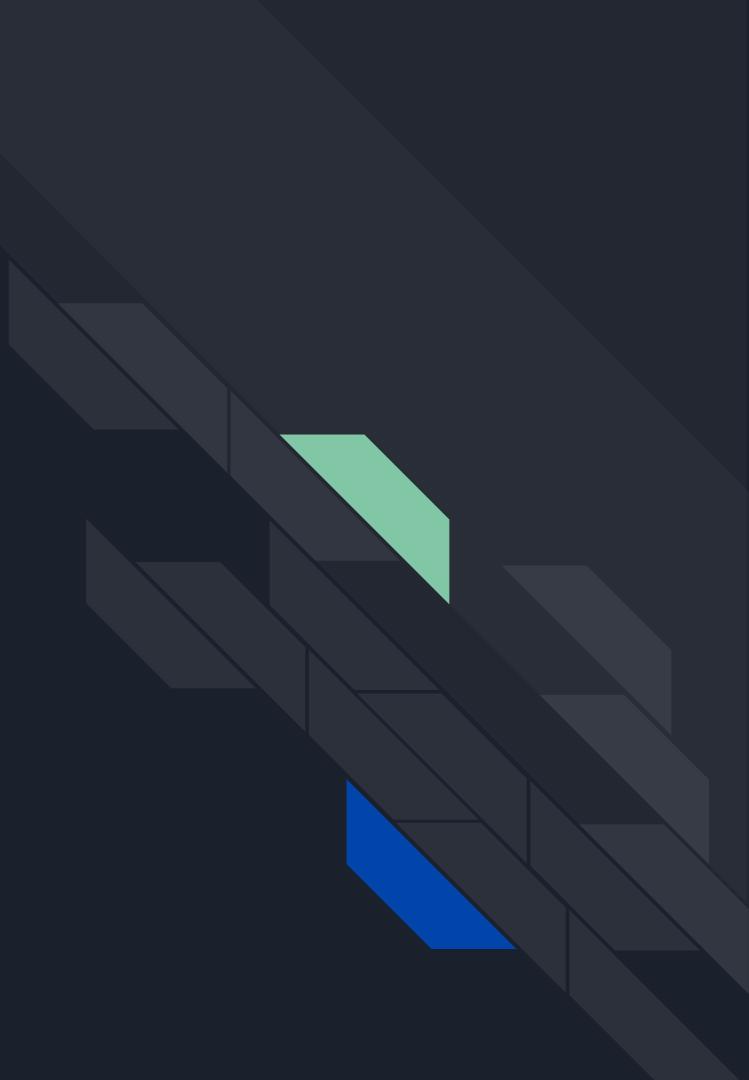
Cyber Threat Intelligence Introduction



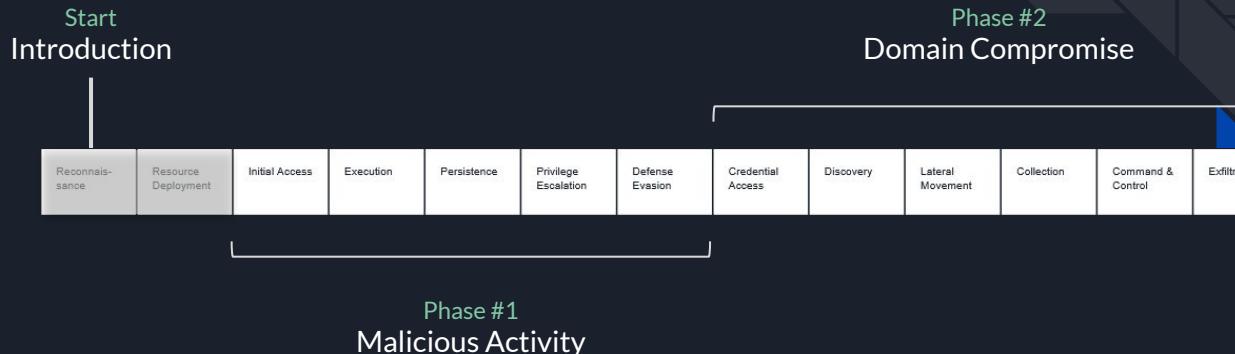
Attack Range Overview



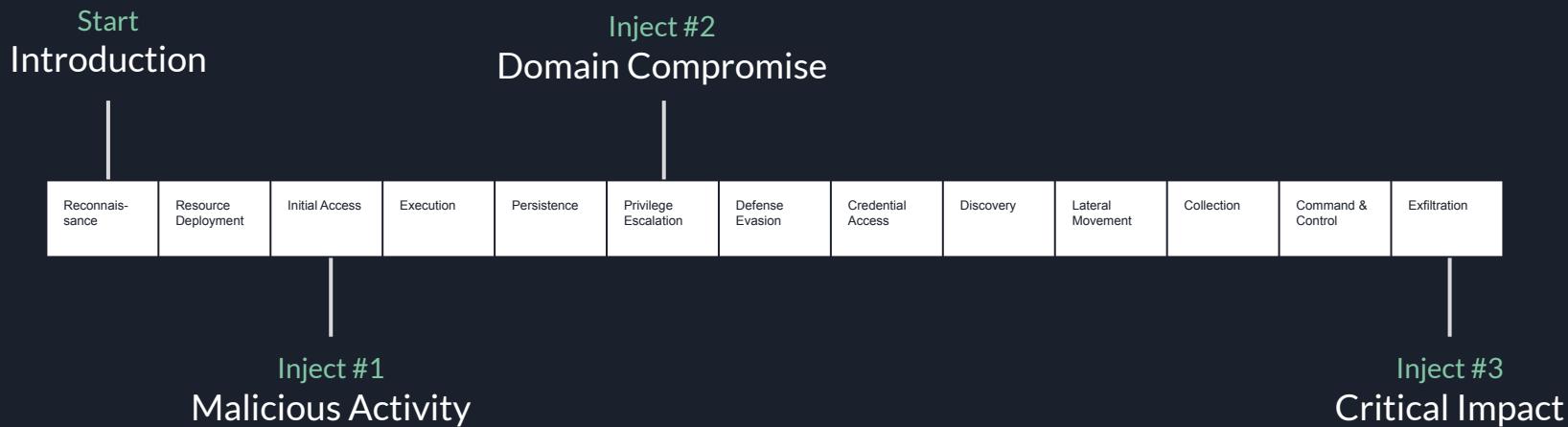
Cyber Threat Intelligence Deep-Dive



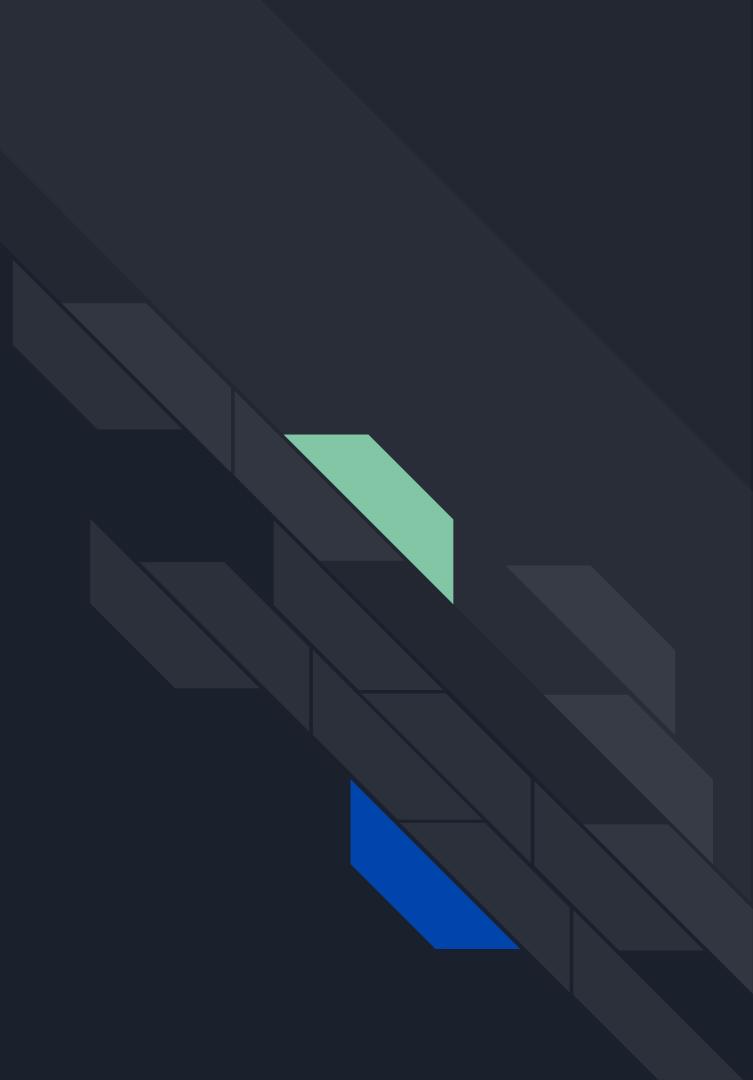
Phase 1: Malicious Activity



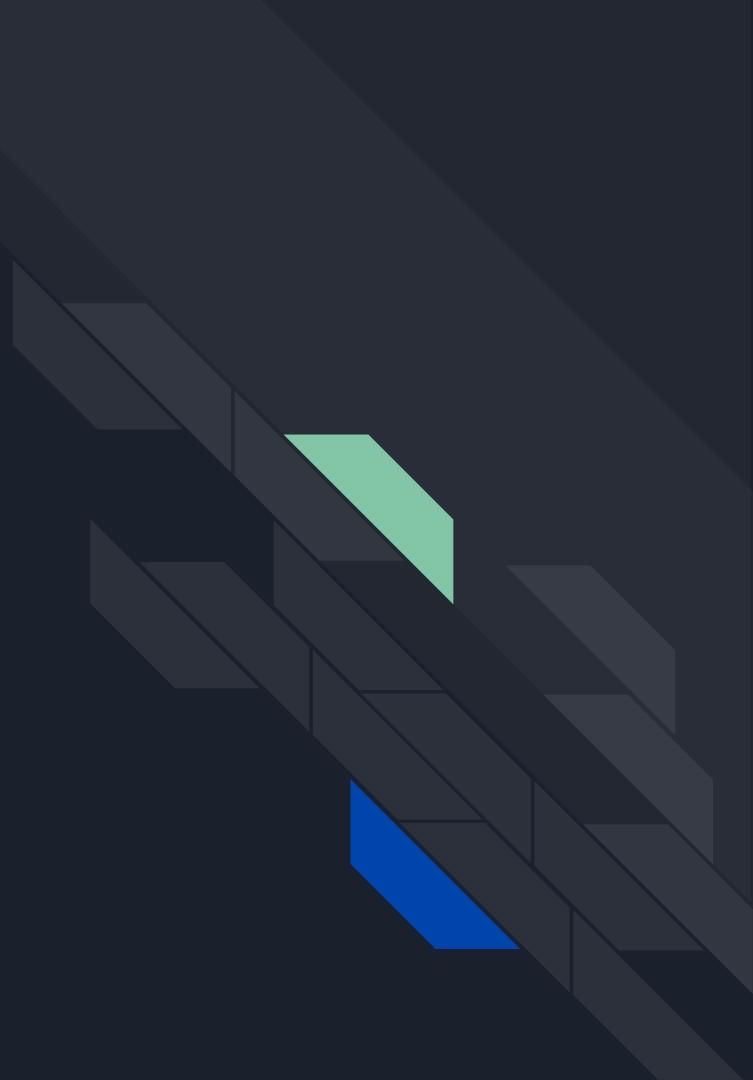
Tabletop Exercise - Overview



Phase 1: Red Emulation



Lunch Break



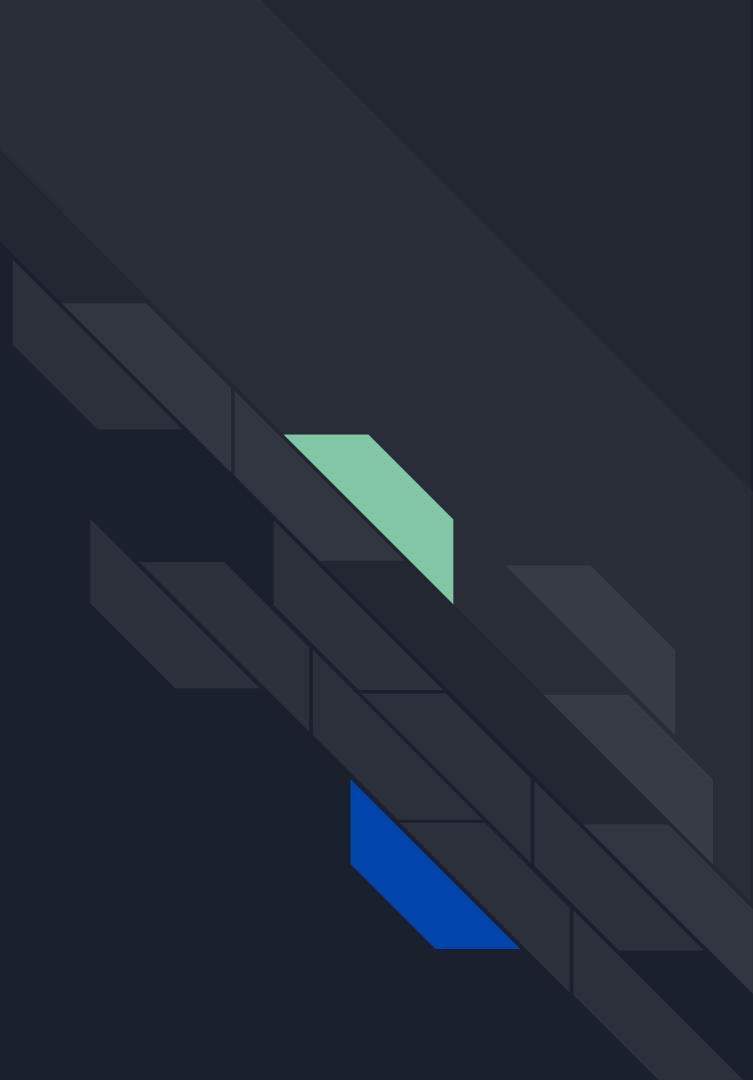
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Phase 1: Blue Team Deep-Dive



Phase 1: Table-top Exercise





Tabletop Exercise - Expectations

What you can expect

- Incident Scenario based on Red & Blue team actions
- Active discussion and decision-making
- Periodic injects to evolve the scenario

Rules of engagement

- Do not fight the scenario
- Actively engage in the discussions
- Read your role cards carefully and keep them in mind during discussions

Introduction to the company

You are part of Basel Financial Solutions AG, a medium sized digital bank in Switzerland providing innovative financial solutions for businesses and individuals.

B2B Services

- Finance Platform
- Easy Operations
- Asset Management

B2C Services

- Digital Banking
- No-Fee Payments
- Low-Fee Investment

350+
Employees

100m+
Yearly revenue

5bn+
Assets under management

500+
Endpoints

Organizational Chart

For this workshop, a simplified organizational chart for the imaginary bank will be used.





Now it's your turn!

These are your TTX functions for today...

- Chief Information Security Officer
 - Is on top of the investigation. Gathers latest analysis information and informs the management / crisis team in an understandable way
- Chief Information / Technology Officer
 - Advises on technical implications and takes decision to shutdown services on CISO's demand
- Chief Legal Officer
 - Takes decision on legal actions such as acting on employee misbehavior, ransomware payment, incident reporting to police and regulators
- Chief Marketing and Communication Officer
 - Internal and external crisis communication according to predefined and pre-approved holding statements
- Incident Handler
 - Spokesperson to the CISO. Provides updates on investigation and analysis regularly.

TTX Inject #1: Malicious Activity

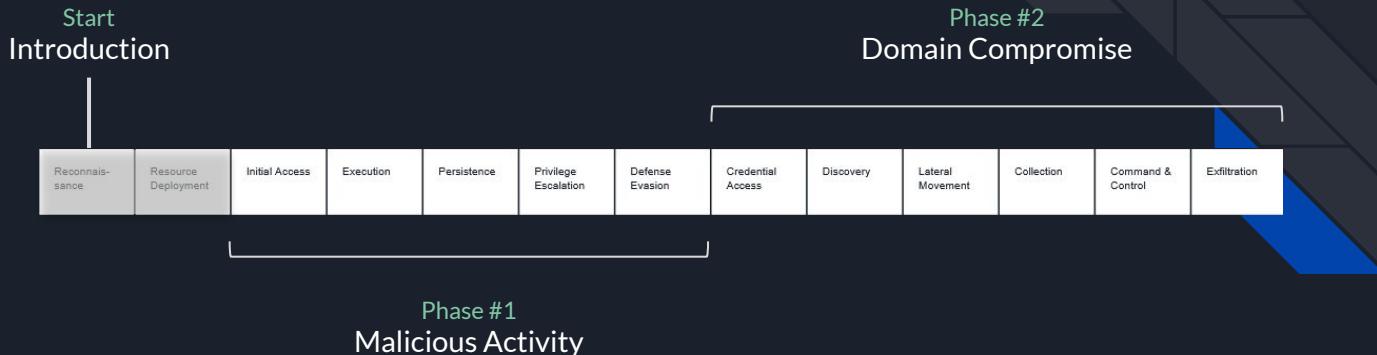
The Security Operations Center has observed activities on one of the bank's Windows machines. There are several related alerts correlated by the SOC indicating local escalation of privileges, evasion of defensive tooling and an attempt to gain access to further credentials in the company.

Team Exercise Guidelines

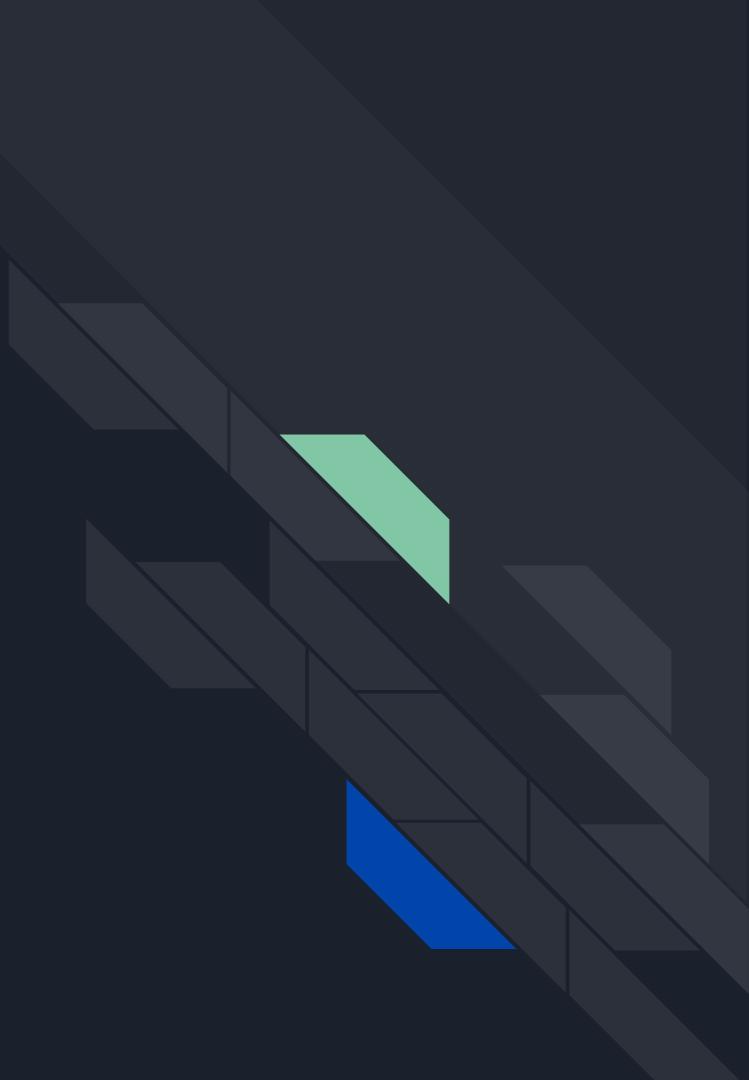
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3. Feel free to address any other relevant steps you identify
4. Write down your key decisions and agreed actions
5. Be ready to briefly present your results if selected. 2-3 tables will be asked to share their outcomes with the group

win_defender_real_time_protection_disabled.yml		win_alert_mimikatz_keywords.yml			
Description	Value	Description	Value		
Additional Fields	Device Device NT Hostname Disposition Host Original Splunk Source Owner Security Domain Severity Severity Identifier Signature Identifier Status Title Type Urgency User Identifier Vendor/Product	ar-win-2.attacker ar-win-2 Undetermined ar-win-2 XmlWinEvent ar-unassigned threat informational 4 5001 New win_defender notable informational 'S-1-5-18' Microsoft Windows	Additional Fields	Device Device NT Hostname Disposition Host Original Splunk Source Owner Security Domain Severity Severity Identifier Signature Identifier Status Title Type Urgency User Identifier Vendor/Product	ar-win-2.attackrange.local ar-win-2 Undetermined ar-win-2 XmlWinEventLog:Microsoft-Windows-PowerShell/Operational ar-unassigned threat informational 5 4104 New win_alert_mimikatz_keywords.yml notable informational 'S-1-5-21-1830356619-865172063-1085655618-1008' Microsoft Windows

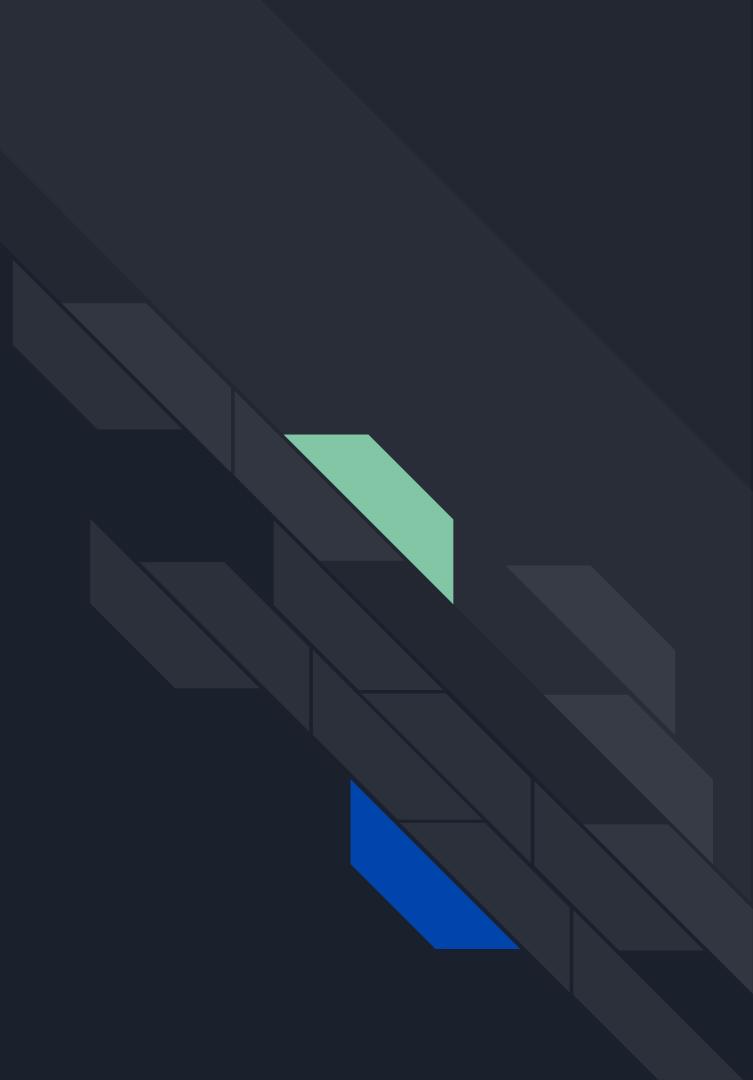
Phase 2: Domain Compromise & Critical Impact



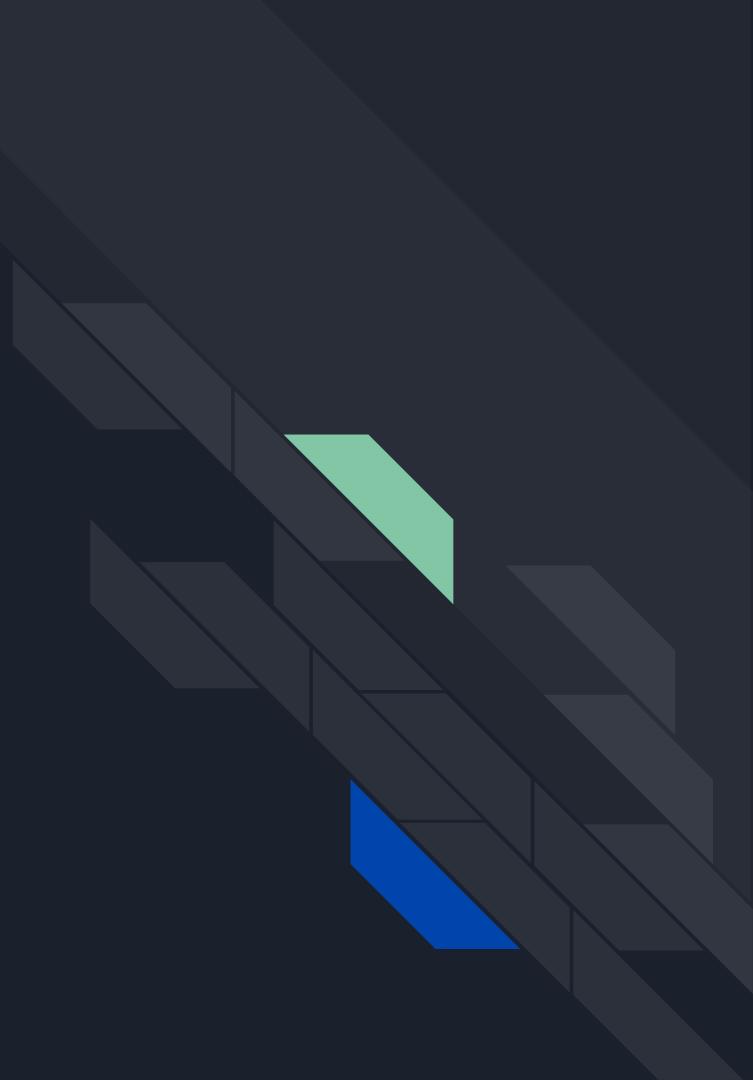
Phase 2 :Red Emulation



Phase 2 :Blue Team



Phase 2 : Table-top Deep-Dive



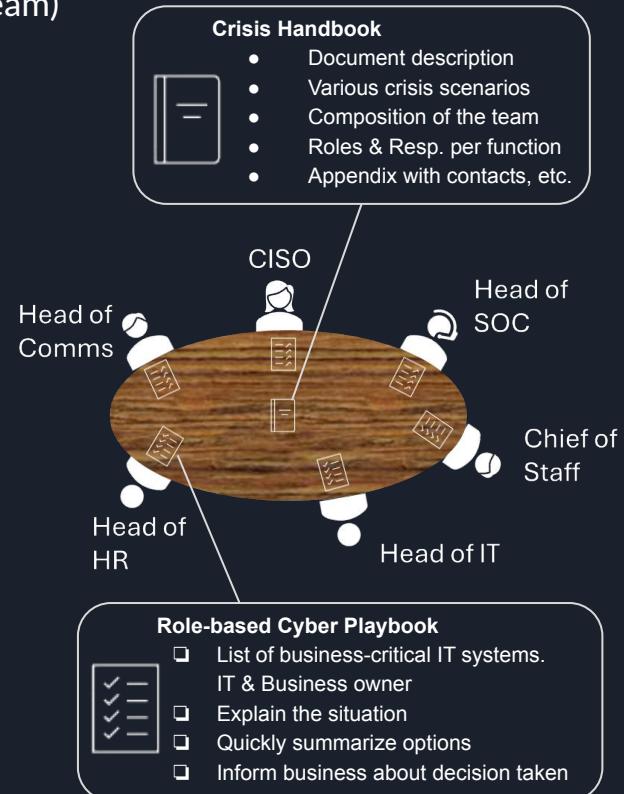
Recap: Global Crisis Response

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Cross-functional team

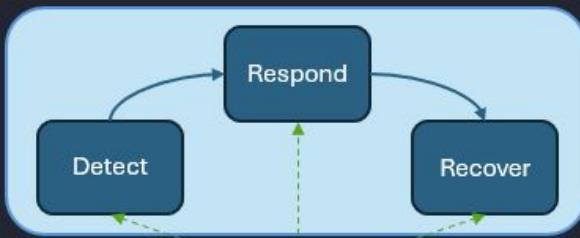
(Example could relate to the Emergency Management Team)

- Role playbooks as part of overall Crisis Handbook: **Clear roles & responsibilities** must be assigned
- Checklist with most **critical points** to consider for first **24-48 hours**
- **Important:** Appoint **deputies** for each function! There is nothing more disturbing than a (h)angry Head of IT, trust me!
- **Physical war room** with printed Crisis Handbook, R&R checklists, most important contacts (mail + phone number), maybe also bank account information, etc.



Incident Response: NIST SP 800-61r3

Incident Response



Help organizations discover, manage, prioritize, contain, eradicate, and recover from cybersecurity incidents, as well as perform incident reporting, notification, and other incident-related communications.

Lessons Learned

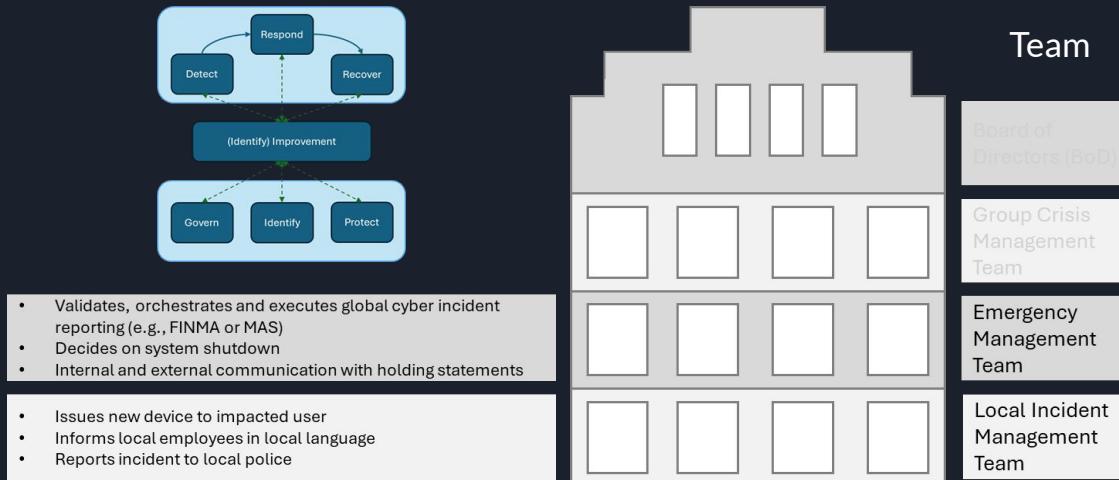
(Identify) Improvement

Preparation

Govern, Identify, Protect

Help organizations prevent some incidents, prepare to handle incidents that do occur, reduce the impact of those incidents, and improve incident response and cybersecurity risk management practices based on lessons learned.

Integrating Cyber Incident Response to Crisis Management



Clearly **define what a material cyber incident is**. Then, use your cross-functional crisis team in solving the cyber incident. As a CISO / Security function, you can **focus on what you do best**: Incident investigation and improving your protection capabilities. Let external communication, regulatory reporting, HR discussions, etc. be done by your experts in your firm! This is not you.



TTX Inject #2: Domain Compromise

Critical data has been exfiltrated by the adversary and a threat to publish the data was posted on Basta News. In parallel, Basel Financial Solutions AG was contacted by the threat group demanding a ransom of 60 BTC, further threatening to encrypt all domain data.

Team Exercise Guidelines

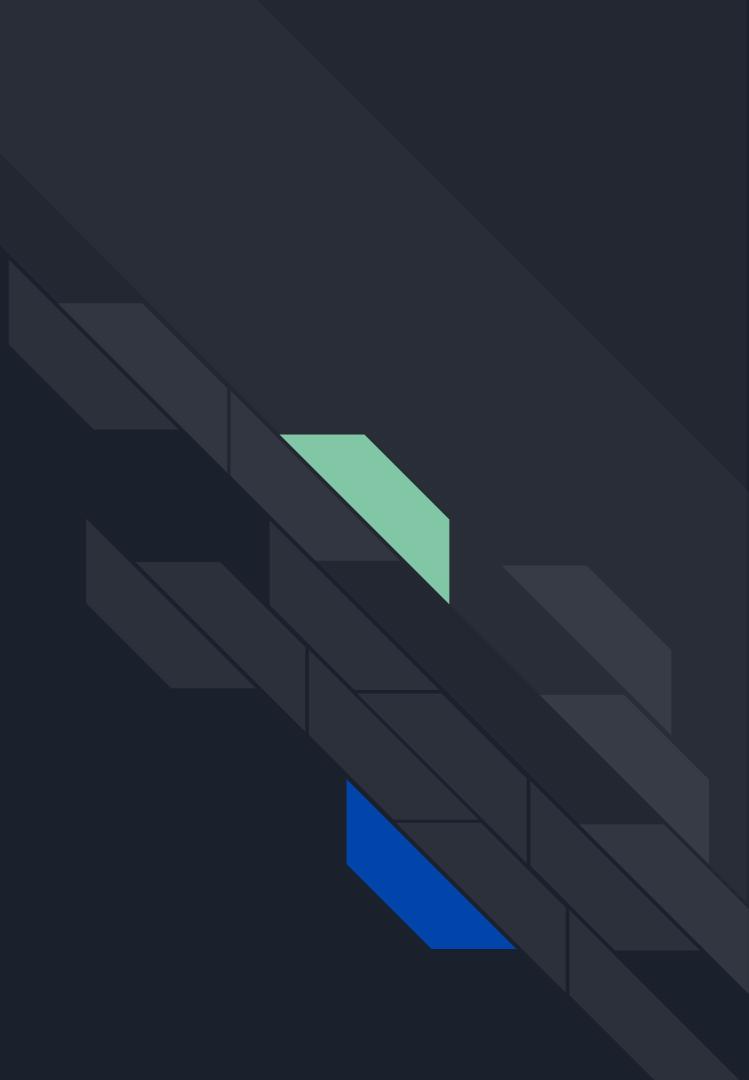
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The screenshot shows a web browser window with the URL <https://www.black-basta-blog.onion>. The page is titled "Basta News". It features a grid of 12 cards, each representing a different organization that has been compromised. Each card includes a logo, the organization's name, a short description, and statistics for "Published" and "Visits". The organizations listed are:

- Deutsche Windtechnik**: Specialized in wind turbines. Published 100%, Visits 99.
- Basier Versicherungen**: Specialized in insurance. Published 100%, Visits 45.
- Lacis**: Specialized in furniture. Published 100%, Visits 60.
- IMI Schelling Group**: Specialized in manufacturing. Published 100%, Visits 90.
- La... Suisse Sociale Coopérative**: Specialized in social cooperatives. Published 100%, Visits 99.
- U... p.A.**: Specialized in engineering news. Published 100%, Visits 45.
- Bo... Group**: Specialized in real estate. Published 100%, Visits 60.
- Other**: Specialized in various services. Published 100%, Visits 90.

The page also includes a "Support" link at the bottom right.

Table-top Results Presentation





Key learnings for participants

Things we would like you to take with you from the TTX....

1. **Build & Structure Your Crisis Team**
 - o Establish and train a cross-functional crisis team
 - o Clearly define roles & responsibilities (R&R) for each member
 - o Create one playbook per role with a clear, step-by-step guide
 - o Integrate your Cyber Incident Response Plan into the broader Crisis Management Plan
2. **Practice & Prepare**
 - o Regularly educate and test your teams – simulations provide the most effective learning
 - o Involve key external partners in exercises to test real-world coordination
 - o Ensure technical readiness (e.g., pre-authorized accounts/access for external experts, SIEM access)
3. **Communication Strategy**
 - o Decide early on: proactive vs. reactive communication approach
 - o Draft and maintain pre-approved holding statements
 - o Define who is authorized to speak – internally and externally (media, website, regulators)
4. **Regulatory & Legal Preparedness**
 - o Know your obligations: who to notify, what to report, and when (e.g., FINMA or global equivalents)
 - o Identify and document reporting timelines across jurisdictions
 - o Establish contact with law enforcement/regulators before a crisis
5. **Case Study Insight**
 - o Learn from recent real-world responses (e.g., Brack.ch proactively informed customers of a potential breach, which was later ruled out – showing the value of transparency and preparedness)



Learnings from previous table-tops

Things we learned from conducting TTX with companies....

- **Have a backup:** Assign and empower a deputy – CRO's get tired, too.
- **Expect uncertainty:** Act decisively with limited information; don't wait for perfect clarity.
- **Break stalemates:** Leadership can (and must) emerge regardless of formal roles.
- **Communication strategy matters:** Proactive vs. reactive approaches shape perception (e.g., Brack case).
- **Test external support:** An IR retainer is useless if onboarding fails during a real crisis.
- **Keep critical info offline:** Store holding statements, contacts, and comms plans in secure offline locations.

Closing Remarks & Feedback



Thank You!

