

Assembly Organization Guidelines

January 2024

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CHAPTER 1 OVERVIEW OF ASSEMBLY ORGANIZATION

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INTRODUCTION

1. The Scriptural themes developed at circuit assemblies are spiritual food prepared by "the faithful and discreet slave." (Matt. 24:45-47) Such timely instruction strengthens our brothers and gives them the opportunity to widen out in their Christian association. (2 Cor. 6:11-13) We have every reason to work diligently toward having the assemblies be well-organized occasions.

2. Your willingness to be used as part of the assembly organization is appreciated. (1 Tim. 4:10) To help you care for your responsibilities more effectively, we are pleased to provide *Assembly Organization Guidelines* (S-330). We encourage you to become thoroughly familiar with the principles and guidelines found herein. Faithfully adhering to these instructions while displaying love and kindness will contribute to a smooth-running circuit assembly, will bring joy to you and others, and will honor Jehovah, the God of order.—Gen. 6:22; Ex. 40:16; Num. 1:54; 1 Cor. 14:33, 40; 1 Pet. 5:2, 3.

3. *Assembly Organization Guidelines* is for the use of each appointed circuit overseer, substitute circuit overseer, Assembly Hall overseer, assistant Assembly Hall overseer, assembly overseer, assistant assembly overseer, department overseer, assistant department overseer, safety coordinator, assistant safety coordinator, contract representative, and assistant contract representative. This material may not be reproduced except for the persons noted above. Before each assembly, the assembly overseer should confirm that all those involved with assembly organization have the latest version of *Assembly Organization Guidelines*.

ROLE OF CIRCUIT OVERSEER

4. The circuit overseer is responsible for the operation of the assembly organization. The assembly overseer and the assistant assembly overseer will cooperate with the circuit overseer in directing circuit personnel as they carry out their work.—See [Appendices A](#) and [B](#).

5. The circuit overseer is responsible for the appointment of assembly overseers and assistant assembly overseers. Although no appointment letters need to be generated, the circuit overseer should inform the Service Department of the appointment by means of the *Notification of Appointment or Deletion* (S-2) form. If the circuit overseer recommends that a brother be replaced, he will kindly explain to him the reason.—Matt. 7:12.

6. The circuit overseer should maintain a balanced view of his oversight of assembly organization. It is not necessary for each successive circuit overseer to rearrange assembly organization if it is functioning well. Every effort should be made to help assigned brothers to improve in their abilities. He should also be sure to provide an updated assembly organization roster to all overseers whenever changes are made. The roster should include the name, year of birth, jwpub.org email address, telephone number, and congregation of the assembly

overseer, assistant assembly overseer, department overseers, and assistant department overseers.

ROLE OF ASSEMBLY OVERSEER AND ASSISTANT ASSEMBLY OVERSEER

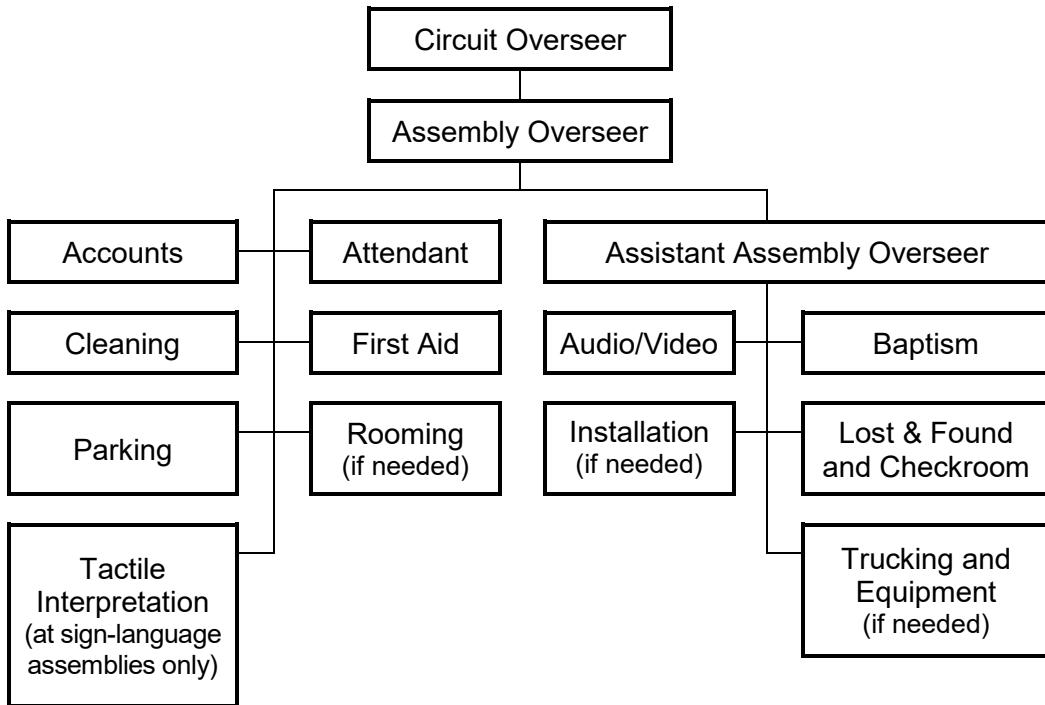
7. The assembly overseer and the assistant assembly overseer are to work closely with the circuit overseer in caring for assembly organization and should thoroughly understand their responsibilities. This will contribute toward the smooth operation of the assembly and will allow the circuit overseer to concentrate primarily on the program. Brothers will not serve as assembly overseers or assistant assembly overseers when they reach 80 years of age.

8. The assembly overseer has been assigned oversight of the departments. To help him care for this responsibility, the assistant assembly overseer will directly oversee the work of some of the departments. While each brother is to show initiative in matters under his control, regular consultations with each other will result in good cooperation between the departments. (Prov. 13:10) These brothers should be known as spiritual men who follow Bible principles in dealing with others. This is important, since others will look to them as examples. If problems develop, the assembly overseer and the assistant assembly overseer should help the brothers in a mature, kind way so that peace and unity are maintained. (1 Pet. 4:8-10) By humbly working together, they will give the circuit unified direction and arrangements will function smoothly.

9. Although department overseers have the responsibility to organize their departments, the assembly overseer and the assistant assembly overseer should know the status of all departments under their direct oversight two to three months before the assembly. If a department is understaffed, the department overseer should be helped to correct the situation.

10. On the day of the assembly, the assembly overseer and the assistant assembly overseer should personally visit the departments they directly oversee. They will look for areas where they can give commendation and help the brothers to improve their departmental operations. If one of them observes a problem in a department he does not directly oversee, he should bring it to the attention of the other brother. If immediate attention is needed, the one observing the problem should take the appropriate action and thereafter inform the other brother as soon as possible.

11. The following chart outlines how oversight of the departments will be cared for by the assembly overseer and the assistant assembly overseer. Depending on local circumstances, some departments listed may not be needed.—See [3:51, 71, 75; 6:2, 5](#).



12. Assembly overseers and assistant assembly overseers should not be asked to notify congregations of assemblies, inform pioneers of the special meeting in conjunction with the circuit assembly, distribute talk outlines, preside at rehearsals, or gather information for Pioneer Service Schools. These responsibilities should be cared for by the circuit overseer.

ROLE OF DEPARTMENT OVERSEERS AND ASSISTANTS

13. The circuit overseer selects qualified brothers to serve as department overseers and assistants. The assembly overseer and assistant assembly overseer as well as other experienced brothers in the circuit may offer suggestions as to who could be used, which the circuit overseer will greatly appreciate. (Prov. 15:22) The circuit overseer may assign two assistants to some departments for training purposes, where practical. He should select the most qualified brother for each assignment, realizing that each brother has different gifts. (Rom. 12:3-8) Those selected must be less than 80 years of age and have the time required to fulfill all aspects of the assignment. The same Scriptural qualifications for oversight in the congregation apply to assembly oversight. Overseers should be able to give direction and instructions in a loving manner. They should display the fruitage of the spirit at all times. They should take the time to observe those working under their oversight and freely commend them for their efforts.—Ex. 18:21; Gal. 5:22, 23.

14. When selecting an elder to serve as a department overseer or assistant, it is usually not necessary to seek the comments of his Congregation Service Committee. If a brother's qualifications are later questioned, the circuit overseer can decide whether the brother should continue to serve. In the rare event that no qualified elders are available to serve as a department overseer, assistant, or keyman, a well-qualified ministerial servant may be used. Unbaptized publishers may volunteer to work but cannot have positions of oversight. To avoid giving a wrong impression, a father and son should not be selected to serve as the accounts overseer and assistant.

15. If deemed necessary and practical, it may be advantageous for the circuit overseer and contract representative to have a brief meeting with the personnel in charge of selected departments in advance of an assembly. This could be done in the first year a circuit overseer serves in that circuit or the first time a facility will be used. The circuit overseer may ask

the assembly overseer and assistant assembly overseer to share in the meeting, perhaps presenting information related to the departments they directly oversee. If the assembly is held in an Assembly Hall, the Assembly Hall overseer and his assistant may attend this meeting to answer any facility related questions. On other occasions, it may be sufficient for the circuit overseer to meet only with the assembly overseer and his assistant. In any case, all should be aware of their assignments and be properly prepared to care for their responsibilities.

16. Training: The circuit overseer, assembly overseer, and assistant assembly overseer, along with department overseers, should be conscious of training others, especially younger men who have potential and who are reaching out. Progressive training may include serving as a keyman, an assistant department overseer, and then as a department overseer. When necessary and at an appropriate time, the circuit overseer should discuss with the assembly overseer and his assistant anything relative to local organization that needs attention, such as any department functions that need to be improved.

17. Where deficiencies are seen, try first to assist a brother whenever possible. However, if a change needs to be made in department oversight, the circuit overseer should—in a kind manner—personally inform the brother of the adjustment and the reason for it.

CIRCUIT ELDERS' MEETINGS

18. When matters arise that require a decision by the circuit elders, the assembly overseer should inform the elders prior to the circuit assembly that a circuit elders' meeting will be held on the day of the assembly. He should clearly explain what will be discussed so that the elders have the opportunity to prepare beforehand. (See *Instructions for Circuit Accounting* [S-331] for direction on matters requiring the approval of the circuit elders.) The assembly overseer will preside at these meetings. Any elder should be allowed to ask questions or express a comment. However, with good planning, communication, and cooperation between the accounts overseer and the assembly overseer, these meetings generally do not need to be lengthy.

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CHAIRMAN

1. The circuit overseer serves as chairman of the circuit assembly. He takes the lead in arranging for the program, assigning speakers and session chairmen, caring for rehearsals, approving announcements, and so forth.—See [2:2-3](#).

ANNOUNCEMENTS

2. The content of announcements must be reviewed and approved by the circuit overseer. Except in cases of extreme emergency, announcements should be made only during scheduled announcement periods.—See [Chapter 3, paragraph 30](#), regarding baptism announcements at locations with limited space around the baptism pool. See also the *Assembly and Convention Emergency Preparedness Plan* (CO-161).

3. No announcements should be made regarding chewing gum in the auditorium.

COMMUNICATION WITH THE BRANCH OFFICE

4. Questions regarding assembly organization should be directed to the Convention and Assembly Desk in the Service Department. The *Report on Circuit Assembly* (S-318) should be submitted by the circuit overseer immediately following each assembly (or series of assemblies if the circuit is divided into sections). If the circuit overseer determines that there is a need to report any difficulties in connection with the functions of the assembly, such as with the sound, the video, the stage, the lighting, or the facility itself or if he has observations, suggestions, or outstanding experiences to share regarding the facility or functions of the

assembly, he is welcome to send a separate brief report to the Convention and Assembly Desk.

5. If the facilities were crowded, the circuit overseer may wish to consider with the assembly overseer, the assistant assembly overseer, and other mature elders in the circuit the possibility of dividing the circuit into A and B sections for future assemblies. The circuit overseer should then call the Convention and Assembly Desk as soon as possible to discuss the matter. If approved, he will be asked to submit a written request. It may be possible for the request to be handled before the schedules for the next service year's assemblies are made.

JW HUB CIRCUIT DOMAIN

6. Most forms and announcements are posted on JW Hub for downloading and printing. Two elders, perhaps the assembly overseer and the assistant assembly overseer, should serve as local domain administrators. (See the *JW Hub Circuit Domain Roles* [S-334] form for direction on who should be added to the circuit domain.) A brother will need to provide his user code to the domain administrator to be added to the domain and receive the appropriate roles.

7. No ministerial servants should be given access to any part of the circuit domain. If a department overseer is not able to access the materials he needs by means of JW Hub, then the assembly overseer or the assistant assembly overseer (whoever is responsible for that department) should make arrangements for him to receive the assistance needed.

8. Please read the help text on JW Hub and endeavor to obtain local help on technical issues related to accessing JW Hub before calling the branch office Help Desk for assistance. Reviewing the principles provided for all bodies of elders regarding the use of JW Hub will be helpful as well. Questions related to the forms or announcements posted on JW Hub should be directed to the Convention and Assembly Desk in the Service Department.

LIGHTING

9. No spotlights or special lighting may be used during the assembly program unless directed to do so by the branch office. The contract representative should determine in advance if the available stage lighting is adequate. If it is not adequate, the Convention and Assembly Desk in the Service Department should be contacted for direction. House lights should not be dimmed.

DEPARTMENT DECORUM

10. Proper dignity and a quiet working environment should be maintained in all assembly departments. Only necessary personnel should remain at a department's location during the program. This is especially important when departments are located in corridors.

EMERGENCY SITUATIONS

11. A megaphone and a large flashlight should be accessible near the stage in the event the lighting or sound system fails.

12. The contract representative, along with the assistance of Convention Committee members and/or assembly overseers he selects, prepares a site-specific emergency preparedness plan for all events held at the venue using the *Assembly and Convention Emergency Preparedness Plan* (CO-161) template provided by the branch office. Only one emergency preparedness plan will be developed for each venue. The contract representative will provide General Information

the completed plan well in advance of an event to each assembly overseer who will use the venue. The assembly overseer will in turn make it available to all brothers making up the assigned Emergency Response Team (ERT) for the event along with their assistants. (See [2:41](#).) The ERT is composed of the assembly overseer, the assistant assembly overseer, and the attendant overseer. The ERT will coordinate matters in the event of an emergency and maintain good communication with the circuit overseer.

13. If in the event of an emergency there is a need to consult with the Convention and Assembly Desk in the Service Department after working hours, the emergency number provided on the JW Hub web page along with the link to this document should be used.

EQUIPMENT AND SUPPLIES

14. The circuit overseer and the assembly overseer should obtain approval from the Convention and Assembly Desk in the Service Department before renting or purchasing equipment, such as baptism pools. The Convention and Assembly Desk may already have a source for such equipment or may have guidelines for standardizing such equipment. In some cases, it may be possible to borrow equipment rather than renting or buying it. When multiple assemblies are held at the same facility, it may be possible to share equipment. Equipment should be stored for reuse wherever this is practical. (See [3:75-80](#).) All purchases of materials and supplies should be approved by the assembly overseer.

15. To prevent theft or loss of expensive equipment and supplies, do not leave such items in the facility all night or during the interval between assemblies unless the items are secured at all times.

PREASSEMBLY ACTIVITY

16. Extensive preassembly work is usually not necessary, especially if the same facility is used regularly for assemblies. However, limited preassembly work, such as setting up departments, installing and testing audio/video equipment, and cleaning the facility, is usually necessary. This work should be well-planned and organized. Volunteers participating in preassembly work should care for their own food needs and bring any personal protective equipment needed for their assigned tasks. Encourage modest dress and grooming.

SAFETY

17. Safety is a priority and must be taken seriously by every department overseer and assistant. Oversight of safety at an assembly falls under the direction of the assembly overseer. The circuit overseer should assign a capable, observant, and tactful brother to serve as the safety coordinator. The circuit overseer may also assign a brother to assist the safety coordinator, depending on the size of the venue and the scope of the assignment. Those selected must be less than 80 years of age. The safety coordinator's role is to identify and help resolve potential safety hazards. The safety coordinator and his assistant may be included in meetings that are held with department overseers and should be given a copy of *Assembly Organization Guidelines* (S-330) and, if applicable, *Audio/Video Setup Safety* (A-149). —See [1:15](#).

18. During the assembly, the safety coordinator will work with the assembly overseer and his assistant as well as the appropriate department overseers to address safety hazards. The safety coordinator should regularly check the facility, parking areas, sidewalks, and assembly operations. Unsafe situations could include trip hazards, water spills, uneven cracks in the floor or stairs, loose or missing handrails, loose ceiling plaster or concrete, and so

forth. He should be aware of the routes for the emergency evacuation plan and should ensure that these areas are unobstructed.

19. The circuit overseer, assembly overseer, assistant assembly overseer, department overseers, assistant department overseers, safety coordinator, and assistant safety coordinator should be familiar with the direction regarding safety contained in this section and elsewhere in *Assembly Organization Guidelines*. The assembly overseer, assistant assembly overseer and audio/video overseer should carefully review any specific direction provided by the Local Broadcasting Department regarding the safe setup and use of audio/video equipment.—See [3:11](#), [14](#), [26](#), [35](#), [40](#), and *Audio/Video Guidelines for Assemblies and Conventions* (CO-160), chapter 6.

20. During preassembly activity, each department overseer should ensure that he has completed a *Congregation Job Hazard Analysis* (DC-85) form for any potentially hazardous work. He should ensure that all workers follow the direction found in *Working Together Safely—Standards for Theocratic Construction and Maintenance* (DC-82). Department overseers are to make assignments in accord with a volunteer's ability and experience and should convey safety measures and policies to those in their departments prior to the assembly.

21. Most accidents occur on stairs, while loading and unloading trucks, and when moving materials. A sufficient number of volunteers should be used to move materials safely. Mature brothers should be assigned to move trash, equipment, and other items very carefully so as to avoid accidents. People working with knives, power tools, and machinery need to be especially safety conscious, and use any necessary protective equipment. Anyone asked to use powered equipment must be competent and have the appropriate legal license or training.

PROPERTY DAMAGE

22. Property damage caused by assembly personnel or attendees should be reported on the *Risk Incident Report* (TO-5). The completed form should be reviewed by the circuit overseer and submitted to the Branch Risk Management Desk in the Accounting Department within 72 hours. If the damage involved the facility or facility equipment, the contract representative should be informed. In the event of property damage or loss, no assembly personnel should agree to any settlement or commitment unless directed to do so by the branch office.

SITE INSPECTION OF COMMERCIAL FACILITIES

23. At the start of the move-in day, the assembly overseer and assistant assembly overseer should make a thorough inspection of the facility, equipment, and parking areas that are under contract for the assembly. A written record should be made of any preexisting defect or damage. It can be helpful to take photos or make a video of the defect or damage. The assembly overseer and his assistant should review this record with the facility management. The facility management representative and the contract representative should be provided with a copy of the report. If a facility is used on both days of a weekend, the assembly overseer for the Saturday assembly will handle the initial inspection and provide a report to the assembly overseer of the Sunday assembly, who will then handle the final inspection.

24. After the assembly, when the facility has been thoroughly cleaned, a final inspection should be made of the facility, equipment, and parking areas that were under contract for the assembly. The inspection is performed by the assembly overseer and assistant

assembly overseer of the Sunday assembly along with the facility management representative. If there is any damage to the facility or any damaged or missing equipment or if any areas were not properly cleaned, this should be noted and, if possible, corrected immediately.

25. After the final inspection is completed and any discrepancies have been resolved, the assembly overseer and the facility management representative will sign and date a *Site Inspection Release Agreement* (CO-14). A copy of the signed release agreement should be provided to the facility management representative and the contract representative. A copy should also be retained in the circuit file.—See [Chapter 6, paragraph 3](#), for direction on inspections of Assembly Halls.

SPECIAL ARRANGEMENTS

26. A ventilated room or enclosed area divided with separate sections for diaper changing and feeding should be arranged for mothers to care for their babies. This room should be conveniently located and equipped with chairs, tables, program sound, and, if possible, restroom facilities.

27. Special sections or rooms cannot usually be provided for individuals who are claustrophobic or seriously ill or who have chemical sensitivities. Circuit overseers should contact the Convention and Assembly Desk in the Service Department before making exceptions, keeping in mind what is in the best interests of the majority of attendees.

28. Special parking for assembly oversight is not necessary. However, the assembly overseer could reserve a few parking spaces for assembly operation in addition to those for the disabled.

BRANCH REPRESENTATIVES

29. The circuit overseer will take the lead in extending hospitality to the branch representative. (Heb. 13:2) He should communicate with the branch representative well in advance and make appropriate arrangements for his accommodations. To assist the branch representative with his travel arrangements, the circuit overseer should provide the following, as applicable:

- (1) His permanent address
- (2) A phone number where he or a responsible local brother (such as the assembly overseer) can be reached should there be last-minute changes, such as in travel plans
- (3) Information about the airport nearest the facility being used
- (4) How much travel time is required from the airport to the branch representative's accommodations and/or the facility being used

30. If circumstances allow, the circuit overseer or a responsible local elder from the circuit being served should meet the branch representative personally on his arrival, take him to his accommodations, and provide for an evening meal if needed. (See [3:72](#).) It is the responsibility of the circuit overseer to see that the branch representative's needs are cared for. Other needs that should be cared for during the weekend include providing adequate but simple food items for breakfast and the noon meal each day. It would also be a kindness to be sure there are evening meal arrangements in place for the branch representative if necessary. The circuit overseer or the local responsible brother should take the branch representative to his transportation for the return trip.

31. The assembly overseer's use of circuit funds to reimburse the travel expenses of the branch representative is considered a normal operating expenditure and does not require a resolution.—See *Instructions for Circuit Accounting* (S-331).

VOLUNTEERS

32. There is no need for a Volunteer Service Department to be established at circuit assemblies. Each department is responsible to recruit its own volunteers well before the assembly. Volunteers must be at least 16 years old to serve alone; otherwise, they must serve in an assignment appropriate to their age and experience with a parent or an adult. Sisters, unbaptized publishers, and undocumented aliens should not be used in positions of oversight or to give direction to others. As long as good judgment is used, there is no objection to wives serving in the same department as their husbands. Volunteers should be approved by the elders of the congregation they attend. All volunteers should be treated with love and Christian kindness.

USE OF PIONEERS

33. **Regular Pioneers:** If a regular pioneer is needed for preassembly or postassembly work, the assembly overseer may grant him hour credit. (See *Instructions for New Regular Pioneers* [S-236].) Pioneers should not be allowed to count time for assembly work during the days they attend their own assembly. This arrangement should be explained to any regular pioneer invited to serve. Care should be taken so that this provision is not abused.

34. **Special Pioneers:** Special pioneers are not to be taken from their assignment without good reason. Requests to use special pioneers for preassembly or postassembly work should be made by the circuit overseer and directed to the Convention and Assembly Desk in the Service Department. This should be done prior to inviting them to serve. The request for a special pioneer should include his name, the dates he is to serve, the reason he is needed, and the assignment planned for him. Thereafter, the circuit overseer would contact the special pioneer, offering the assignment and informing him that the branch office has given approval if he is in a position to accept. A special pioneer approved by the branch office to do preassembly or postassembly work may submit any related travel expenses to the circuit. The circuit would not care for any rehearsal expenses for a special pioneer participating on the assembly program.

LITERATURE

35. There is no arrangement for distributing literature at assemblies.

ASSEMBLY DATES

36. Circuit overseers and Assembly Hall overseers receive an annual schedule showing the assigned dates of their circuit assemblies. Since many factors are taken into consideration when preparing this schedule, it is important that each circuit use the dates it is assigned. If a circuit has more than one section, the circuit overseer should not change the order of the assemblies without checking with the Convention and Assembly Desk in the Service Department.

37. If a circuit is not assigned to an Assembly Hall, the contract representative will secure dates at suitable facilities under the direction of the Convention and Assembly Desk. The assembly overseer should sign the facility contract and immediately inform the circuit overseer. If proof of insurance is required by the contract, the assembly overseer should send

the *Request for Certificate of Insurance* (TO-17) to the Accounting Department at the branch office. This should be done at least two months prior to the assembly, if possible.

38. The circuit overseer should confirm arrangements for the assembly by sending a *Circuit Assembly Confirmation* (S-328) form to the Convention and Assembly Desk. Confirmation should be sent to the branch office only after a facility has been secured. This should be done at least three months prior to the circuit assembly.—See [Chapter 6, paragraph 4](#), regarding confirmation for assemblies held at Assembly Halls.

39. Circuit overseers notify congregations of circuit assembly arrangements by means of the *Notice of Upcoming Circuit Assemblies* (S-317) form. Notification for the next service year's assemblies should normally be sent to congregations as soon as the dates have been confirmed. Two to three months prior to each assembly, the circuit overseer should remind the elders to follow the direction in the *Shepherd* book, chapter 20, paragraph 17.

CANCELLATIONS

40. Severe weather conditions or other factors may call into question whether an assembly program may be held. The circuit overseer should consult with responsible brothers who are familiar with travel and other conditions locally. Canceling an assembly is a drastic step that is usually necessary only under emergency conditions. Before a decision is reached, the circuit overseer should telephone the Convention and Assembly Desk in the Service Department for direction. If the decision is to cancel, it is best to cancel the full day's program rather than just a portion of it. If it is not possible to contact the Convention and Assembly Desk and the circuit overseer decides to cancel the program, it is important to telephone the Convention and Assembly Desk as soon as possible thereafter so that alternate arrangements can be made.

WORKING WITH THE CONTRACT REPRESENTATIVE

41. The branch office assigns a brother to serve as its contract representative in cities where assemblies and/or conventions are held in commercial facilities and Assembly Halls. He cares for contract negotiations with facility management, concessionaires, parking facility owners, and local governmental agencies. He, along with the assistance of Convention Committee members and/or assembly overseers he selects, prepares the operating plan and the *Assembly and Convention Emergency Preparedness Plan* (CO-161) and provides a copy of each to the assembly overseer. (See [2:12](#).) When an Assembly Hall is used for assemblies, the Assembly Hall overseer assists in developing these plans. Brothers will not serve as contract representatives or assistant contract representatives after they reach 80 years of age.—See *Convention Organization Guidelines* (CO-1) for direction regarding business cards used by contract representatives.

42. Prior to renting a facility, a risk evaluation will be performed by the contract representative. If a facility was used in a previous year, the risk evaluation should be reviewed and updated. If a facility receives significant renovations that could affect the risk evaluation, a review will be done prior to its next use. The evaluation identifies the potential security hazards, the potential severity, and any control methods to reduce or eliminate the threats. The *Assembly and Convention Emergency Preparedness Plan* will be updated as needed based on the evaluation. Some areas that will be considered include the following:

- (1) **Location:** Is there increased crime or are there threats toward the organization in the area of the venue?

- (2) **Exterior Security:** What is the quality and condition of fencing, gates, lighting, security alarm systems, and motion sensors? Are security camera locations adequate? In parking areas, are there visual obstructions from things such as shrubbery?
- (3) **Building Envelope:** Review of door locks, window size and any protection, access control, partitioning of key internal zones, or access to the roof or to the building through apartments, garages, or mechanical rooms.
- (4) **Evacuation Routes:** Are evacuation routes functioning and sufficient for expected occupancy limits?

43. Much time and effort is devoted to negotiating the best rental rate, and because of the uniqueness of our assemblies, special terms are often agreed upon, which allow our assemblies to operate in the manner required. The assembly overseer will be provided with a copy of the facility contract, concessions contract (if separate from the facility contract), certificate(s) of insurance, and any other documents that relate to the use of the facility. The assembly overseer and his assistant should become thoroughly familiar with these documents well in advance of the assembly. Any questions regarding these documents should be directed to the Convention and Assembly Desk in the Service Department. The dates and assembly location should be kept confidential until the congregations are informed. The terms of the contract(s) are always confidential.

44. If problems arise regarding equipment, supplies, or services included in the contract, the assembly overseer should discuss the matter with the contract representative. If the contract representative is not able to resolve the matter, he will contact the Convention and Assembly Desk.

45. **Special Requests:** To avoid problems with contract negotiations, assembly overseers should not approach the facility management with requests for additional use of the facility, equipment, supplies, or services not included in the contract. Such requests should be made only through the contract representative. If he determines that the request is appropriate, he and the assembly overseer may discuss the matter with the facility management either in person or by conference call. If such requests might result in additional charges or complications, the contract representative should contact the Convention and Assembly Desk beforehand.

WALK-THROUGHS

46. The circuit overseer should conduct walk-throughs with program participants prior to each session. A designated representative of the Audio/Video (AV) Department should convey the necessary reminders and instructions to program participants during the walk-throughs. (See *Audio/Video Guidelines for Assemblies and Conventions* (CO-160), chapter 5 and appendix E, for additional direction regarding walk-throughs.) Although the AV representative is assigned to convey certain direction to program participants and may be more familiar with the technical aspects of the work than the circuit overseer, the circuit overseer should be thoroughly familiar with all of the direction contained in the circuit assembly stage layouts (S-343) and the direction in *Audio/Video Guidelines for Assemblies and Conventions* regarding walk-throughs. He should work closely with the AV representative to ensure that this direction is followed. Members of the Governing Body, helpers to a Governing Body committee, Branch Committee members, and branch representatives should not be required to attend walk-throughs if the part they are assigned has no participants.

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ACCOUNTS

1. To ensure that donated funds are handled properly, at least two brothers from the Accounts Department should be present when funds are collected, processed, and deposited. The brother assigned as the accounts overseer should be a well-qualified, trustworthy elder who is able to comprehend and follow detailed instructions.—For further direction on accounts, see *Instructions for Circuit Accounting* (S-331).

ATTENDANT

2. Well in advance of the assembly, the attendant overseer and his assistant(s) should meet to discuss the instructions in this subheading, *Assembly and Convention Attendant Instructions* (CO-23), any local facility requirements, appropriate portions of the *Assembly and Convention Emergency Preparedness Plan* (CO-161), and arrangements for recruiting attendants.—See 1:9.

3. Attendants should be mature, experienced brothers, preferably elders or ministerial servants, who demonstrate good judgment. They should be alert, courteous, kind, and properly dressed and groomed. Attendants under 20 years of age should be ministerial servants. Well in advance of the assembly, the attendant overseer should provide each attendant with a copy of *Assembly and Convention Attendant Instructions*.
4. All attendants must wear an attendant badge for identification along with an orange lanyard. The words “security” or “guards” should not be used regarding any volunteers—they are “attendants” or “watchmen.”
5. On the morning of the assembly, the attendant overseer will hold a meeting with all attendants before the doors are opened to the public. During this meeting, reminders from *Assembly and Convention Attendant Instructions* and from this subheading should be reviewed. This should include describing how an attendant can kindly remind any who are not seated during the musical preludes to find their seats and quietly enjoy the presentation. He should also review emergency procedures so that all attendants will know their duties in the event of an evacuation or other emergency, including how to make immediate contact with the First Aid Department and the attendant overseer or his assistant.—See [2:12](#).
6. Some attendants should be on hand when assembly personnel arrive for work assignments before the doors are opened to the public. To assist with seating and crowd control, a sufficient number of attendants, especially those posted at the entrances, should be at their assigned locations at least 15 minutes before the doors are opened to the public. If necessary, attendants may be assigned to serve in shifts.
7. A sufficient number of attendants should be assigned to perform a security walk-through of the entire venue, including underneath and around the stage area, each morning before the doors are opened to the public. They should be directed to look for suspicious packages, suspicious individuals, and so forth.
8. Attendants should be assigned to monitor and control access to the stage at all times that the building is open to the public. This should be done in a way that is not distracting to the audience. Attendants should ensure that only authorized persons are allowed backstage. Authorized persons are those with work assignments backstage, program participants, and the parents of program participants who are minors.
9. At times, children or others may set off a fire alarm. If this is likely to occur, an attendant should be stationed beside each fire alarm pull box in the areas of the building included in the contract and remain there during the time the building is open to the public.
10. **Directories:** The assembly overseer will provide the attendant overseer with a sufficient supply of simple directories showing the location of all assembly departments other than areas dealing with accounts. Copies should also be provided to the circuit overseer and all other department overseers as needed. The attendant overseer will provide a directory to any attendant not familiar with these locations. Directories should not be provided to attendees in general.
11. **Escalators, Stairs, and Elevators:** Escalators and stairways should have attendants assigned at the top and bottom of each level to supervise their use and assist anyone needing help. Assigned attendants should know how to stop the escalators in an emergency. When allowed by the facility management, attendants should operate elevators in order to maintain the orderly movement of attendees and to ensure proper supervision. Elevator operators should be assigned in shifts so that they do not miss large portions of the program.

12. Seating: The circuit overseer and the assembly overseer will determine what sections of seating will be used, taking into consideration the estimated total attendance, including the percentage of disabled, elderly, and infirm ones. Avoid using sections in upper levels and behind the stage if they are not needed. The circuit overseer and the assembly overseer may decide to open these sections later if the attendance is greater than expected. All sections that are likely to be used should be opened simultaneously at the start of the day. This will avoid overcrowded seating and allow attendees to choose their preferred seating location. At least two attendants should be assigned to all seating sections, one at the front and one at the back.

13. The Attendant Department will reserve a section of seats in front of the stage for baptism candidates. The attendant overseer and the baptism overseer should make these arrangements.—See [3:25](#).

14. For safety reasons, baby strollers and lawn chairs may not be used by attendees in general. However, if allowed by the secular authorities and the facility, strollers and lawn chairs may be used for disabled children and adults, but only in a section reserved for the disabled.

15. Adequate seating, including space for wheelchairs, should be reserved for the disabled, the infirm, and those 65 years of age and older. Signs may be used to identify these special sections. These sections may include some floor seating, the first few rows up from the floor, or seating near the corridor where attendees enter the seating area. To the extent possible, these seats should provide a clear view of the stage and easy access to restrooms. Persons directly assisting the disabled, elderly, and infirm may sit with or near them. Prior to the assembly, each assigned congregation should be informed which rows or sections will be reserved.

16. Attendance Count: To ensure uniform attendance figures, the count should be taken simultaneously at a time that will have the highest attendance for that session as determined by the circuit overseer. The attendant overseer should provide the attendance figure for each session to the assembly overseer and the circuit overseer so that an announcement can be made at the end of each session.

17. Emergencies: If a nonmedical emergency arises, attendants should immediately contact the attendant overseer or his assistant for direction. The attendant overseer or his assistant should immediately inform the assembly overseer or the assistant assembly overseer, who will in turn inform the circuit overseer. (See *Assembly and Convention Emergency Preparedness Plan* and *Assembly and Convention Attendant Instructions* for direction on handling emergencies involving violent individuals.) In case of a medical emergency, attendants should immediately notify the First Aid Department so that first-aid personnel can render assistance and call emergency services if necessary. Facility management may also need to be notified in the event of a serious medical emergency.

18. Dealing With Disruptive Individuals: Attendants should be alert to individuals trying to enter the premises with ulterior motives. If there is a cause for concern, two attendants should first approach the person and greet him, which may lead to his motives becoming clear. In some cases, it may be necessary to monitor the individual's activity. If apostates are demonstrating outside the facility, attendees should be encouraged not to interact with them. Only if they attempt to disrupt the program or enter the facility or the private property of any in attendance should the police or facility security personnel be called. If an individual who is known as someone who has been aggressive or disruptive at an event in the past arrives at the facility, the attendant overseer or his assistant should be informed. Two

attendants should inform the individual that he is not welcome at the facility and that the police will be called if he does not leave. If the individual does not leave, the police or facility security personnel should be called and informed that the individual is not welcome at the facility. The police may be informed that we are willing to file charges if it seems prudent and necessary under the circumstances.

19. It is best to ignore trivial or minor disturbances created by individuals. If an individual is agitated, an effort should be made to calm him. If he is willing to talk, at least two attendants should attempt to speak with him outside of the auditorium and away from others. They will try to ascertain if there is any assistance that can be given. If a person begins to act in a disorderly manner, especially if he approaches the stage, the attendants should intervene. If someone persists in being disruptive, he should be asked to leave the premises and the attendant overseer or his assistant should be informed immediately. If the disruptive individual refuses to leave, he should be informed that if he does not leave and continues to distract others, the police will be contacted. If the individual does not cooperate, the police or facility security personnel should be called and informed that the individual is not welcome at the facility. The police may be informed that we are willing to file charges if it seems prudent and necessary under the circumstances. Generally, attendants would not use force to remove a disruptive individual from the auditorium.—See the *Assembly and Convention Emergency Preparedness Plan* and *Assembly and Convention Attendant Instructions* for direction on handling emergencies involving violent individuals.

20. **Kidnappings and Missing Persons:** If a person is reported missing, often they can be located quickly with assistance from attendants and other friends and family. The parent or legal guardian of a child should be immediately contacted and involved. Details identifying the person, including a photo if possible, should be provided quickly to all attendants. All doors exiting the building should be monitored until the person is located.

21. **Watchmen:** If necessary, the Attendant Department will provide qualified, spiritually mature brothers to serve as night watchmen, primarily to secure our equipment. The facility personnel on duty should be notified of any authorized watchmen who will be in the building after it is secured.—See [2:15](#).

22. Since night watchmen will likely miss much of the program, the circuit overseer may decide to recruit qualified brothers who are assigned to attend other assemblies. In this way, these brothers can attend their assigned assemblies with their families.

AUDIO/VIDEO

23. The audio/video (AV) overseer works under the direction of the assistant assembly overseer and the circuit overseer. The AV Department is divided into three crews: audio, video (if applicable), and stage. **A video crew is assigned only if video equipment is already installed at the facility where the assembly is being held.** Each crew is assigned an overseer, and each crew overseer serves as an assistant to the AV overseer. Only qualified elders or ministerial servants should be assigned to operate audio and video equipment or work on the stage crew. The AV overseer coordinates the efforts of each crew under his oversight so that a high-quality program is presented. He also ensures that each crew adheres to direction from the branch office. The AV overseer should be provided with access to all talk outlines as well as any media files needed for the program. Prior to the assembly, he should carefully review the circuit assembly stage layout (S-343) and each talk outline with his assistants. The audio, video, and stage crews should have a thorough understanding of the flow of the program. The AV overseer should ensure that all media, including songs and banners, is downloaded. He should watch and listen to any AV clips in their

entirety to become familiar with their content.—For further direction on the work of the audio, video, and stage crews, see *Audio/Video Guidelines for Assemblies and Conventions* (CO-160).

24. The AV Department should not make any recordings of the program unless directed to do so by the branch office.

BAPTISM

25. The baptism overseer is responsible for all baptism arrangements, such as direction to the candidates, dressing room needs, and transportation to the baptism site if necessary. He should remind the attendant overseer to (1) reserve a seating section for the baptism candidates, (2) arrange for the attendants to *lead* the candidates out of the auditorium and direct them to the dressing rooms, and (3) assign attendants to care for crowd control around the pool. (See 3:13.) The baptism overseer should also contact the first aid overseer to ensure that at least one licensed or certified representative from First Aid is present for the baptism. The baptism overseer should examine the baptism site each time prior to use to verify that conditions are appropriate. This is especially important if the baptism will take place off-site. He should make sure in advance that the water temperature will be at a comfortable level at the time of the baptism.

26. Dressing rooms should be arranged to allow for modesty while candidates change into their baptism attire. At least two mature volunteers should be assigned to each dressing room to render assistance and watch the belongings of those being baptized. These volunteers should assist candidates wearing immodest bathing suits to correct the matter before leaving the dressing room. Appropriate precautions, such as caring for wet floors around the baptism pool, along the path from the pool to the dressing rooms, and in the dressing rooms, must be taken to ensure safety.

27. In most cases, only baptism candidates should sit in the section reserved for them. However, it is permissible for a disabled candidate to be joined by someone assisting him. Microphones should not be used to amplify the answers given by the candidates. The candidates will remain for the singing of the concluding song and file out afterward, following the direction of the attendants.

28. Those performing the baptism should be elders whose appearance is exemplary. They should wear plain white T-shirts and modest bathing suits. It is permissible for the baptizers to wear swim shirts, provided that they are modest-fitting, white-colored, and without slogans or logos. It is best that brothers with visible tattoos not be used. As candidates are lowered into the water, it is best to have them hold their nose with one hand and their wrist with the other hand, bend their knees, and lay backward. This reduces the chances of having to submerge the candidate again because part of his body came out of the water. Only one brother should be used to baptize the candidate unless circumstances require having another person assist him. Candidates are to be baptized individually. They should not be allowed to hold hands with other candidates as they are baptized. Candidates should not be allowed to pose for photographs while in the pool either before or after being immersed.

29. Congregations should not be asked to provide a list of candidates' names to the Baptism Department. However, an inquiry may be made to congregations to determine if there are any disabled or infirm candidates who will need special assistance. Candidates should not be asked if they are being rebaptized or if they have been approved by the elders for baptism. The baptism overseer should ensure that a count is made of all who get baptized and should give this figure to the circuit overseer.

30. At some facilities, there may be limited space around the baptism pool, making it difficult for family and friends of baptism candidates to view the baptism. In such cases, the Baptism Department may be allowed to announce a candidate's congregation just prior to his baptism. When all from a particular congregation have been baptized, the next congregation will be announced and those wishing to view the next group of candidates can take their place. The circuit overseer will determine whether such an announcement is necessary and practical. Where possible, the contract representative will have obtained advance approval from the facility management for a baptism pool to be placed where it can be clearly viewed by the audience. If this cannot be done in a particular facility, the contract representative should contact the Convention and Assembly Desk in the Service Department for direction.

31. **Candidates With Communicable Diseases:** If a candidate with a communicable disease presents himself for baptism and his elders have not discussed with him the following options regarding immersion, the baptism overseer and the circuit overseer (along with the coordinator of the body of elders and, if possible, another elder from the candidate's congregation) should meet with the candidate. The brothers performing the baptism should be informed of the health issue. This will allow them to make a personal decision as to whether they feel there would be a risk that they would be unwilling to take.

- (1) The candidate may attend the circuit assembly, listen to the baptism talk, and then be taken to a stream, river, lake, or sea to be baptized.
- (2) The candidate may attend the circuit assembly, listen to the baptism talk, and then be baptized in his hotel room or in a private home where there is a large tub that can be used for this purpose.
- (3) If the candidate is sensitive to others becoming aware of the fact that he has such a disease and does not want it to become known to others, he may attend a convention or an assembly to which his congregation is not assigned, listen to the baptism talk, and then be baptized in a stream, river, lake, or sea.
- (4) The candidate may request that the local elders arrange for a private baptism.

CLEANING

32. The Cleaning Department is responsible to ensure that the assembly site maintains a high standard of cleanliness that reflects favorably on Jehovah's name. (Lev. 20:26) The assembly site is a place of pure worship, and those who supervise this department should understand the importance of keeping the site clean. The brother assigned as department overseer should be well organized and should be a good communicator. It is important to select dependable volunteers and to explain assignments clearly.

33. **Assignments:** Congregations can be assigned to clean specific seating sections in the auditorium, corridors, offices, restrooms, exterior grounds, and so forth. The Cleaning Department should write the congregations in advance to indicate their cleaning assignment and to provide any needed instructions.

34. If the building requires preassembly cleaning, the assembly overseer will make arrangements with the cleaning overseer to see that this is accomplished. The Cleaning Department should write a letter inviting congregations to support this activity.

35. When cleaning at the conclusion of the day's program, remind cleaning personnel to be considerate of any who are visiting with others. Assemblies are occasions for brothers 'to encourage one another' and enjoy spiritual fellowship, especially with those they may not see regularly. (Heb. 10:24, 25) Thus, we do not expect that everyone will immediately leave

the auditorium after the concluding prayer. Often, the cleaning can be accomplished by working around those who are enjoying Christian fellowship. If any need to be asked to move to allow for cleaning in a certain area, the cleaning personnel should do this in a loving manner. If the need arises to clean a portion of the floor, such as in the case of a spill, precautions should be taken to reduce the risk of slipping and falling.

36. Cleaning and Restroom Supplies: In most cases the contract stipulates that the facility management will provide cleaning and restroom supplies. Therefore, the Cleaning Department should use the supplies provided by the facility and not purchase additional supplies. If possible, the supplies should be stored in a locked room. The supplies should be inventoried at the beginning of the day. If additional supplies are needed, the assembly overseer should request these from the facility management and inform the contract representative. At the conclusion of the assembly, any remaining supplies should be inventoried and the total used should be provided to the contract representative.

37. Volunteers should be conservative when using restroom cleaning supplies. Cleaning equipment should be cleaned and properly stored.

38. Restrooms: Volunteers who clean restrooms should be trained by the department overseer or his assistant(s) on the proper use of chemicals. Gloves designed for protection against germs and chemicals should be made available to these volunteers.

39. Each restroom is to be checked regularly by an assigned monitor to (1) restock paper goods and soap, (2) check for spills and plumbing failures, and (3) make sure children are not playing in restrooms. Any problems should be reported to the cleaning overseer.

40. Trash Disposal: Trash disposal is usually included in the contract. If the facility does not have sufficient refuse containers, the assembly overseer will arrange for these. Those assigned to pick up the trash can liners should be reminded to exercise caution so as to avoid injury from sharp objects.

41. Recycling and Deposits: Soda cans and plastic bottles should be recycled if required by law. Where can or bottle deposits are offered, these should be redeemed if practical. Separate containers for disposal of recyclables should be used for this purpose.

FIRST AID

42. The purpose of the First Aid Department is to administer only emergency first aid until the individual can be placed under the supervision of local health-care professionals. This limited function does not include diagnosing or treating chronic illnesses, administering treatment such as chiropractic adjustments, or providing other medical care—all of which could expose the branch office and the circuit and its volunteers to malpractice lawsuits. This caution should be explained to brothers and sisters serving in First Aid.

43. Personnel: Only adults may serve in the First Aid Department. Where possible, the department should be sufficiently staffed with health-care professionals, such as physicians, nurses, paramedics, and emergency medical technicians (EMT), when we are in the building, including during preassembly and postassembly work. It is preferred that only those who are licensed or certified in one of the above categories be used to respond to emergencies and, as needed, to call emergency services. First Aid volunteers should provide the First Aid overseer with a copy of their certification. Any medical professionals who volunteer to serve in First Aid do not represent the department if they choose to offer assistance beyond the limited departmental assignment already described. If someone decides to administer

professional care at the assembly, he should understand that this is his own personal decision and responsibility.

44. Those not licensed or certified in one of the above categories may volunteer to assist in the First Aid Department in a supporting role. In an emergency situation, First Aid volunteers should give way to anyone more qualified. There is no need to make rounds looking for opportunities to render assistance. At least one licensed or certified representative from First Aid should be present at the baptism.

45. **Confidentiality:** First Aid volunteers should treat the details of situations cared for by the department, including any medical problems described, as confidential. These details should not be discussed with unauthorized individuals.

46. **Room and Supplies:** The First Aid room should be staffed to the degree possible by at least two persons at all times. The First Aid room should contain directions and/or a map to one or more nearby hospitals and directions to one or more locations where prescription and over-the-counter medications may be purchased.

47. No prescription drugs should be stocked in the First Aid Department. Only a licensed physician may carry and administer prescription drugs. A paramedic may carry prescription drugs and administer them under the direction of a licensed physician. The department should have a small supply of pain relievers, bandages, disinfectants, feminine hygiene items, and so forth, for accidents, emergencies, or other minor needs. Individuals should be allowed to select what they need from the items available. They should be encouraged to obtain items from a local source in the future.

48. Unless otherwise approved by the Convention and Assembly Desk in the Service Department, no uniforms are to be worn by First Aid volunteers. Oxygen should not be brought to the facility for First Aid use. However, if oxygen is on the premises, only a licensed physician, registered nurse, paramedic, or certified EMT should administer it. The taking of blood pressure, when deemed necessary in caring for an emergency, must be done by someone licensed or certified to do so. When handling cases such as seizures and when administering CPR, procedures should be followed to protect both parties from the transmission of disease. Automatic external defibrillators should not be brought to the facility for First Aid use. However, if any are on hand in the facility, someone trained to use this equipment must be on duty at all times in the First Aid Department.

49. Some cots or beds should be set up in First Aid for emergency use only. The cots should be screened off or located in an adjacent room so that they are not visible to those entering the department. A reasonable time limit should be placed on the use of the cots. Coverings on cots and pillows should be changed after each use. Disposable paper pillowcases and sheets may be obtained for this purpose. One or two wheelchairs should be available for temporary emergency needs.

50. **Emergencies:** Where possible, an ambulance or a similar emergency service should be on call rather than on-site. If someone needs more than basic first aid, it should be recommended that he be transported to the hospital. If the individual is in agreement, First Aid may call emergency services and should arrange for someone to meet them upon their arrival so that they can be escorted to the individual's location. On the other hand, the individual may decide to have a family member or friend provide transportation. If the person refuses to be transported, First Aid may wish to consult with a close family member, if one is present, to explain why the person should seek medical help. If the person continues to refuse transport, then it is his own responsibility. However, the interaction should be

recorded in a *Risk Incident Report* (TO-5). As a reminder, a *Risk Incident Report* should be completed for any incident that involved serious illness or that involved or nearly involved personal injury requiring medical treatment beyond minor first aid. The report should be submitted to the Branch Risk Management Desk in the Accounting Department within 72 hours of the incident.

INSTALLATION

51. An Installation Department would likely not be needed when the assembly is held at an Assembly Hall. The Installation Department assists as needed with the setup, maintenance, repair, and move-out needs of the assembly. If construction or repair work is needed and allowed by the facility, it is the responsibility of the installation overseer to ensure that volunteers meet any requirements stipulated by the facility contract and local laws.

52. **Signs:** It is the responsibility of the installation overseer to ensure that necessary signs are on hand and properly installed. All signs should be approved by the assistant assembly overseer. Signs must be installed in a manner that does not mar or deface the building and should be removed at the conclusion of the assembly.—See [3:55](#).

53. **Stage:** The installation overseer(s) is responsible for the stage design. The design, including furniture and decorations, should be simple and tasteful, not distracting in appearance. To the extent possible, the stage should be high enough to have comfortable visibility for all. One or more large-faced clocks that are easily readable by the speaker should be placed on the stage. Do not provide a countdown timer or an electronic signal to the speaker that he is overtime. The design should be agreed upon by all circuit overseers using the same facility and reviewed with the audio/video overseer(s) to minimize technical issues. —See [3:23](#).

54. Normally, a stage is included in the contract. While the facility management may prefer to construct the stage, it is the responsibility of the Installation Department to decorate it. If the facility does not provide the stage, the contract representative should contact the Convention and Assembly Desk. Thereafter, the Installation Department may be asked to construct it.

55. The Installation Department is responsible for designing and building the theme and yeartext signs. Each year, a sign is provided by the branch office on JW Hub. The theme and yeartext signs should have lettering large enough to be seen easily by all in the audience, and are to be displayed during the entire program. Video monitors can be used to display the assembly theme and yeartext.—See *Audio/Video Guidelines for Assemblies and Conventions* (CO-160), chapter 4, paragraphs 11-12.

56. If more than one assembly is scheduled at a facility, costs can be reduced if flowers and decorations are shared to the extent possible. After the last assembly, stage materials and decorations can be liquidated for a suggested contribution.

LOST & FOUND AND CHECKROOM

57. The Lost & Found and Checkroom Department should be staffed at all times the facility is open.

58. **Lost & Found:** Inexpensive items should be displayed. However, wallets, purses, and expensive items should not be displayed. Persons claiming them must be able to identify the items.

59. If individuals, particularly children, become separated from their group or parents, they should be brought to the Lost & Found and Checkroom Department. Sisters working in this department may be especially helpful in attending to lost children. No announcements regarding lost persons are to be made. The Attendant Department, the assembly overseer, and the circuit overseer should be notified of any such persons.

60. After the assembly, any remaining items should be held by the department overseer. If those who later inquire about an item can accurately describe it, the item may be forwarded to them at their expense. Unclaimed cash should be given to the Accounts Department at the conclusion of the assembly. Unclaimed items of significant value, such as expensive watches, rings, and cameras, should be held by the assembly overseer until the next circuit assembly. Thereafter, they should be exchanged for their monetary value and the proceeds deposited in the circuit account. Remaining unclaimed items can be disposed of locally at the discretion of the assembly overseer.

61. **Checkroom:** Checkroom volunteers should employ some means of identifying coats, luggage, packages, and other checked items. They should ensure that all checked items other than clothing have identification showing the owner's name, congregation, address, and telephone number.

PARKING

62. The Parking Department oversees all parking facilities controlled by the assembly and is responsible for the safety of pedestrians and vehicles in the parking area(s).

63. Parking attendants should be mature brothers, preferably elders or ministerial servants, who demonstrate good judgment. A brother under 20 years of age may be used as a parking attendant if he is a ministerial servant. The attendants should be alert, courteous, and kind. Enough parking attendants should be assigned so they can be rotated in shifts. Since some parking attendants miss parts of the program, the circuit overseer may decide to recruit qualified brothers who are assigned to attend other assemblies. In this way, these brothers can attend their assigned assembly with their families.

64. Each parking attendant should be given an assignment and a copy of *Assembly and Convention Parking Attendant Instructions* (CO-65) well in advance of the assembly. The use of high-visibility safety vests is recommended.

65. If the assembly is not held at an Assembly Hall, the contract representative and each assembly overseer, assistant assembly overseer, and parking overseer using the facility should work together to develop a parking plan. Well in advance of the assembly, each assigned congregation should be provided with a copy of the plan, which should show the recommended routes to the facility and parking location(s). This plan should also specify routes for entering and exiting the parking areas. A few legally placed signs may be used to direct drivers to and within the parking areas. The parking overseer and his assistant(s) should train all those working with them to follow the parking plan.

66. Prior to the assembly, the contract representative and each assembly overseer and assistant assembly overseer using the facility should designate a drop-off area near a convenient facility entrance for the disabled, elderly, and infirm. If needed, a convenient location should also be selected for buses to drop off and pick up their passengers. We do not encourage the use of shuttles to transport attendees from the parking areas to the facility.

67. Before the parking areas open on the day of the assembly, the parking overseer should meet with all parking attendants. He should review the direction on handling disruptive individuals that appears in [Chapter 3, paragraphs 18-19](#), the parking plan, and *Assembly and Convention Parking Attendant Instructions*. He should also review the emergency procedures so that all parking attendants will know their duties in the event of an evacuation or other emergency, including how to make immediate contact with the First Aid Department and the parking overseer or his assistant. The meeting should conclude in time for all parking attendants to assume their assigned positions no later than 15 minutes prior to the opening of the parking areas.

68. The parking areas should be fully staffed prior to opening and until closing. In the morning and evening, when traffic is heaviest, a sufficient number of parking attendants should be stationed at each entrance and exit as well as throughout the parking areas to give proper direction to drivers. Throughout the assembly, the parking overseer and his assistant(s) should regularly visit and encourage the parking attendants.

69. Parking attendants will direct only those with government-approved placards or license plates for the disabled to park in spaces legally marked as reserved for them. According to the need, the contract representative and each assembly overseer and assistant assembly overseer using the facility may designate additional parking areas for the disabled, elderly, and infirm. These areas should be included on the parking plan. A sufficient number of parking attendants must be assigned to these areas to ensure that only the disabled, elderly, or infirm park there.

70. Although fewer parking attendants will be needed between the morning and evening rush periods, a sufficient number should be assigned in pairs to monitor the parking areas regularly. Golf carts or other motorized vehicles should not be borrowed from facility management or rented from an outside source for this purpose. Parking attendants may use their personal vehicles or bicycles if the parking areas are large. The presence of parking attendants is a strong deterrent to vandalism and theft. If parking attendants observe such activity, they should immediately contact the parking overseer or his assistant for direction. The facility's security personnel or the police should be contacted if the situation warrants it. The parking overseer or his assistant should immediately inform the assembly overseer or the assistant assembly overseer, who will in turn inform the circuit overseer. Brothers should exercise extreme caution so that none are injured or their safety jeopardized.

ROOMING

71. Depending on local circumstances, a Rooming Department may not be needed. If a Rooming Department is needed, the rooming overseer should follow closely the direction contained in *Circuit Rooming Guidelines* (CO-70) under the direction of the branch appointed rooming coordinator.—See [Chapter 6, paragraph 5](#), for direction on rooming when an assembly is held at an Assembly Hall.

72. Complimentary rooms are used to accommodate attendees who are in special full-time service, such as missionaries, circuit overseers, Bethelites, and special pioneers. In addition to any complimentary rooms earned at the hotels, the rooming overseer should have private-home accommodations available if needed. The assembly overseer and the assistant assembly overseer, not just the rooming overseer or the brothers selected to assist him, decide who will be assigned to complimentary accommodations. When a request for accommodations is received from someone in special full-time service, the assembly overseer should do his best to fill the request. The assembly overseer may take the initiative to check with

the circuit overseer to determine what accommodations will be needed by the circuit overseer and, if necessary, the branch representative.—See [2:29-30](#).

TACTILE INTERPRETATION

73. Circuit overseers for sign-language assemblies may form a Tactile Interpretation Department to serve the needs of deaf persons who are blind or partially sighted. The department overseer will work under the direction of the assembly overseer. Tactile interpretation should normally be done in the main auditorium. The department may provide monitors for viewing by the partially sighted. These should be located where they will not distract other attendees.

74. The department overseer will arrange for the training and scheduling of interpreters. A sufficient number of interpreters are needed so that they can rotate in shifts without becoming overly tired. Well before the program, interpreters should be given access to any videos that they will interpret. The department may interpret for disfellowshipped persons. Interpretation for minors should be done in the presence of a parent or guardian.

TRUCKING AND EQUIPMENT

75. A Trucking and Equipment Department should be established only if circumstances merit such and would likely not be needed when the assembly is held at an Assembly Hall. The Trucking and Equipment Department is responsible for locating and transporting the equipment necessary to operate the assembly(ies). If the trucking and equipment overseer feels that certain equipment needs to be rented or purchased, he should advise the assistant assembly overseer. Prior to renting or purchasing any equipment, the circuit overseer and the assembly overseer must obtain the approval of the Convention and Assembly Desk in the Service Department.—See [2:14](#).

76. Forms and instructions used in connection with the Trucking and Equipment Department at conventions may also be used at assemblies. For example, the *Equipment Record and Receipt* (CO-30) form may be used to record the receipt and return of borrowed equipment. The *Convention Delivery Order* (CO-31) may be used to record where and when materials were picked up and returned.—See *Instructions for Convention Trucking and Equipment Department* (CO-43).

77. Borrowed, leased, or rented equipment should be inspected for existing damage before taking possession of it. The equipment should be properly cared for and returned in good condition. However, the assembly organization is not obligated to perform extensive repairs on borrowed equipment unless it was damaged during assembly use.

78. All drivers must be baptized brothers in good standing, be properly licensed, and have appropriate driving experience. Any exceptions must be approved by the Convention and Assembly Desk. Whoever dispatches the vehicle is responsible to confirm that the driver and the vehicle (whether the vehicle is owned by the driver or someone else) have the proper credentials and appropriate insurance.

79. It is not necessary to request insurance coverage from the Branch Risk Management Desk in the Accounting Department, since the owners of all vehicles used must have ample insurance coverage. The trailer is covered by the tractor's insurance (not bobtail insurance) when a locally owned, fully insured vehicle is transporting it.

80. Contact the Branch Risk Management Desk if any questions arise regarding insurance. If any vehicle, whether branch-owned, rented, leased, or borrowed, is involved in an

accident, this should be reported immediately to the circuit overseer and the assembly overseer, who in turn will inform both the Convention and Assembly Desk and the Branch Risk Management Desk. The circuit overseer and the assembly overseer should provide photographs, police reports, or witness statements if available.

CHAPTER 4 ALTERNATIVE ARRANGEMENTS FOR ATTENDING CIRCUIT ASSEMBLIES

1. Because of travel cost and other limiting circumstances, a congregation may find it difficult to attend the circuit assembly. If a congregation requests approval to view a recording of or tie in to a circuit assembly program and the circuit overseer believes the request has merit, he should contact the Convention and Assembly Desk in the Service Department and provide answers to the following questions:

- (1) Which congregation is making the request? How many are expected to attend at the alternative location?
- (2) What are the extenuating circumstances that prevent the congregation from traveling to the assembly?
- (3) Where will the program be viewed? If the program will be viewed in a Kingdom Hall, have the bodies of elders using the Kingdom Hall given their approval? (Meeting schedules should not be adjusted so that the Kingdom Hall can be used to view the program. If necessary, an auxiliary room in the Kingdom Hall or a convenient location other than the Kingdom Hall may be used.) Is a capable appointed brother available to oversee the setup at the alternative location?
- (4) Is the recording of the assembly typically available on JW Stream in the target language? If so, this method is preferred over tying in to the assembly. If not, the Convention and Assembly Desk may be able to arrange for a recording to be posted. Permission will be granted to view only recordings that are available on JW Stream.
- (5) Will the assembly that the congregation was assigned to attend still be well-supported? What is the expected attendance at that assembly? Will there be a sufficient number of qualified elders or ministerial servants available to present the program parts and care for assembly organization if approval is given to the request?

2. If the branch office gives approval and publishers from more than one congregation will be attending at the alternative location, the circuit overseer should designate one congregation to serve as host. Additionally, he should assign a capable elder or ministerial servant to oversee the event. This brother would ensure that any necessary arrangements for cleaning, parking, and so forth, are cared for.

3. A congregation attending at an alternative location would in most cases conduct its own abbreviated *Watchtower* Study as is done during the visit of the circuit overseer rather than view a recording from a past week's study. When a recording is viewed, prayers should be said locally.

4. In rare instances, those approved to attend at alternative locations may include baptism candidates. If the candidates will be tying in to the baptism talk, the speaker should be informed of this in advance so that he can acknowledge these candidates while presenting his talk. This advanced notice would especially be needed if there are no candidates at the assembly location but candidates are present at the alternative location. The number baptized should be reported to the circuit overseer.

5. The total attendance count for the circuit assembly should include those who are actually in attendance and any in the circuit who are viewing the program live at an alternative location. Contribution boxes should be available at alternative locations. Two brothers should collect the contributions and record the amounts received. The funds should be deposited in the bank account of the host congregation. These funds may be used to care for any

expenses directly related to the alternative arrangement. Any remaining funds should be forwarded to the branch office.

CHAPTER 5 MULTILANGUAGE FIELDS

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VIEWING RECORDINGS OF OR TYING IN TO PROGRAMS

1. A pregroup or group might desire to view a recording of or tie in to a circuit assembly program held in another language. A congregation might make a similar request if the circuit assembly to which it is assigned will not be presented in the language of the congregation. If a congregation requests approval (whether for itself or for a pregroup or group that it hosts) to view a recording of or tie in to a circuit assembly program and the circuit overseer believes the request has merit, he should contact the Convention and Assembly Desk in the Service Department and provide answers to the following questions:

- (1) Which congregation is making the request? How many are expected to view the program? Is this request being made for the congregation as a whole or for a pregroup or group that is hosted by the congregation?
 - (2) Where will the program be viewed? If it can be viewed at the same time and in the same location that the congregation's circuit will be attending, this is preferred. Perhaps an auxiliary room at the assembly location can be used. If this is not possible, the pregroup, group, or congregation should attend the assembly with their host congregation or circuit and then tie in to or watch a recording of the assembly in the other language at another time and location. If the program will be viewed at a Kingdom Hall, have the bodies of elders using the Kingdom Hall given their approval? (Meeting schedules should not be adjusted so that the Kingdom Hall can be used to view the program. If necessary, an auxiliary room in the Kingdom Hall or a convenient location other than the Kingdom Hall may be used.) Is a capable appointed brother available to oversee the setup?
 - (3) Is a recording of the assembly typically available on JW Stream in the other language? If so, viewing that recording is preferred over tying in to the assembly. Permission will be granted to view only recordings that are available on JW Stream.
2. A congregation that receives approval to view a recording of or tie in to a circuit assembly program would in most cases conduct its own abbreviated *Watchtower* Study, as is done during the visit of the circuit overseer, rather than view the recording of a past week's study. The same would be true of a group that normally holds its own *Watchtower* Study. Otherwise, the local elders can decide how to handle matters. When a recording is viewed, prayers should be said locally.
3. If the branch office gives approval for the event to be held at a time and location other than the congregation's assigned circuit assembly and publishers from more than one congregation will be attending, the circuit overseer should designate one congregation to serve as host. Additionally, he should assign a capable elder or ministerial servant to oversee the event. This brother would ensure that any necessary arrangements for cleaning, parking, and so forth are cared for.
4. Contribution boxes should be available. Two brothers should collect the contributions and record the amounts received. The funds should be deposited in the bank account of the host

congregation. These funds may be used to care for any expenses directly related to the event. Any remaining funds should be forwarded to the branch office.

SIMULTANEOUS INTERPRETATION

5. If it is not possible for program parts to be presented in the language and it is not possible to view a recording of or tie in to a circuit assembly in the language, circumstances may warrant that consideration be given to presenting simultaneous interpretation at an assembly. The circuit overseer should carefully consider with the responsible local brothers whether such interpretation is necessary or practical.
6. In other cases, a different circuit may already be scheduled to present the program in the language. If publishers would like to attend such assemblies, there is no objection to their doing so. Good communication among the circuit overseers involved will help resolve questions on scheduling a visit to the congregation or group.
7. When the circuit overseer believes a request for simultaneous interpretation is appropriate, he should send a report to the Convention and Assembly Desk in the Service Department to explain the reasons for the request. The report should include answers to the following questions: How many publishers and interested persons would benefit from simultaneous interpretation of the program? How much of the program can be interpreted? How many elders and ministerial servants qualify to interpret the program? How many other publishers qualify to interpret the program? Would interpreting the program work a hardship on the interpreters or their families? What arrangement will be made so that others in attendance will not be unduly distracted by the interpretation? (Normally, this can be done by using an FM transmitter. The interpreters can sit in a separate area and use earphones or a speaker to hear the language of the program and then interpret the program into a microphone connected to a mixer for the FM transmitter. This may require the circuit to purchase such equipment. Each attendee can bring a small FM receiver with earphones and sit in a designated section of the audience.) After considering the matter, the Convention and Assembly Desk will reply to the recommendation.
8. If simultaneous interpretation is approved, a qualified brother and an assistant should be selected to coordinate the interpretation under the direction of the assembly overseer. If possible, the brother selected should know the language. The circuit overseer should meet with the one coordinating the interpretation to decide on such matters as the seating area, lighting, and sound.
9. It is the circuit overseer's responsibility to assign interpreters at circuit assemblies. Of course, he will work closely with the brother assigned to coordinate the interpretation. Comments on the interpreting ability of those recommended should be obtained discreetly from elders who can speak the language, preferably native speakers. If no qualified brothers are available for this, comments may be obtained discreetly from mature and well-qualified sisters. Interpreters should be exemplary Christian publishers. Each year, it should be confirmed that the interpreter's Congregation Service Committee approves of him being used this way. Accurate knowledge of the truth of God's Word is required in order to interpret Scriptural thoughts correctly into another language. Good comprehension of the languages involved is essential. One cannot interpret a message that he does not fully understand.
10. Interpreters need to understand the interpreting process. Usually, a word-for-word interpretation fails to convey the speaker's thoughts faithfully. Interpreting requires comprehension of thoughts. Thus, interpreters should concentrate on what is being said from the stage

and endeavor to convey such thoughts clearly, accurately, and completely while keeping up with the speaker.

11. Highly skilled interpreters should be used for longer, more difficult parts and for prayers. If there are only a few highly skilled interpreters in the circuit, either they could be assigned to interpret multiple parts or some from outside the circuit could assist. Less-skilled interpreters may be used for smaller, easier parts, including assistant parts, but only if needed. Copies of outlines should not be handed out indiscriminately to all those involved with interpretation. However, it is acceptable to give a copy of a talk outline in advance to the one who is actually assigned to interpret that specific talk. This is for preparation purposes only, and the outline should not be used by the interpreter during the actual presentation of the talk. The outline should be returned or destroyed after the program. Before delivery of the talk, the speaker should meet with the interpreter to cover pertinent information.—be p. 55.

12. If brothers who know the language are available to serve as attendants, it would be preferable for them to do so. They should control who sits in the designated section. Family members and companions of those listening to the interpretation should also be allowed to sit in this area. If all or most of the seats in the section are needed, the attendants should kindly give the best seating to those who depend on the interpretation and their immediate families or helpers. It may be necessary to restrict access to this area. Of course, if there are enough seats to accommodate persons who wish to improve in their use of the language and if their joining this audience will not overcrowd the designated area, there will be no need for any restrictions.

13. If possible, assign different interpreters for the chairmen of the morning and afternoon sessions. (It is strongly recommended that only brothers be used if at all possible.) Their duties will include interpreting the session chairman's remarks, cuing the right interpreter during talks with assistant parts, and paying close attention to the interpreters and prompting them upon request with any missed scripture citations, statistics, and so forth.

14. Well in advance of the assembly, the brother assigned to coordinate the interpretation should ensure that all involved understand the arrangements for interpretation. A meeting should be scheduled with all the interpreters on the day of the assembly before the program begins. This may provide an opportunity to discuss acceptable ways of interpreting key terms and scriptures. Interpreters need encouragement, guidance, and warm commendation in their work.

SIGN-LANGUAGE INTERPRETATION

15. No provision should be made for sign-language interpretation for groups at hearing assemblies without permission from the Convention and Assembly Desk in the Service Department. In the event that a deaf person and a signer attend a hearing assembly, only one-on-one interpreting is allowed. However, this should be done discreetly so as not to distract others. Tactile interpreting is allowed at any assembly.

STAND-ALONE ASSEMBLIES

16. If the circuit overseer feels that an assembly would be well-supported and a program could be presented using qualified speakers, interpreters, or video recordings, he should submit his recommendation to the Convention and Assembly Desk in the Service Department for approval. The circuit overseer must verify with the elders that they are in agreement with presenting an assembly before making a request to the branch office. There must be sufficient elders and ministerial servants to present the program in the language and to care

for assembly organization. In his recommendation to the Convention and Assembly Desk, the circuit overseer should include answers to the following questions: What is the estimated attendance for the assembly? How many parts could be presented by qualified elders and ministerial servants? How many parts would be presented using video recordings? Are the appointed brothers being trained in assembly organization?

17. If the circuit overseer does not speak the language of the program and a public talk is scheduled, he should assign a qualified local elder to deliver the talk. All other talks given by a circuit overseer or branch representative who does not speak the language of the program should be delivered through an interpreter. If the circuit overseer or the branch representative is not fluent in the language of the program, he may agree to have his prayer interpreted. Otherwise, a brother fluent in the language of the program may conclude with prayer.

CHAPTER 6 USE OF ASSEMBLY HALLS

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Request to Discontinue Use of an Assembly Hall 8

1. The contract representative, along with the Assembly Hall overseer, Convention Committee members and/or assembly overseers he selects, prepares the operating plan and the *Assembly and Convention Emergency Preparedness Plan* (CO-161) and provides a copy of each to the assembly overseer. (See [2:12](#).) The assembly organization should cooperate fully with these plans. The Assembly Hall overseer will perform a risk evaluation annually. —See [2:42](#).

2. During the assembly, the assembly organization will care for matters pertaining to the event—both organizationally and with regard to the program. A brother who is qualified to respond to issues that may arise with the building or building systems will be on hand during the assembly. He may be the Assembly Hall overseer, his assistant, or another elder designated by the Assembly Hall overseer. An Installation Department and a Trucking and Equipment Department would likely not be needed when the assembly is held at an Assembly Hall.

3. At the conclusion of the assembly, after the building has been thoroughly cleaned, an Assembly Hall representative should accompany the assembly overseer or the assistant assembly overseer on an inspection. If any areas were not properly cleaned, these should be noted and, if possible, corrected immediately.

CONFIRMATION

4. Confirmation for both circuit assemblies for the *next* service year should be submitted immediately following the first circuit assembly of the *current* service year.

ROOMING

5. A Rooming Department would likely not be needed if a brother has been assigned to serve as the rooming coordinator for the Assembly Hall. The assembly overseer and the assistant assembly overseer should be able to care for rooming needs.

ANNOUNCEMENTS

6. Standard announcements are listed in the operating plan.

7. At Assembly Halls an announcement should be made indicating that it is permissible to remain in the auditorium when eating lunch. Limiting what type of food or nonalcoholic drinks may be brought into the Assembly Hall would be inappropriate.

REQUEST TO DISCONTINUE USE OF AN ASSEMBLY HALL

8. As circuit boundaries or other circumstances change, the circuit elders or elders in a circuit section may feel there are sound reasons to schedule their assemblies in a location other than the Assembly Hall where they currently attend. This decision must be carefully considered by not only the circuit elders, but also the circuit overseer and the Convention and Assembly Desk in the Service Department. When initially considering such a move, and

prior to polling the circuit elders, the circuit overseer should seek direction from the Convention and Assembly Desk.

APPENDIX A CHECKLIST FOR CIRCUIT OVERSEER

Matters to Be Cared for Prior to the Assembly

Matters to Be Cared for After the Assembly

MATTERS TO BE CARED FOR PRIOR TO THE ASSEMBLY

- Confirm the date and facility by sending a *Circuit Assembly Confirmation* (S-328) form to the Convention and Assembly Desk in the Service Department.—See [2:38](#).
- Notify congregations of the date of the assembly. Two to three months prior to the assembly, remind the elders to follow the direction in the *Shepherd* book, chapter 20, paragraph 17.—See [2:39](#).
- If deemed necessary and practical, meet with the assembly overseer, the assistant assembly overseer, and selected department overseers before the first assembly in the new circuit or the first time a facility will be used.—See [1:15](#).
- Distribute an updated assembly organization roster whenever changes are needed.—See [1:6](#).
- Make sure that the Audio/Video Department has properly studied the facility and that adequate equipment is installed so that all can hear and view the program clearly.—See [2:16; 3:23](#).
- Confirm that the emergency preparedness plan is up-to-date.—See [2:12](#).
- Confirm the stage design, as needed.—See [3:53-56](#).
- With the assembly overseer, determine what sections of seating will be used.—See [3:12-15](#).
- Determine when to take the attendance count.—See [3:16](#).
- Communicate with the assigned branch representative about his needs. Make necessary arrangements for transportation, rooming, meals, reimbursement of travel, and so forth.—See [2:29-31](#).

MATTERS TO BE CARED FOR AFTER THE ASSEMBLY

- Submit the *Report on Circuit Assembly* (S-318) to the Convention and Assembly Desk in the Service Department.—See [2:4](#).
- Review with the assembly overseer and assistant assembly overseer any department functions that need to be improved.—See [1:16-17](#).
- Arrange for a responsible elder to audit the circuit accounts.—See *Instructions for Circuit Accounting* (S-331).
- Verify that all *Risk Incident Reports* (TO-5) have been forwarded to the Branch Risk Management Desk in the Accounting Department.—See [3:50](#).

APPENDIX B CHECKLIST FOR ASSEMBLY OVERSEER

Matters to Be Cared for Prior to the Assembly

Matters to Be Cared for After the Assembly

MATTERS TO BE CARED FOR PRIOR TO THE ASSEMBLY

- Make sure that any necessary adjustments noted after the previous assembly will be implemented.—See [1:16-17](#).
- With the assistant assembly overseer, confirm that all departments are properly staffed.—See [1:9](#).
- Confirm that the parking plan is up-to-date.—See [3:65-70](#).
- If proof of insurance is required by the rental contract, submit a *Request for Certificate of Insurance* (TO-17) to the Branch Risk Management Desk in the Accounting Department.—See [2:37](#).
- Ensure that cleaning assignments have been sent to congregations.—See [3:33](#).
- Arrange preassembly cleaning if necessary.—See [2:16](#); [3:34](#).
- Assign each department to a specific location at the assembly site.
- Ensure that sufficient refuse containers will be available.—See [3:40](#).
- Communicate with the accounts overseer regarding any financial matters related to the assembly.—See *Instructions for Circuit Accounting* (S-331).
- Determine whether there is a need for a circuit elders' meeting at the assembly.—See [1:18](#).
- Confirm that the emergency preparedness plan is up-to-date.—See [2:12](#).
- Review the latest instructions for all departments, and verify that department overseers have access to the instructions.—See [1:3](#); [2:6-8](#).
- With the assistant assembly overseer and the audio/video overseer, review any specific direction provided by the Local Broadcasting Department regarding the safe setup and use of audio/video equipment.—See [2:19](#).
- Dispense with unclaimed items from the previous assembly.—See [3:60](#).
- Make a thorough inspection of the facility.—See [2:23](#).
- Distribute a sufficient supply of simple directories showing the location of assembly departments.—See [3:10](#).

MATTERS TO BE CARED FOR AFTER THE ASSEMBLY

- Determine the new target balance for the circuit's account.—See *Instructions for Circuit Accounting* (S-331).
- Make a thorough inspection of the facility.—See [2:24](#); [6:3](#).
- Verify that all *Risk Incident Reports* (TO-5) have been forwarded to the Branch Risk Management Desk in the Accounting Department.—See [3:50](#).