

# Thoughts on Software Dependability in O&G

## Challenges and opportunitets

# Challenges

# megaproject culture



## Langeled pipeline:

- World's longest subsea pipeline (1200KM)
- 17 Billion NOK (2,2 Billion EUR)
- 4 years development time
- On stream 9 years after discovery



## Snøhvit (Snow White) field & LNG Plant:

- Subsurface field produced from land
- 35 Billion NOK (4,5 Billion EUR)
- 7 years development time
- On stream 25 years after discovery

# Prestige or failure

# big physical machines



Troll A, 472 meters high, the largest man made structure ever moved

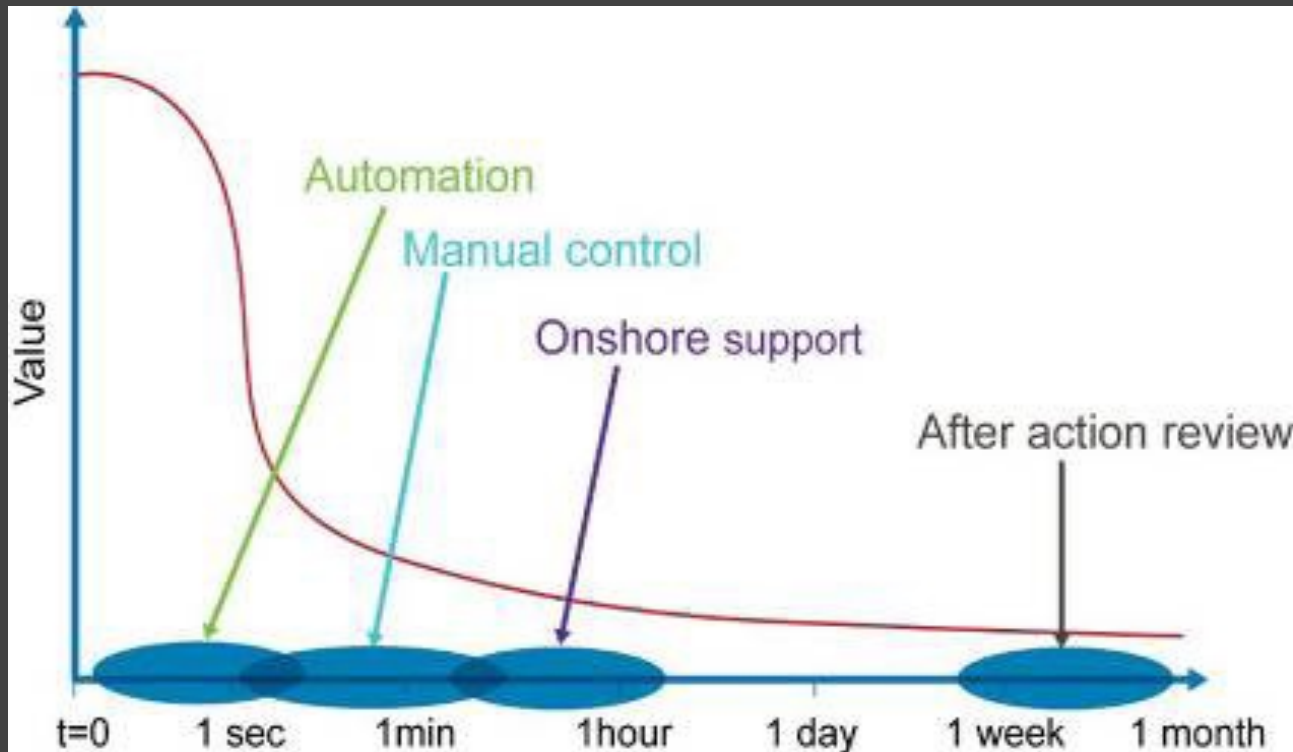
## Software an alien concept

# strong belief in human expertise



## Driller is king

# but time is precious



Problem severity = function(time)



# Failed Safety Critical Decisions

- Situational awareness
- Trustworthiness
- Culture
- Decision quality

# the weakest point



**Human brain - planets most sophisticated and vulnerable decision maker**

- Emotions trumps facts (irrationality)
- Limited processing capacity
- Need to rest, easily bored
- Inconsistency across exemplars
- Creative, easily distracted
- Values (ethics and morale)
- Mental illness (irrationality)

## How to avoid clusterfucks?



# Opportunities

# a drillers perspective



What is the best action to take?

- I have to make frequent decisions and many of them depend upon readings from sensors that can be correct, noisy, random, unavailable, or in some other state.
- The decisions I have to make often have safety consequences, they certainly have economic consequences, and some are irreversible.
- At any point in time there may be three or four actions I could take based on my sense of what's happening on the rig
- I would like better support to determine how trustworthy my readings are, what the possible situations are and the consequences of each action.

# systems of action



## Computer systems that

- Can sense or observe a phenomena, process or machine
- Process observations and search for anomalies, undesired state changes and other deviations that must be dealt with.
- Plan and execute / (recommend execution of) actions to bring the observed phenomena, process or machine back to its desired operational state.
- Monitor effects of actions and re-plan if action did not have intended effect on process state

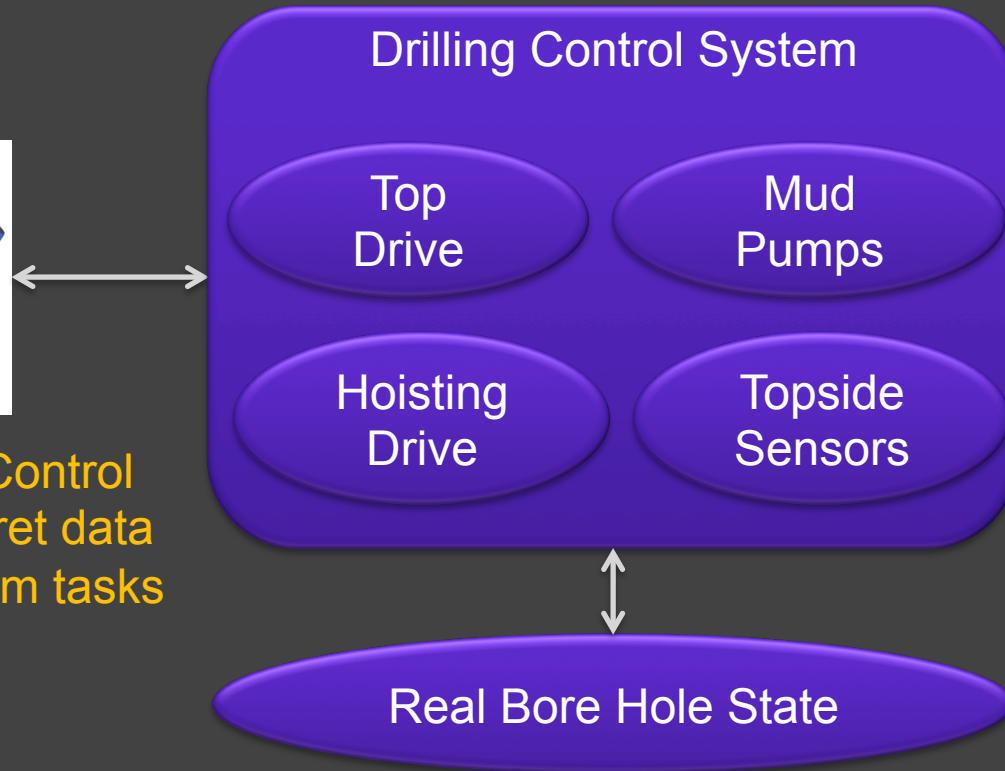
making better decisions under stress and uncertainty

# drilling - a case study



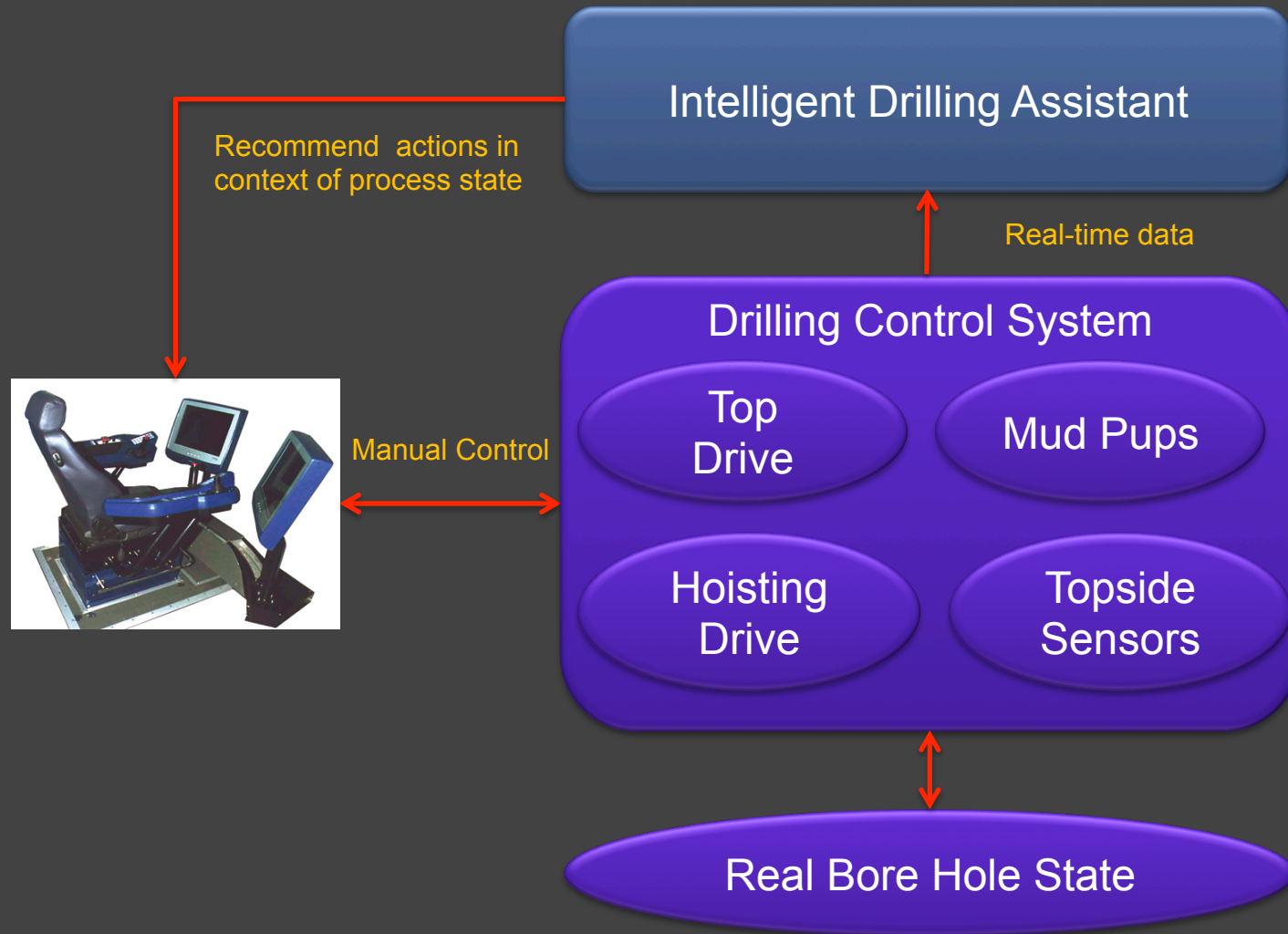
Manual Control

- Interpret data
- Perform tasks



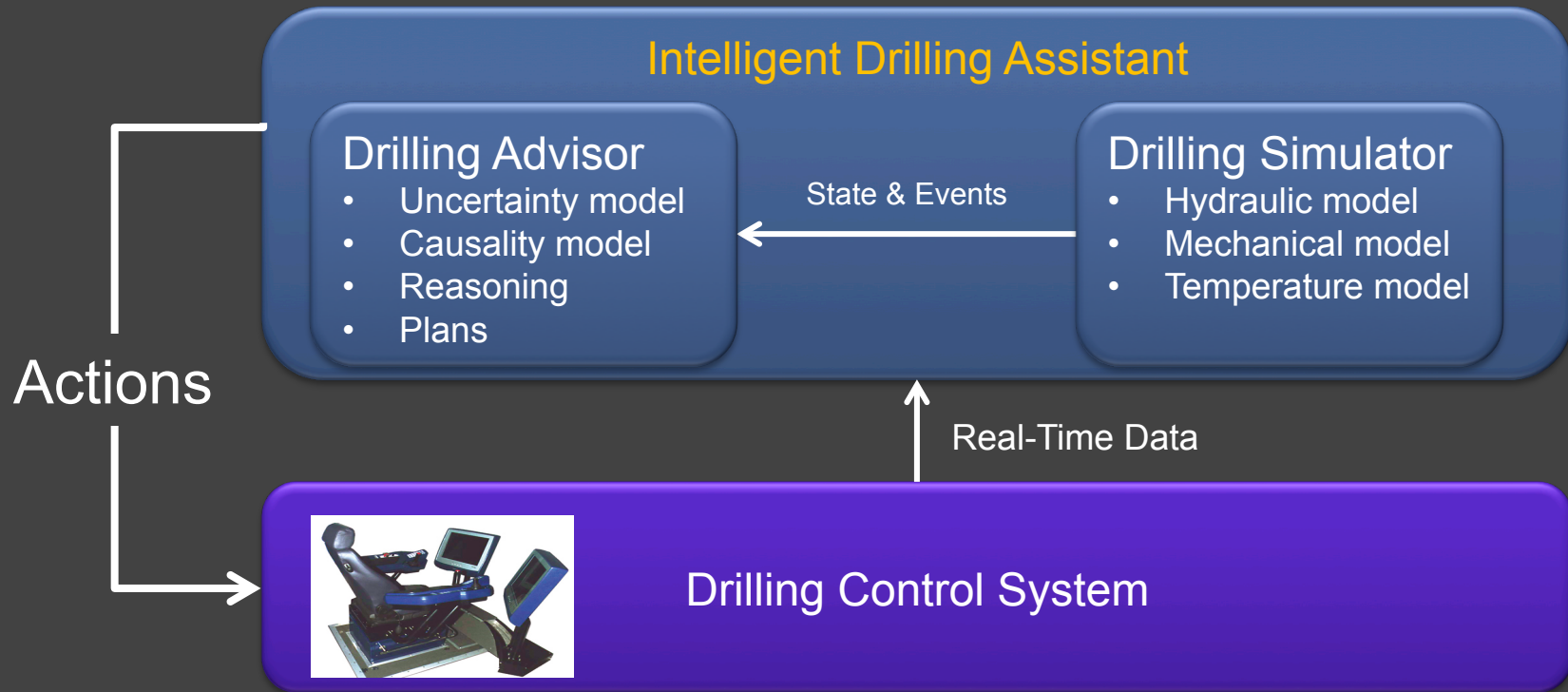
A manually controlled process

# add active computer support





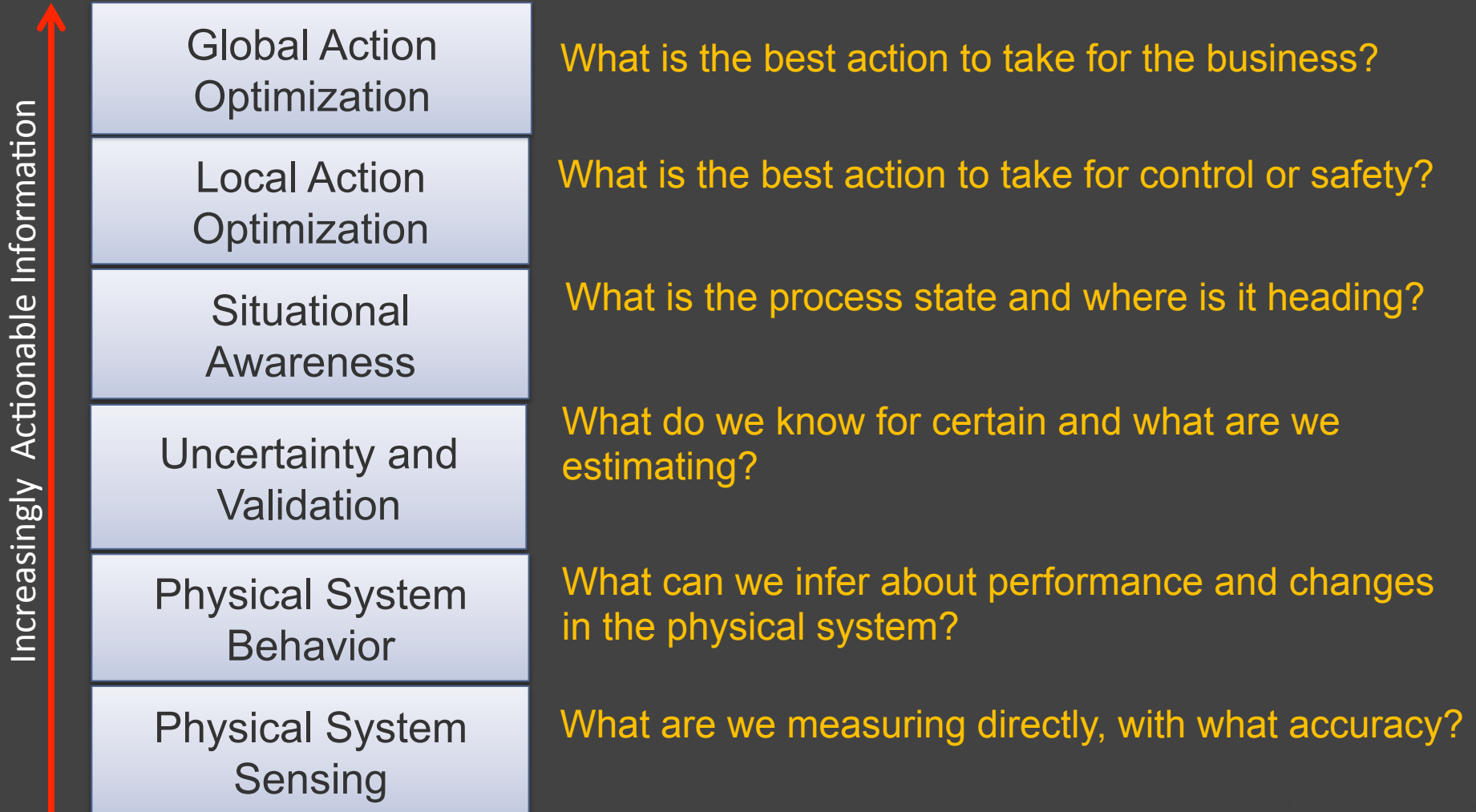
# the drilling assistant



Action to be executed by human, but concept opens up for more computer control in the future.

i.e. Drilling advisor can be turned into “synthetic driller”.

# expressed in capabilities



Thanks to Dr. Matthew Barry, [www.softisms.com](http://www.softisms.com) and Dr. Andrew Lucas AOS [www.aosgrp.com](http://www.aosgrp.com) for valuable contributions



# more sophisticated technology

Global Action  
Optimization

Local Action  
Optimization

Situational  
Awareness

Uncertainty and  
Validation

Physical System  
Behavior

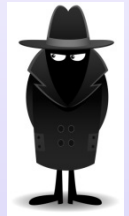
Physical System  
Sensing

Automated  
planning  
and  
scheduling

Machine  
learning  
(Bayesian)  
+  
Physics  
(Cyb)

Decision  
/ game  
theory

Rational agent



- has goals
- models uncertainty
- chooses action with optimal expected outcome for itself
- Examples:
  - human (on a good day)
  - intelligent software agent

# new challenges

## Industry become software dependent

What parts are safety critical?

What parts are only business critical?

How to assess and protect against cyber threats?

How does failure in non-safety part influence safety and security?

What dependencies do we have?

How to design software that tackles mechanical failures?

Boundary between safety and business critical functions blurred

# summary

## **Increased software dependency in critical functions**

Software used in critical control loops, beyond traditional safety systems

## **Must understand 2<sup>nd</sup> and 3d order failure effects**

System behaviour is not linear

## **Software to be used to mitigate human weaknesses**

Must be designed to enhance human capabilities

## **High Integrity System thinking needed**

For more software than we traditionally think



# Thank you