



PyPy – A Case Study of a F/OSS Community

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<http://pypy.org/>
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World Domination

From: torvalds@klaava.Helsinki.FI (Linus Benedict Torvalds)

Newsgroups: comp.os.minix

Subject: What would you like to see most in minix?

Summary: small poll for my new operating system

Date: 25 Aug 91 20:57:08 GMT

Organization: University of Helsinki

Hello everybody out there using minix -

I'm doing a (free) operating system (just a hobby, won't be big and professional like gnu) for 386(486) AT clones. This has been brewing since april, and is starting to get ready. I'd like any feedback on things people like/dislike in minix, as my OS resembles it somewhat (same physical layout of the file-system (due to practical reasons) among other things).

I've currently ported bash(1.08) and gcc(1.40), and things seem to work. This implies that I'll get something practical within a few months, and I'd like to know what features most people would want. Any suggestions are welcome, but I won't promise I'll implement them :-)

Linus (torvalds@kruuna.helsinki.fi)

PS. Yes - it's free of any minix code, and it has a multi-threaded fs. It is NOT protable (uses 386 task switching etc), and it probably never will support anything other than AT-hard disks, as that's all I have :-(



Talk Structure

- Introduction
 - Free / Open Source Software.
 - Python.
 - Elements of typical F/OSS development.
- View from the Trenches
 - Typical Python development.
 - PyPy - building a better Python.
 - A F/OSS community and the EU.
- Agile Programming Practices
 - Best practice in software engineering.
 - Agile methods and the typical F/OSS project.
 - Agile methods and PyPy - sprints.
- Discussion



Part I

Introduction



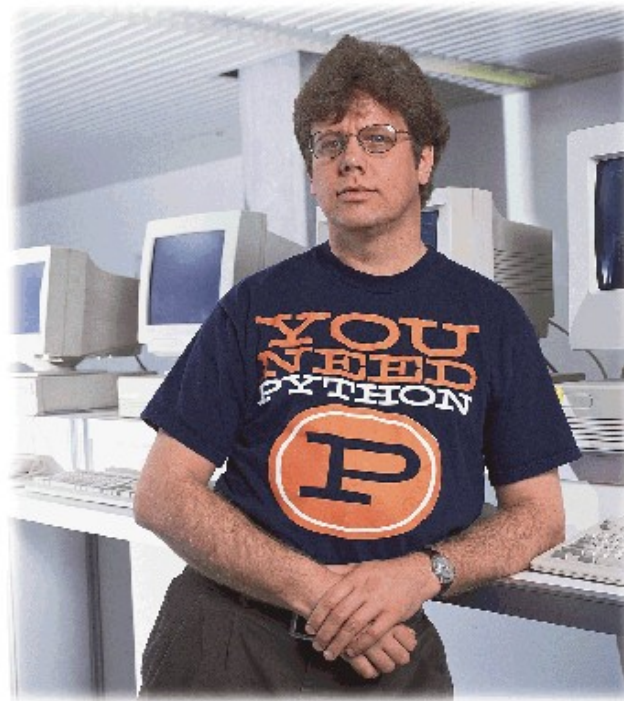
Free and Open Source Software

- 1.The freedom to run the program, for any purpose.
- 2.The freedom to study how the program works, and adapt it to your needs.
- 3.The freedom to redistribute copies so you can help your neighbor.
- 4.The freedom to improve the program, and release your improvements to the public, so that the whole community benefits.



What is Python?

- Executable pseudo-code.
- Guido van Rossum - Benevolent Dictator for Life (BDFL).





What is Python?

- The typical Pythonista.
- Not the most popular F/OSS language, but has many dedicated fans:
 - Google.
 - Tim Berners-Lee - plane flight coding projects.



Python Principles - What Shapes the Community

- **Beautiful is better than ugly.**
- **Explicit is better than implicit.**
- Simple is better than complex.
- Complex is better than complicated.
- **Flat is better than nested.**
- Sparse is better than dense.
- **Readability counts.**
- Special cases aren't special enough to break the rules.
- Although practicality beats purity.
- Errors should never pass silently.
- Unless explicitly silenced.
- In the face of ambiguity, refuse the temptation to guess now.



Python Principles - What Shapes the Community

- If the implementation is hard to explain, it's a bad idea.
- **There should be one -- and preferably only one -- obvious way to do it.**
- Although that way may not be obvious at first unless you're Dutch.
- Now is better than never.
- Although never is often better than right
- If the implementation is easy to explain, it may be a good idea.
- Namespaces are one honking great idea -- let's do more of those!



F/OSS Community Practices

- Mailing list - no email, no community.
- Source code management - read / write access.
- Bug / feature request tracking.
- Newsgroups, forums - users and developers.
- IRC – chat.
- Newsletters.
- Web page:
 - About, News, Screenshots
 - Download - often stable and development branches.
 - Support - Documentation, FAQ, Wiki, archives of mailing lists.
 - Related projects.
- Developer weblogs.



F/OSS Community Practices - Formal Structure

- Sub-communities in larger projects - special interest groups.
- Regular meetings and conferences.
- Non-profit organisations:
 - Organise meetings and marketing.
 - Hold copyright.
 - Parallel to technical structure.
- Semi-formal decision processes:
 - Python PEPS - proposed changes in the language and development.
 - BDFLs and the art of saying "no".



Part II

View from the Trenches



Personal Background

- Worked in gaming companies, banks and car companies for several years.
- Studied computer science.
- Left well paid job and went into open-source scenes (2001).
- Various project involvements, started PyPy 2003 by inviting people to the first "sprint".



What makes F/OSS Communities Work? The People Factor

- Collaborative - driven by interest.
- Communication - quite transparent to everyone involved.
- Email / IRC / version-control.
- Organization - rather informal.



Technical Production Factors

- Automated test driven development.
- Specific expertise/special interest.
- Version control (Subversion).
- Releases.



Typical aspects of the Python Community?

- Lively community.
- Lots of different python implementation projects.
- Good contacts between the projects.
- Maybe less fragmented than other OSS communities?



PyPy: the Vision

- Founders came from the Python community.
- Sprints were the initial factor.
- What is PyPy / Python - one of the five most used programming languages today.
- Grass root approach.



OSS and EU funding: PyPy as a Case Study

- Driven by partially EU funded and non-EU funded parties.
- Focus on avoiding friction and turning PyPy into a long term project.
- IBM or Sun have done similarly challenging projects in more time and with more funding.
- Yet not found completely satisfying "funding" interactions with communities.



PyPy Technical Status

- Three public releases in 2005, well received by the community.
- Core deliverables fulfilled.
- Contributors add different directions.



PyPy: It's all about Communication

- Pypy-sync meetings, 30 minutes IRC .
- Day-to-day IRC discussions.
- "This week in PyPy".
- Mailing lists: pypy-svn/eu-tracking tracks code and document changes.
- Around 20000 visitors per month on website.
- Lots of blogs and pypy-dev (developer/researcher list).
- 300-500 people across the world following the project.



Sprints

- One-week intense work-meetings with one break day.
- EU and non-EU researchers/developers get together.
- Daily planning sessions.
- Pair programming.
- Evolving and adapting to more attendants.
- Organisational/management tasks happen also on sprints.



Next

- Tackling research and technical goals (challenging!).
- Mid-term EU review planned for 20th january.
- Looking into adjusting some work planning.
- Increased dissemination, attending conferences (movie features?).
- Start talking to and interact with commercial stakeholders.



Part III

Agile Development



Agile Development

- Need to handle rapid change in commercial software development.
- How do agile approaches fit distributed, open-source projects?



Core of Agile Practices: the People Factor

Agile processes are designed to capitalize on each individual and each team's unique strengths
(Cockburn, Highsmith, 2001)

- OSS nature of teams: self-organized, intensely collaborative - fit the agile approach.
- OSS teams are an unique implementation of agile practices.



Agile Approaches

- Aim at:
 - *Reducing* "cost of information", distance from decision-making
 - *By* physical location, unorthodox dissemination.
 - *Resulting* in improved sense of community, team "morale"



Agile Teams

Agile teams are characterized by self-organization and intense collaboration, within and across organizational boundaries

(Cockburn, Highsmith, 2001)



- How do one structure an agile OSS community into a consortium of 7 partners?
 - Create developer driven organization.
 - Roles and responsibility (management team + technical board).
 - Uses IRC channels, version control (SVN) on consortium level.

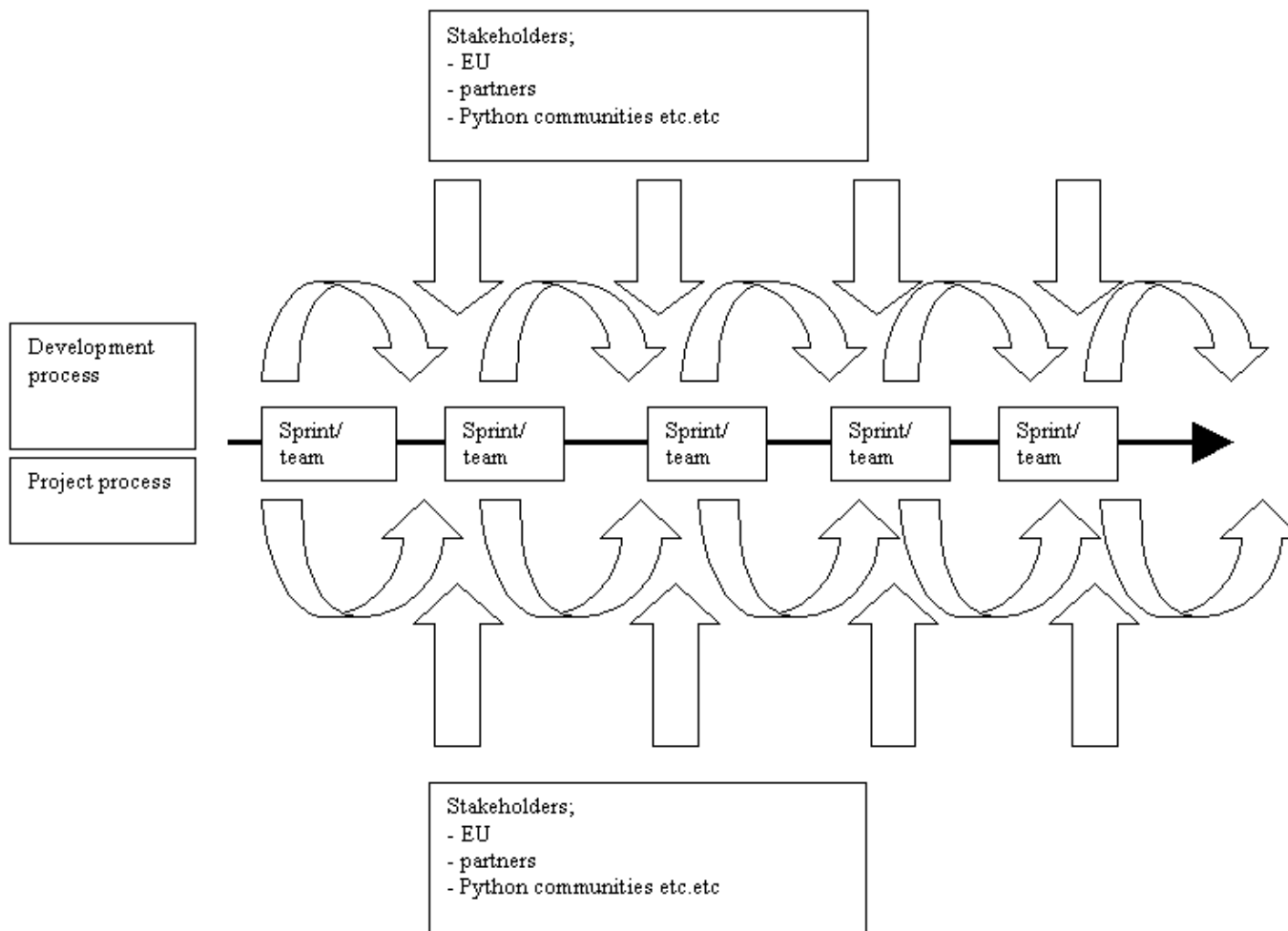


Sprints

- Sprinting is central to the PyPy project:
 - Funded as well as non-funded work.
 - Dissemination (talks, tutorials, pairprogramming).
 - Consortium activities (meetings, planning, coordinating wp work).
 - Contribution from community via "physical persons" structure.



Sprint Process





Evolution of PyPy Sprints

- Evaluations are done with "external" participants.
- Different forms of sprints with different focus.
- Sprints at conferences are growing into workshops.



Results of the Sprints

- More people knowing and understanding the vision of PyPy.
- More people "recruited" into the community.
- People "recruited" into the consortium (physical persons).
- People "recruited" into PyPy companies.



Part IV

Discussion



Discussion

- How can the F/OSS communities help the EU achieve its goals?
- How could the EU potentiate F/OSS development?
- How far has the informal, anarchic world of F/OSS development influenced software engineering and vice versa?
- In what way has the Internet enabled new forms of peer production? Can this be extended beyond software development?



Discussion

Your questions?