# Common Review for SHARMA, MEENAKSHI

Review Date: February 16, 2020 Reviewer Type: Manager Review

Review Type: Common Review Reviewer Name: YADAV,SANTOSH KUMAR

Current:

Segment:

Optum Operations

**Division:** OGS Technology Services **Job Title:** Assoc Software Engineer II

Grade: 25

Manager Name: YADAV, SANTOSH KUMAR

On Review Date:

**Segment:** Optum Operations

Division: OGS Technology Services

Job Title: Assoc Software Engineer II

Grade: 25

Manager Name: YADAV, SANTOSH KUMAR

# **Performance Summary**

Marginal

Effective

Outstanding

# **Business Goals**

Title Goal Category: Fundamental Execution

1

2

3

4

5

N/A

### **Operational Discipline - UHOne**

# Description

- 1. Demonstration of accountability in resolving issues, proactively contributing to the service improvements by uncovering potential issues/risks etc.
- 2. 100% Compliance to all mandatory training/Certifications including developmeent plans.
- 3. Timely reporting in PPM Optics with 0 Non Compliance.
- 4. Timely status reporting & Timely escalation of issues.
- 5. Work from Home only after prior approval from Manager as Co-location agenda required teams operating same location.

# Comments

Title Goal Category: Fundamental Execution

1

2

3

N/A

# **Delivery Transformation - UHOne**

# Description

- 1. On Time delivery of all the deliverables with zero quality issues. Zero defect slippages (do it right first time) / Defect removal efficiency / Defect Density.
- 2. 100% adherence to security compliance standards (unless exception approved). Security vulnerabilities (Fortify Scan) remediation before the production release.
- 3. Contribution to achieve Time to Build and Time to Value (TTV) Improvement by 50%.
- 4. Ensure detailed/clear acceptance criteria in the User stories to avoid any production issues leading from requirement gaps.
- 5. Demonstrate 10% productivity improvement- Leverage Dev Ops culture and practices
- 6. Innovation / Creativity Identify & implement Bright ideas in terms of automation or process improvement which can create business savings of at least

1/6/2020 Page 1 of 6

**Review Date:** February 16, 2020 **Reviewer Type:** Manager Review

Review Type: Common Review Reviewer Name: YADAV, SANTOSH KUMAR

Marginal

Effective

Outstanding

# **Business Goals**

### \$50,000/year

- 7. QE to achieve 100% in sprint Test automation and no manual test execution
- 8. Developers to create/leverage at least 1 generic modular component/quarter which can be reused by other teams.
- 9. Ensure the performance of the processes developed, ensure coding standards are adhered to.
- 10. Optimization & Modernization Focus on Open source adoption, new technology adoption leading to enhanced business value, decommissioning old technology, Batch Process Improvements etc. as applicable respective areas.
- 11. Number of Production issues in YTD 2019 <2

### Comments

Title Goal Category: Vital Assets/People 1 2 3 4 5

# **Enhance the competencies - UHOne**

# Description

- 1. All QA must convert to SDET By Year End
- 2. All Dev/SA to be Full Stack and be proficient in Talend and Mule to support any work.
- 3. Flexibility for role reversal on need basis to improve the team's overall competencies and expertise.
- 4. Developer and SA should be able to design, develop and deploy the work independently (End to End)
- 5. Gain expertise in at least 2 functional modules in Facets.
- 6. Attend at least 2 Domain trainings/year to enhance business knowledge.
- 7. Mentoring and assisting other team members to enhance their technical and functional skills. Minimum 1 webinar and knowledge sharing sessions or other means.

# Comments

Title Goal Category: Customer/Provider 1 2 3 4 5

# **Improve Customer Satisfaction - UHOne**

# Description

- 1. Collaboration and Relationship building within and across different teams.
- 2. Develop and Demonstrate of your understanding of customer and the business needs by working closely with Capability Owners and business e.g Work closely with Business to have clear acceptance criteria.
- 3. Responsiveness to the customer requirements 100% timely responses with no follow up or escalation.
- 4. Create solution which can improve the consumer experience.

# Comments

1/6/2020 Page 2 of 6

**Review Date:** February 16, 2020 **Reviewer Type:** Manager Review

Review Type: Common Review Reviewer Name: YADAV,SANTOSH KUMAR

Values Based Competencies (if applicable)

Title

1 2 3 4 5 N/A

Title

Integrity Value: Act Ethically

# Description

- Demonstrate Integrity
- Comply with Applicable Laws, Regulations and Policies

Trust is fundamental to our mission. We make honest commitments. We never compromise ethics. We must diligently work to ensure that integrity is at the core of everything we do. We speak the truth. We deliver on our promises and honor our commitments. We acknowledge mistakes and quickly address them. We are known for living up to the highest standards of ethical behavior and for complying with all applicable laws and regulations.

Title

1









**Compassion Value: Focus on Customers** 

# Description

- Identify and Exceed Customer Expectations
- Improve the Customer Experience

As individuals and as an organization, we take an active interest in the lives of others. We consistently strive to walk in the shoes of those we serve, and of one another. We actively listen to fully understand and genuinely empathize with other perspectives. Our compassionate focus on customers shows that we understand and identify with their needs.

Title

1

2







Relationship Value: Act as a Team Player

# Description

- Collaborate with Others
- Demonstrate Diversity Awareness
- Learn and Develop

Our mission requires trust throughout our global enterprise. We build that trust through collaboration when making decisions, taking action and finding solutions. We approach all people with respect, humility, confidence and energy. Because we depend on one another, we actively engage with each other to share information and ideas. We authentically confront issues and constructively resolve differences. We recognize that diversity and respect bring us together and make us more effective as individuals and team members.

Title

1

] [

3

4

5

N/A

**Relationship Value: Communicate Effectively** 

1/6/2020 Page 3 of 6

**Review Date:** February 16, 2020 **Reviewer Type:** Manager Review

Review Type: Common Review Reviewer Name: YADAV,SANTOSH KUMAR

Marginal

Effective

Outstanding

# Values Based Competencies (if applicable)

# Description

- Speak and Write Clearly
- Listen Actively
- Influence Others

Because we work in highly diverse, complex, multi-functional teams, we're at our best when we build relationships in ways that create trust. As we engage with one another to build and maintain productive relationships, we need to continually share information, ideas and resources within and across teams. Regardless of the pace, intensity or urgency we may encounter in specific situations, we always communicate with respect and humility as well as confidence and energy. We confront issues, not people.

Title

1









# **Innovation Value: Support Change and Innovation**

### Description

- Work Effectively in a Changing Environment
- Contribute Innovative Ideas

Our success within a dynamic and fast-paced marketplace depends on our ability to invent the future as we learn from the past. It requires an innovative mind-set that involves respectfully challenging the way things are done as well as having the curiosity and courage to develop new ideas. We are curious and not afraid to fail in honest efforts to focus on practical and purposeful innovation that builds value. We recognize the impact that innovation has beyond our products or services, and how it can enhance the way we conduct business. It helps create positive, practical change to best serve our mission of helping people lead healthier lives.

Title

1

2

5

N/A

**Performance Value: Make Fact Based Decisions** 

# Description

- Use Sound Judgment
- Apply Business Knowledge

We are committed to deliver and demonstrate excellence in everything we do. We constantly strive for, and achieve, excellence in the decisions we make and the solutions we create. We are accountable for delivering high-quality results and making a difference. We constantly focus on cultivating and developing our business knowledge and judgment.

Title

1

2

3

4

5

N/A

**Performance Value: Deliver Quality Results** 

### Description

- Drive for Results
- Manage Time Effectively

1/6/2020 Page 4 of 6

Review Date: February 16, 2020

Review Type: Common Review

Reviewer Type: Manager Review

Reviewer Name: YADAV, SANTOSH KUMAR

Marginal

Effective

Outstanding

# Values Based Competencies (if applicable)

- Produce High-Quality Work

We are accountable and responsible for consistently delivering high-quality results that have a positive impact on our business. We establish and achieve challenging objectives and goals. We constantly strive to improve our business outcomes in all key performance areas, and understand that clear direction, high self-awareness and constant feedback help foster exceptional performance. We consistently focus on demonstrating operational excellence, clear communication and effectively managing priorities to achieve business success.

# Values Based Competency Comments (if applicable) | Values Based Comments (if applicable) | Values Based Comments (if applicable) | Values Based Comments (if a

Meenakshi re-joined Facets UHOne program after a brief stint with UHOne legacy. There had been strong positive feedback from the stakeholders for her contributions in first half of this year to the Legacy world. The way Meenakshi picked up the Facets work again, it never appeared that Meenakshi was out of Facets program for an year. She has been greatly appreciated by our partners for her commendable work on GL files, stepwise, Optum Rx, claims interest etc.

While Meenakshi has been doing favorably well in her area, she has all potential to step up and take on greater responsibilities in terms on innovation ideas, participating in org level initiatives to gain greater visibility and contribute in greater capacity.

I wish her all the best.

# **Employee Comments**

1/6/2020 Page 5 of 6

Review Date: February 16, 2020 Reviewer Type: Manager Review

Review Type: Common Review Reviewer Name: YADAV,SANTOSH KUMAR

1/6/2020 Page 6 of 6