

# Pricing and Optimization in Shared Vehicle Systems

Mateus Hiro Nagata

HEC Paris

April 16, 2025

## Before Proceeding



Setup

Setup

Approximation Framework

Conclusion

# Context

## Sharing Economy

- ▶ Sharing under-utilized assets
- ▶ More resources. Promising in terms of general equilibrium
- ▶ Prices should equate supply and demand
- ▶ Specifically, ride apps

# Therefore

## Problem

- ▶ Inefficiency (limited supply and demand heterogeneity)
- ▶ Why do we need a better algorithm? (Uber)
- ▶ Externalities (this paper)

## Model as

- ▶ Infinite-horizon control problem, Closed queuing network models, Markov chains, Geographic effects of supply and demand. Prices as the decision variable. Non-concave problem that require use approximation.

## Contribution

- ▶ Approximation framework that works well
- ▶ State-independent prices are optimal

## Alternative Models

1. Non-static arrival dates (Garg and Hamid, 2022)
2. Pickup frictions (what is the best way to geographically match drivers?) (Özkan and Amy, 2022)
3. Impatience (Aveklouris et al., 2024)

Setup

Setup

Approximation Framework

Conclusion

- ▶  $m$  units,  $n$  nodes with people appearing with  $\phi_{ij}$  Poisson rate,  $F_{ij}(\cdot)$  Value distribution,  $p_{ij}$  price,  $q_{ij} = 1 - F_{ij}(p_{ij})$  inverse demand function



- ▶  $m$  units (cars),  $n$  nodes (locations),  $\phi_{ij}$  Poisson rate (average rate of events),  $F_{ij}(\cdot)$  value distribution (how much does this ride value to me?),  $p_{ij} = F_{ij}^{-1}(1 - q_{ij})$  price (decision variable),  $q_{ij} = 1 - F_{ij}(p_{ij})$  inverse demand function (how many accept)
- ▶  $\mathbf{X}(t)$  Vector of units at each node  $i$ , instantaneous transition  $\mathbf{X} \rightarrow \mathbf{X} - \mathbf{e}_i + \mathbf{e}_j$ , state space  $S_{n,m} = \{(\mathbf{x}_1, \dots, \mathbf{x}_n) \in \mathbb{N}_0^n \mid \sum_i x_i = m\}$ , Steady-state distribution  $\pi(\mathbf{x}) \geq 0 \ \forall \mathbf{x} \in S_{n,m}$

$X_1(t)$     $X_2(t)$     $X_3(t)$



$X_4(t)$     $X_5(t)$     $X_6(t)$

## Max what?

Max what?

- ▶ Throughput: total rate of rides in the system  $l_{ij}^T(p_{ij}) = 1$
- ▶ Social Welfare  $l_{ij}^W(p_{ij}) = \mathbb{E}_{V \sim F_{ij}}[V | V \geq p_{ij}]$
- ▶ Revenue:  $l_{ij}^r(p_{ij}) = p_{ij}$

$$R_{ij}(q_{ij}) := q_{ij} l_{ij}(q_{ij})$$

Define  $l_{ij}(q_{ij}) \equiv l_{ij}(F_{ij}^{-1}(1 - q_{ij}))$  and reward curves

$R_{ij}(q_{ij}) := q_{ij} l_{ij}(q_{ij})$ , assume concave. Steady-state rate of reward accumulation

$$O_{BJ_m}(\mathbf{q}) = \sum_{\mathbf{x} \in S_{n,m}} \pi(\mathbf{x}) \left( \sum_{i,j} \phi_{ij} q_{ij}(\mathbf{x}) l_{ij}(q_{ij}(\mathbf{x})) \right)$$

**State-independent policies:** point-to-point prices  $\{p_{ij}\}$  (do not react to the state of system) and  $X_i(t) > 0$  constant and independent of state of network

**Gordon-Newell network:** continuous time Markov chain on states  $\mathbf{x} \in S_{n,m}$ ; for any state  $\mathbf{x}$ ,  $\forall i, j \in [n]$ , the chain transitions from  $\mathbf{x}$  to  $\mathbf{x} - \mathbf{e}_i + \mathbf{e}_j$  at rate  $P_{ij}\mu_i \mathbf{1}_{x_i(t)>0}$ ,  $\mu_i > 0$  service rate at node  $i$  and  $P \geq 0$  routing probabilities such that  $\sum_j P_{ij} = 1$

- ▶ State-independent prices  $\rightarrow$  stationary distribution of states  
 $\rightarrow$  steady-state availability  $A_{i,m} \equiv \sum_{\mathbf{x} \in S_{n,m}} \pi(\mathbf{x}) \mathbf{1}_{x_i>0}$

Setup

Setup

Approximation Framework

Conclusion

# Difficulties

Diff. 1 State-dependent pricing (exponential number)

Diff. 2 Nonconvex problems. Work on convex relaxation

Steady-state availability of units at node  $i$

$$A_{i,m} \equiv \sum_{\mathbf{x} \in S_{n,m}} \pi(\mathbf{x}) \mathbf{1}_{x_i > 0}$$



Focus on **state independent pricing policy**.

$$O_{BJ_m} = \sum_{i,j} A_{i,m}(\mathbf{q}) \phi_{ij} q_{ij} l_{ij}(q_{ij})$$

$f_{ij,m}(\mathbf{q}) = A_{i,m}(\mathbf{q}) \phi_{ij} q_{ij}$  = steady-state rate flows.

Theoretical quantiles  $q_{ij} = 1 - F_{ij}(q_{ij})$  and effective quantiles

$$\hat{q}_{ij} = \frac{f_{ij,m}(\mathbf{q})}{\phi_{ij}} = A_{i,m}(\mathbf{q}) q_{ij}$$

Elevated objective function (easier to deal with)

$$\hat{O}_{BJ}(\mathbf{q}) = \sum_{i,j} \phi_{ij} q_{ij} l_{ij}(q_{ij}) = \sum_{i,j} \phi_{ij} R_{ij}(q_{ij})$$



## Proposition (Demand Bounding)

*Under any state-dependent policy, the steady-state rate of flows obeys the demand bounding property  $A_{i,m}(\mathbf{q})\phi_{ij}q_{ij} \leq \phi_{ij}$*

## Proposition (Supply Circulation)

*Under any state-dependent policy and finite  $m$ -unit system,*

$$\sum_k f_{ki,m}(\mathbf{q}) = \sum_j f_{ij,m}(\mathbf{q}) \forall i$$

Steady-state flow getting in and out are the same.

## Algorithm 1: Computing State-Independent Prices (Easy)

**Inputs:** Arrival rates  $\phi_{ij}$ , value distributions  $F_{ij}$ , reward curves  $R_{ij}$

1. Solve the following optimization problem to obtain  $\{\tilde{q}_{ij}\}$ :

$$\max_{\{q_{ij}\}} \sum_{(i,j)} \phi_{ij} R_{ij}(q_{ij})$$

subject to:

$$\sum_k \phi_{ki} q_{ki} = \sum_j \phi_{ij} q_{ij} \quad \forall i \quad (\text{Balanced demand})$$

$$q_{ij} \in [0, 1] \quad \forall (i, j)$$

2. Compute state-independent prices:

$$\tilde{p}_{ij} = F_{ij}^{-1}(1 - \tilde{q}_{ij})$$

and output the corresponding quantiles  $\tilde{q}_{ij}$ .

# Approximation Guarantee

Elevated flow relaxation upper bounds the true objective of any state-dependent pricing policy.

## Lemma

*For any state-independent pricing policy  $\mathbf{q}$  balanced demand, then the value of the elevated objective function is equal to the value of objective function in the infinite-unit system*

$$O_{BJ_\infty} = \hat{O}_{BJ}(\mathbf{q})$$

## Lemma

*State-independent pricing policy  $\mathbf{q}$ , the maximum availability in the  $m$ -unit system is at least  $\frac{m}{m+n-1}$ :*

$$A_m(\mathbf{q}) \geq \frac{m}{m+n-1}$$

## Theorem

*Any objective function  $O_{BJ_m}$ . Let  $\tilde{\mathbf{q}}$  be the pricing policy returned by Algorithm 1 and  $O_{PT_m}$  be the value of the objective function for the optimal state-dependent pricing policy in the  $m$ -unit system. Then*

$$O_{BJ_m}(\tilde{\mathbf{q}}) \geq \frac{m}{m+n-1} O_{PT_m}$$

Setup

Setup

Approximation Framework

Conclusion

## Extensions

Showing that Elevated flow relaxation works in a plethora of scenarios

### Theorem (Approx guarantee for supply redirection)

Any  $O_{BJ_m}$  with concave reward curves  $R_{ij}$ . A3 gives  $\tilde{\mathbf{q}}, \tilde{\mathbf{r}}$ , and  $O_{PT_m}$  value of the objective of the optimal

$$O_{BJ_m}(\tilde{\mathbf{q}}, \tilde{\mathbf{r}}) \geq \frac{m}{m + n - 1} O_{PT_m}$$

1. Travel Times
2. Demand Redirection
3. Supply Redirection

## Conclusion

- ▶ Closed queuing networks for externalities
- ▶ Design feature: enforcing flow conservation yields near-optimal policies.
- ▶ Does not capture endogenous driver decisions
- ▶ Main contribution: elevated flow relaxation: can be applied to other settings.
- ▶ Theoretical framework to deal with hard problem
- ▶ Q: what about bounded above prices? That satisfy triangle inequality? (I don't see that as a problem)
- ▶ State-independent prices: strong performance!

## What I would like to add

1. Are those normative or descriptive?
2. (Uber) uses Reinforcement Learning
3. No closed form of optimal policy and intuition
4. POV: analyzing stochastic system, not maximizing it
5. Driver's Preferences: not clear where they wanna go and risk tolerance: Brasil
6. No competition of the platforms
7. Cumulative list of non-satisfied customers
8.  $m, n, \phi_{ij}$  can be endogenous



# Pricing and Optimization in Shared Vehicle Systems

Mateus Hiro Nagata

HEC Paris

April 16, 2025

1. Özkan, Erhun, and Amy R. Ward. "Dynamic matching for real-time ride sharing." *Stochastic Systems* 10.1 (2020): 29-70.
2. Garg, Nikhil, and Hamid Nazerzadeh. "Driver surge pricing." *Management Science* 68.5 (2022): 3219-3235.
3. Aveklouris, Angelos, et al. "Matching impatient and heterogeneous demand and supply." *Operations Research* (2024).