

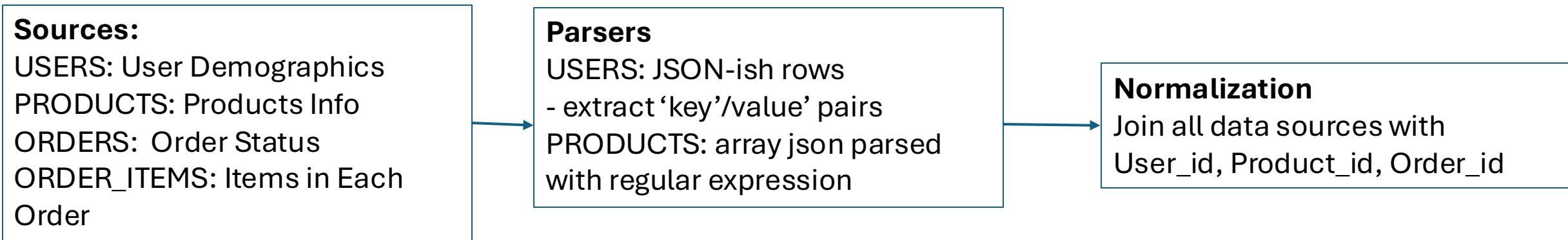


# Loyalty & Growth

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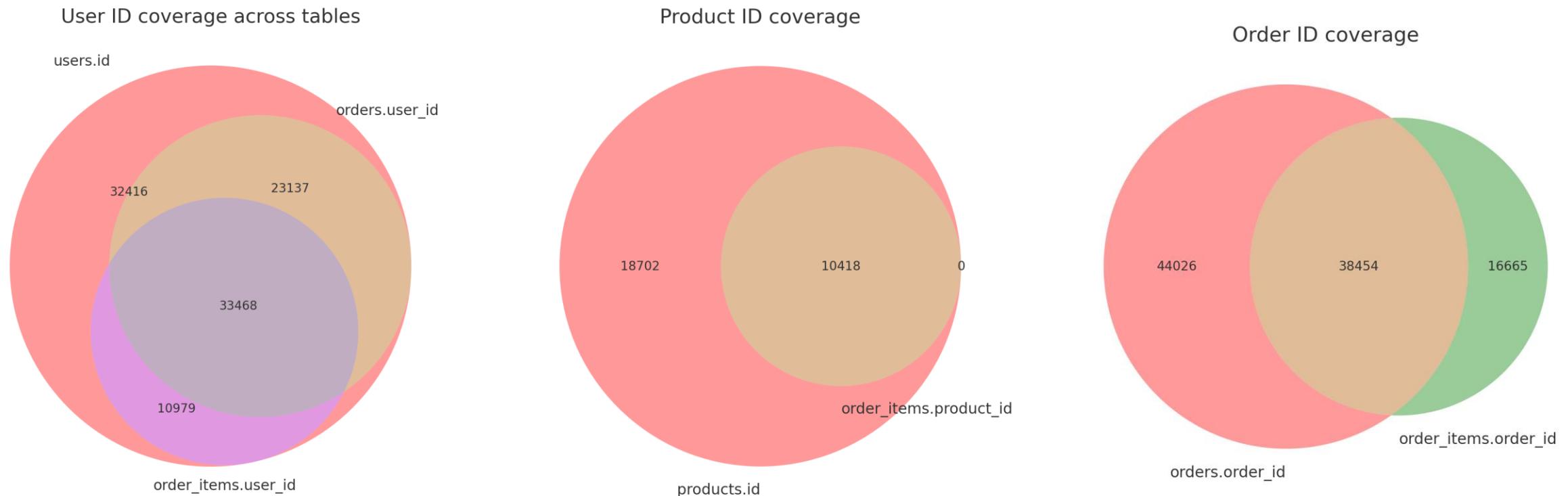
Presented By Yi He

# Data Ingestion & Parser Strategy



# Foundation Check: Data Integrity Across the Customer Journey

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# Objective & Approach

## Business question:

How do we **boost customer loyalty and grow revenue** in this e-commerce business?

## Key questions:

Who are our most and least valuable customers?

Which segments drive revenue today?

How can we **predict future value** to target retention and offers?

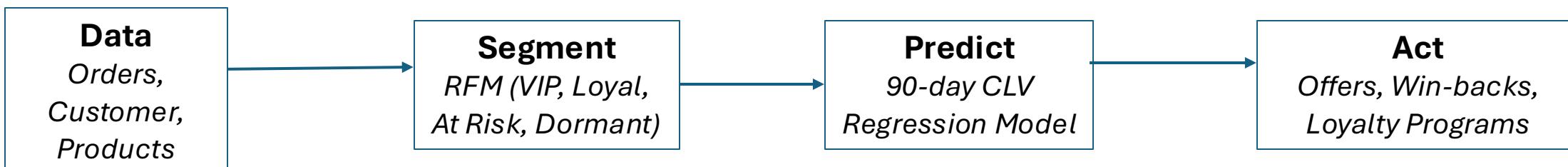
## Approach:

Explore data & customer behavior

Build **RFM segments** (VIP, Loyal, Regulars, At Risk, Dormant)

Train a **90-day CLV model** to score customers

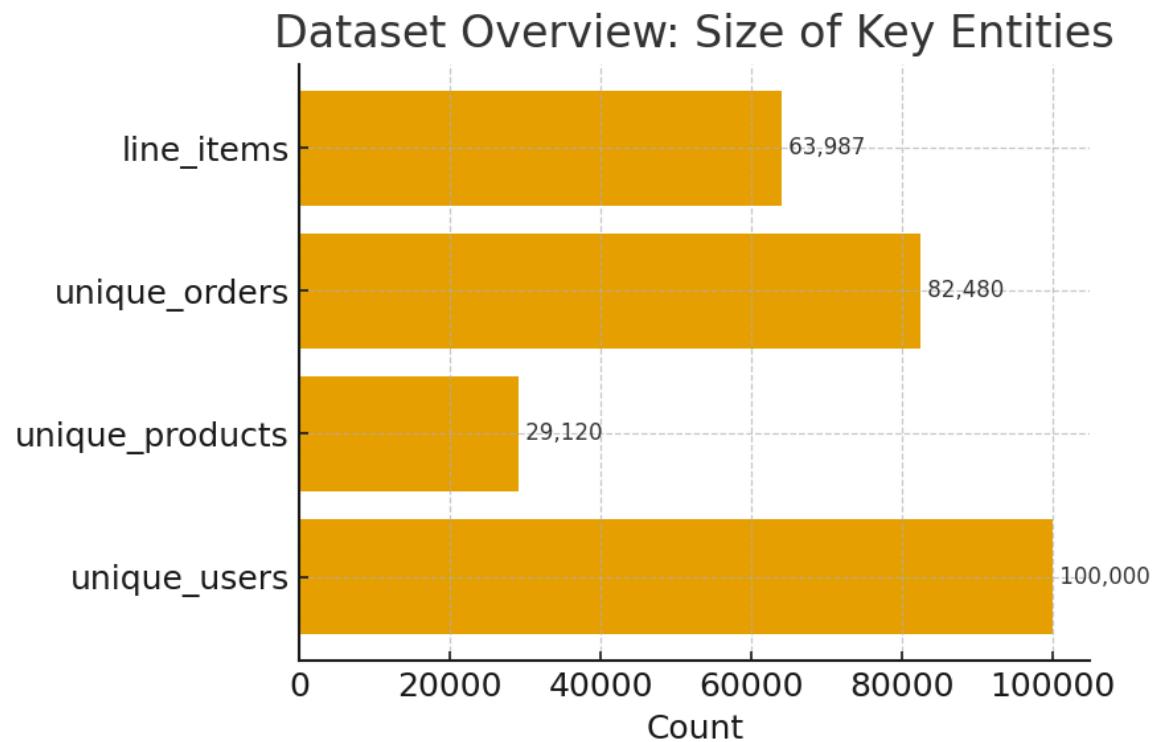
Turn segments + CLV into **loyalty & growth actions**



# Dataset Overview

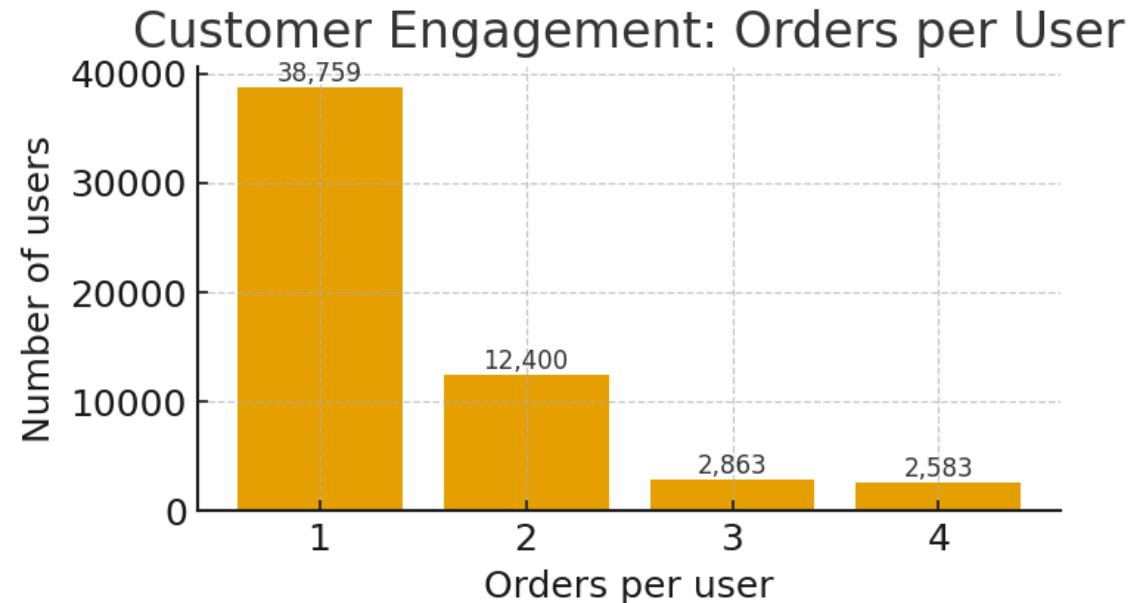
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- A total of 100,000 users have placed 82,480 orders involving 29,120 products.
- The dataset contains 63,987 line items, providing detailed insights at the product level.
- Overall revenue amounts to \$572,956, with an average order value of approximately \$6.95.
- Data started on 2019-01-10 and ended on 2025-08-27, span of 6 years
- This volume is adequate for conducting segmentation, customer lifetime value (CLV), and churn analysis without excessive data sparsity.

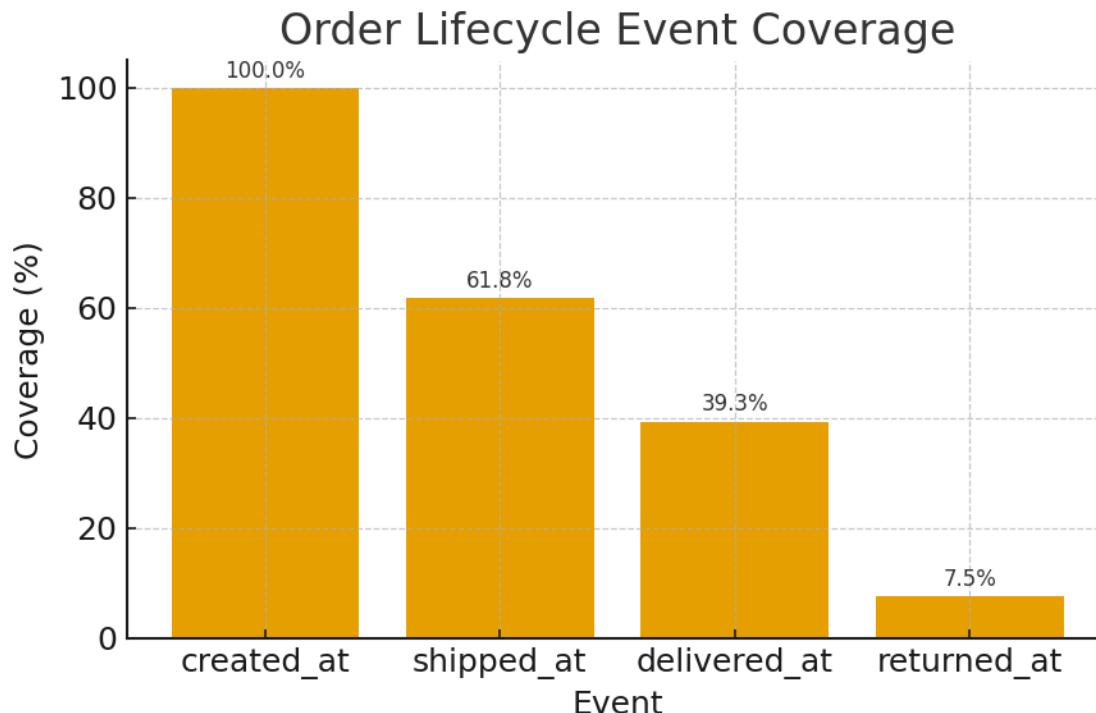


# Customer Engagement: Orders per User

- Most users are one-time buyers:
- 68% place 1 order, 22% place 2 orders.
- Only ~10% place 3+ orders.
- Average orders/user  $\approx 1.46$ , median = 1, 90th percentile = 2.
- This is a low-frequency purchase environment with a long tail of repeat buyers.
- Biggest growth lever: convert one-time buyers into repeat customers



# Order Lifecycle Event Coverage



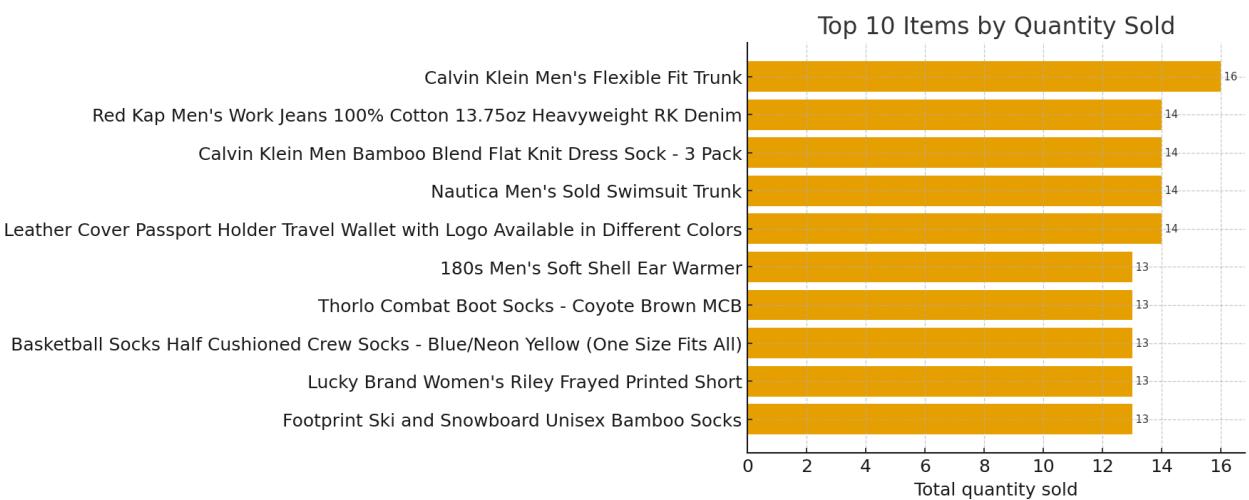
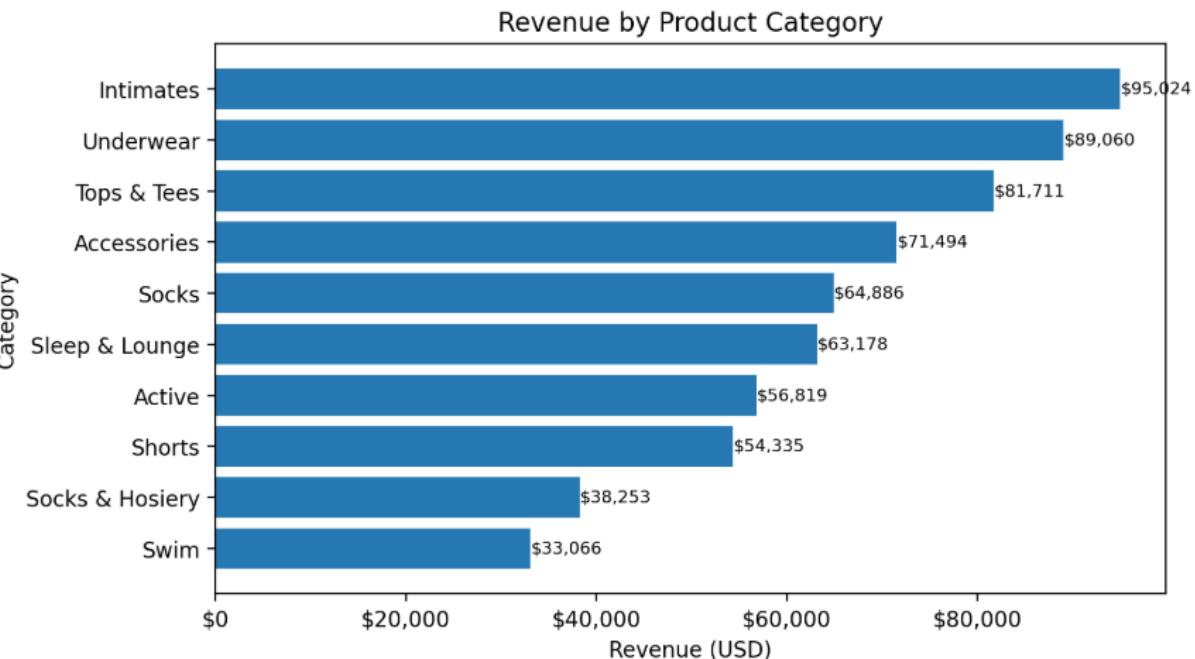
## Counts & conversions

- Most loss occurs pre-shipment; ~19% of delivered orders are returned – optimize fit/size guidance and exchange-first flows.
- Typical door-to-door ~4 days; any corridor well beyond ~5 days is a likely churn risk.
- Returns cluster quickly after delivery; prioritize exchange-first flows.



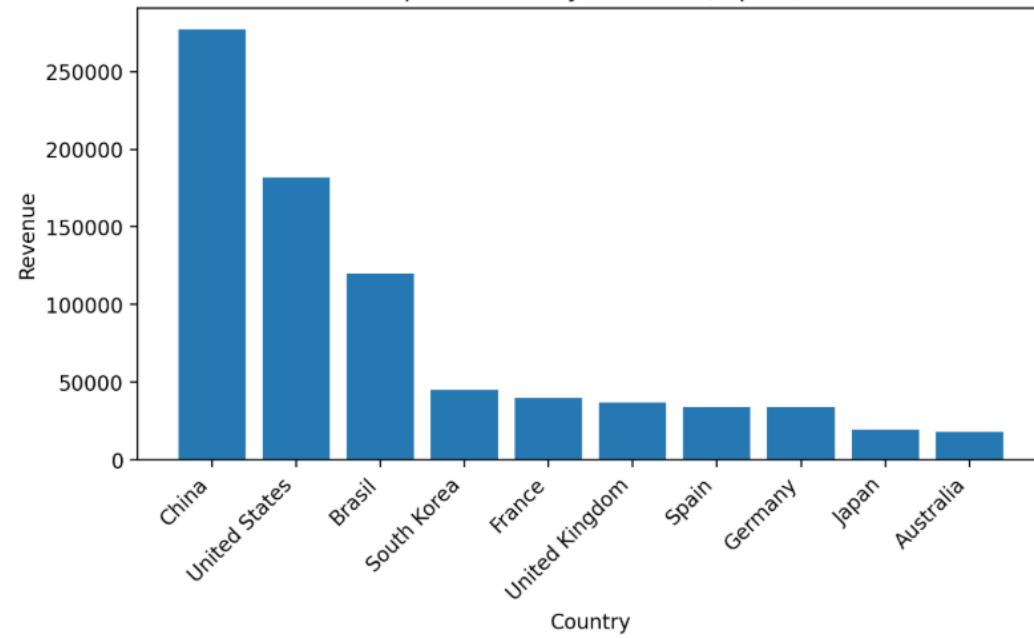
# Top Items & Category

- Best-selling SKUs include a mix of underwear, jeans, dress socks, swim trunks, and travel accessories.
- Quantities are quite close (13–16 units in the top 10), suggesting no single runaway SKU in this slice.
- This indicates a long-tail catalog where many items sell moderately rather than one product dominating.
- Customer: **Karen Mason** (ID 406) — AOV \$113.88, 1 order, revenue \$113.88 2B Buckle V-neck Sweater (ID 1051)

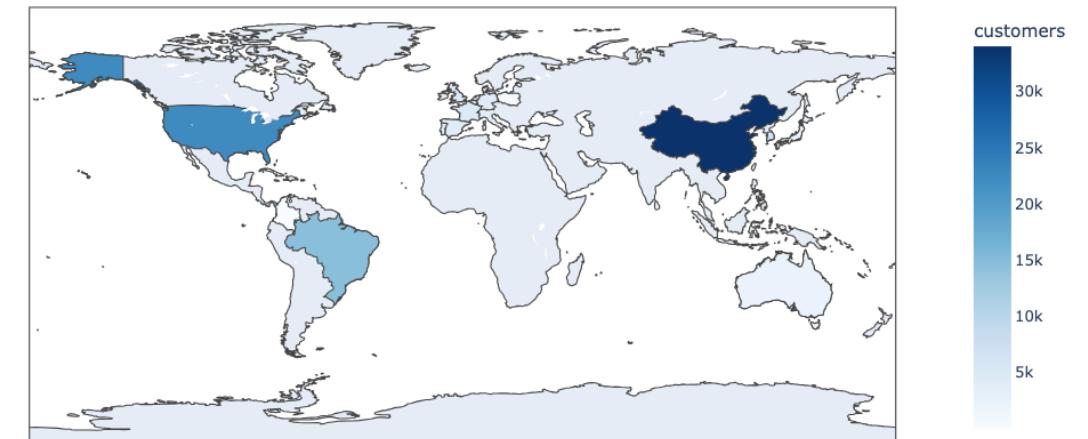


# Customer by Countries

Top Countries by Revenue (Top 10)

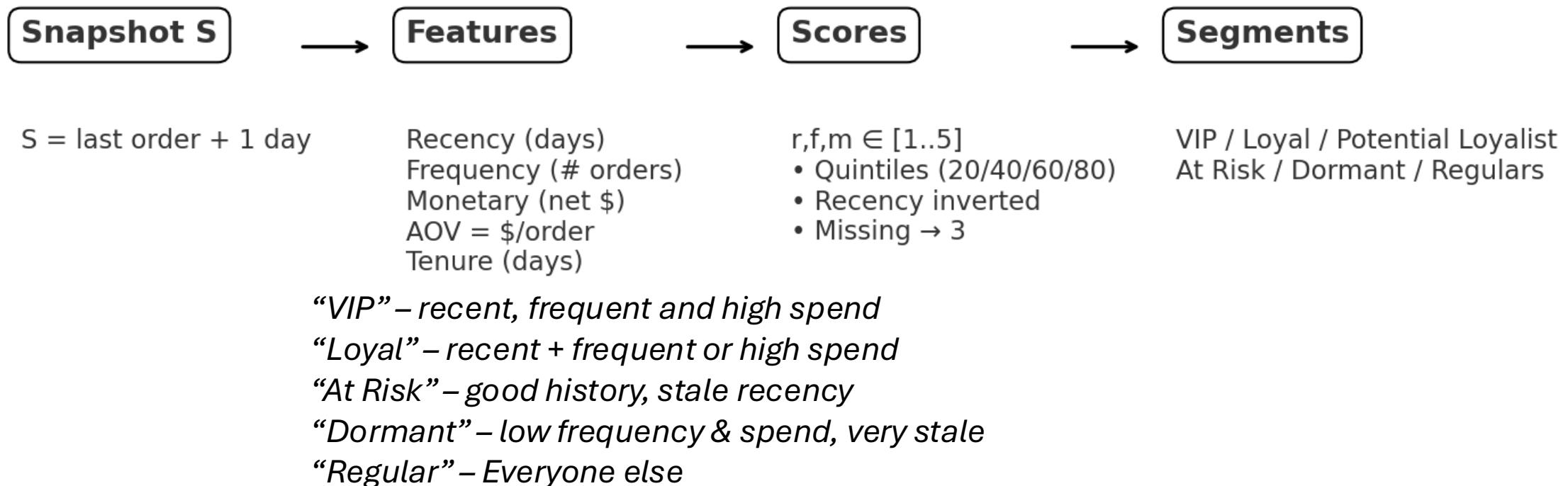


Customers by Country



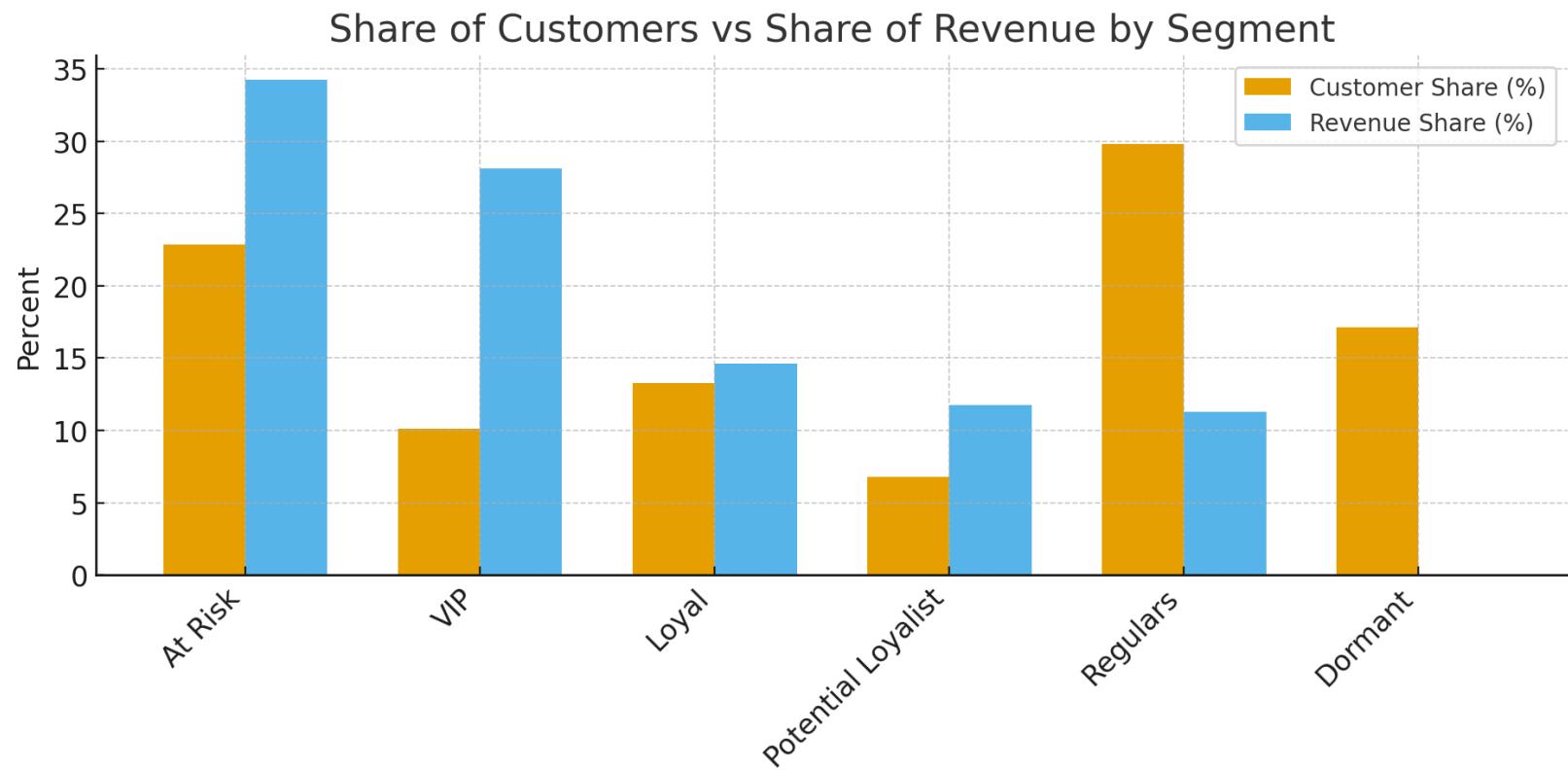
# Customer Segmentation

RFM Segmentation Flow

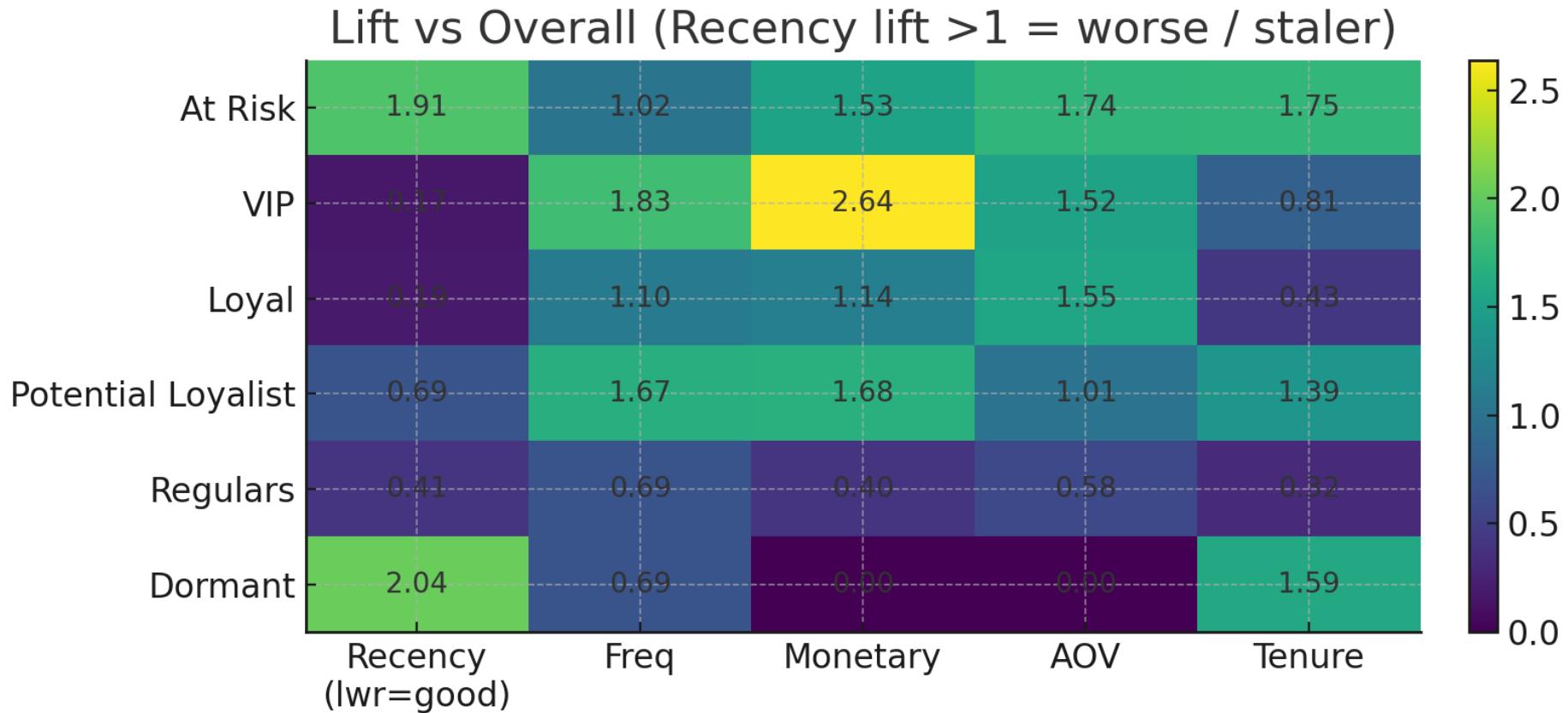


# Customer Segmentation – Shares of customer vs. share of revenue

- VIP: 10% customers → 28% revenue
- At Risk: 23% customers → 34% revenue
- Regulars: 30% customers → 11% revenue
- Dormant: 17% customers → 0% revenue in window



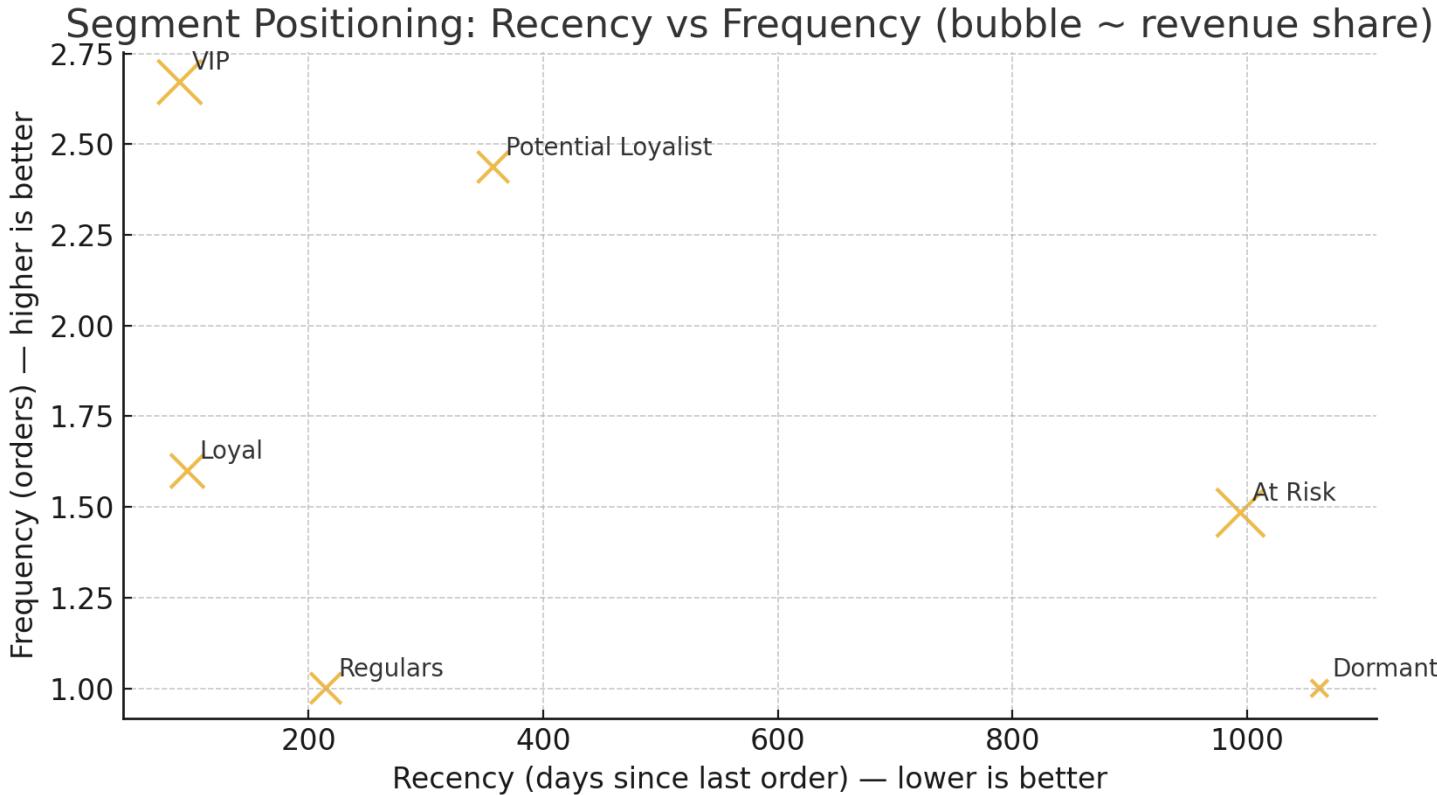
# Segmentation- Lift vs. Overall



- “VIP: frequency 1.8× and spend 2.6× the average.”
- “At Risk: AOV 1.7×, recency 1.9× worse (stale but valuable).”

# Segment Position: Recency vs. Frequency

- “VIP – recent, frequent, ~28% revenue: protect & grow.”
- “At Risk – very stale, mid-freq, ~34% revenue: biggest save opportunity.”
- “Regulars – mid recency, 1 order, modest revenue: prime for 2nd-order accelerator.”
- “Dormant – extremely stale, no recent revenue: broad suppression.”

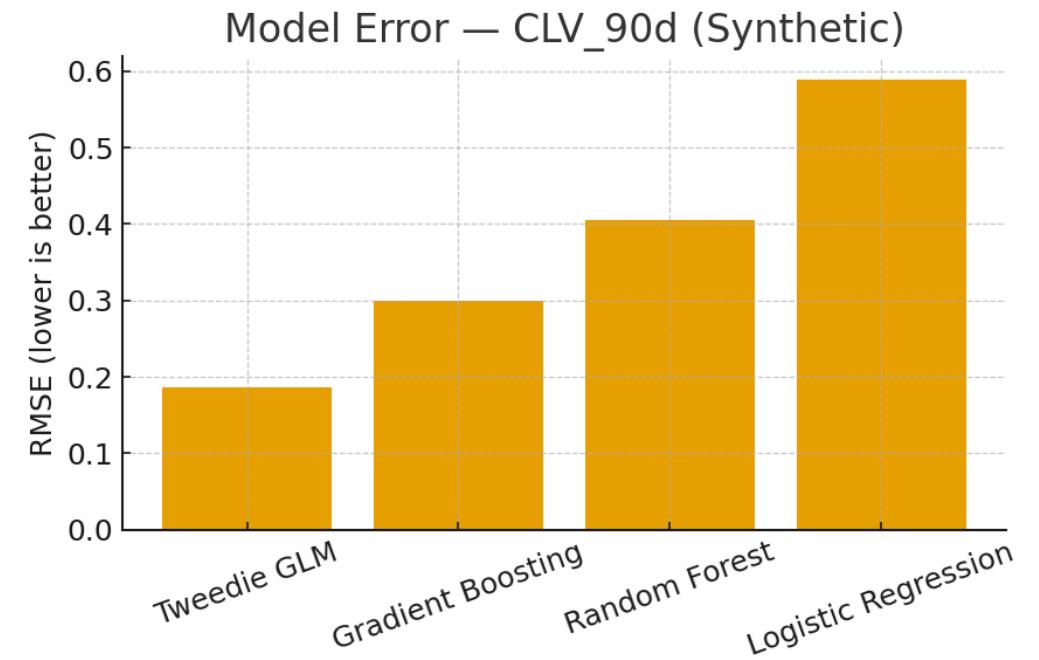
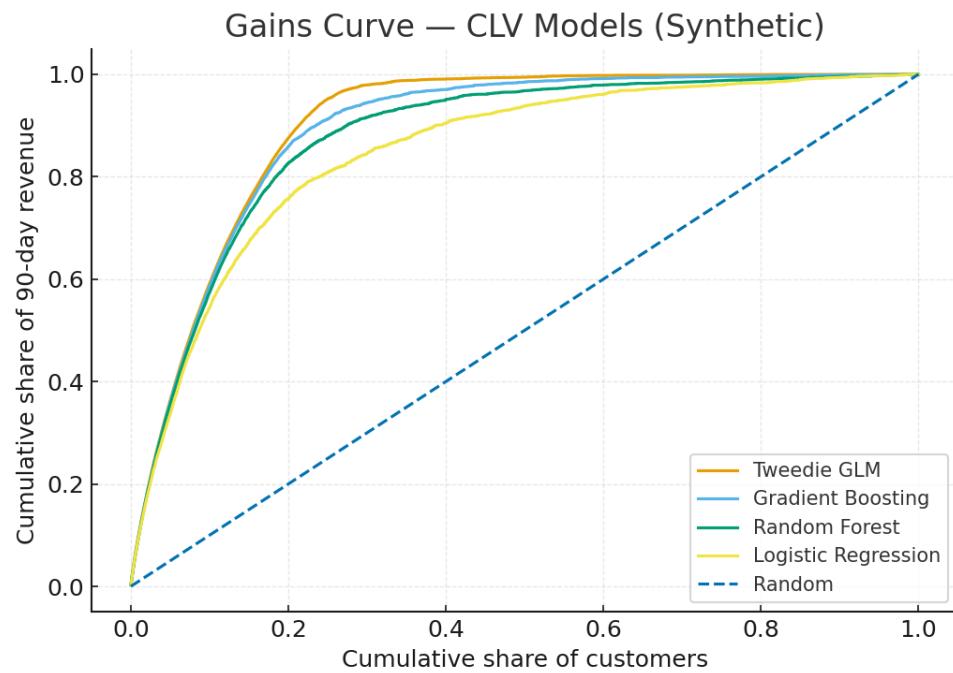


# 90-Day CLV Predictive Model



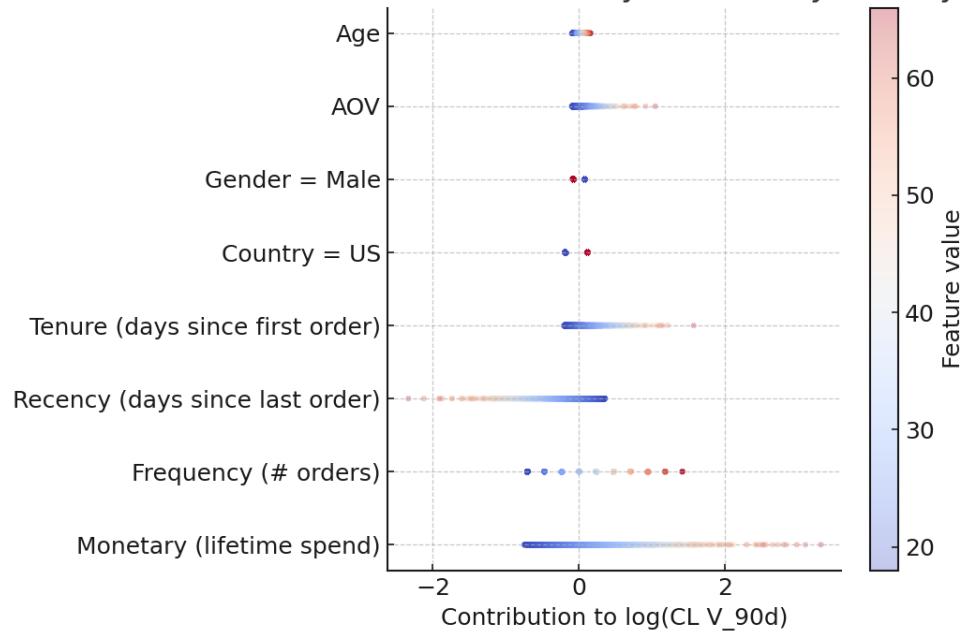
- **Goal:** predict each customer's spend in the next 90 days (CLV\_90d).
- **Setup:** pick a snapshot date S; use all behavior before S as features, revenue from S→S+90d as the label.
- **Features:** recency, frequency, monetary value, AOV, tenure, + simple demographics (age, gender, location).
- **Model:** Tweedie regression (GLM, log link) – built for “lots of zeros + skewed positives”, so it predicts expected CLV\_90d in one step.
- **Output:** a CLV\_90d score for every customer that we overlay on top of the RFM segments (VIP, Loyal, At Risk, etc.) to rank and prioritize.

# Choosing the CLV Model: Ranking Power & Error Across Methods

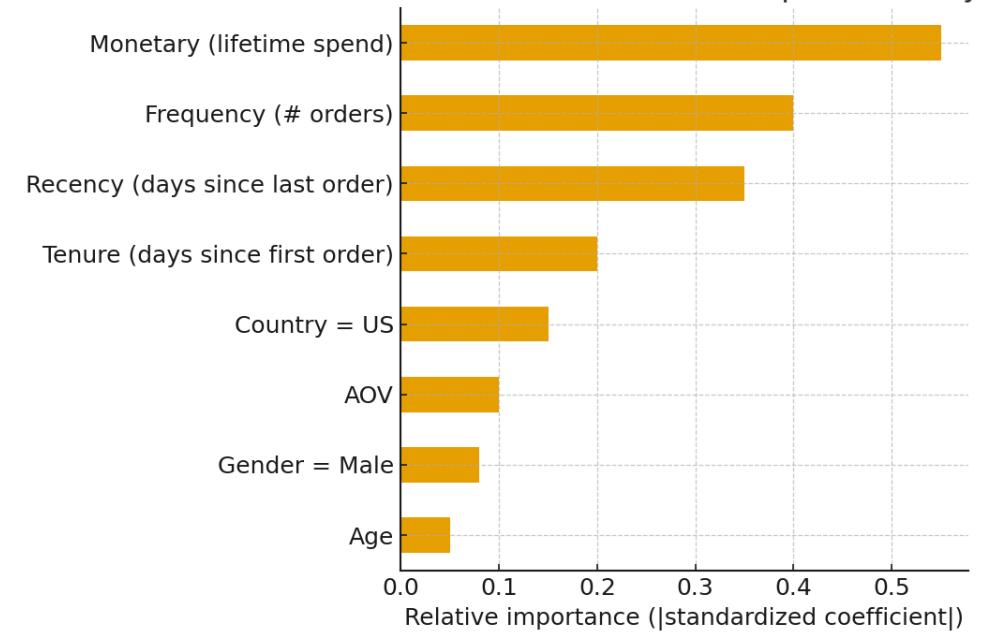


# Interpreting the Tweedie CLV Model: Which Features Matter Most?

Tweedie CLV Model — SHAP-style Summary Plot (Syn)



Tweedie CLV Model — Feature Importance (Syn)



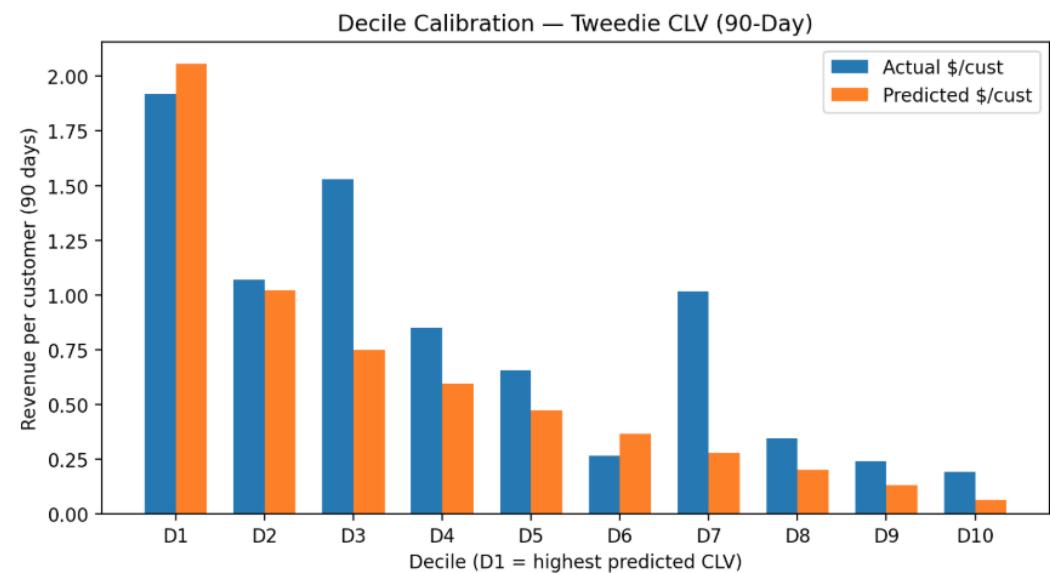
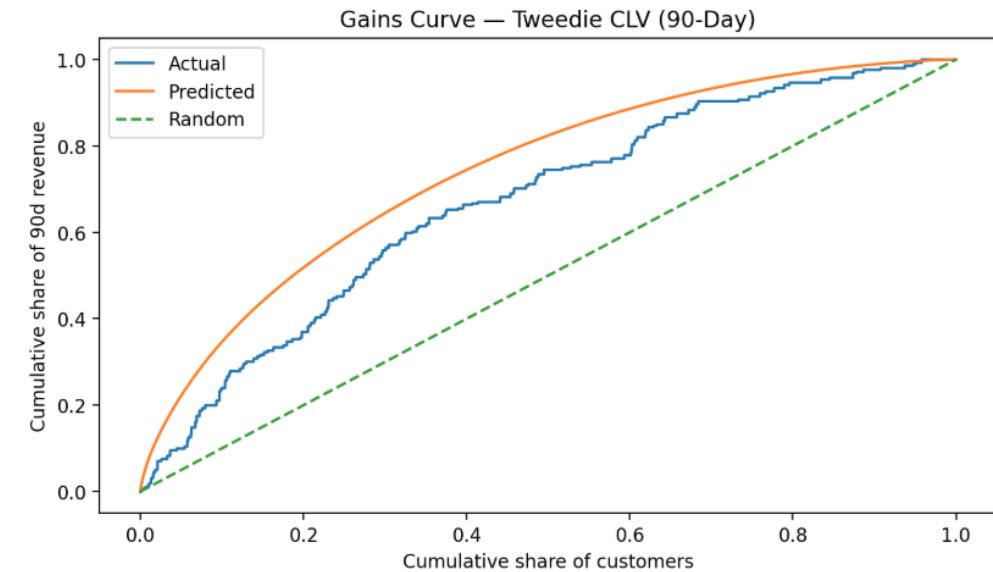
# Model – Performance & Targeting Power

## Ranking / targeting (test set)

- Avg 90-day revenue per customer: \$0.81
- Top 10% by predicted CLV\_90d
  - \$1.92 per customer ( $\approx 2.4 \times$  average)
  - 24% of 90-day revenue vs 10% at random
- Top 20% by predicted CLV\_90d
  - 37% of revenue vs 20% at random

## Takeaway

- Model clearly separates high- vs low-value customers
- Concentrates future revenue in the highest-scored group → ideal for targeting offers, discounts, and premium service



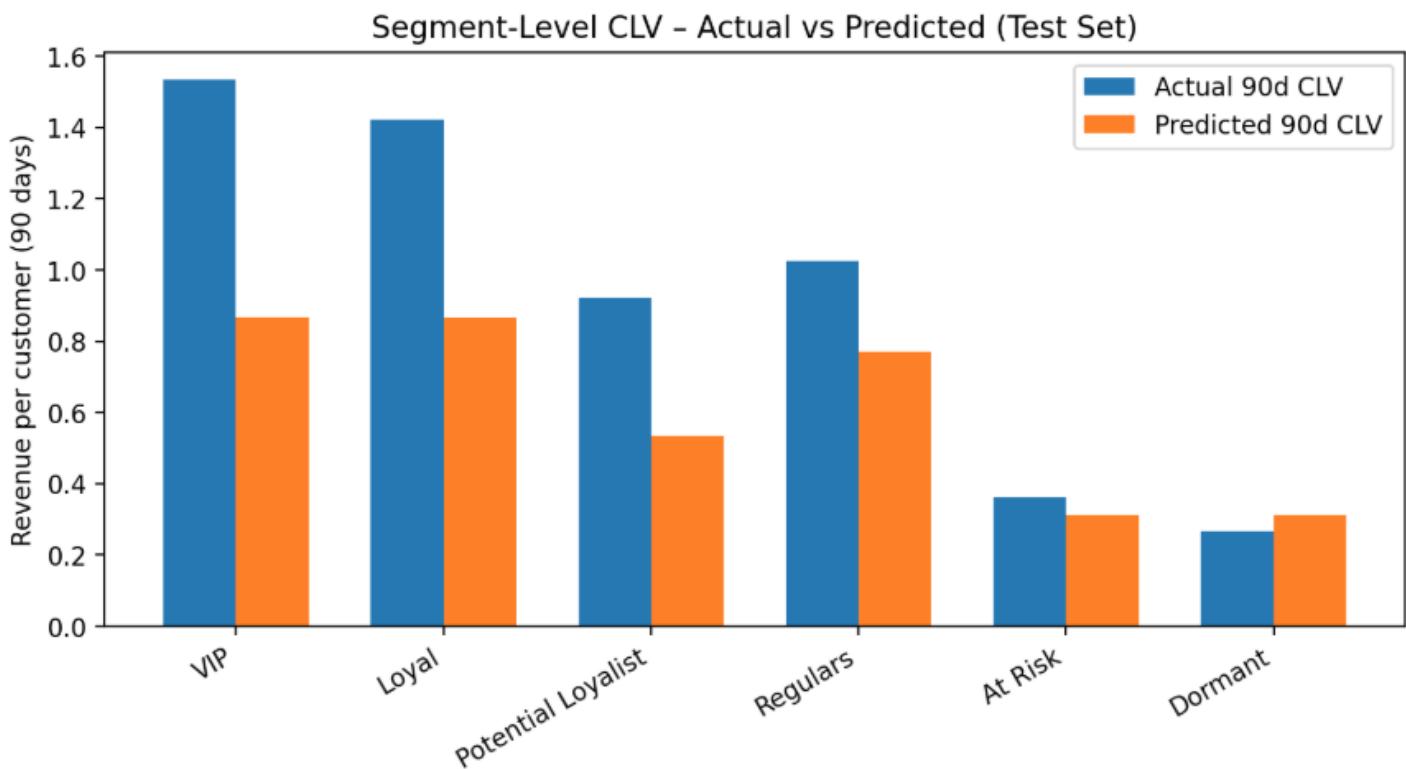
# What the Model Learns (and How It Aligns with RFM Segments)

## Key drivers of predicted CLV

- **Recency:** more recent purchases → higher CLV\_90d
- **Frequency:** more historic orders → higher CLV\_90d
- **Monetary / AOV & tenure:** higher spend and longer active relationships → higher CLV\_90d

## Alignment with RFM segments

- **VIP / Loyal:** highest predicted (and actual) CLV\_90d → true top-value customers
- **At Risk:** strong past spend but much lower predicted CLV\_90d → **value at risk**
- **Dormant:** low historic and predicted CLV\_90d → lowest priority for expensive interventions



# Strategic Recommendations: Actionable Insights

## Prioritize VIP & Loyal

~16% of customers, ~29% of 90-day revenue → get best offers, priority service, and early access.

## Strengthen Regulars (core engine)

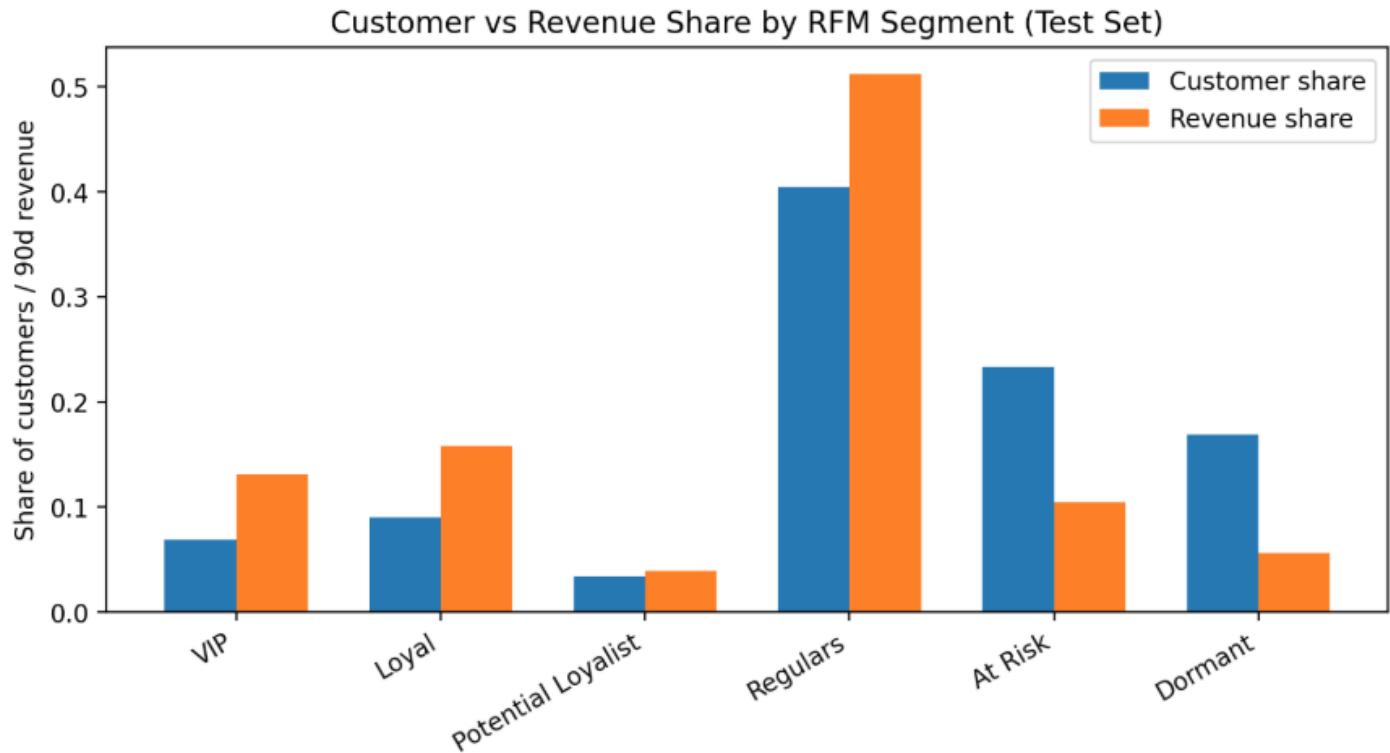
~40% of customers, ~51% of revenue → use follow-ups, bundles, and cross-sell to move some into Loyal/VIP.

## Targeted save for At Risk

23% of customers but only ~10% of revenue → run win-back only for customers with high predicted CLV\_90d.

## Low-touch for Dormant

17% of customers, ~6% of revenue → keep on low-cost, automated comms; avoid heavy discounts.



# Business Impact & Measurement



- VIP & Loyal focus → higher loyalty & revenue
  - KPIs: 90-day repeat rate and CLV\_90d uplift vs baseline
- At-Risk save program → prevent revenue loss
  - KPIs: reactivation rate and incremental CLV\_90d vs control
- Grow Regulars into Loyal/VIP
  - KPIs: % of Regulars becoming Loyal/VIP and their CLV\_90d change
- CLV-based offers → better promo ROI
  - KPIs: promo ROI (profit / promo spend) and avg discount as % of CLV by segment

# Summary & Next Steps

## 1. What we learned

*A small group (VIP + Loyal ~16%) drives ~29% of 90-day revenue.*

*Regulars (~40%) are the core revenue engine (~51% of 90-day revenue).*

*Many customers are At Risk or Dormant with low near-term value.*

## 2. What the model adds

*90-day CLV model ranks customers so the top 10% captures ~24% of future revenue (vs 10% at random).*

*Aligns with RFM segments: highest CLV\_90d in VIP/Loyal, lowest in Dormant, and “value at risk” in At Risk.*

## 3. What we recommend

*Double-down on VIP & Loyal, uplift Regulars, and run targeted save programs for high-CLV At Risk.*

*Keep Dormant on low-cost, automated touches and govern offers by CLV to protect margin.*

## 4. How we'd measure success

*VIP/Loyal repeat rate & CLV\_90d uplift*

*At Risk reactivation & incremental CLV\_90d vs control*

*% of Regulars becoming Loyal/VIP*

*Promo ROI and discount as % of CLV by segment*