# How to avoid the technical trap

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## Hi, I'm Thiago 👋



EP @ commit (grad 2020) helping experienced developers take control of their careers @ hexdevs



## A short story about failure



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Praised for being a very technical developer

Got raises and promotions

Leading technical projects

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Got the opportunity to lead a team!

# But then, things started to go wrong



missing deadlines, overworked



no idea how to give directions to the team

# "How can I solve this?"

# double-down on the technical skills!



#### Doubling down on the technical skills

More advanced technical courses

More frameworks, languages, and fancy tools

Spending time looking for a silver bullet to solve all problems

# Guess what happened?

# 200% more failure!

I was trying to compensate my lack of leadership + business skills by acquiring more technical skills

### Common patterns of failure

Getting attached to your technical skills

#### Common patterns of failure

- Getting attached to your technical skills
- Thinking you're not even a proficient developer (Impostor Complex)

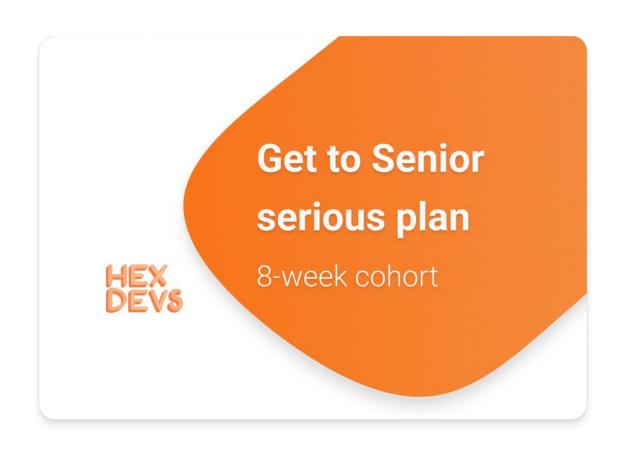
# How did I get out of the technical trap?

- Developing empathy ("I'm here to serve the customer")
- Mentoring others
- Coaching
- Understanding the customer
- Learning about business, sales and marketing
- Detaching my self-worth from my technical abilities

# How can we help experienced engineers?

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- We've researched and identified many patterns of failure
- Interviewed dozens of experienced software engineers
- Tested different approaches (mentoring, coaching, a course)



#### **Get to Senior**

- Where experienced engineers take control of their careers
- Find the right business problems to solve
- Act on feedback, find allies and support your peers
- Create positive impact by practicing your skills while on the job
- Have support, tools and skills to be happy as an engineer

## How to join?

academy.hexdevs.com

self-paced course cohort program private coaching



#### Want to connect with me?

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What has been your experience with the technical trap?