



Fair and transparent machine learning at Ahold Delhaize

challenges and research directions

Hinda Haned

April 12th, 2019

About Ahold Delhaize



- 6,769 stores worldwide
- 372,000 associates
- 50 million customers/week



- Main topics:
 - Personalization of promotions and recommendations
 - Alternative healthier products
 - Supply chain and logistics
- Examples of projects:
 - Cybersecurity: vulnerable users
 - Predict congestion in warehouses
 - Effects of associate training on sales
 - Sales forecasting (online and offline)

- 'Work to wellbeing' (2016 – 2020): Methods, software, ethical framework for data gathering and analysis of employee wellbeing
- AI for Retail Lab – 2018: research into socially responsible algorithms that can be used to make recommendations to consumers and into transparent AI technology for managing goods flows



The AI for Retail (AIR) LAB conducts foundational AI research in close collaboration with academia –embedded within our brands.



UNIVERSITEIT VAN AMSTERDAM



....



Replenishment



Search
Recommend



Responsible
AI



In Store
Robotics



Warehouse
Robotics



Delivery
Robotics

In 2019 it will have 2 professors, 4 lab managers, 12 PhD's, 15 research assistants working on business relevant research topics

Responsible ML in retail: why bother?

- 'AI hype' pushed by vendors/consultants
- GDPR 2018: 'right to an explanation' & privacy restrictions
- Critical areas in retail, e.g. associate health, recruitment, replenishment, logistics, ...
- Media coverage



The Telegraph, October 2018

Motivational example 1

Task: predicting next month's sales

- Current model

- transaction history
- auto-regressors

- New model

- gradient boosting regressor
- 40+ features

Motivational example 1

Task: predicting next month's sales

- Current model

- transaction history
- auto-regressors

- New model

- gradient boosting regressor
- 40+ features

User feedback

- Model perceived as a black-box
- Counter-intuitive results
- Gain in performance vs. loss in interpretability

Motivational example 2

Task: personalized promotions

Granted discount A



80% are grey
20% are purple



- Interventions could offer different privileges based on group membership, for example, advantageous promotions or differential pricing
- Classifications are sticky: avoid harmful classifications to stick around

Stakeholders requirements

- “*We would like to make sure we are treating our customers **fairly***”
- “*We need to be able to **mitigate** unintended bias in algorithms we develop*”
- “*We should be able to provide meaningful **explanations** about recommendations made*”

Goal 1 develop a non-discriminatory decision-making process while preserving as much as possible the quality of the decision.

Goal 2 ensure transparency of algorithmic outcomes, in a way that empower end-users.

State of the art

- Most research is around fairness
 - definitions of fairness vs. protected attributes/groups
 - tradeoff with accuracy
 - applications: credit scores, COMPAS sentencing software, recruitment bias
 - Explainability
 - local explanation for particular outcomes
 - applications: model understanding for developers and users
- Fairness in criminal justice risk assessments: The state of the art, Berk et al, 2017
 - A Survey of methods for explaining black box models, Guidotti et al, 2018

Challenges existing methods

- Fairness research:
 - assumes access to protected attributes
 - bias can be discovered
 - objective function can be constrained
 -
- Explainable ML research:
 - interpretability vs. explainability
 - assumes homogenous user-base
 - temporal aspect unaccounted for

Challenges: theory vs. real world

- Structural & Organizational
 - undefined or unclear targets
 - available data vs. relevant proxies
 - legal challenges vs. data use
- Data & users
 - mostly sequential information/time series
 - small data sets ($n \gg p$)
 - lack of data/models legacy
 - diverse user base

Methods for fair classification

- Pre-processing: modify the train data
- In-processing: modify the algorithm's objective function to incorporate fairness constraints/penalty
- Post-processing: modifies the predictions produced by the algorithm

Fairness algorithms

Pre-processing	Re-weighting (Kamiran & Calders, 2012)
	Optimized pre-processing (Calmon et al., 2017)
	Learning fair representations (Zemel et al., 2013)
	Disparate impact remover (Feldman et al., 2015)
In-processing	Adversarial debiasing (Zhang et al., 2018)
	Prejudice remover (Kamishima et al., 2012)
Post-processing	Equalized odds post-processing (Hardt et al., 2016)
	Calibrated eq. odds postprocessing (Pleiss et al., 2017)
	Reject option classification (Kamiran et al., 2012)

- For all methods, there is a trade-off to be found between utility and a desired measure of fairness
- Sensitive attributes are known
- Ground truth or observable outcomes are available
- Fairness-preserving algorithms tend to be sensitive to fluctuations in dataset composition, and to different forms of pre-processing (Friedler et al, 2019)

Open questions

- What does it mean for a model to be fair?
- What is an explanation?
- When is a model or an explanation comprehensible?
- What are the problems requiring interpretable/fair models?
- How much are we willing to compromise?

Current research projects

- Fairness through awareness
 - fair segmentation to avoid harm of allocation
 - price differentiation vs. unintended discrimination
- Transparency through explainability
 - Contrastive explanations to enhance user trust (Ana Lucic, Maarten de Rijke)
 - Global model insights from local explanations (Ilse van der Linden, Evangelos Kanoulas)
 - Explainability over time: time-series forecasting vs. explanations (Gall.nl)